

Straw Draft Report in Preparation for June 12-13, 2007 SAB C-VPESH Teleconferences
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PART 1: CONCEPTUAL FRAMEWORK AND GENERAL APPROACH

1. INTRODUCTION

EPA's Mission Regarding Ecosystem Protection. The Environmental Protection Agency's (EPA's) mission is to protect human health and the environment. During its history, the EPA has focused decision making and much of its expertise on the first part of this mission, in particular the risks to human health from chemical stressors in the environment. Although protecting human health is the bedrock of the EPA's traditional expertise, the broad mission of the EPA goes beyond this. In fact, EPA's Strategic Plan explicitly identifies the need to ensure "healthy communities and ecosystems" as one of its five major goals (U.S Environmental Protection Agency 2006) and EPA's efforts in protecting ecological resources--and its authority for doing so--have been documented in Agency publications and independent historical sources (U.S. Environmental Protection Agency 1994); U.S. Environmental Protection Agency Risk Assessment Forum 2003, (U.S. Environmental Protection Agency Science Advisory Board 2000), (Hays 1989); (Russell III 1993).

EPA's mission to protect the environment requires attention to ecological systems to ensure the wise and thoughtful use and protection of our environment. An "ecosystem" is the term used by ecologists to describe living organisms plus their physical environment and their interactions. For example, a forest ecosystem is comprised of the trees in the forest plus the birds, insects, soil micro-organisms, and streams that inhabit or run through it. Ecosystems provide basic life support for human and animal populations and are the source of spiritual, aesthetic and other human experiences that are valued in many ways by many people.

Given the important role that ecosystems play in our lives, changes in the state of these systems or the flow of services they provide can have important implications. Many EPA actions (e.g., regulations, rules, programs, policy decisions) affect the condition of the environment and the flow of ecological services from it. EPA actions can lead to improvement or deterioration of ecosystems or prevent degradation that would otherwise have occurred. These impacts can occur both at a relatively small, local scale as well as more broadly at a national scale.

Despite their importance, to date, ecological impacts have received relatively limited consideration in EPA policy analyses. EPA's ecological analysis has generally focused primarily

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1 on ecological endpoints such as those identified by tests required for pesticide regulation (e.g.,
2 effects on survival, growth, and reproduction of aquatic invertebrates, fish, birds, mammals, and
3 both terrestrial and aquatic plants) or mortality to fish, birds, and plants and, more generally,
4 animals, wildlife, aquatic life, as required by provisions of several laws¹ administered by the
5 Agency (U.S. Environmental Protection Agency Risk Assessment Forum 2003). However, given
6 EPA’s responsibility to ensure healthy communities and ecosystems, in addition to human health
7 impacts, the Agency’s actions must consider impacts on the key structural and functional
8 characteristics of communities and ecosystems, not simply impacts on individual organisms or
9 impacts on plant and animal populations. Failure to consider ecological impacts as fully as
10 possible can lead to distorted policy decisions.

11 In addition to its mission to protect ecosystems, EPA also seeks to evaluate policy options
12 and make policy decisions with a recognition of the tradeoffs that are inevitably involved. To
13 promote good decision-making, policy makers require information about how ecosystems
14 contribute to society’s well-being. This need is increasingly recognized both within and outside
15 the Agency. The stated goal of EPA’s recently released *Ecological Benefits Assessment Strategic*
16 *Plan (EBASP)* is to “help improve Agency decisionmaking by enhancing EPA’s ability to identify,
17 quantify, and value the ecological benefits of existing and proposed policies” (p. xv). In addition,
18 information about the value of ecosystems and the associated impacts of EPA actions can help
19 inform the public about the need for ecosystem protection and the extent to which specific policy
20 alternatives address that need.

21 Despite EPA’s stated mission and mandates, there is a gap between the need for protection
22 of ecological systems and services and EPA’s ability to address this need. This report is a step
23 toward filling that gap. It describes how an integrated and expanded approach for valuation of
24 ecological systems and services may help the Agency describe and measure the value of protecting
25 ecological systems and services and hence better meet its overall mission.

26 This report was prepared by the Committee on Valuing the Protection of Ecological
27 Systems and Services (C-VPESSE), which was formed by EPA’s Science Advisory Board (SAB).
28 The SAB saw a need to complement the Agency’s ongoing work in ecological science, ecological
29 risk assessment, and ecological benefit assessment by offering advice on how EPA might better
30 value the protection of ecological systems and services and how that information might better

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1 support decision making to protect ecological resources. Toward this end, it formed C-VPESSE,² an
2 interdisciplinary group of experts from the following areas: decision science, ecology, economics,
3 engineering, philosophy, psychology, and social sciences with emphasis on ecosystem protection.³
4 C-VPESSE began its work in 2003 on a project designed to strengthen the Agency's analysis for
5 protecting ecological resources. The purpose of science advice on ecological valuation is to
6 strengthen the Agency's knowledge and set of analytical tools to help navigate difficult trade-offs
7 that inevitably arise when regulatory or other decisions must be made to protect ecological
8 resources. In this project the SAB set the goals of: a) assessing Agency needs and the state of the
9 art and science of valuing protection of ecological systems and services and b) identifying key
10 areas for improving knowledge, methodologies, practice, and research at EPA.

11 Scope of report and intended audience. This report provides advice for strengthening the
12 Agency's approaches for valuing the protection of ecological systems and services, facilitating
13 their use by decision makers, and identifying the key research areas needed to strengthen the
14 science base.⁴ It focuses on the need for an expanded and integrated approach for valuing EPA's
15 efforts to protect ecological systems and services. It provides advice to the Administrator, EPA
16 managers, EPA scientists and analysts, and EPA staff across the Agency concerned with ecological
17 protection. It adopts a broad view of EPA's work, which it understands to encompass national
18 rulemaking, regional decision making, and programs in general that protect ecological systems and
19 services. It outlines a call for EPA to expand and integrate its approach in important ways.

20 This report appears at a time when there is lively interest internationally, nationally, and at
21 EPA itself in the issue of valuing the protection of ecological systems and services. Since the
22 establishment of the SAB C-VPESSE major reports have been developed by others focusing on how
23 to improve the characterization of the important role of ecological resources (Millennium
24 Ecosystem Assessment Board 2003; Silva and Pagiola 2003; National Research Council 2004;
25 Pagiola, von Ritter et al. 2004; Millennium Ecosystem Assessment 2005). In addition, the Agency
26 itself has engaged in efforts to improve ecological valuation. The most recent product of these
27 efforts is the *EBASP* report noted above (U.S. Environmental Protection Agency 2006). This
28 report discusses in length past and current EPA efforts to improve ecological valuation (see
29 Appendix B), which have focused on economic valuation for use in benefit-cost analysis. EPA
30 has also sought to strengthen the science supporting ecological valuation through the extramural
31 Science to Achieve Results (STAR) grants program. STAR grants involving ecological valuation

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1 have primarily applied economic valuation methods to various ecosystem services.

2 The committee’s work has benefited from and has built upon these recent efforts. The C-
3 VPESSE distinguishes its work from those efforts, however, in the following ways. First, the C-
4 VPESSE focuses on EPA as an audience for its work. In particular, it focuses on how EPA can
5 value its own contributions to the protection of ecological systems and services, so that the agency
6 can make better decisions in its eco-protection programs. Many of the recent studies (for example,
7 the Millennium Assessment and NRC report) do not consider the specific policy contexts or
8 constraints faced by EPA. Second, most previous work has focused on economic valuation. In
9 contrast, C-VPESSE is inter-disciplinary and does not focus solely on economic methods or values.
10 The committee will offer advice on several approaches to characterizing or estimating values and
11 in each case will emphasize issues relevant to EPA policy and decision-making and address how
12 the Agency could better represent the value of ecological protection.

2. AN OVERVIEW OF KEY CONCEPTS

2.1 The Concept of Ecosystem Services

The term “ecosystem” describes a dynamic complex of plant, animal, and microorganism communities and the non-living environment, interacting as a system. Ecosystems encompass all organisms within a prescribed area, including humans, who are often the dominant organism. Ecosystem “functions” or “processes” are the characteristic physical, chemical, and biological activities that influence the flows, storage, and transformation of materials and energy within and through ecosystems (U.S Environmental Protection Agency 2004). These include processes that link organisms with their physical environment (e.g., primary productivity and the cycling of nutrients and water) and processes that link organisms with each other, indirectly influencing flows of energy, water and nutrients (e.g., pollination, predation and parasitism). These processes in total describe the functioning of ecosystems.

“Ecosystem services” are the ecological characteristics, functions or processes that directly or indirectly contribute to human well-being. Ecosystem processes and functions may contribute to the provision of ecosystem services but they are not synonymous. Ecosystem processes and functions describe biophysical relationships and exist regardless of whether or not humans benefit. Ecosystem services, on the other hand, only exist if they contribute to human welfare and cannot be defined independently of human values.

The following categorization of ecosystem services has been used by the Millennium Ecosystem Assessment:

- a) **Provisioning services** - services from products obtained from ecosystems. These products include food, fuel, fiber, biochemicals, genetic resources and fresh water. Many, but not all, of these services are traded in markets.
- b) **Regulating services** - services received from regulation of ecosystem processes. This category includes a host of pathways that stem from the functioning of ecosystems and influence people in ways both direct and indirect. These services include flood protection, human disease regulation,

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- 1 water purification, air quality maintenance, pollination, pest control and
2 climate control. These services are generally not marketed but many have
3 clear value to society.
- 4 c) **Cultural services** – services that contribute to the cultural, spiritual and
5 aesthetic dimensions of people’s well-being. They also contribute to
6 establishing a sense of place.
- 7 d) **Supporting services** - services that maintain basic ecosystem processes and
8 functions such as soil formation, primary productivity, biogeochemistry, and
9 provisioning of habitat. These services affect human well-being indirectly
10 by maintaining processes necessary for provisioning, regulating and cultural
11 services.

12

13 This categorization suggests a very broad definition of services, limited only by the
14 requirement of a contribution (direct or indirect) to human well-being. This broad
15 approach reflects the recognition of the myriad ways in which ecosystems support human
16 life and contribute to human well-being. Even without any subsequent valuation, explicitly
17 listing the services derived from an ecosystem, and using the best available methods in the
18 ecological, social, and behavioral sciences to help develop that list, can ensure appropriate
19 recognition of the full range of potential impacts of a given policy option. This can help
20 make the analysis of ecological systems more transparent and accessible and can help
21 inform decision makers of the relative merits of different options before them.

22 The concept of ecosystem services provides an approach to evaluating the many
23 ways in which ecological systems and changes to those systems induced by human actions
24 affect human well-being. However, ecosystems can also be valued for reasons that are
25 independent of effects on human well-being. As discussed below, the committee recognizes
26 that ecosystems can be important not only because of the services they provide directly or
27 indirectly but also for other reasons, including respect for nature based on moral, religious,
28 or spiritual beliefs and commitments.

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1 **2.2 The Concepts of Value and Benefits**

2 In this report, “value” is used broadly to mean contributions to human well-being as
3 well as to mean goals or ends, such as social and civil norms (including rights) and moral,
4 religious, and spiritual beliefs and commitments. A basic distinction between two notions
5 of value can be made on whether value is related to goals (ends in themselves) or related to
6 the contribution made towards a goal (means to an end). To value something as a means is
7 to value it for its usefulness in helping to realize or bring about some thing or state of
8 affairs that is valued in its own right or as an end or goal. Things or actions valued for their
9 usefulness as means in this sense are said to have “instrumental value.” Alternatively,
10 something can be valued for its own sake as an end or goal. There are a range of possible
11 social goals or ends that one could envision, including “protecting biodiversity”,
12 “sustainability”, or “human well-being”. Things valued as ends are sometimes said to have
13 “intrinsic value.” This term has been used extensively in the philosophical literature but
14 there is not general agreement on its exact definition.⁵

15 Thus, when people talk about environmental values, the value of nature, or the
16 values of ecological systems and services, they may have different things in mind (ends vs.
17 means). People have material, moral, religious, aesthetic, and other interests, all of which
18 can affect their thoughts, attitudes, and actions toward nature in general and, more
19 specifically, toward ecosystems and the services they provide. For example, some people
20 claim that the very “existence” of a species or ecological system has value in itself in
21 addition to any instrumental value derived from the usefulness of the services it provides.
22 This claim can be interpreted in different ways. This claim could be interpreted to mean
23 that the existence of a species or an ecological system is valuable because people derive
24 satisfaction from its existence, independent of specific uses they may make of its services.
25 Economists would interpret this type of value as “existence value,” a form of “non-use”
26 value, which is still a form of instrumental value since it is based on the premise that the
27 existence of the species or ecological system is one of many things that generate human
28 satisfaction. This interpretation is consistent with anthropocentric values in which the only
29 ends considered related to humans and human well-being. In contrast, the claim could be
30 interpreted to mean that an ecological system is valuable as an end or goal for its own sake,

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1 implying that the reasons for this claim are independent of the contribution that the
2 existence of the ecological system can make to human well-being. This interpretation of
3 the claim is consistent with non-anthropocentric values where the existence or well-being
4 of other species or the state of ecosystems can be ends in themselves.

5 A key feature of instrumental values is substitutability. If there is more than one
6 thing that contributes to the achievement of a goal, the instrumental value can be defined as
7 the amount of something else that would make an equivalent contribution to the goal and
8 could replace the thing in question if it were to be lost. Substitutability means that more of
9 one thing can be traded off against less of something else as long as this contributes to
10 achieving the same goal. In contrast, if something is an end in itself this implies that
11 tradeoffs are not acceptable. There are no substitutes for something that is an end in itself.
12 If the sole goal or end is human well-being (anthropocentric utilitarian values), then all
13 things except human well-being are potentially substitutable. So, for example, building a
14 water purification plant may be a substitute for watershed protection in order to provide
15 access to clean water, which is an important constituent of human well-being. When
16 ecosystems are viewed as ends in themselves, then a water purification plant cannot be
17 substituted for watershed protection.

18 The Committee recognizes that ecosystems can be valued both as ends or goals and
19 as instrumental means to other ends or goals. To reflect this, throughout this report, the
20 term "value" is used broadly to include values that stem from contributions to human well-
21 being as well as values that reflect other considerations, such as social and civil norms
22 (including rights) and moral, religious, and spiritual beliefs and commitments.

23 As distinct from the broader concept of value, in this report we use the term
24 "benefits" to refer more narrowly to the contribution of ecosystem services to human well-
25 being. As such, benefits include only instrumental values toward the goal of human well-
26 being. However, such instrumental values still cover a broad array of services, from direct
27 material benefits from provisioning services to an appreciation of beauty and "existence
28 value" from cultural services.

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1 **2.3 The Concept of Valuation**

2 The term “valuation” refers to the process of measuring either the value of, or the
3 value of a change in, an ecosystem, its components, or the services it provides. In this
4 report, the Committee uses the term “valuation” to quantify values, or changes in values, in
5 terms of the contribution that ecosystem or services contributes to some goal or end.
6 Valuation actually measures relative value in terms of the trade-offs between items that
7 provide contributions to a goal or end (instrumental value). It does not make sense to
8 attempt to quantify the “intrinsic value” of something. Only after one has defined the goal
9 or end does it make sense to quantify the value of items as their contribution toward
10 achieving that goal (Costanza 2000).

11 There are a number of methods that can be used for estimating or measuring values
12 from ecosystems or services. These methods differ on a number of dimensions including
13 what they attempt to measure, the theoretical foundations, assumptions, data requirements,
14 and type of output produced. Economic valuation methods measure individual values in
15 monetary terms and are applications of well-developed theory in welfare economics. Other
16 methods attempt to measure group or community values or measure biophysical outputs.
17 Some of these methods are well-developed while other are relatively novel and still in need
18 of further development. Because these measure attempt to measure quite different things
19 they may not generate comparable answers.

20 Valuation can be expressed in different ways, including monetary units, physical
21 units, or indices. Economists have developed a number of valuation methods that typically
22 use metrics expressed in monetary units (“monetary valuation”) while ecologists and others
23 have developed measures or indices expressed in a variety of non-monetary units such as
24 biophysical trade-offs. When these measures or indices are used to make judgments about
25 which outcomes are preferred, these measures are considered a form of “non-monetary
26 valuation.” For example, alternative landscape management might be measured in terms of
27 how well they do in conserving biodiversity, where landscape management alternatives that
28 conserve more biodiversity are preferred (i.e., more valuable).

29 There are two kinds of techniques for estimating monetary values using methods
30 developed in economics: “revealed preference” and “stated preference.” These methods

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1 result in estimates of the dollar value of benefits, in other words, the amount of money that
2 a person would trade in exchange for the item being valued. Revealed preference methods
3 involve the analysis of choices that people make in real-world settings where they are
4 maximizing their well-being (utility) subject to a variety of constraints, including limited
5 income, prices for market goods, and so forth. “Stated preference” methods rely on
6 individuals’ responses to hypothetical questions of various forms, including the simplest
7 form: “How much would you be willing to pay for X?”

8 Alternatively, social-psychological methods for valuation focus on individuals’
9 judgments of the relative importance of, acceptance of, or preferences for ecological
10 changes. These approaches typically focus on choices or ratings among sets of alternative
11 policies, and may include comparisons with potentially competing social and economic
12 goals. Individuals making the judgments may respond on their own behalf or on behalf of
13 others (society at large or specified sub-groups) and the basis for judgments may be
14 changes in individual or community well-being, or civic or ethical/moral obligations
15 relevant to ecosystems and ecosystem services.

16 Many ecosystem services are public goods and it may be appropriate to use some
17 form of community or group choice process. Assessment methods based on voting or other
18 group expressions of social/civic values provide information about human values revealed
19 through these processes. It is also possible for people to participate in group deliberative
20 processes aimed at achieving the same goals.

21 Standard welfare economics is based in part on the assumptions that individuals
22 know their preferences and that they are well informed about the alternatives they face and
23 the potential consequences of the choices they make. Similarly, social-psychological
24 methods for valuation rely on individuals being well-informed about the alternatives they
25 are being asked to value. These assumptions are problematic in two respects when it
26 comes to applying valuation methods to ecosystems or services. First, individuals might
27 act as if they place no value on an ecosystem service if they are ignorant of the role of that
28 service in contributing to their well-being. In that case, the choices that are analyzed in
29 revealed or stated preference methods, or those of social-psychological methods, will not
30 reflect the true value of the ecosystem service. In the case of methods other than revealed

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1 preference methods, it might be possible to provide the individual with information about
2 the ecosystem service before asking the valuation questions. Second, when people have
3 limited information about ecosystem services and ill-formed preferences their preferences
4 may need to be “constructed” through various forms of discourse. This issue is discussed
5 further below in the following section (section 2.4) on caveats to valuation.

6 In some cases, the output of a valuation process will be a single metric of the value
7 of a particular ecosystem or ecological change, while in other cases the process will yield
8 multiple metrics of value. Valuation methods that seek to aggregate all components of
9 value into a single metric, such as monetary valuation, weight various sources of value as
10 part of the valuation process and report estimated aggregate values that reflect these
11 weights. In contrast, valuation processes based on multi-metric approaches, such as multi-
12 criteria decision analysis or multi-attribute utility, do not seek to aggregate sources of
13 value. Rather, they report the information about the various components of value
14 separately and allow decision-makers to supply the weights to be attached to these
15 components. Which approach is more appropriate or useful will in general depend on the
16 decision context. For example, if the context requires a ranking or choice based on a single
17 criterion, then a valuation approach that yields a single metric will be needed. In contrast,
18 in a decision context where the decision makers themselves are charged with appropriately
19 weighing and balancing competing interests and making the tradeoffs, a multi-metric
20 approach will be preferred. It is important to note, however, that in either case a decision
21 ultimately requires weighing alternative and assessing tradeoffs. What varies among
22 approaches is where in the process the assessment of relative values is made and by whom.

23 As with conventional economic goods and services, one can also distinguish
24 between “intermediate” services that contribute to well-being indirectly (i.e. supporting
25 services), and final services that support well-being directly. Because some ecosystem
26 services are intermediate services, including both the benefits of the intermediate service as
27 well as the benefits final service to which it contributes would be double-counting the same
28 benefit. For example, counting the value of pollinators that increase agricultural output and
29 as a pollination service, as well as counting the value of agricultural output, would double-
30 count a portion of the value of agricultural production. If the question of interest is to

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1 know the benefit of pollinators, then the answer is to find the increase in production value
2 with pollinators versus without. On the other hand, if the question is to know the benefits
3 created by an agro-ecosystem, then the answer to is find the total value of production.
4 Either approach is valid but combining them is not valid.

5 Table 1 summarizes definitions of concepts used by the Committee.

6

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Table 1: Usage of Terms

For purposes of this report, the following terms are used as indicated:

Ecosystem: A dynamic complex of plant, animal, and microorganism communities and the non-living environment, interacting as a system.

Ecosystem functions or processes: The characteristic physical, chemical, and biological activities that influence the flows, storage, and transformation of materials and energy within and through ecosystems. These include processes that link organisms with their physical environment, (e.g., primary productivity and the cycling of nutrients and water) and processes that link organisms with each other (e.g., pollination, predation, and parasitism).

Ecosystem Services: Those ecological characteristics, functions or processes that directly or indirectly contribute to the well-being of human populations or have the potential to do so in the future.

Value: This term is used broadly to include contributions to human well-being and goals or ends, such as social and civil norms (including rights) and moral, religious, and spiritual beliefs and commitments.

Benefits: The value of the contribution to human well-being.

Valuation: The process of measuring the value or the change in value in terms of the contribution to a specified goal (e.g., human well-being, biodiversity conservation).

Valuation Method: A methodology, based on theory and data, for measuring the value of or the value of a change in terms of the contribution to a specified goal.

Monetary Valuation: Valuation in which the measure is a monetary unit.

Non-monetary Valuation: Valuation in which the measure is a non-monetary unit.

Willingness to Pay (WTP) Valuation Methods: Methods that estimate the tradeoffs individuals are willing to make expressed in monetary terms. These approaches typically focus on the amount of money an individual is willing to forgo to enjoy a positive change (willingness-to-pay). Alternatively, willingness to accept is the amount of monetary compensation a person would accept in lieu of receiving that change.

Social-Psychological Valuation Methods: Methods that focus on individuals' or groups' judgments of the relative importance of, acceptance of or preferences for changes in ecosystems, their components, or the services they provide, typically focusing on choices or ratings among alternatives. Individuals making the judgments may respond on their own behalf or on behalf of others (society at large or specified sub-groups) and the basis for judgments may be changes in individual welfare, changes in group welfare, or civic or ethical/moral obligations relevant to ecosystems and ecosystem services.

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1 **2.4 Some Caveats Regarding Valuation**

2 A basic tenet of valuation as defined in this report is that it seeks information
3 about the values generated by ecological systems, regardless of how well those values are
4 currently perceived by the general population. This is a broader conception of valuation
5 than one often used in practice, where benefits are limited to those currently perceived
6 and expressed by individuals in the general population. The usual presumption is that, in
7 a democratic society, the values held by individuals within that society should be
8 considered in public policy decisions and that public involvement can aid democratic
9 governance (e.g., Berelson, 1952). While the involvement of citizens in decisions about
10 their future environments and what would best serve their individual and collective well-
11 being is a basic tenant of democratic societies, it is also clear that individuals have far
12 from perfect information on which to base those decisions and often have ill-formed
13 preferences about the values of ecological systems and services. For example, some
14 researchers have argued that when confronted with unfamiliar choice problems
15 individuals do not have well-formed preferences and that responses to simple stated
16 preference willingness to pay questions are therefore unreliable (Gregory, et al., 1993;
17 Gregory and Slovic, 1997).

18 For complex problems such as ecosystem protection, majority values or values
19 held by the general population, given their current information which may be far from
20 perfect, are therefore not always an appropriate basis for public policy decisions.
21 Concerns about basing policy decisions on values expressed by individuals from the
22 general population stem from at least two sources: (1) ill-formed or missing preferences;
23 and (2) poor or incomplete information.

24 The first is the view that the preferences that people express for things or actions
25 with which they are unfamiliar are not well-formed or stable and are subject to
26 (intentional or unintentional) manipulation (see a detailed discussion in Appendix A).
27 This suggests that preferences for these things or actions must be “constructed” and that
28 expressed attitudes and preferences can be affected by the way the question or interaction
29 is framed. For example, individuals can have strongly held values that are not coded
30 mentally in terms of monetary units. Asking them to express these values in monetary

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1 equivalents such as willingness to pay may be asking them to make connections that in
2 their own minds are not clear or do not exist.

3 The second source relates to the quantity and quality of information individuals
4 have when expressing their values. In principle, public policy decisions should consider
5 all of the benefits associated with alternative options. However, for complex issues such
6 as ecosystem protection, individuals may not be aware of or fully understand all of these
7 benefits. For example, although individuals might understand the recreational benefits
8 associated with a given EPA action to limit nutrient pollution, they might not recognize
9 or fully understand the associated nutrient cycling or water quality benefits. As a result,
10 the values they express either through survey responses or through their behavior will
11 reflect that incomplete information (de Tocqueville, 1835; Schumpeter, 1950).

12 Possible responses to these issues include: (1) working to better inform
13 individuals by publicizing scientific information about ecosystems and their services or
14 by engaging in deliberative processes that can share this information and help individuals
15 construct their preferences in ways that are consistent with scientific understanding; (2)
16 combining responses from individuals or groups about their views of the relative values
17 of alternative outcomes with scientific understanding directly through models or other
18 mechanisms to make the link between ecosystem functions and outcomes.

19 Policy-makers should look for which of these methods, or what combination,
20 might give the best assessment of the values of ecosystems and services in particular
21 circumstances. In circumstances where the individuals are well informed and have well-
22 formed preferences for the values in question, they should put more weight on valuation
23 methods such as stated or revealed preference methods or social-psychological methods.
24 In circumstances where individuals are ill-informed or have ill-formed preferences,
25 policy-makers should investigate methods to effectively link methods that measure values
26 of outcomes with expertise of the scientific community to directly model the connections
27 between alternatives and outcomes. Given the uncertainties involved, a judicious use and
28 comparison of methods is justified.

29

3. ECOLOGICAL VALUATION AT EPA

There are several different contexts in which EPA policy decisions result in ecological impacts and hence in which the need for ecological valuation will arise. In addition, EPA operates within a set of institutional, legal, organizational and practical constraints that affect this process at the Agency. Thus, EPA has specific needs in this regard that must be recognized and addressed. These needs arise in different parts of the Agency for different purposes and for different audiences. Some of the needs present structured requirements for valuing protection of ecological systems and services, while needs in other contexts are less prescriptive.

3.1. Policy Contexts at EPA Where Ecological Valuation Can be Important

There are at least three policy contexts in which information about the value of ecological systems and services could be very useful to EPA: a) national rule-making; b) regional decision-making; and c) local assessment and evaluation.

Benefit assessments are required for national rulemaking by two of EPA's governing statutes (the Toxic Substances Control Act and the Federal Insecticide, Fungicide and Rodenticide Act) and by Executive Orders 12866 and EO 13422 for "significant regulatory actions." The circular on "Regulatory Analysis" issued by the Office of Management and Budget (OMB) in September 2003, OMB Circular A-4, identified key elements of a regulatory analysis for such "economically significant rules." One of these elements is an evaluation of the benefits and costs of a proposed regulatory action and the main alternatives identified. The circular explicitly defines benefits using the economic/utilitarian concept of willingness to pay (or willingness to accept).⁶ The circular contains general guidance on how to provide monetized, quantitative, and qualitative information to characterize benefits as fully as possible. EPA itself has developed broad guidance for ecological benefit assessment (U.S. Environmental Protection Agency 2000) and an *Ecological Benefits Assessment Strategic Plan* (EBASP) (U.S. Environmental Protection Agency 2006) with the goal "to help improve Agency decision-making by enhancing EPA's ability to identify, quantify, and estimate the value of the ecological benefits of existing and proposed policies." In developing the *EBASP*,

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1 EPA identified the need for improved models and methods to help implement the
2 requirements of the circular as they relate to ecological valuation. The Agency identified
3 the need both to expand methods and data for economic valuation and to explore other
4 assessment methods to provide information on ecological effects that are currently not
5 quantified or monetized and assigned an implicit value of \$0. Managers seek approaches
6 that are "sound, credible, and scientifically supportable" as well as flexible, affordable,
7 and able to be implemented within the time constraints required by rulemaking (U.S.
8 Environmental Protection Agency Science Advisory Board 2004 –check this quote.....).

9 EPA's regional offices, although generally not responsible for national rule-
10 making, are responsible for several kinds of regional and local decisions and activities
11 where the benefits of ecological protection are potentially important. These include:
12

- 13 • Priority setting for regional action, such as targeting projects for wetland
14 restoration and enhancement or identifying critical ecosystems or
15 ecological resources for regional attention;
- 16 • Setting Supplemental Environmental Protection (SEPs) penalties for
17 enforcement cases where those penalties involve protection of ecological
18 systems and services;
- 19 • Choice of options for Superfund and Resource Conservation and Recovery
20 Act (RCRA) cleanups that could take ecological benefits into account;
- 21 • Review of Environmental Impact Statements prepared by other federal
22 agencies to comply with the National Environmental Protection Act;
- 23 • Assisting state and local governments and other federal Agencies with
24 protecting lands and land uses, where assessment of the value of
25 protection options could help decision-makers make better-informed
26 decisions, and
- 27 • Executing ecological protection duties otherwise delegated to States for
28 those specific States that have not applied for or been approved to run
29 programs on their own, such as issuing permits to protect water quality.
30

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1 Regions also seek low-cost methods that can be implemented quickly to inform
2 site-specific decisions. They seek methods that provide information on the value of
3 ecological services; ecological diversity; conservation opportunities and threats;
4 sustainability; and historical and cultural values associated with ecological systems or
5 parts of ecosystems at the watershed or landscape scale. Regions experience the need to
6 communicate the value of ecological protection as they collaborate with other federal
7 agencies and with government partners at the local, state, and regional levels.

8 The need to assess the ecological benefits of policy options arises in most of the
9 Agency's decisions, including the assessment of ecological protection programs. EPA's
10 need to assess the value of its ecological protection programs has two dimensions: 1) a
11 retrospective dimension, because assessments focus on the value of EPA's current and
12 past protection efforts, and 2) a prospective dimension, because such assessments are
13 meant to inform decisions about future EPA programs and priorities. Program
14 assessments are mandated for EPA, as they are for all agencies of the executive branch,
15 by the Government Performance and Results Act (GPRA) of 1993. As part of that
16 assessment, OMB requires EPA to periodically identify its strategic goals and describe
17 both the social costs and budget costs associated with them. EPA's Strategic Plan for
18 2003-2008 described the current social costs and benefits of EPA's programs and policies
19 under each strategic goal area for the year 2002 (U.S. Environmental Protection Agency
20 2003). This analysis repeatedly points out that EPA lacks data and methods to quantify
21 the ecological benefits associated with the goals in its strategic plan.

22 In addition, GPRA established requirements for assessing the effectiveness of
23 federal programs. Part of that assessment involves assessing the outcomes of programs
24 intended to protect ecological resources. EPA must report annually on its progress in
25 meeting program objectives linked to strategic plan goals and must engage periodically in
26 an in-depth review [through the Program Assessment Rating Tool (PART)] of selected
27 programs to identify their net benefits and to evaluate their effectiveness in delivering
28 meaningful, ambitious program outcomes. Characterizing ecological benefits associated
29 with EPA programs is a necessary part of the program assessment process.

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1 Although ecological valuation can be an important part of program assessment,
2 this report focuses on the use of valuation to inform policy decisions relating to national
3 rule-making and regional and local priorities and activities. Nonetheless, the committee
4 believes that the methods and issues discussed throughout the report can be used to
5 improve the evaluation of EPA programs that protect ecosystems by demonstrating and,
6 where possible, estimating the ecological benefits derived from those programs.

7 **3.2. Institutional and Other Issues Affecting Valuation at EPA**

8 The committee recognizes that ecological valuation at EPA must be conducted
9 within a set of institutional, legal, organizational, and practical constraints that affect
10 what is and can be done to incorporate ecosystem values into policy evaluations. These
11 constraints include procedural requirements relating, for example, to timing and
12 oversight, as well as the Agency’s own resource constraints (both monetary and
13 personnel). In an effort to better understand these issues and their implications for the
14 committee’s charge, the committee conducted a series of interviews with Agency staff.⁷
15 The interviews were focused on the process of developing benefit analyses for
16 Regulatory Impact Assessment (RIA) for rulemaking and the relationship between EPA
17 and the Office of Management and Budget. However, many of the questions raised are
18 equally applicable to strategic planning, performance reviews, regional analysis, and
19 other situations in which the Agency is called upon to assess the value of ecosystems and
20 the services they provide. Below are some key observations made by the committee
21 based on those interviews.

22 EPA has a formal rule-development process with several stages, each of which
23 imposes demands on the Agency, and the Agency also develops rules to meet court-
24 imposed deadlines. However, despite the commonality of the underlying rule-
25 development process, it is clear that there is no single way in which analysts within the
26 Agency assess the tradeoffs that people would be willing to make to enhance ecosystems.
27 Practices vary considerably across program offices, reflecting differences in mission, in-
28 house expertise, etc. Program offices have different statutory and strategic missions. The
29 organization, financing, and skills of the program offices differ enormously. The
30 National Center for Environmental Economics (NCEE) is the Agency's centralized

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1 reviewer of economic analysis within the Agency.⁸ However, the primary expertise and
2 development of the rules resides within the program offices.

3 Secondly, the timing of the process largely determines the kinds of analytical
4 techniques that are employed. This is related to court-imposed deadlines on the rule
5 process, as well as intervening requirements related to the collection and analysis of new
6 data. The scientific community is accustomed to much longer time horizons for their
7 analyses. Unfortunately, collecting new data poses a significant bureaucratic problem for
8 the Agency. To collect original data, the Agency must submit an Information Collection
9 Request (ICR), which is reviewed within the Agency and by OMB. This hurdle is
10 required by the Paperwork Reduction Act and imposes the review responsibility on
11 OMB. The requirement can add a significant amount of time to the assessment process.
12 With perhaps a year or two at most to conduct a study, this kind of review significantly
13 limits the kind of analysis the Agency can conduct. In particular, it implies that the
14 Agency must by necessity rely heavily on previous studies through the application of
15 benefits transfer techniques.

16 A third issue is the role of the Office of Management and Budget (OMB) in
17 defining or directing ecosystem valuation exercises at EPA. Among its activities, OMB
18 acts as an oversight body that reviews EPA's benefit analyses. EPA is required to
19 provide sufficient justification for its claims regarding the benefits of its actions,
20 including any ecological benefits. As noted above, EPA has been given explicit guidance
21 by OMB in the Circular A-4, which the committee views as a reasonable document on its
22 own because of its call for a full characterization of the impacts of different policy
23 options, including where possible a characterization of benefits that cannot be monetized
24 or cannot be quantified (Office of Management and Budget 2003). For a benefit or cost
25 that cannot be expressed in monetary terms, the Circular instructs Agency staff to "try to
26 measure it in terms of its physical units," or, if this is not possible either, to "describe the
27 benefit or cost qualitatively" (add page number).⁹ Thus, although Circular A-4 does not
28 require that all benefits be monetized, it does require at a minimum a scientific
29 characterization of those benefits. However, little guidance is provided on how this
30 should be done. Instead, the Circular urges regulators to "exercise professional judgment

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1 in identifying the importance of non-quantified factors and assess as best you can how
2 they might change the ranking of alternatives based on estimated net benefits” (add page
3 number).

4 In conducting benefit assessments, EPA has an incentive to use methods that have
5 been accepted by OMB in the past. This creates a bias toward the status quo and a
6 disincentive to explore new or innovative approaches. The committee recognizes the
7 value of consistency in the methods used for valuation, but also sees the limitations
8 resulting from sole reliance on previously approved methods and the potential benefits
9 from efforts to explore innovative or expanded approaches.

10 A related issue involves review of Regulatory Impact Assessments (RIAs) by
11 external parties. The Agency does not take a standardized approach to RIA review. EPA
12 staff and managers reported that peer review was focused only on “novel” elements of an
13 analysis, meeting the requirements of EPA’s peer review policy (EPA, 2003; also see
14 EPA 2006). This raises the question of how the Agency (and perhaps OMB) defines
15 “novel.” Moreover, the novelty standard actually creates a clear incentive to avoid
16 conducting novel analyses (however defined). It is clearly cheaper and quicker to avoid
17 review altogether. This suggests a possible role for a standing expert body that can bring
18 consistency to the review of analysis, avoid duplication of review, and be sensitive to
19 timing and resource constraints.

20 Finally, the committee notes the importance of the organization of assessment
21 science within the Agency. Currently, the Agency relies upon a variety of offices to
22 develop assessments, with varying degrees of reliance on other offices (e.g., NCEE) or
23 outside assistance. It is not clear which approach is most effective. In addition, the
24 organization of assessment has implications for the availability and location of data to
25 support ecological valuation. It is important that data that are housed within individual
26 program offices be made public and readily shared with other offices.

27 The *EBASP* contains suggestions for addressing some of the limitations on
28 ecological valuation resulting from the Agency’s internal structure. It advocates the
29 creation of a high-level Agency oversight committee and a staff-level ecological benefits
30 assessment forum. The committee endorses these efforts. (KS: Do we?? I added this but

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1 it has not been discussed by the committee.) Nonetheless, the Agency will continue to
2 face significant external constraints when conducting ecological valuation. The
3 committee recognizes the practical importance of these constraints and urges the Agency
4 to be as comprehensive as possible in its analyses within the limitations imposed by these
5 constraints.

6 **3.3. An Illustrative Example of Ecosystem Benefit Assessment at EPA**

7 In an effort to better understand the current state of ecosystem valuation at EPA,
8 the committee examined in detail one specific case where benefit assessment was
9 undertaken, namely, the Environmental and Economic Benefits Analysis that EPA
10 prepared in support of new regulations for Concentrated Animal Feeding Operations
11 (CAFOs) (U.S. Environmental Protection Agency 2002).^{10,11} The Agency indicated that
12 this analysis was illustrative of other EPA regulatory analyses of ecological benefits in
13 form and general content.

14 EPA proposed the new CAFO rule in December 2000 under the federal Clean
15 Water Act to replace 25-year-old technology requirements and permit regulations. The
16 final rule was published in December 2003. The new CAFO regulations, which cover
17 over 15,000 large CAFO operations, reduce manure and wastewater pollutants from
18 feedlots and land applications of manure and remove exemptions for stormwater-only
19 discharges.

20 Because the proposed new CAFO rule constituted a “significant regulatory
21 action” under Executive Order 12866, EPA was required to assess the costs and benefits
22 of the rule.¹² An intra-agency team at EPA, including economists and environmental
23 scientists, worked together with the U.S. Department of Agriculture on the benefit
24 assessment. Prior to publishing the draft CAFO rule in December 2000, EPA spent two
25 years preparing an initial assessment of the costs and benefits of the major options. After
26 releasing the draft rule, EPA spent another year collecting data, taking public comments,
27 and preparing assessments of new options. EPA published its final assessment in 2003.
28 It was estimated that EPA spent approximately \$1 million in overall contract support to
29 develop the assessment, with approximately \$250,000-\$300,000 being spent on water
30 quality modeling.

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1 EPA identified a wide variety of potential “use” and “non-use” benefits as part of
2 its analysis.¹³ Using various economic valuation methods, EPA provided monetary
3 quantifications in its CAFO report for seven environmental benefits.¹⁴ Approximately
4 eighty-five percent of the monetary benefits quantified by EPA were attributed to
5 recreational use and non-use of affected waterways. According to Agency staff, EPA’s
6 analysis was driven by what it could monetize. EPA focused on those benefits for which
7 data were known to be available for quantification of both the baseline condition and the
8 likely changes from the proposed rule, and for translation of those changes into monetary
9 equivalents. EPA’s final benefits assessment provides only a brief discussion of the
10 benefits that it could not monetize. The benefits table in the Executive Summary listed a
11 variety of non-monetized benefits¹⁵ but designated them only as “not monetized.” EPA
12 represented the aggregate effect of these “substantial additional environmental benefits”
13 simply by attaching a “+B” place-holder to the estimated range of total monetized
14 benefits. Although the Executive Summary gave a brief description of these “non-
15 monetized” benefits, the remainder of the report devotes little attention to them.

16 Although considerable effort was invested in the CAFO benefits assessment, the
17 assessment illustrates a number of limitations in the current state of ecosystem valuation
18 at EPA. First, as noted above, in implementing the Executive Order, the CAFO analysis
19 did not provide the full characterization of ecological benefits using quantitative and
20 qualitative information, as required by the OMB Circular A-4. Instead, the report
21 focused on a limited set of environmental benefits, driven primarily by the ability to
22 monetize these benefits using generally accepted models and existing value measures
23 (benefit transfer).¹⁶ These benefits did not include all of the major ecological benefits
24 that the new CAFO rule would likely generate, nor all of the benefits that generated
25 public support for the new rule.¹⁷ The Circular requires that a benefit assessment
26 identify and characterize all of the important benefits of the proposed rule, not simply
27 those that can be monetized. By focusing only on a narrow set of benefits, the CAFO
28 analysis and report understates the benefits of the rule change and distorts the rationale
29 supporting the final rule. An unfortunate effect of this presentation is to suggest to
30 readers that the monetized benefits constitute the principal justification for the CAFO

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1 rule.¹⁸ Although in this case the focus on monetized benefits did not affect the outcome
2 of the regulatory review, it is certainly possible that in a different context a benefits
3 assessment based only on easily monetized benefits could inadvertently undermine
4 support for a rule that would be justified based on a more inclusive characterization of
5 benefits.

6 Second, the monetary values for many of the emphasized benefits were estimated
7 through highly leveraged benefit transfers that were generally based on dated studies
8 conducted in contexts quite different from the CAFO rule application.¹⁹ This was
9 undoubtedly driven to a large extent by time, data, and resource constraints, which make
10 it very difficult for the Agency to conduct new surveys or studies and virtually force the
11 Agency to monetize benefits using existing value estimates. However, reliance on dated
12 studies in quite different contexts raises questions about the credibility or validity of the
13 monetary benefit estimates. This is particularly true when values are presented as point
14 estimates, without adequate recognition of the underlying limitations due to uncertainty
15 and data quality.

16 Third, EPA apparently did not engage in a sufficiently comprehensive effort at the
17 outset to model the rule's ecological impacts. The report presents only a simple
18 conceptual model that traces outputs (a list of pollutants in manure – Exhibit 2-2 in the
19 CAFO report) through pathways (Exhibit 2-1) to environmental and human health
20 effects.²⁰ This model provided useful guidance, but was not sufficiently comprehensive
21 to assure thorough analysis of the rule's ecological impacts. As a consequence the
22 analysis was unduly directed by Agency presumptions (or discoveries) about the
23 availability of relevant data and the likely opportunities to quantify effects precisely and
24 to link and monetize associated benefits. This was undoubtedly driven in part by the time
25 pressures of putting together the regulatory impact analysis. However, without a
26 comprehensive modeling effort at the outset, EPA had insufficient insight into the
27 potential benefits that needed to be analyzed and valued. Developing integrated models
28 of relevant ecosystems at the outset of a valuation project would also help in identifying
29 important secondary effects, which frequently may be of even greater consequence or
30 value than the primary effects.²¹

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1 Fourth, the CAFO analysis clearly demonstrates the challenges of conducting
2 ecological benefit assessments at the national level.²² National rule-makings inevitably
3 require EPA to generalize away from geographic specifics, both in terms of ecological
4 impacts and associated values. However, it is possible (and desirable) to make use of
5 existing and on-going research at local and regional scales to conduct intensive case
6 studies (e.g., individual watersheds, lakes, streams, estuaries) in support of the national-
7 scale analyses. A key question, of course, is whether case studies are representative.
8 However, both representative and non-representative case studies can provide useful
9 information. Representative case studies offers more detailed data and models that could
10 both fill in gaps in broad-scale national analyses and to check the validity of these
11 analyses systematically. Systematically performing and documenting comparisons to
12 intensive study sites could indicate the extent to which the national model needs to be
13 adjusted for local/regional conditions and could provide data for estimating the range of
14 error and uncertainty in the projected national-scale effects. As a complement, non-
15 representative case studies can provide valuable information about the extent to which
16 certain regions or conditions may yield impacts that vary considerably from the central
17 tendency predicted by the national analyses.

18 Fifth, although EPA invited public comment on the draft CAFO analysis as
19 required by Executive Order 12866, there is no indication in the draft CAFO report that
20 EPA consulted with the public during its analysis to help it identify, assess, and prioritize
21 the effects and values addressed in its analysis, nor is there discussion in the final CAFO
22 analysis of any comments received on the draft CAFO analysis. Early public
23 involvement could play a valuable role in helping the Agency both a) identify all of the
24 systems and services impacted by the proposed regulations and b) determine the
25 regulatory effects that are likely to be of greatest value. This would ensure that the
26 benefits assessment includes the most important impacts.

27 Sixth, while EPA in its analysis and report appropriately emphasized the
28 importance of using outside peer-reviewed data, methods, and models, EPA did not seek
29 to peer review its application of them or its integration of these components in deriving
30 benefit values for the CAFO rule. Once again, this is undoubtedly due in part to time and

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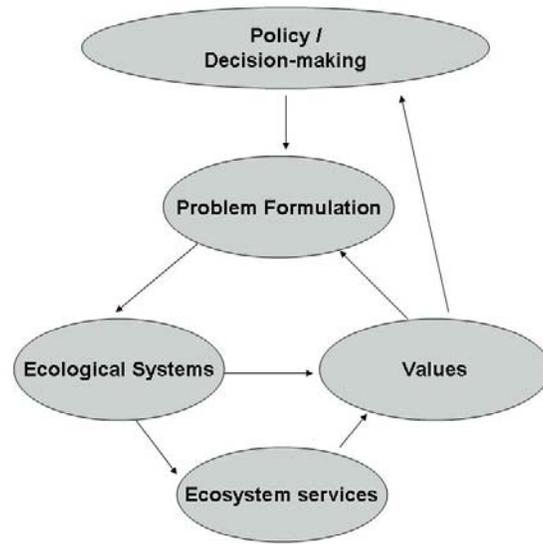
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1 resource constraints. However, peer review, especially early in the process, would help
2 EPA staff identify relevant and available data, models, and methods to support its
3 analysis, and provide encouragement, direction, and sanction for more vigorous and
4 effective pursuit of ecological and human wellbeing effects associated with the proposed
5 rule. The general idea is to have individual components of the analysis (e.g., watershed
6 modeling, air dispersal, human health, recreation, aesthetics) each reviewed, as well as a
7 more general review of the overall analytic scheme.

8 Finally, EPA’s analysis and report focused nearly exclusively on meeting the
9 requirements as described in Executive Order 12866. This may not be surprising since
10 the Executive Order provided the proximate reason for preparing the analysis and report.
11 However, when EPA prepares a benefit assessment specifically to comply with Executive
12 Order 12866, the Agency need not limit itself to the goals and requirements of the
13 Executive Order. The Executive Order does not preclude EPA from adopting broader
14 goals. The Executive Order provides merely that EPA shall conduct an “analysis” and
15 “assessment” of the “benefits anticipated from the regulatory action” and, “to the extent
16 feasible, a quantification of those benefits.” By adopting a narrow focus, the report failed
17 to consider or reflect the broader purposes that a benefit assessment can serve.
18 Environmental benefit assessments such as the CAFO study can serve a variety of
19 important purposes, including helping to educate policy-makers and the public more
20 generally about the benefits that stem from EPA regulations, and it is important for EPA
21 to recognize and have an incentive to consider this broader purpose.

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Figure 1 gives a general overview of the ecological valuation process. The committee is proposing an approach for implementing this general process. The proposed approach has three key features, which are interrelated: a) a focus on impacts of most concern to people; b) an integration of ecological analysis and valuation; and c) inclusion of an expanded set of possible valuation methods.

9

The first feature reflects the committee's view that ecological valuation or benefit assessment should focus on the impacts or benefits that are likely to be most significant or of greatest importance to people, which might or might not be those that are most easily measured and monetized or those that they most easily recognize. This requires a systematic consideration of the many possible sources of value from ecosystem protection and an identification of the types of values that are providing the impetus for a particular policy change. Information about the ecosystem services or characteristics that are of greatest concern needs to be obtained early in the valuation process so that efforts at quantification and characterization of values can be focused on the related ecological changes. This requires a mapping of the ecological changes resulting from a given policy choice to the corresponding effects on ecosystems and ecological services. In addition, this focus will likely lead to an expansion of the types of services to be characterized,

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1 quantified, or explicitly valued. For example, even in the context of national rule-
2 making, the inability to monetize a specific benefit should not preclude its inclusion; if
3 there is evidence that it is important to people, it should be included as a key component
4 of total benefits and a detailed and careful (even if not monetized) characterization of that
5 benefit should be provided.

6 The second key feature of the framework is the integration of ecological analysis
7 with valuation. This implies a focus on predicting ecological impacts in terms that are
8 relevant for valuation. In particular, it requires a translation of bio-physical impacts into
9 changes in ecosystem components and services that can be understood by lay individuals
10 and are closely linked to the values they hold. This translation requires collaboration
11 across various disciplines, both at an early stage (in the identification of the impacts that
12 matter) and at a later stage (when estimating the value of impacts). Thus, instead of
13 having ecologists work independently initially to estimate ecological impacts in scientific
14 terms and then “pass the baton” on to economists or other social scientists seeking to
15 value those impacts, the approach envisions collaborative work across disciplines to
16 ensure that the analysis focuses on the impacts that are of greatest concern to society and
17 that the ways in which these impacts are defined and measured are informative for
18 valuation. Ecological models need to be developed, modified, or extended to provide
19 usable inputs for value assessments. Likewise, valuation methods and models need to be
20 developed, modified, or extended to address important ecological/bio-physical effects
21 that are currently underrepresented in value assessments.

22 Third, the approach draws on a variety of methods to characterize and measure
23 the importance of changes in ecosystems, including economic methods,
24 social/psychological assessments, and other methods based on bio-physical rankings or
25 public or group expressions of value. It recognizes that different methods provide
26 different ways of characterizing or providing information about values, and that multiple
27 methods may be needed to capture different types or sources of value. Different
28 methods could also be used at different stages of the valuation process. For example,
29 some methods might be well-suited to providing information that would be used early in
30 the process to guide decisions about which ecological changes are likely to be most

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1 important to people, while other methods would be well-suited to quantifying or
2 monetizing benefits that are specific to the EPA action. In addition, the suite of methods
3 used could vary with the specific policy context, due to differences across contexts in: a)
4 information needs; b) the underlying sources of value being captured; c) data availability;
5 and d) methodological limitations.

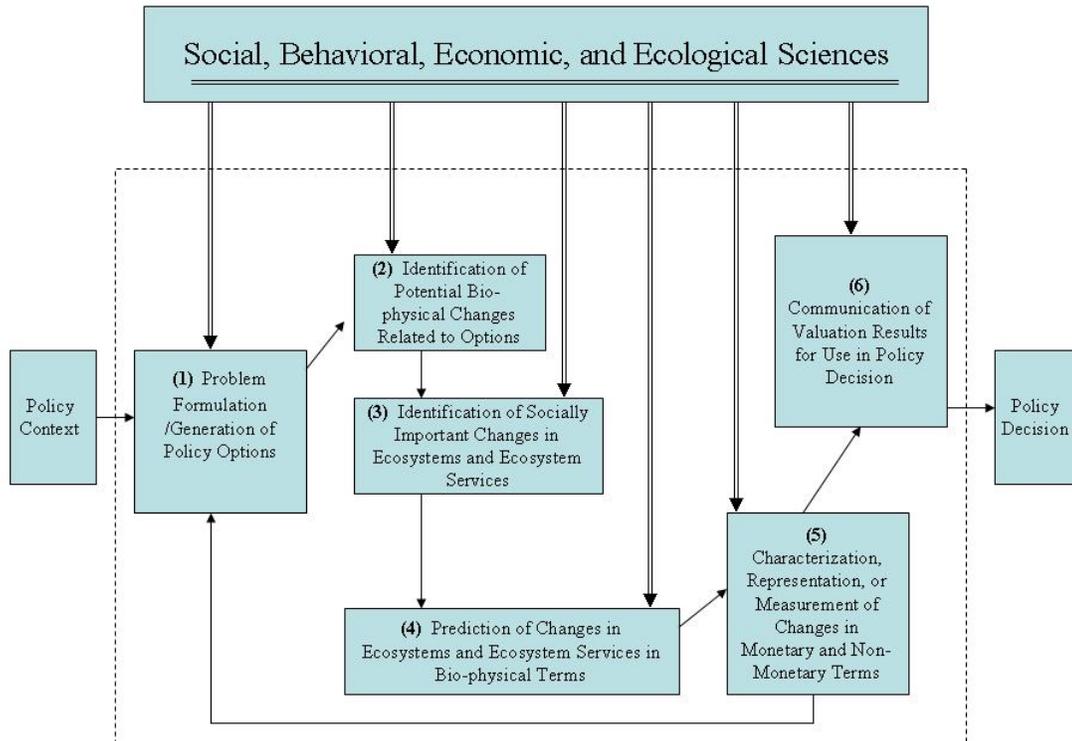
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Figure 2: Process for Implementing an Expanded and Integrated Approach to Ecological Valuation

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As depicted in Figure 2, the implementation of the approach is contingent upon the specific policy context. As noted above, ecological valuation can play a key role in a number of different decision contexts, including national rule-making and regional or local decisions regarding priorities and actions. The valuation problem should be formulated within the specific EPA context. Different contexts will generally be governed by different laws, principles, mandates, and public concerns. These contexts can differ not only in the required scale for the analysis (e.g., national vs. local) but possibly also in the type of valuation information that is needed. For example, in contexts where a benefit cost analysis is required, benefits need to be monetized whenever possible. In contrast, expressing benefits in monetary terms might be of little or no relevance to EPA analysts in other contexts, for example, when decisions are based

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1 on other criteria. Therefore the policy context in which the assessment is cast is a key
2 influence on the appropriateness of data, models and methods.

3 Figure 2 also highlights the need for information and input from a wide range of
4 disciplines at each step of the process, beginning with problem formulation. In addition,
5 it suggests a structure that in many ways is parallel to the Agency's Framework for
6 Ecological Risk Assessment (U.S. Environmental Protection Agency Risk Assessment
7 Forum 1992; U.S. Environmental Protection Agency Risk Assessment Forum 1998) that
8 underlies the ecological risk guidelines developed by EPA to support decision making to
9 protect ecological resources (U.S. Environmental Protection Agency Risk Assessment
10 Forum 1992;). The committee views ecological valuation as a complement to ecological
11 risk assessment. Both begin with an EPA decision or policy context for which
12 information about ecological effects is needed. This leads to a formulation of the
13 problem and identification of the purpose and objectives of the analysis and the policy
14 options that will be considered. In addition, both ecological risk assessment and
15 ecological valuation involve prediction and estimation of possible ecological effects of
16 the EPA action or decision that is under consideration, and ultimately the use of this (and
17 related) information in the evaluation of alternative decisions or policy options.

18 However, ecological valuation goes beyond ecological risk assessment in an
19 important way. Risk assessments typically focus on predicting the magnitudes and
20 likelihoods of possible adverse effects on species, populations, locations, etc., but do not
21 provide information about the societal importance or significance of these effects. In
22 contrast, as depicted in both Figure 1 and Figure 2, ecological valuation takes the
23 predicted ecological effects and seeks to characterize their importance to society by
24 providing information on the value society places on the ecological improvements or the
25 loss they experience from ecological degradation. These values can reflect either
26 changes in the flow of services provided by the ecosystem or values that are attached
27 directly to the ecosystem itself that are independent of its contribution to human well-
28 being. By incorporating human values, ecological valuation is closer to risk
29 characterization than risk assessment, and many of the principles that should govern risk
30 characterization outlined in the 1996 NRC Report *Understanding Risk: Informing*

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1 *Decisions in a Democratic Society* would pertain to ecological valuation as well. For
2 example, both should be the outcome of an analytical and transparent process that
3 incorporates not only scientific information but also information from the various
4 interested and affected parties about their concerns and values.

5 Several issues or considerations arise in implementing the steps of the process
6 outlined above. A brief overview of these issues is provided here, as a prelude to the
7 more detailed discussions that is included in Part 2.

8 **5.1. Early Consideration of Effects that are Socially Important**

9 A key component of the proposed approach is the identification and predictions of
10 ecological changes that are important to people. These could include both changes in the
11 ecosystem itself that people value directly, or the resulting changes in the ecological
12 services provided by those systems. The importance of a given change will depend on
13 both the magnitude and bio-physical importance of the effect and the resulting
14 importance to society.

15 Although Figure 2 suggests a linear process, this part of the process will generally
16 be somewhat iterative. The first step is to determine a preliminary list of potentially
17 important ecological effects, based on both the magnitude and bio-physical importance of
18 the effect. Development of this list would draw primarily on ecological science.
19 However, it is important to identify early in the process what effects people are likely to
20 be concerned about. Consideration of what seems to be important to people can lead to a
21 subsequent refinement of the list of ecological effects that will be the focus of any
22 valuation. For example, do individuals care mainly about the native-ness, the aesthetics,
23 or the ecological functions of grasses in a marshland? Is animal waste disposal a concern
24 to society primarily because of the recreational opportunities lost due to the resulting
25 deterioration in water quality or is society primarily concerned about other impacts? The
26 range of ecological changes that are the focus of the valuation study needs to include the
27 changes people care most about. Previous benefit assessments have often focused on
28 what can be measured relatively easily rather than what is most important to society.
29 This diminishes the relevance, usefulness and impact of the assessment.

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1 An obvious question is how to assess the likely importance of different ecological
2 impacts prior to completion of the valuation process. In fact, a main purpose of
3 conducting a thorough valuation study is to provide an assessment of this importance.
4 Nonetheless, in the early stages of the process, preliminary indicators of likely
5 importance can be used as screening devices to provide guidance on the types of impacts
6 that are likely to be of greatest concern. Relevant information can be obtained in a
7 variety of ways. Examples range from in-depth studies of people’s mental models and
8 how their preferences are shaped by their conceptualization of ecosystems and ecological
9 services, to more standard survey responses from prior or purpose-specific studies. In
10 addition, early public involvement²³ or use of focus groups or workshops comprised of
11 representative individuals from the affected population and relevant scientific experts can
12 help to identify relevant or potentially important ecological changes for the specific
13 context of interest.

14 In eliciting information about what matters to people, it is important to bear in
15 mind that people’s preferences depend on their mental models (i.e., their understandings
16 of causal processes and relations), the information that is at hand to influence their
17 understanding, and how that influence occurs. Expressions of what is important (e.g., in
18 surveys) or of the tradeoffs people are willing to make can change with the amount and
19 kind of information provided, as well as how it is provided. Collaborative interaction
20 between analysts and public representatives can ensure that respondents have sufficient
21 information when expressing views and preferences. In fact, the ecological valuation
22 process can be used as a mechanism for educating the public about the services provided
23 by ecological systems and how those services are affected by EPA actions, thereby
24 narrowing the gap between expert and public knowledge about and awareness of
25 ecological effects.

26 **5.2. Predicting Ecological Changes in Value-relevant Terms**

27 The second major component of the C-VPES process is the need to
28 predict ecological changes in terms that are relevant for valuation. This requires both the
29 prediction of bio-physical impacts of EPA actions using ecological models and the

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1 mapping of those changes into changes in ecosystem services or features that are of direct
2 concern to people.

3 The bio-physical impacts of a given EPA action can be identified at different
4 temporal, spatial, and ecological levels. The latter include the individual level, the
5 population level, the community level, the ecosystem level, and the level of the global
6 biosphere. Living organisms supply goods and services that differ across all levels of
7 organization, from the individual to the ecosystem or global biosphere. For example, the
8 service provided by an individual animal unit is different from the service provided by a
9 given animal population.

10 Estimating bio-physical impacts requires information about relevant ecological
11 production functions. These functions provide a basis for estimation of the ecological
12 changes that could result from a given EPA action or policy (e.g., changes in net primary
13 productivity or tree growth, bird or fish assemblages. In identifying and predicting
14 ecological changes, it is important to consider their full range, including both primary and
15 secondary effects, adequately accounting for uncertainty, stability of the system
16 (including the effect of random shocks and management errors and the system's
17 resilience), heterogeneity within a population or ecosystem, heterogeneity across
18 populations or ecosystems, and dynamic changes in the ecosystem over time.

19 Numerous mathematical models of ecological production have been developed.
20 These models cover the spectrum of biological organization and ecological hierarchy.
21 Some have been developed for specific contexts (species, geographic locations, etc.)
22 while others are more general. Primers on ecological theory and modeling (e.g.,
23 Roughgarden 1998) can provide a starting point for identifying available models.

24 Many of these ecological models have been developed to satisfy research
25 objectives and not EPA policy or regulatory objectives. This poses challenges when
26 using these models to assess the ecological benefits of EPA actions. The first challenge
27 is to link existing models with Agency actions that are intended to control chemical,
28 physical and biological sources of stress. The valuation framework outlined above
29 requires an estimation of the bio-physical impacts that would stem from a specific EPA
30 action. To be used for this purpose, ecological models must be linked to information

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1 about stressors. This link is often not a key feature of ecological models developed for
2 research purposes.

3 In addition, the ecological models need to be appropriately parameterized for use
4 in policy analysis. Numerous detailed ecological studies have been conducted at various
5 levels, at Long-Term Ecological Research Sites, for example (Farber et al. 2006), which
6 could provide a starting point for parameterizing policy-driven models. A key challenge
7 is to determine whether (or to what extent) parameters estimated from a given study site
8 or population at a given point in time can be “transferred” for use in evaluating ecological
9 changes in a different location or time or at a different scale. In other words, to what
10 extent are estimated parameters adaptable to the context of interest in estimating the
11 benefits and values associated with EPA actions? In many cases, data do not currently
12 exist to parameterize existing models so they can be used in assessing EPA’s actions.
13 Such data may need to be developed before the Agency can use these models fully. To
14 the extent that transferable models and parameter estimates exist, it would be extremely
15 valuable to have a central depository that EPA could draw on for this information.

16 The final, but perhaps most important, challenge is translating the changes
17 predicted by standard ecological models into changes in ecosystem services or features
18 that can then be valued. If adapted properly, ecological models can connect material
19 outputs to stocks and services flows (assuming that the services have been well-
20 identified). Providing the link between material outputs and services involves several
21 steps, including identifying “service providers,” determining the aspects of community
22 structure that influence function, assessing the key environmental factors that influence
23 the provision of services, and measuring the spatial and temporal scales over which
24 services are provided (Kremen, 2005). However, most ecological models are not
25 currently designed with this objective in mind. In particular, they do not translate bio-
26 physical impacts into impacts or metrics that lay individuals can understand and reflect
27 changes that are of direct value to them.

28

1 **5.3. Drawing on Multiple Methods for Characterizing Values**

2 Given predicted ecological changes, the value of these changes needs to be characterized
3 and, when possible, measured or quantified. There are a variety of methods that can be
4 used to characterize values. The C-VPES approach envisions drawing on a wider range
5 of methods than EPA has typically utilized in the past to capture a broader array of
6 values. It recognizes that value is multidimensional and that each valuation process
7 should include a conscious choice regarding the type of value(s) to assess and the
8 appropriate methods for assessing that value.

9 Some methods rely on metrics that are primarily bio-physical or socio-economic
10 indicators of impact. These include indices or indicators such as acres or miles of habitat
11 restores, the number or characteristics of communities or people affected, the likely
12 symptoms or injuries avoided or reduced, the duration of impact. There are at least three
13 ways in which these metrics can provide very useful information. First, in some cases,
14 these metrics may be used directly in policy decisions. For example, decisions based on
15 human impact criteria (e.g., protection of children’s health) or environmental goals such
16 as promotion of biodiversity may look directly to these measures as indicators of the
17 appropriate policy choice. Second, they might be used as a proxy for some component of
18 the benefits of ecosystem protection when that component cannot be readily valued. For
19 example, in contexts requiring benefit cost analyses, the OMB Circular A-4 requires that
20 benefits that cannot be monetized be quantified to the extent possible, and these metrics
21 provide potentially useful forms of quantification. Finally, even when human impacts
22 can be valued, these metrics provide information about human impacts that would
23 presumably be relevant in the determination of the associated value of the ecological
24 change. Thus, in all of these contexts, estimates of the impact of the ecosystem change
25 on human populations are needed.

26 In contexts where monetary metrics are required or desired and the necessary data
27 and methods exist, the impact of the ecological change on the provision of some services
28 to human populations may be translated into a monetary equivalent of that change using
29 standard economic valuation techniques. For some valuation contexts economic
30 methods for valuing changes are relatively well-developed. As noted previously, to date

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1 EPA ecological valuation efforts, such as the *EBASP* and the Science to Achieve Results
2 (STAR) Grant program, have focused on valuing changes using economic methods.
3 These methods are designed to estimate the benefit or cost of a given ecological change
4 using a willingness-to-pay or willingness-to-accept measure of the utility equivalent of
5 that change. They have been applied to the valuation of ecosystem services in a number
6 of studies that have produced results that are useful for policy evaluation.

7 However, as in the CAFO study, economic valuation methods have generally
8 been applied to a relatively narrow set of services. In some cases, these might not have
9 been the services that people are most concerned about protecting. While there are
10 continuing discussions about the role of economic valuations in principle, as a practical
11 matter it is unlikely that all of the important benefits (or costs) of a change in ecological
12 conditions can now, or soon will, be sufficiently captured by economic valuation
13 methods. For this reason, the *EBASP* calls for exploring “supplemental” approaches to
14 valuation.

15 The valuation approach proposed by this committee calls for a more prominent
16 role to be played by a variety of methods for characterizing values, both as a practical
17 alternative when economic methods cannot fully capture benefits because of data or other
18 knowledge-based limitations and as a means of capturing the components of value that
19 are not fully reflected in value measures based solely on economic measures of
20 willingness to pay or willingness to accept. Expanding the methods “toolbox” to include
21 other scientifically-based assessment approaches that can be applied along with or in
22 place of economic assessments, where appropriate, will allow EPA to more fully
23 represent the benefits of ecosystems and their services. Of course, this toolbox should
24 include only methods that meet accepted scientific standards of precision and reliability,
25 are appropriately responsive to relevant changes in ecosystems/services, and are properly
26 related conceptually and empirically to things people value. For all methods, appropriate
27 application will depend on the underlying scientific basis as well as the specific policy
28 context.

29 The committee evaluated a number of different methods for characterizing values
30 (described in detail in Part 3). These include social/psychological methods, which have

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1 been successfully used to identify and to assess a wide range of values that people hold
2 and that have been important considerations for environmental policy and decision
3 making. Social/psychological methods bear close resemblances to economic methods,
4 but they do not seek to attain a unidimensional monetary measure of benefit, allowing
5 instead for multiple dimensions of value to be expressed and considered by decision
6 makers. Other approaches include assessments based on voting and other group
7 expressions of social/civic values, as well as assessment methods based on bio-physical
8 rankings that are potentially less directly dependent on human preferences and value
9 judgments (although these clearly enter indirectly).

10 An expanded toolbox of methods could allow EPA to capture more completely
11 the full range of benefits stemming from ecosystem protection and the multiple sources
12 of value derived from ecosystems. In addition, where resources allow, use of multiple
13 methods to characterize the same underlying value can in some cases increase the
14 confidence of policy/decision makers and the public in those estimates. Of course, it is
15 possible that, when applying multiple assessment methods to an environmental decision
16 problem, even when multiple valuation methods are permitted by law, the methods may
17 suggest conflicting information about relative values. In this case, it would be essential
18 to try to ascertain the source of the differences. In some cases, differences may be readily
19 explained by differences in the application of methodologies (e.g., eliciting values from
20 different population groups or samples) or study limitations (e.g., inappropriate
21 application of techniques or interpretation of results), or simply the inherent uncertainty
22 that exists in estimating values as a result of from data limitations, theory limitations, and
23 randomness (see discussion in Part 2). In other cases the differences may reflect the fact
24 that the alternative methods are capturing fundamentally different sources, components,
25 or concepts of value. In any case, information about the extent to which the different
26 assessment methods yield similar or different conclusions about the value of an
27 ecological change would be an important input into a policy decision.

28 **5.4. Communicating Results**

29 Information regarding the value of ecological changes stemming from EPA
30 actions will only be useful in improving decision-making if it is communicated

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1 effectively to policymakers and integrated with other information used in policy
2 decisions. In addition to policymakers, information about the value of ecological changes
3 is likely to be of interest to community members and scientists alike. As noted above,
4 ecological valuation can be an important tool for educating the public about the role of
5 ecosystems and the effects of ecosystem protection.

6 Communicating the value of protecting ecological systems and services requires
7 conveying not only value information, but also information about the nature and state of
8 the ecological systems and services to which they apply and the ecological processes
9 involved. Information can be and is often conveyed using mapped ecological
10 information, other visualizations including photographs and graphs, ecological indicators
11 and narratives. Integrated models with a geospatial interface, such as those developed by
12 Costanza (Costanza and Farber 1986; Costanza, Sklar et al. 1990; Costanza 1993;
13 Bockstael, Costanza et al. 1995; Fitz, DeBellevue et al. 1996; Cowling and Costanza
14 1997; Higgins, Turpie et al. 1997; Costanza 2002; Binder 2003; Costanza and Voinov
15 2003; Costanza 2004) are another approach to depicting the state of ecological systems
16 and services. The SAB has proposed a framework for reporting on the condition of
17 ecological resources (EPA, 2003). The EPA's draft Report on the Environment (U.S
18 Environmental Protection Agency 2002) and reports of the Regional Environmental
19 Monitoring and Assessment Program (REMAP) illustrate a range of approaches that can
20 be used.

1 **6. CONCLUSIONS AND RECOMMENDATIONS**
2

3 Ecosystems play a crucial role in supporting life as we know it. They provide a wide
4 array of services that directly or indirectly support or enhance human populations. In
5 addition, they can be valued in their own right, for non-anthropocentric reasons stemming
6 from ethical, religious, cultural or biocentric principles. Part of EPA’s broad mission to
7 protect human health and the environment includes the protection of ecosystems.

8 Many EPA actions affect the state of ecosystems and the services derived from them.
9 However, to date ecosystem impacts have received relatively limited consideration in EPA
10 policy analysis, which has typically focused on human health impacts. It is imperative that
11 EPA improve its ability to value ecosystems and their services to ensure that ecological
12 impacts are adequately considered in addition to human health impacts in the evaluation of
13 EPA actions at the national, regional and local levels.

14 To date, ecological valuation at EPA has focused primarily on a limited set of
15 ecological benefits. This stems primarily from the difficulty of predicting the impact of EPA
16 actions on ecological systems and the services derived from them and the difficulty of
17 quantifying, measuring, or characterizing the resulting benefits. The perception that benefits
18 need to be monetized in order to be carefully characterized also restricts the range of
19 ecological impacts that are typically considered in EPA analyses, particularly at the national
20 level.

21 The committee views EPA’s efforts to improve its ability to value ecological systems
22 and services as very important and timely. As EPA continues these efforts, the committee
23 recommends that the Agency move toward covering an expanded range of important
24 ecological effects and human considerations using an integrated approach. Such an approach
25 would:

- 26
27 a) Expand the range of ecological changes that are valued, focusing on valuing
28 the ecological changes in systems and services that are most important to
29 people and recognizing the many sources of value, including both
30 instrumental and intrinsic values;

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- 1 b) Highlight the concept of ecosystem services and provide a mapping from
2 changes in ecological systems to changes in services or ecosystem
3 components that can be directly valued by the public; and
4 c) Utilize an expanded set of methods for identifying, characterizing, and
5 measuring the values associated with these changes.
6

7 Such an approach would, from the beginning and throughout, involve an
8 interdisciplinary collaboration among physical/biological and social scientists and solicit
9 input from the public or representatives of individuals affected by the ecological changes. In
10 implementing the approach, EPA should recognize the multi-dimensional nature of value and
11 make a conscious choice regarding the type of value(s) it wants to assess and the appropriate
12 methods for assessing those values. In addition, the Agency should be transparent about the
13 reasons for choosing specific valuation methods and communicate clearly what the methods
14 that it chooses measure and do not measure.

15 Through the use of an expanded and integrated valuation framework of this type,
16 EPA can move toward greater recognition and consideration of the effects that its actions
17 have on ecosystems and the services they provide. This will allow EPA to improve
18 environmental decision-making at the national, regional and local levels and contribute to
19 EPA’s overall mission regarding ecosystem protection. In addition, EPA can use the
20 ecological valuation process as a mechanism for educating the public about the role of
21 ecosystems and the value of ecosystem protection. The remainder of this report develops the
22 ideas embodied in this approach through a more detailed look at how the approach could be
23 applied.

1

2

PART 2: BUILDING A FOUNDATION FOR ECOLOGICAL VALUATION

3

4

1. INTRODUCTION

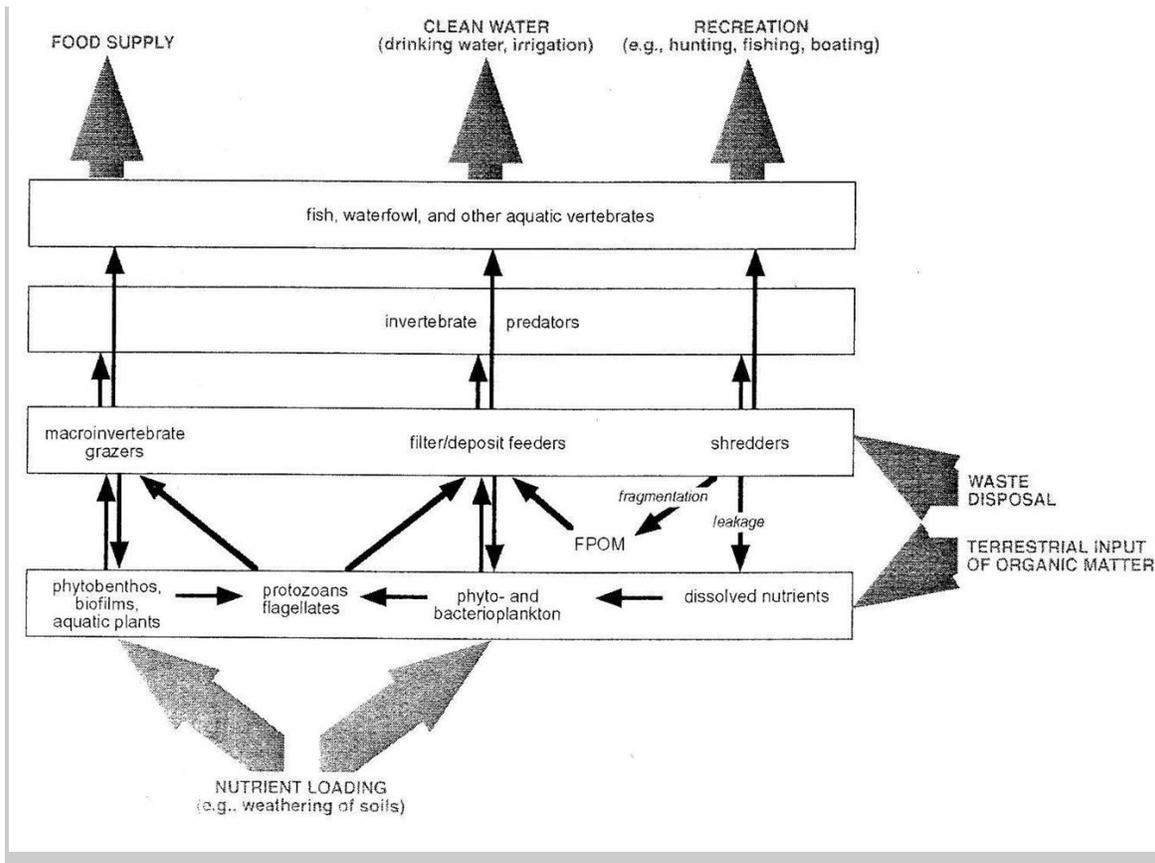
5

6 Part 1 of this report presented an overview of an integrated and expanded
7 approach to valuing ecological changes that result from EPA actions or decisions. The
8 approach was described in general terms. In this part of the report, we discuss
9 implementation of the approach in greater detail. The purpose is to discuss in more detail
10 a number of fundamental issues that arise in implementing the approach that apply to
11 different EPA decision contexts in which ecological valuation can contribute to improved
12 policy analysis and decisions. As background for this, the committee examined a number
13 of examples of specific valuation contexts (discussed in Part 4 of this report) and used
14 these examples to inform its views about application of the proposed approach. The
15 discussion throughout Part 2 of the report reflects the general insights gained from
16 examination of these source examples.

17 Part 2 begins by discussing prediction of effects on ecological systems and
18 services. This discussion identifies and addresses a number of key issues that arise in
19 implementing this key step in valuation. Part 2 then discusses issues regarding benefit
20 transfer, uncertainty associated with ecological valuation, and the communication of
21 valuation results to both policy makers and the public.

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1

2

3 Figure 3 highlights the need to include in the conceptual model both information
 4 about the underlying ecology and a mapping or link between ecological outputs and
 5 ecological services that are of importance to society. Often, ecologists focus on the lower
 6 part of figure without considering the upper part, while valuation experts from the social
 7 sciences focus on the upper part without considering the lower part. A key principle of
 8 the C-VPES integrated approach is the need to consider both from the outset and to link
 9 and integrate the two. For ecological valuation aimed at improved decision-making, it is
 10 not sufficient to provide detailed analysis of ecological impacts in the lower part without
 11 mapping those impacts to changes in ecological services or system components of
 12 importance to people. Nor is it sufficient to conduct valuation exercises that do not
 13 reflect the key ecological processes and functions affected by the decisions under
 14 consideration. Both are essential, and the development of a conceptual model at the
 15 outset of the valuation process is intended to ensure that the process is guided by this
 16 basic principle. Of course, detailed analyses of specific parts of the conceptual model

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1 will often require use of ecological or valuation-related models with a narrower focus
2 (see further discussion below) but having the conceptual model to guide the process will
3 provide a framework for integrating these more specific analyses into the overall
4 valuation exercise.

5 As envisioned here, development of the conceptual model is a significant task that
6 deserves the attention of all the constituents of the process. These constituents include
7 EPA staff from throughout the agency, experts in the relevant topics of consideration
8 (from both the bio-physical and social sciences), and the public. Involving all constituents
9 including the public at this stage will enhance transparency, provide the opportunity for
10 more input and better understanding, and ultimately give the process more legitimacy.

11 *Building the conceptual model should be accomplished always with the recognition that*
12 *one of the primary goals ultimately is to be able to value ecological systems and services.*
13 *As a result, the model should be context and goal specific. Both the conceptual model*
14 *and the process for completing it (and the embedded decisions within) should be a part of*
15 *the formal record.*

16 Following the roadmap defined by the conceptual model requires the following
17 steps:

- 18 a) Predicting the ecological response to policy-induced changes in
19 stressors, using ecological models that are scaled and parameterized to
20 the relevant ecosystems (the lower part of Figure 3);
- 21 b) Identifying the important ecosystem services and components to be
22 valued (the upper part of Figure 3);
- 23 c) mapping the predicted changes in the underlying ecological system to
24 changes in the services identified in (b) (the linkages between the lower
25 and upper parts of Figure 3); and
- 26 d) quantifying or characterizing the value of the changes in the ecological
27 system and services.

28
29 In general, however, the process will not move sequentially through these steps.
30 Rather, it will entail simultaneous consideration of all of these steps, with interaction and
31 iteration among them, and *EPA's process for ecological valuation should incorporate*

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1 **mechanisms for this iteration.** This iterative process will identify both the geographic
2 scale of the analyses as well as the ecosystems that should be included, which might
3 change over the course of the process. For example, an action at a local site may initially
4 be considered only to have local ecological effects, but, once the stressors are considered,
5 it may become apparent that effects reach to more distant regions downstream or down
6 wind. Similarly, as the stressors are identified in the context of the relevant ecological
7 system, the conceptual model may need to be modified to incorporate additional
8 stressors. For example, a relatively non-toxic chemical effluent might be considered
9 insignificant as a stressor, but might become significant if the conceptual model indicated
10 low stream flows or intermittent streams that would increase the concentration of the
11 chemical to toxic levels during some parts of the year.

12 Although the valuation process is iterative rather than linear, for ease of
13 exposition, we discuss the individual steps sequentially. The remainder of this section
14 discusses (a) through (c) in more detail. Methods for Step (d) are discussed in Part 3 of
15 this report.. As noted above, steps (a)-(c) are used for two fundamental purposes: as
16 direct input into valuation methods (socio-psychological, economic, mediated modeling,
17 etc.) in step (d), and to quantify impacts when they cannot be monetized (in accordance
18 with guidance in OMB Circular A-4) or when monetization is not necessary or desired.

19 **2.2. Modeling Ecological Impacts**

20 Ecological valuation requires a fundamental understanding of the components,
21 processes, and functioning of the ecosystem that underlie and generate the ecosystem
22 services. These properties of ecosystems are inherently complex. Consider, for example,
23 the ecological services associated with the activities of soil organisms that might be
24 affected by disposal of waste on that soil. These organisms make their living from
25 organic matter that is in, or added to, the soil. In the process of breaking it down for use
26 certain groups maintain soil structure by their burrowing activities, which in turn provide
27 pathways for the movement of water and air. Other kinds of organisms shred the organic
28 material into smaller units that are in turn utilized by microbes that release nutrients in a
29 form that can be utilized by higher plants for their growth, for example, or in dissolved
30 form that enters into the water that flows from the immediate site into the water table or
31 stream. Other groups of often-specialized microbes may release various nitrogen gases

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1 directly to the atmosphere. Thus, the nature of the soil organisms and the products that
2 they utilize, store or release regulate the biogeochemistry of the site as well as its
3 hydrology and productivity and carbon storage capacity. As Figure 3 suggests, functions
4 such as these can be evaluated in general terms and related to the services that people
5 more readily appreciate and value such as the capacity of the soil biota to process wastes
6 and ultimately provide clean water (Wall, 2004). This requires, however, an
7 understanding of the complex ecological relationships that contribute to these services.

8 In addition, ecological effects may involve different persistence times (e.g.,
9 carbon dioxide in the atmosphere vs. acute toxic exposures to hazardous chemicals),
10 affecting both the temporal and spatial scales of the relevant ecological system. There
11 are numerous studies, including EPA’s regional analyses, risk analyses and the
12 Environmental Monitoring and Assessment Program (EMAP) program, that provide
13 guidance in identifying the proper boundaries and time scales for the ecological system
14 under study as well as the ecosystem characteristics, stressors and endpoints (Harwell, et
15 al., 1999, Young and Sanzone, 2002). As noted above, all of these should be embodied
16 in the conceptual model that will guide the analysis.

17 2.2.1 Ecological models.

18 While a conceptual model can provide a road map for predicting ecological
19 effects, specific ecological models are needed to quantify effects and incorporate
20 dynamic interactions among the ecosystem components, such as interactions among
21 species, dynamics of populations, with alterations in habitats, or accumulation of toxic
22 materials in substrates with different absorption capacities. Because of the complexity of
23 most ecosystems, models are used to organize information, elicit the interactions among
24 the variables represented in the models, and to reveal outcomes when run under different
25 sets of assumptions or driving variables.²⁴ Thus, statistical or simulation models become
26 imperative to understand aspects of ecosystem structure that can influence future service
27 production. The choice of models, and the availability and appropriateness of supporting
28 databases, will be different depending on the scale of analysis (e.g., local vs. national)
29 and the precision of the question or hypothesis to be evaluated.

30 There are numerous ecological models that are used to describe ecological
31 “systems” and various ecological production functions, including scales from individual

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1 plants to regional characteristics such as crop productivity to continental migration of
2 large animals. These models frequently focus on specific ecological characteristics, such
3 as populations of one or more species or the movement of nutrients through ecosystems.
4 Models cover the spectrum of biological organization and ecological hierarchy. Primers
5 on ecological theory and modeling such as *Primer of Ecological Theory* (Roughgarden
6 1998) can provide a starting point for identifying available models. Some statistical and
7 theoretical models are relatively small, containing a few equations. Other ecological
8 models are very large, involving hundreds of interacting calculations.

9 Many ecological models have been developed to satisfy research objectives and
10 not Agency policy or regulatory objectives. The primary focus of these models has
11 typically been on understanding the dynamics in ecological systems, including for
12 example, the role of abiotic driving variables on production, the interaction among
13 species and the rate of carbon sequestration on continental scales. However, they are
14 adaptable for use in agency decision making. In fact, EPA currently employs a number
15 of ecological models, ranging from fairly straightforward toxicity models to population
16 model of fish and wildlife species to regional landscape models. The Council for
17 Regulatory Environmental Modeling (CREM), a cross-Agency council of senior
18 managers, was established by EPA with the goal of improving the quality, consistency
19 and transparency of models used by the Agency for environmental decision-making.
20 Information about environmental models developed or used by EPA is contained in the
21 internet-based Models Knowledge Base (MKB).

22 Although many of these models are well established and are used routinely for
23 describing ecological systems, the results from all ecological models can only represent
24 our current state of knowledge about the dynamics of the system. Modeling complex
25 systems is challenging due to multiple interactions and the fact that responses of system
26 components are often non-linear. The model outputs are estimates with known or
27 unknown levels of statistical uncertainty and no ecological model includes all the
28 possible interactions. Some ecological models explicitly or implicitly incorporate human
29 dimensions, but many of them focus primarily on ecological functions. In addition,
30 models capture historical relationships and are not typically able to predict ecosystem
31 patterns for which no modern counterpart exists. For example, if stressors such as

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1 climate change lead species to “reshuffle into novel ecosystems unknown today” for
2 which there is no analog, current models will not predict this impact (reference Science
3 article, Fox, May 2007). [do we want to say more about this?? KS] Finally, the
4 applicability, and to some degree the formulation of ecological models, is frequently
5 constrained by the insufficiency of data to build and test the models.

6 Despite these caveats, utilizing ecosystem models provides a means of
7 incorporating the best available scientific knowledge of how ecosystems will respond to a
8 given perturbation and the sensitivity of various ecosystem components. *The committee*
9 *recommends that all ecological valuations conducted by EPA be supported to the extent*
10 *possible by state-of-the-art ecological modeling designed to provide insight into and/or*
11 *estimates of the likely or possible ecological impacts associated with alternative policy*
12 *decisions.*

13 2.2.2 Selecting models.

14 EPA is faced with deciding which models to employ at the site, regional and
15 national scales. In theory, EPA could outline the types of ecological conditions under
16 which it expects to consider risks and impacts, inventory the existing ecological models,
17 conduct an assessment of their effectiveness and then offer a catalog of models that have
18 been most intensively validated, with specifications and restrictions for their application.
19 Although such an approach would have some appeal, it does not accommodate the
20 dynamics of the scientific process, namely that existing models are always being
21 modified on the basis of new understanding or additional data. Moreover, new models
22 are continually being created and tested. Such a catalog of “approved” models would
23 have some utility in the sense that use of these models would imply a level of credibility
24 and acceptability that would not otherwise need to be re-established with every new
25 assessment. In addition, such a catalog of approved models would at some level create
26 greater consistency among the methods used in the various EPA regions, presumably
27 evolving toward a smaller number of models with greater validity. [Should we say
28 something here about EPA’s Draft Guidance Document for the Development, Evaluation
29 and Application of Environmental Models? This document has recently been reviewed
30 by the SAB. KS]

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1 The alternative approach recognizes the dynamics of evolving science, and
2 specifies prerequisite characteristics of models rather than specifying particular models.
3 Under this approach, models would be selected that, in the judgment of EPA, best
4 address the particular issue. The National Research Council will soon release a study that
5 provides advice to EPA regarding the development of guidelines for selection and use of
6 models by the Agency (see CREM Newsletter, May 15, 2007). Although the Committee
7 has not studied this report (**maybe we can look at it before we have to issue our report –**
8 **according to the CREM newsletter, it is due out in June 2007**), advice of this type should
9 prove very useful to EPA in selecting among available ecological models.

10 When the ecological model is to be used in a valuation exercise, there may be
11 specific considerations or criteria for use in model selection that might not arise in other
12 contexts. For example, EPA could specify as a goal that models and data sets used in
13 ecological valuation should meet conditions such as the following:

- 14 a) A beginning conceptual model that identifies, at least in a preliminary
15 way, the state of the ecological system, the likely stressors and responses
16 to those stressors and all the socially important anticipated interactions. **[it**
17 **is not clear to me how this is a criterion for model selection. KS]**
- 18 b) The model should utilize databases that are in existence for the site, region
19 or country that can provide, at a minimum, a first approximation of the
20 probable ecological impacts. These more general data sets may need to be
21 refined for the specific region or site depending on the project or the rule
22 being considered, but initial assessments using these more generalized
23 data sets will produce a range of likely outcomes which may be analyzed
24 in more detail.
- 25 c) Adaptation of existing models should consider the congruent alignments
26 among: models; ecological systems; ecological services; ecological
27 service providers; potential injuries **[to whom or what? HM]**; and the
28 stressors under EPA purview. **[again, not clear to me what the selection**
29 **criterion is here. KS]**
- 30 d) The model should be sufficiently comprehensive and have been used
31 repeatedly so that there is a sufficient depth of understanding about its

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- 1 implicit assumptions, its reliability (robustness) and the reasonable range
2 of applicability (space and time scales). The model should have been
3 subjected to sensitivity analysis so there is a well-defined domain of
4 outcomes from stochastic inputs.
- 5 e) The model should provide analytic output that includes a measure of
6 variance that can be used to describe uncertainty in the predicted outcomes
7 in a statistical distribution.
- 8 f) The model's outputs should provide information that can be readily linked
9 to monetary and/or non-monetary valuation techniques.
- 10 g) Results from the models should provide guidance in a form that not only
11 can be subjected to valuation techniques, but is readily usable by managers
12 and rule- and policy-makers as well as by the interested public.

13 Criteria such as these can guide the Agency both in its selection among existing models
14 and also in setting priorities for future model development. *The committee recommends*
15 *that EPA identify clear criteria for selection of ecological models for use in ecological*
16 *valuation and apply these criteria in a consistent and transparent way.*

17 2.2.3 Gap in linking models to valuation.

18 Despite the existence of numerous ecological models at a variety of scales, there
19 is currently a gap between the outputs of most ecological models and the inputs required
20 for valuation of ecological services. Thus, the number of models that would meet all of
21 the above criteria is limited. This gap arises for two general reasons. First, as noted
22 above, ecological models have largely focused on describing ecological systems in terms
23 of ecological structure and function rather than in terms of social values. This reflects the
24 fact that the links between outputs of some ecological models and human uses of the
25 ecosystem have not been a subject of research until recently. Many of these ecological
26 models offer powerful comparisons among ecosystems as they are intrinsically different
27 or respond differently to stressors or changes in driving variables. As such, outputs of
28 these models may or may not be cast in terms of direct concern to people, and as such are
29 not designed as inputs to valuation techniques. For example, evapotranspiration rates,
30 rates of carbon turnover and changes in leaf area are important for ecological
31 understanding, but have not been translated into values of direct human importance. Of

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1 course, there are some examples of models with outputs directly related to human values,
2 such as those that predict fish and game populations or forest productivity. However,
3 these represent a limited set of ecosystem services.

4 The second reason for the gap between ecological models and valuation needs
5 relates to the complexity of ecological systems and their dependence on an array of site-
6 specific driving variables. Because of this, many ecological models are site specific.
7 Moreover, the relatively large amounts of site-specific data required to build and
8 parameterize models means that their transferability is limited, either because the model
9 has been developed using spatially constrained data or because inadequate data are
10 available at secondary sites with which to drive or parameterize the model. This site-
11 specificity may significantly limit the models' applicability to the spatial and temporal
12 complexities required in valuing ecological services, especially at regional and national
13 scales.

14 2.2.4 Opportunities regarding ecological data.

15 Although data availability is a serious problem in many contexts, data on the
16 structure and function of ecological systems are becoming more available and better
17 organized across the country. Part of the increased availability is simply that web-based
18 publication now enables authors to post data and further analysis easily in electronic
19 forms available to other researchers. Also, as governmental agencies are being held more
20 accountable, data used in decision-making are expected to be made available to
21 constituents.

22 Within the ecological research community, the National Science Foundation
23 (NSF) Long-Term Ecological Research (LTER) program has had an emphasis on
24 organizing and sharing data in easily accessible electronic datasets. Although these data
25 were rarely collected for the purpose of valuing ecological services, they are particularly
26 valuable because they frequently measure long-term trends. As such, these data are
27 useful in separating short-term fluctuations from longer term patterns in ecological
28 properties. Also, the LTER program recently has focused on "regionalization" in which
29 data from sites surrounding the primary site are collected, thus providing a regional
30 context for site-based measurements and models. Planning for the forthcoming NSF
31 National Ecological Observatory Network (NEON) includes a Networking Information

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1 and Baseline Design (NIBD) component, which connects the key scientific questions to
2 the data required to answer the questions. *The committee recommends that EPA*
3 *effectively link into the NEON planning process, and expand its involvement with the NSF*
4 *LTER program, which is now undergoing a major refreshing of its research and data*
5 *sharing protocols.*

6 Despite the increasing availability and organization of ecological data, the costs
7 are too prohibitive to allow extensive data to be collected from all the sites on which EPA
8 is considering action. From an ecological perspective, therefore, an issue arises regarding
9 the reliability of transferring ecological information from one site or study to other sites
10 or over different spatial or temporal scales. Information in this sense can include tools or
11 approaches, data on properties of an ecosystem or its components, and services or
12 benefits derived from an ecosystem.

13 There are no hard and fast rules for when ecological information can be
14 transferred, and the confidence with which information can be transferred depends on the
15 type of information and the system in question. Given the complexity, richness of
16 interactions and the propensity for non-linearity, extrapolation of ecological information
17 requires caution. However, certain generalizations are possible. Information is more
18 likely to be transferable with greater similarity between and among contexts, e.g.,
19 ecosystems. Also, aggregate information, such as data on ecosystem properties are more
20 likely to be transferable than information on particular species or the interactions of
21 particular species. Thus, the ecosystem properties (e.g., leaf area index, primary
22 productivity, nitrogen cycling patterns) of an oak-hickory deciduous forest in Tennessee
23 might be transferable to oak-hickory forests in other parts of the eastern U.S. that are at
24 similar stages of development. To a lesser extent, the information might be transferable
25 to other types of deciduous forests.

26 Information could be transferable to other spatial or temporal scales if the
27 dynamics over time and space scales are known for the ecosystem. For instance, if data
28 are available on how the characteristics of an oak-hickory forest change as it develops or
29 through cycles of disturbance, then it should be possible to transfer data from one point in
30 time to another. Similarly, if information is available on how the properties of the system
31 vary with spatial environmental variation (local climate, soil type, land-use history), then

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1 it should be possible to extend information from one spatial context to another. EPA and
2 other national and international agencies have sponsored extensive research on “scaling
3 up” of data from particular sites to regions, and results from these analyses are applicable
4 to the transfer of information on ecological properties and services.

5 To some extent, the same generalizations apply to transferring tools such as
6 models, although success depends on how generally applicable the tool is and how
7 difficult (in terms of data requirements) it is to parameterize for other situations. For
8 example, forest ecosystem models can often be transferred to other forests using available
9 information from sources such as LTER sites.

10 **2.3. Identifying Relevant Ecosystem Services**

11 The discussion above relates primarily to modeling the impact of EPA actions on
12 ecological systems using ecological science. However, as illustrated in Figure 3, to be
13 useful for valuation, these impacts must be linked to changes in ecological services.
14 Thus, a second important step in implementation of the C-VPES valuation approach
15 embodied in the conceptual model is the identification of the relevant ecosystem services
16 or the things in nature that are important to people.

17 2.3.1 More on the concept of ecosystem services and its use.

18 Alternative definitions of what constitutes an ecosystem service have appeared in
19 the literature. For example, as noted previously, the Millennium Assessment used a very
20 broad definition of ecosystem services that included both indirect and direct contributions
21 of ecosystems to human well-being (ref). An advantage of this broad definition is that it
22 recognizes the many different ways in which ecosystems contribute to life as we know it
23 and can lead to greater appreciation of the service role that various classes of biota play in
24 providing services.

25 Alternatively, Boyd and Banzhaf (2006) propose a definition that focuses on
26 services as “end products of nature”, i.e., “components of nature, *directly* enjoyed,
27 consumed or used to yield human well-being” [emphasis added]. They stresses the need
28 to distinguish between (ecological) *inputs* (or intermediate products) and (ecological)
29 *outputs* (end or final products), and include only outputs in the definition of services.²⁵
30 These end products are what affect people most directly and hence what they are most

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1 likely to understand. For example, an analysis by Weslawski, et al. (2004) indicated that
2 the invertebrate fauna found in soils and sediments are important in remineralization,
3 waste treatment, biological control, gas and climate regulation and erosion and
4 sedimentation control, yet the general public had no understanding or appreciation of
5 these services in his analysis. They do have an appreciation of the higher level services
6 or “end-point services,” such a clean water and aesthetics, and of course foods that could
7 be derived from the system. [it’s not clear if this is a quote or not. Need to check. KS]

8 Throughout this report, the committee uses the term “ecosystem services” to refer
9 to the ecological characteristics, functions or processes that directly or indirectly
10 contribute to the well-being of human populations (or have the potential to do so in the
11 future) (see Table 1, Part 1). This definition includes both intermediate and end products
12 that ecosystems provide. However, regardless of whether one defines ecosystem services
13 to include only end-point good/services or also to include intermediate ecological
14 goods/services as well as the associated functions and processes, the key point is the need
15 to identify a set of changes or ecosystem components that will be valued in a way that is
16 meaningful in the specific context of interest. For example, if a given ecological change
17 reduces the population of bees which in turn reduces pollination, then one would want to
18 value the change in pollination by comparing or characterizing human well-being with
19 and without the change. Similarly, if an ecological change increases habitat suitable for a
20 particular species or activity, one would want to value the change in habitat by comparing
21 human well-being with and without the change.

22 Identifying the relevant ecosystem services cannot be done deductively, but rather
23 depends on what benefits people. The ultimate goal is to identify what matters in nature,
24 and to express this intuitively and in terms that can be commonly understood. Technical
25 expressions or descriptions meaningful only to experts are not sufficient; similarly, the
26 identification of relevant services must be informed by the underlying ecological science.
27 Thus, the identification of relevant services requires a collaborative interaction between
28 ecologists, social scientists, and the public/stakeholders. Input from public/stakeholders
29 can come from a variety of sources, such as those described in this report (e.g., surveys,
30 individual narratives, mental model resesarch, and focus groups) or from content analysis

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1 of public comments, solicitation of expert opinion and testimony, and summaries of
2 previous decisions in similar circumstances.

3 *The Committee believes that moving toward defining ecological impacts in terms*
4 *of changes in services or ecosystem components that are commonly understood is a key*
5 *to success in valuing the protection of ecological systems and services, and urges the*
6 *Agency to promote efforts to move in this direction.*

The relative success of EPA efforts
7 to translate air quality problems into human health-related social effects is due in part to
8 extensive, ongoing debate over the definition of health outcomes that can then be valued.
9 In order to value the health effects of air pollution, it was necessary to move from
10 describing impacts in terms such as oxygen transfer rates in the lung to terms that were
11 more easily understood and valued by the public, such as asthma attacks. The search for
12 common health outcomes that can be used for this purpose has been difficult.
13 Nevertheless, the lesson is clear: if health and social scientists are to productively interact
14 (e.g., to assess the economic value of improved air quality), connective measures of
15 health outcomes are necessary. These outcomes are now understood by disciplines as
16 different as pulmonary medicine and urban economics (EPA SAB, 2002). The search for
17 common outcomes that can be valued will be even more important in the ecological
18 realm, where biophysical processes and outcomes are even more varied and complex than
19 in the human body.

20 Some authors have advocated the development of a *common* list of services to be
21 collectively debated, defined and used by both ecologists and social scientists across
22 contexts (e.g., Boyd and Banzaf, 2007). Such a list might include the following:

23

- 24 • relevant species populations (e.g., including those that generate use value -- such
25 as harvested species and pollinator species – and those that generate existence
26 values)
- 27 • relevant land covers (e.g., forests, wetlands, natural land covers and vistas,
28 beaches, open land and wilderness)
- 29 • resource quantities (e.g., surface water and groundwater availability)
- 30 • resource quality (e.g., air quality, drinking water quality, soil quality)
- 31 • biodiversity.

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2 These services contribute to a variety of benefits derived from ecosystems. Although
3 only a subset of the services on a common list might be relevant in any particular context,
4 the list would provide some standardization in the definition of ecosystem services across
5 contexts. Advocates argue that development of a common list is the only way to debate
6 and convey a shared mindset, and that it will concretely foster the integration of
7 biophysical and social approaches and provide greater transparency, legitimacy and
8 public communication about what in nature is being gained and lost. While achieving
9 agreement on a common list might be an important ultimate goal, it is likely to be even
10 more difficult for ecological impacts than in the context of human health impacts.
11 Nonetheless, consensus on a common list of possible ecosystem services would have at
12 least two benefits. First, the more consensus regarding ecosystem services, the more
13 productive will be the interaction between natural and social scientists. Second, starting
14 with a consistent list of possible services will allow social scientists to more productively
15 debate the merits of alternative valuation approaches. With a common set of services,
16 the strengths and weaknesses of the alternative methods will be easier to test and debate.

17 2.3.2 Basic Principles.

18 The *identification of relevant ecosystem services, whether in the context of either*
19 *a common list or a specific problem, should follow some basic principles to ensure that*
20 *the services identified capture ecological changes that are socially important.* These
21 include the following [**Wouldn't using the conceptual model be one of the first**
22 **principles? -AN**] :

- 23 a) In identifying the relevant services to be valued, it is important to be as
24 inclusive as possible and practicable, but to avoid double-counting. Here
25 the principle is to count all things that matters, but to count them only
26 once. The conceptual model developed to guide the valuation process
27 should be designed to ensure that the principle is followed. In theory, one
28 can value a final product *either* directly (output valuation) or indirectly as
29 the sum of the derived value of the inputs (input valuation), but not both,
30 since separately valuing both intermediate and final products leads to
31 double counting. In some cases, it may be easier or more appropriate to

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- 1 value the intermediate service, while in other cases the change in the final
2 product can be directly valued. Thus, in identifying and listing the
3 ecosystem services to be valued, it is important to capture both
4 intermediate and final services of importance, recognizing that ecological
5 functions or processes are generally inputs into the production of another
6 ecological good or service.
- 7 b) Ecological services should have concrete outcomes that can be clearly
8 expressed in terms that the lay public can understand. In order to provide
9 useful input into valuation, ecological outcomes must be described in
10 terms that are meaningful and understandable to those whose values are to
11 be assessed. Thus, ecosystem services need to be identified through an
12 interaction between scientists and the general public. This will involve
13 both scientific input and input from a wide range of interested parties. The
14 services identified through this process should be tested with real people,
15 real decision-makers, and real communities to validate their relevance.
- 16 c) The delineation of services should reflect the basic principles of ecology:
17 namely, they should reflect the role of spatial and temporal phenomena
18 and the importance of place. In practice, this means that they should be
19 derived from processes that take place at large spatial and temporal scales,
20 but they should be expressed in local terms at specific times. For
21 example, the availability of water in a particular place at a particular time
22 is what people care about, but landscape-level and inter-temporal analysis
23 is necessary to predict changes in that specific service. Advances in
24 information technology, mapping and remote sensing technologies in
25 particular will increasingly enable this kind of measurement.
- 26 d) The delineation of ecological services should reflect scarcity, and the
27 availability of substitutes and complements. This is related to the need for
28 spatially- and temporally-explicit services. The social value of ecological
29 changes will often be related to the existence of substitutes and
30 complements. Is this the only clean lake people can swim in or are there
31 others nearby? If people want to hike in the woods, are there trails they

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1 can use? If people like to kayak in June, will there be adequate water
2 volume? These are often key determinants of the value of a change.
3 Services should be defined so as to allow a consideration of scarcity,
4 substitutes, and complements in estimating or characterizing values.

5 2.3.3 Relationship to Endpoint Initiatives at EPA.

6 The discussion above specifically uses the term “ecosystem services” rather than
7 “ecological endpoints” in order to avoid any confusion between the concept of ecosystem
8 services embodied in the C-VPES approach and existing activities within EPA to
9 develop ecological endpoints. One such initiative is the Environmental Monitoring and
10 Assessment Program (EMAP). EMAP was created by the Agency in the early 1990s. It
11 was designed to be a long-term program to assess the status and trends in ecological
12 conditions at regional scales (Hunsaker and Carpenter 1990, Hunsaker 1993, Lear and
13 Chapman 1994). Referring to EMAP, the EPA recently stated that “A useful indicator
14 must produce results that are clearly understood and accepted by scientists, policy
15 makers, and the public” (Jackson et al. 2000: 4). EPA has also developed a set of
16 Generic Ecological Assessment Endpoints (GEAE, 2003) based on legislative, policy,
17 and regulatory mandates.

18 Table 2: Table of Generic Assessment Endpoints Reproduced from U.S.EPA,
19 2003 describes these endpoints at the organism, population and community levels,
20 including the policy relevance and the practicality of each.

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Table 2: Table of Generic Assessment Endpoints Reproduced from U.S.EPA, 2003

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Table 2-2. Generic ecological assessment endpoints (GEAEs): summary of the policy support for their use and their practicality^a

GEAE #	Entity: attribute(s)	Policy support	Practicality
Organism-level endpoints			
1	Organisms: <u>kills</u> (mass mortality, conspicuous mortality)	Supported by many EPA programs; e.g., EPA has restricted the use of pesticides (e.g., diazinon and carbofuran) due to incidents of bird mortality.	Likelihood of kills from chemical pollutants can be estimated from toxicity testing. Incidents may be easy or difficult to observe, but when seen, they suggest a common mechanism or stressor exerting a strong effect.
2	Organisms: <u>gross anomalies</u>	Gross anomalies in birds, fish, shellfish, and other organisms are a cause for public concern and have been the basis for EPA regulatory action and guidance (e.g., assessed at Superfund sites, incorporated into biocriteria for water programs).	External gross anomalies are readily observed and are commonly included in survey protocols for fish and forests. They are also reported in toxicity tests of fish, birds, mammals, and plants.
3	Organisms: <u>survival, fecundity, growth</u>	Many EPA programs rely on organism-level attributes of survival, fecundity, and growth in assessing ecological risks (e.g., water quality criteria, pesticide and toxic chemical reviews, Superfund sites). Organism-level species protection is mandated by the Endangered Species Act, Marine Mammal Protection Act, Bald Eagle Protection Act, and Migratory Bird Treaty Act.	Results of toxicity tests of the survival, fecundity, and growth of organisms are abundant and often can be extrapolated to endangered species and other species of concern. Information on the ranges of listed endangered species is available through state and federal governments.
Population-level endpoints			
4	Assessment population: <u>extirpation</u>	EPA has taken action or provided guidance to prevent extirpation of local populations (e.g., assessment of likelihood of extirpation of fish populations due to acid rain). See also the description for Assessment population: abundance.	Extirpation can be predicted using population viability analysis. Demonstrating extirpation may be easy or difficult, depending on the conspicuousness of a species. See also the description for Assessment population: abundance.

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Table 2-2. Generic ecological assessment endpoints (GEAEs): summary of the policy support for their use and their practicality^a (continued)

GEAE #	Entity: attribute(s)	Policy support	Practicality
5	Assessment population: <u>abundance</u>	Major environmental statutes mandate protection of animals, plants, aquatic life, and living things generally, which can be inferred to entail protection of populations. EPA policies for pesticides, toxic chemicals, hazardous wastes, and air and water pollutants are intended to protect assessment populations of organisms. Mammals, birds, fish, aquatic invertebrates, and plants are typically assessed.	Changes in abundance may be predicted using conventional toxicity data with statistical extrapolation models and population models. OPPT evaluated a population model to explore effects of chloroparaffins on fish populations. Measurement of abundance in the field may be easy or difficult, depending on the species.
6	Assessment population: <u>production</u>	See description for Assessment population: abundance. Additionally, a number of laws are intended to maintain production of various economically valuable species. EPA water programs (e.g., National Estuary Program) and air programs (e.g., criteria pollutant standards) have involved protecting production of resource species populations.	Changes in production may be predicted using conventional toxicity data as well as population-based approaches. For resource species such as tree or fish species, production changes may be measurable in the field but may require long periods of observation.
Community and ecosystem-level endpoints			
7	Assessment communities, assemblages, and ecosystems: <u>taxa richness</u>	EPA water quality biocriteria frequently incorporate measures of community taxa richness. Additionally, EPA testing for pesticides, toxic chemicals, and water pollutants is intended to assess impacts to communities as well as populations and organisms. Fish, aquatic invertebrates, and aquatic plant assemblages are often assessed.	Changes in communities can be inferred or modeled from conventional toxicity data. Measuring taxa richness and abundance of aquatic communities, at least for fish and macroinvertebrate communities, is practical and well established. Ecosystem models that assess effects of toxicants on community properties are available and can use data acquired from organism-level laboratory testing, but they have not been routinely applied to date.
8	Assessment communities, assemblages, and ecosystems: <u>abundance</u>	As in the case of taxa richness, water quality biocriteria incorporate measures of community abundance, and EPA testing protocols are intended to assess impacts to communities.	See description above for taxa richness within assessment communities.

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Tables such as this, expanded to include landscape-, regional- and global-level endpoints (see EPA GEAE, 2003, Table 4.1; Harwell, et al. 1999; Young and Sanzone, 2002) can be used as a first step in characterizing the relevant ecological system and

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1 quantifying the responses to stressors—the ecological effects. Considerations prompted
2 by the table can be helpful in constructing and evaluating the initial conceptual model.
3 Thus, the committee views these initiatives as steps in the right direction.

4 However, for both EMAP and the GEAEs, the endpoints identified do not identify
5 ecosystem services as defined here. Regarding the EMAP effort, authors have noted the
6 need to translate EMAP indicators “into common language for communication with
7 public and decision-making audiences.” (Schiller et al 2001.) In one analysis, focus
8 groups were used to evaluate the indicators. In general, the study demonstrates the need
9 “to develop language that simultaneously fit within both scientists’ and nonscientists’
10 different frames of reference, such that resulting indicators were at once technically
11 accurate and understandable.” *This committee agrees with this conclusion, and urges
12 EPA to move toward this goal.*

13 As for the GEAE, the committee recognizes that these endpoints were developed
14 via explicit reference to policy and regulatory needs (“Criteria used for selecting the
15 GEAEs were that they must be useful in the EPA’s decision-making process, practical,
16 and well defined. Utility was based on policy support including citation in statutes,
17 treaties, regulations, or Agency guidance and on precedents.”). The GEAE’s are a
18 starting point but are also an example of how far EPA must go in moving toward
19 consideration of impacts on ecosystem services. In terms of Figure 3, the GEAEs fall
20 somewhere in the middle of the figure, and are unlikely to provide useful proxies for the
21 services at the top of the figure, for a number of reasons.

22 First, the GEAEs are expressed in technical terms and do not generally describe
23 concrete outcomes that are clearly expressed in terms that the lay public can understand.
24 While these technical terms are certainly appropriate for some regulatory purposes, most
25 of the public is not likely to be familiar with them. Hence, they will have limited use in
26 valuation.

27 Second, the GEAEs do not necessarily capture the things in nature that people
28 care about. By design, they depict a narrow range of ecological outcomes, confined to
29 organism, population, and community/ecosystem effects. They do not relate to water
30 availability, aesthetics, air quality, etc. In addition, they relate to kills, gross anomalies,
31 survival, fecundity, and growth, extirpation, abundance, production, and taxa richness.

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1 These are clearly relevant to biological assessment. However, the connection of these
2 endpoints to what is “socially important” is less clear. For example, people are likely to
3 care about species abundance when they fish or hunt or when they are worried about the
4 existence of a threatened species. In this sense, the presence, density and population of a
5 given species are clearly directly relevant to people. However, the relevance of data
6 related to production, taxa richness, gross anomalies, and kills is less clear. For example,
7 for anglers who care about the abundance of healthy fish in a particular location at a
8 particular time, the lost value from a single dead or diseased fish depends not on the
9 number of kills or anomalies but rather on how it affects the abundance of healthy fish in
10 the landscape.

11 Finally, the GEAEs do not enable analysis of scarcity and the availability of
12 substitutes and/or complements. This is related to the previous limitation. For example,
13 if anglers care about fish populations because of their impact on catch rates, then the lost
14 value from a single dead fish in a single lake will depend (among other things) on the
15 scarcity of fish and availability of substitutes in the relevant vicinity.

16 The Agency is aware of these issues. The committee raises them primarily to: a)
17 highlight the difference between the Agency’s current approach to defining relevant
18 ecological endpoints and the committee’s vision of ecosystem services, and b) *encourage*
19 *the Agency to move toward identification and development of measures of ecosystem*
20 *services that are relevant and directly useful for valuation. This will require increased*
21 *interaction within the Agency between natural and social scientists. The committee urges*
22 *the Agency to foster this interaction through a dialogue related to the identification and*
23 *development of measures of ecosystem services.*

24 One vehicle for increased dialogue is through greater coordination among the
25 Agency’s research programs. Robust research programs on ecosystem issues already
26 exist within the Agency. For example, ORD’s NCER has an established program on the
27 ecological evaluation of ecosystem services. The stated mission of this program is – in
28 part – to forecast, quantify, and map the production of ecosystem services. (see briefing
29 by Ms. Iris Goodman included in EPA SAB 2006)] NCER also has a grant program
30 (though it is smaller than the ecological program) to look at the valuation of ecosystem
31 services. *The committee believes that these two programs could and should be more*

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1 *closely linked.* A joint research initiative focused on the development of measures of
2 ecosystem services will not only address a critical policy need, but will also provide a
3 way for the Agency to concretely integrate its ecological and social science expertise.

4 **2.4. Mapping ecosystem impacts into changes in services**

5 Up to this point, the discussion in this section has focused on improving
6 understanding of the underlying ecological system and its response to stressors and
7 identification of relevant characteristics of ecological systems or services that benefit
8 people. While these are critical elements, ecological valuation requires a linking of the
9 two, i.e., a mapping of ecosystem impacts into changes in the relevant services or
10 characteristics of ecosystems. In terms of Figure 3, this linking or mapping is what
11 connects the lower part of the diagram to the ecological services at the top.

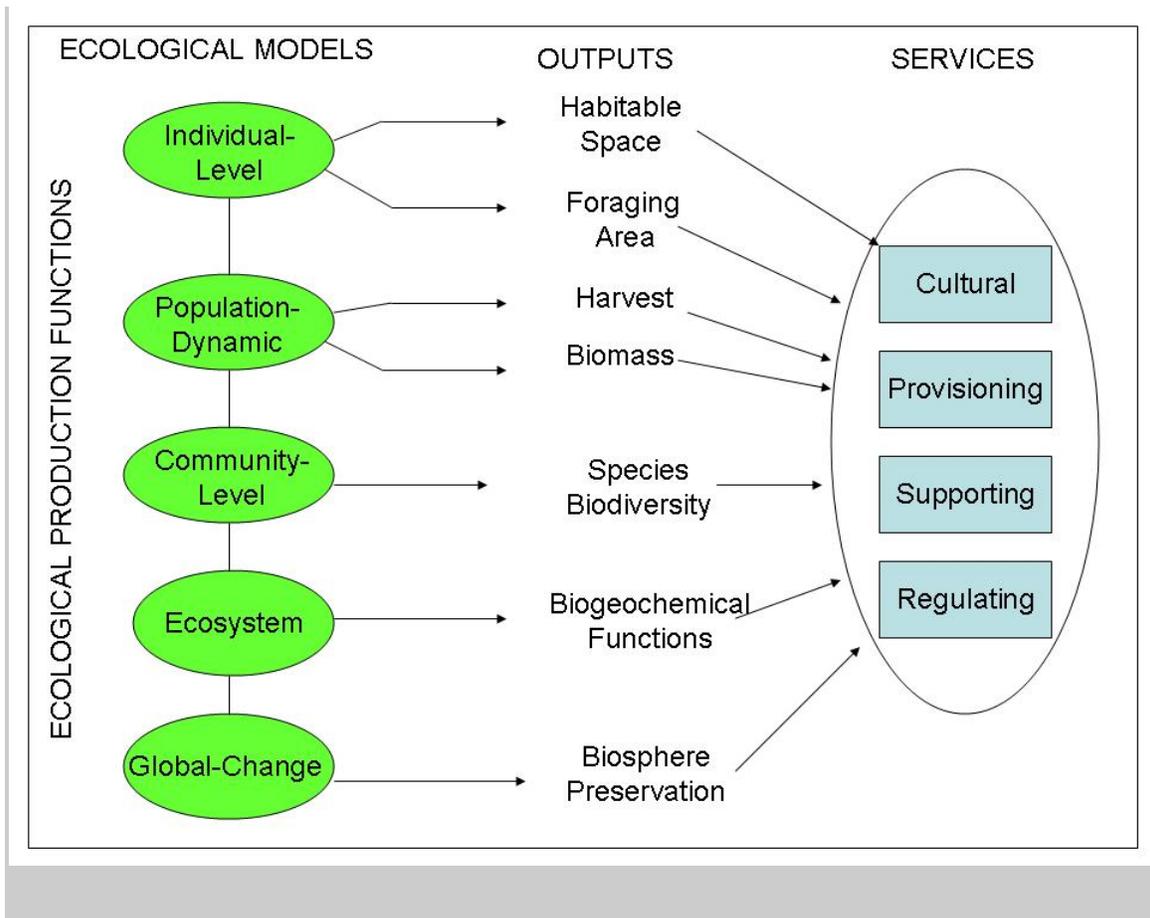
12 2.4.1 Ecological Production Functions.

13 A fundamental concept for describing this mapping is the ecological production
14 function. Biophysical or ecological production functions are the foundation of all
15 environmental valuation. Figure 4 illustrates this concept.

16 **Figure 4: Relationship of Ecological Production Functions to Effects on Ecological Systems and**
17 **Services**

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Production functions capture the biophysical relationships between ecological systems and the services they provide, as well as the inter-related processes and functions, such as sequestration, predation, and nutrient cycling. These functions allow one to test and depict causality in nature, and to predict the changes in ecosystem services that will result from Agency actions. Ultimately, they link changes in stressors to changes in things people care about and allow answers to questions such as: How can forests be managed to prevent fire damage? What kinds of marine reserves lead to larger fish populations? How many more wetlands are needed to recharge sub-surface aquifers used for irrigation?

Q: Is there more we can or should say about production functions? Can we give some references or examples? KS

A key goal for improved valuation is to improve our understanding of and ability to estimate ecological production functions. **More on this???** What advice can we give the agency on this?? **KS**

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1 Short of a full characterization of relevant ecological production functions linking
2 ecological impacts to services, there are approaches being developed that could move the
3 Agency toward this goal. These include the use of proxies based on functional
4 groupings, indicators, or meta-analyses. The first two of these represent a form of
5 simplification designed to focus on proxies or indicators, while the third approach is
6 based on data aggregation. These approaches are described briefly below.

7 2.4.2 Use of Functional Groupings as Proxies.

8 [Hal, are you comfortable with the heading here, and the description below? I'm
9 not sure if I've captured the points correctly. KS]: Because of their inherent complexity,
10 ecological systems cannot be characterized in their entirety, nor can their responses to
11 stressors be completely measured and predicted. Instead, they are often categorized not
12 by species but by the abundance of the various functional groups present, for example,
13 functional types of bacteria or guilds of birds that behave in a similar manner. Short of a
14 full characterization of all relevant production relationships involved in the provision of
15 ecosystem services, it is possible to focus on functional groupings of organisms that play
16 a prominent role in providing ecosystem services, i.e., those that are directly involved in
17 the biological chain that affect the services of interest. This provides information about
18 inputs as a proxy for the outputs. The appeal of this approach is that within a given
19 functional group there may be many different species that provide a given function even
20 though one or more of the species of the group may not be present. For many services, it
21 is the functioning of a system that is of principal interest in terms of service provision,
22 not “what species does the job.”²⁶

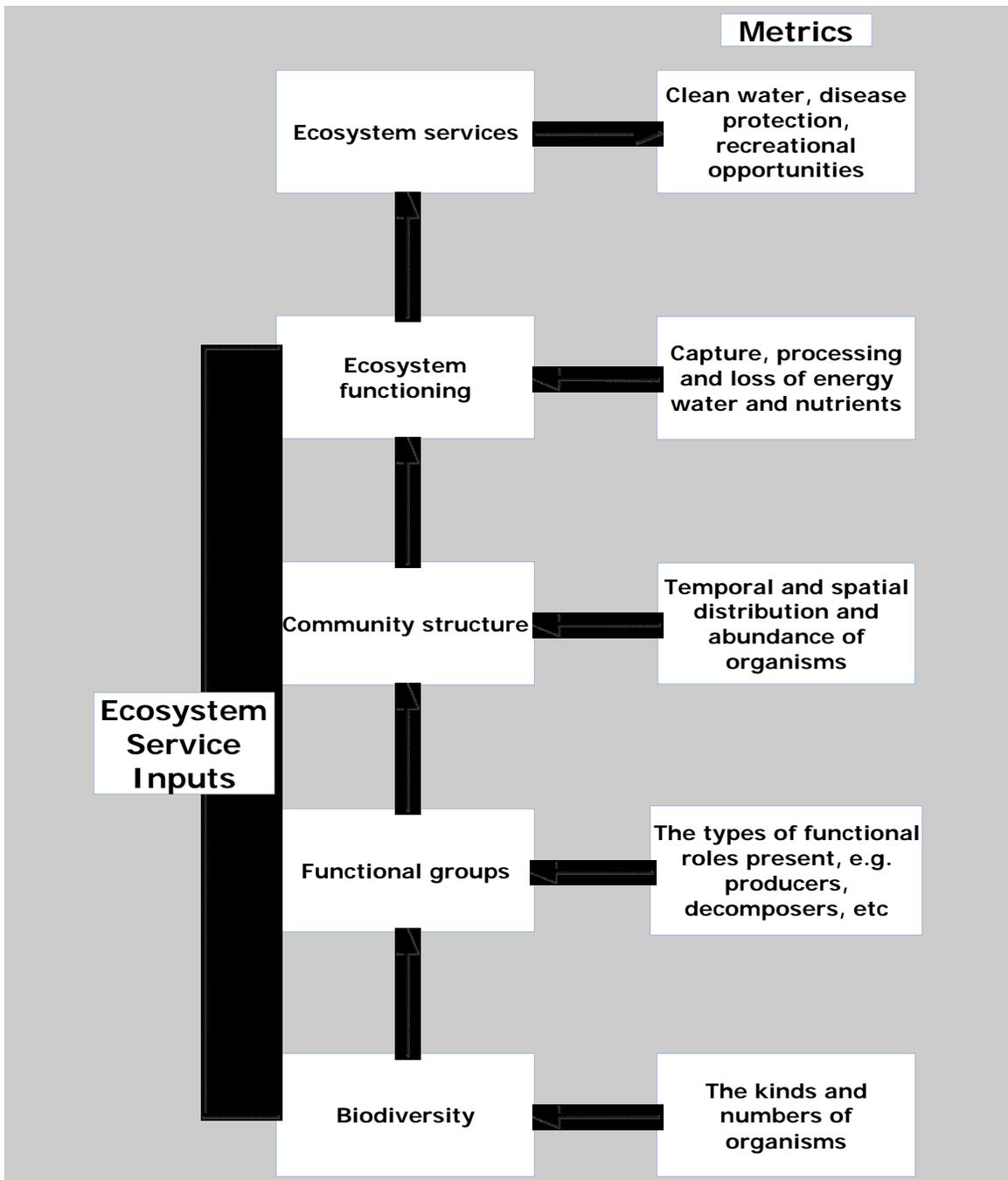
23 The concept of functional groupings and their contribution to the provision of
24 ecosystem services is illustrated in Figure 5. [Hal, do we need to modify the text here to
25 fit your new figure? KS]

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Figure 5: Illustration of How Different Metrics can be Utilized to Characterize the Contributions of Functional Groups

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2 There are readily available and fully tested techniques for evaluating all of the
3 components in this chain. (insert references of general ecological texts covering these
4 issues – per Hal) For example, at the base of the ecosystem is its potential and realized
5 biological diversity. Metrics that look at species richness and various diversity indices get
6 at this directly. Through an analysis of the structures of the systems that are impacted, it
7 should be possible to focus on functional types that are directly involved in providing the
8 services of interest. For example, Weslawski et al. analyzed the services provided by

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1 various functional groups in estuaries and near-shelf sediment systems, providing a good
2 starting point for relating functions to services. While ultimately a better understanding is
3 needed of how the various functional groups are affected by EPA actions and how these
4 impacts in turn affect ecosystem services, focusing on the abundance of functional
5 groupings can provide a useful step in this direction. Some taxonomic groups with wide
6 functional diversity that are important in decomposition, such as the ubiquitous
7 nematodes, offer promise in this regard and have been so used in the past (Bongers and
8 Ferris, 1999).

9 2.4.3 Use of Indicators.

10 Similar to the use of functional groupings as proxies, the indicator approach
11 involves selecting key predictive variables or indicators rather than attempting to measure
12 and value all the possible significant outputs. To the extent that the indicators used are
13 grounded in ecological science but expressed in terms relevant for valuation, they can
14 provide information about how ecological impacts might affect ecosystem services.
15 Indicator variables have been established for specific ecosystems such as streams (e.g.
16 Karr, 1993) and for entire countries (e.g. Heinz Foundation, State of the Nation's
17 Ecosystems, 2002). Trends in ecosystem services are often most effectively
18 communicated through indicators that simplify and synthesize underlying complexity. In
19 addition, the use of large, complex ecological models can be difficult pragmatically,
20 especially because of the quantities of required data and the time to implement. As a
21 result, making numerous or rapid evaluations is difficult (Hoagland and Jin 2006) and
22 simplification would be far more practical. Thus, the use of indicators can have
23 advantages in terms of both generating and conveying information about ecological
24 effects.

25 Many ecosystem indicators have been proposed (EPA/EC, 1996; National
26 Research Council, 2000) and several states have sought to define a relatively small set of
27 indicators of environmental quality to convey the value of ecological services. There
28 currently is no agreement on a common set of indicators that can be consistently applied
29 and serves the needs of decision makers and researchers in all contexts (Carpenter, et al.,
30 2006). However, there are guidelines for specific issues. For example, in evaluating the
31 economic consequences of species invasion, Leung, et al. (2005) have developed a

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1 framework for rapid assessments to guide in prevention and control, simplifying the
2 ecological complexity to a relatively small number of easily estimated parameters.
3 Because of the complexity of the interactions between economic and ecological systems,
4 economists frequently take a similar simplification approach that focuses on effects
5 occurring only in the relevant markets, assuming that the effects on the broader market
6 are negligible and can be ignored (Settle, 2002).

7 This simplification approach to ecological modeling will never satisfy those who
8 will always want to identify all the possible consequences of EPA actions. For example,
9 Barbier's (2001) study of the economics of species invasion involved a predator-prey
10 model with inter-specific competition and dispersion. The model results demonstrated
11 that the extent to which commercial fishing was reduced by the introduction and spread
12 of invasive species was determined by the types of ecological interaction. He further
13 argues that future models should consider more complex ecological interactions, habitat
14 modification and non-market damages (Hoagland and Jin 2006). [Is the suggestion here
15 that Barbier wants to identify all possible consequences? And is Hoagland and Jin the
16 right reference? Is Barbier arguing this in a paper by Hoagland and Jin?? KS] The
17 question, of course, is the practicality of building ever more complex models that must
18 address a wide array of issues over multiple spatial and temporal scales. It may well be
19 that with accumulated experience, the simplified approach of selecting a few key
20 indicators or ecological processes that can be valued may prove to be the most practical
21 approach. *The committee advises EPA to initiate research to develop key indicators for
22 use in ecological valuation for key repeated rulemakings or other repeated decision
23 contexts. Such indicators should meet ecological science and social science criteria for
24 effectively simplifying and synthesizing underlying complexity and be associated with an
25 effective monitoring and reporting program.*

26 Similarly, there are ecological frameworks designed to incorporate multiple
27 dimensions into a coherent presentation that describes the status of ecosystems within a
28 region, especially as they relate to social values. For example, the "ecosystem report
29 card" in South Florida (Harwell, et al., 1999) is based on particularly germane criteria:

30
31

- be understandable to multiple audiences,

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- 1 • address differences in ecosystem responses across time, ‘
- 2 • show the status of the ecosystem
- 3 • characterize the selected endpoints, and
- 4 • transparently provide the scientific basis for the assigned grades on the
- 5 report card.

6

7 The report card identifies seven essential ecosystem characteristics that are thought to be
8 important, i.e., habitat quality, integrity of the biotic community, ecological processes,
9 water quality, hydrological system, disturbance regime (changes from natural variability),
10 and sediment/soil quality, which were then related to the goals and objectives for the
11 ecosystem integrity report card.²⁷ Related ecological outputs were selected based on both
12 scientific issues and societal values. The outputs are not designed to be monetized, but
13 rather are described by narratives or quantitative/qualitative grades that are scientifically
14 credible and easily understood by the public. There are other examples of using report
15 cards to characterize the status of a given ecosystem. The extension of this idea, of
16 course, is to use changes in the grades as indicators of ecological effects of EPA actions.
17 The report card approach is a possible method for characterizing ecological benefits for
18 the purposes of Circular A-4 when these benefits or ecological services cannot be readily
19 monetized.

20 2.4.4 Use of Meta-analysis.

21 A third alternative, the use of meta-analysis or data-aggregation, involves
22 collecting data from multiple sources and attempting to draw out consistent patterns and
23 relationships from those data. For example, Worm, et al. (2006) attempted to measure
24 the impacts of biodiversity loss on ecosystem services across the global oceans. They
25 combined available data from multiple sources, ranging from small-scale experiments to
26 global fisheries. In these analyses, it is impossible to separate correlation and causation,
27 which is a severe limitation. On the other hand, by examining data from site-specific
28 studies, coastal regional analyses and global catch databases, at least correlative
29 relationships could be drawn between biodiversity and decreases in commercial fish
30 populations—variables that can be monetized.

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1 In a similar data aggregation approach, de Zwart, et al. (2006) noted that
2 ecological methods for measuring the magnitude of biological degradation in aquatic
3 communities are well established (e.g. Karr, 1981), but determining probable causes is
4 usually left to a combination of expert opinion, multivariate statistics and weighing of
5 evidence. As a result the results are difficult to interpret and communicate, particularly
6 because mixtures of potentially toxic compounds are frequently part of these assessments.
7 To address this issue the authors used a combination of ecological, ecotoxicological and
8 exposure modeling to provide statistical estimates of probable effects of different natural
9 and anthropogenic stressors to fish assemblages. This approach: a) links fish, habitat, and
10 chemistry data collected from hundreds of sites in Ohio streams; b) assesses the
11 biological condition at each site; c) attributes impairment [e.g., loss of one or more of 117
12 fish species] to multiple probable causes; and d) provides the results of the analyses in
13 simple-to-interpret pie charts. When data were aggregated from throughout Ohio, 50% of
14 the biological effect was associated with unknown factors and model error; the remaining
15 50% was associated with alteration in stream chemistry and habitat. While the results are
16 not perfect, the point is that the technique combines multiple data sets and assessment
17 tools (models) to arrive as estimates of loss of fish species based on broad patterns. Thus,
18 like the previous study of the relationship of biodiversity to ocean productivity, this study
19 aggregates data from many sources and uses various models to arrive at estimates that
20 can be easily interpreted and at least in the case of game fish species, can be monetized.

21 **2.5. Conclusions/Recommendations**

22 Implementation of the CVPESS valuation process requires prediction of the
23 ecological impacts of EPA actions, identification of the relevant ecosystem components
24 and services to be valued, and a linking or mapping of predicted ecological impacts to
25 changes in those components and services. This is an essential part of valuation, which
26 must be done before the value of those changes can then be assessed.

27 With regard to predicting ecological impacts and changes in services, the
28 committee recommends the following:

29
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- 1 • *EPA should begin each valuation with a conceptual model designed to*
2 *provide a roadmap to guide the process. A process for constructing the*
3 *initial conceptual model should be formalized, recognizing that the*
4 *process is an iterative one that responds to the addition of new*
5 *information and multiple points of view. The conceptual model and its*
6 *documentation should clearly describe the reasons for decisions about the*
7 *spatial and temporal scales of the target ecological system, the process*
8 *used to identify stressors associated with the proposed EPA action, and*
9 *the methods to be used in estimating the ecological effects, always*
10 *recognizing that the selected effects should relate to the valuation process.*
11 *In constructing the conceptual model, participation should be encouraged*
12 *from EPA staff throughout the agency, outside experts from the bio-*
13 *physical and social sciences, and the public who have a standing in the*
14 *results of the outcomes*
15
16 • *All ecological valuations conducted by EPA should be supported to the*
17 *extent possible by state-of-the-art ecological modeling designed to provide*
18 *insight into and/or estimates of the likely or possible ecological impacts*
19 *associated with alternative policy decisions. EPA should develop criteria*
20 *or guidelines for model selection that reflect the specific*
21 *modeling needs of ecological valuation and apply these criteria in a*
22 *consistent and transparent way.*
23
24 • *EPA should actively participate in the major efforts to organize ecological*
25 *data (e.g., LTER, NEON), both in terms of providing data and in using the*
26 *most applicable datasets in its assessments. EPA should promote efforts*
27 *to develop data that can be used to parameterize ecological models for use*
28 *in site-specific analysis and case studies or transferred or scaled to other*
29 *contexts.*
30

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- 1 • *EPA should move toward identification and development of measures of*
2 *ecosystem services that are relevant and directly useful for valuation.*
3 *This will require increased interaction within the Agency between natural*
4 *and social scientists. The identification of services should satisfy the basic*
5 *principles outlined above: (a) counting all things that matter but counting*
6 *each only once; (b) expressing outcomes as services that are commonly*
7 *understood; (c) incorporating appropriate spatial and temporal*
8 *considerations; and (d) reflecting the role of relevant substitutes and/or*
9 *complements.*
- 10
- 11 • *Recommendation on ecological production functions???*
- 12
- 13 • *EPA should also explore the “simplification” and “data aggregation”*
14 *approaches, recognizing that ultimately some combination of approaches*
15 *could provide the most powerful assessments. The committee advises EPA*
16 *to initiate research to develop key indicators for use in ecological*
17 *valuation for key repeated rulemakings or other repeated decision*
18 *contexts. Such indicators should meet ecological science and social*
19 *science criteria for effectively simplifying and synthesizing underlying*
20 *complexity and be associated with an effective monitoring and reporting*
21 *program.*
- 22
- 23 • *EPA should continue focused research funding investments in STAR*
24 *research on ecological services and support for modeling and methods*
25 *development. In addition, the NCER programs on evaluating ecosystem*
26 *services and valuing ecosystem services should be more closely linked.*

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Leftover text on benefits transfer – put this in with other benefits transfer discussion by Bill Ascher???

The applicability of transferring benefits depends on characteristics of related resources and conditions, and also, on the reasonableness of using a static definition of an economic trade-off in a dynamic ecological system. Farber, et al. (2006) have attempted to classify the benefits transfer of ecosystem services from one context to another (see Table 3 below). In some cases, e.g., carbon sequestration (gas regulation) the transfer is appropriate at large spatial scales; in other cases, the processes operate at small scales but the processes are so general that they can be transferred with high confidence (e.g., value of game harvest). Some characteristics, such as genetic biodiversity (genetic resources) or spiritual values are very site-specific and thus the benefits cannot be transferred with confidence.

Table 3: Farber et al., 2006, Classification of Benefits Transfer of Ecosystem Services from One Context to Another

Ecological Service	Transferability
Gas regulation	High
Climate regulation	High
Disturbance regulation	Medium
Biological regulation	High
Water regulation	Medium
Soil retention	Medium
Waste regulation	Medium/high
Nutrient regulation	Medium
Water supply	Medium
Food	High
Raw materials	High
Genetic resources	Low
Medicinal resources	High
Ornamental resources	Medium
Recreation	Low

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Aesthetics	Low
Science and education	High
Spiritual and historical	Low

3. BENEFIT TRANSFER

1
2 Benefits transfer refers to a class of methods that adapt existing estimates of the
3 tradeoffs people make for changes in environmental resources so benefit measures can be
4 used in other contexts. For example, a hedonic property value study based on primary
5 data associated with the sales of residential homes in Chicago can be used to estimate the
6 incremental change in housing prices associated with variations in the air quality
7 conditions near these homes. These estimates are interpreted as measuring the marginal
8 willingness to pay for small improvements in air quality in Chicago. In the case of a
9 linear specification for the hedonic price function, the estimated coefficient for the
10 measure of air quality would be the estimate of the marginal willingness to pay (MWTP).
11 The price function would then constrain the MWTP to be constant. With a nonlinear
12 specification the MWTP would be measured by using the estimates of the model to
13 construct a numerical value for the derivative with respect to air quality. In these
14 contexts, examples of benefits transfer would involve adapting the estimated marginal
15 willingness to pay (MWTP) for air quality in Chicago so it could be used for another city
16 such as Cleveland, New York City, or Los Angeles. For the linear case the MWTP is a
17 constant by assumption, so the only adjustment would be for the year of the Chicago
18 study in relationship to the year the analysis sought to measure the MWTP. In the case of
19 a nonlinear model for housing prices the MWTP estimate is itself a function of variables
20 in the hedonic price function that might be assumed to influence the derivative. The
21 adjustment of the derivative to conduct a benefit transfer might involve using different
22 values for air quality and other determinants of the MWTP that would be associated with
23 the city being studied. It is important to note that this adjustment does not imply the
24 analyst is assuming the procedure has recovered a marginal willingness to pay function.
25 This recovery requires added information and implies the model has allowed an aspect of
26 individual preferences to be identified (for a discussion of the distinction between an
27 estimate of MWTP that varies with other factors versus and estimate of the MWTP
28 function see Palmquist[2005]).

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1 There are a number of additional aspects of this process. The needs of each
2 proposed policy application for the MWTP estimate, the available information about the
3 city where it is to be used, and the added assumptions each analyst is prepared to make all
4 determine the exact form of the procedure that is then labeled as a benefits transfer.

5 In light of the limitations in time and money to undertake valuations, EPA
6 analysts often use benefits transfer from a previously conducted valuation at a “study
7 site” to assign values to the current case (the “policy site”). In fact, benefits transfer is
8 the primary method that develops the measures of economic tradeoffs used in EPA’s
9 policy evaluations. Most RIAs and policy evaluations rely on adaptation of the existing
10 literature. The 316B analysis, the Prospective Study, and the benefit-cost analysis of the
11 CAFO regulations offer recent examples of policy evaluations that used benefits transfer
12 methods.

13 However, a very important validity issue is whether the findings derived from
14 existing studies can be extended to new applications. The challenges and limitations of
15 benefits transfer have only recently received the attention that they warrant e.g., an entire
16 2002 special issue of *Ecological Economics* (the Wilson and Hoehn [2006] editorial
17 provides a good overview). This is surprising, given the prevalence of benefits transfer in
18 practical valuation efforts, particularly by the EPA. Inappropriate benefits transfer is
19 often a very weak link in valuation studies. The evaluations of benefit transfer in the
20 literature on the economic measures of environmental benefits are uniformly negative.
21 For example, Brouwer [2000] concludes that “no study has yet been able to show under
22 which conditions environmental value transfer is valid” (p. 140); similarly, Muthke and
23 Holm-Mueller [2004] urge analysts to “forego the international benefit transfer” and
24 “national benefit transfer seems to be possible if margins of error around 50% are deemed
25 to be acceptable” (p. 334).

26 The best summary of the current state of affairs in using benefits transfer is that
27 the actual studies are so diverse that overall judgment of the validity of the approach is
28 not possible. The assessments themselves do not do justice to the potential for careful
29 benefits transfer, as they typically adopt a mechanical process to mimic the steps in a

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1 benefits transfer. A realistic assessment would require case by case evaluations of the
2 assumptions used in the transfer.

3 **3.1. Benefit Transfer Methods.**

4 A benefits transfer is not a new set of estimates for non-market tradeoffs. All
5 benefits transfer methods simply transform existing results. There are three ways that
6 valuations for the policy site are derived from one or more study sites. First, a unit value
7 transfer usually interprets an estimate for the tradeoff people make for a change in
8 environmental services as locally constant per unit of the change in the environmental
9 service. For the policy site the relevant (and available) values for these factors would be
10 used to estimate an “adjusted” measure for the unit value based on the specific conditions
11 in the policy area (see Brouwer and Bateman [2005] for another example in the health
12 context).

13 Second, the function transfer approach replaces the unit value with a summary
14 function describing the results of a single study or a set of studies. For example, a
15 primary analysis of the value of air quality improvements might be based on a contingent
16 valuation survey of individuals’ willingness to pay to avoid specific episodes of ill health
17 (i.e. a minor symptom day such as a day with mildly red watering itchy eyes; a runny
18 nose with sneezing spells; or a work-loss day described as one day of persistent nausea
19 and headache with occasional vomiting).* A value function in this context would relate
20 the responses to these questions to the sample respondent’s income, health status,
21 demographic attributes, and other features describing factors that might influence their
22 responses such as health insurance. Another type of function could be a demand function
23 or random utility model describing revealed preference choices. In contrast with the
24 contingent valuation application of benefits transfer, the function being transferred in
25 these cases would not be a “value function.” It would be the estimated behavioral model.
26 Thus, the demand model or random utility model description of choices would be
27 transferred and then used to estimate benefit measures.

* These examples are taken from Ready et al. [2004].

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1 Yet another type of function transfer involves the use of statistical summaries of
2 existing research. These meta-analyses can be undertaken where there is accumulated
3 evidence on measures of economic tradeoffs for a common set of changes in resources or
4 amenities. One area with a large number of applications is water quality relevant to
5 recreation (see Johnston et al. [2003] as an example of meta-analyses for water quality;
6 Smith and Kaoru [1990a, 1990b] for other recreation-based meta-analyses). This strategy
7 was used recently in EPA’s assessment for the Phase III component of the 316B rules.*

8 Third, the preference calibration approach proposes a different strategy for using
9 existing economic benefit measures. It assumes that the objective of a tradeoff should be
10 to first identify the parameters of a preference relationship required to measure the
11 tradeoff required for a policy application. In this context, the problem that is posed by a
12 benefit transfer becomes an identification problem. That is, the first step is to ask if with
13 a specified algebraic function describing a preference relationship, along with
14 information about the factors constraining an individual’s choice in the study application
15 and in the policy application, there is sufficient information in existing estimates to
16 isolate measures for the parameters required to estimate the desired economic tradeoffs
17 using this function. The task does not require that the parameters required for all possible
18 tradeoffs be recovered. This rhetorical question considers the ability to use the function to
19 construct a set of tradeoffs associated with the benefit measures needed for the policy
20 analysis. This complex question reverses the logic used in the conventional analytical
21 framework used to define a benefit measure.¹ That is, a benefit measure specifies
22 something an individual would give up to obtain more of something else. In most
23 applications it is income that is given up in exchange for a change in some other factor
24 that is constraining that individual’s choices. To assure the definition is complete

* An unpublished analysis and peer review of the methods has been developed as part of the rulemaking process

¹ That is, in formal economic models analytic expressions for the tradeoffs labeled as benefits begin with proposing a specific algebraic function to represent individual preferences. The next step describes in terms of that function the specific changes that constitute the tradeoff. This process offers an analytical description of an economic tradeoff. Preference calibration asks, given the estimate of tradeoffs and the

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1 requires specifying values for all the other factors that constrain the individual's choices
2 as well as the level of income and the level of the factor to be relaxed prior to any change.
3 This technique imposes specific requirements on the information from existing studies.
4 As a rule, these information needs are defined by the tradeoff concepts measured in the
5 literature (see Smith et al. [2002] for an example). When the parameters can be
6 calibrated or estimated from the existing literature, the transfer involves using the
7 calibrated preference function, together with the conditions at the policy site, to measure
8 the tradeoff for the change associated with the policy application.

9 **3.2. Potential Pitfalls**

10 There is no reason to expect that, in general, ecosystem benefits or value functions
11 derived from a particular study site will be relevant for a particular policy site.
12 Differences in both biophysical characteristics and human value priorities dictate that
13 great care must be given in deciding whether the valuation of benefits in one context
14 should be assigned to another.

15 This challenge is exacerbated by the fact that often few valuation studies are
16 available for a given ecosystem benefit, thereby limiting the set of comparable cases.
17 One consequence is that analysts sometimes rely on estimates that are too old to be
18 reliable for new applications. For example, the RIA conducted for the CAFO rule based
19 its willingness-to-pay estimates for improved water quality on indices taken from the
20 Carson-Mitchell contingent valuation study that was more than 20 years old.

21 Another potential pitfall is posed by the distortions that emerge when the
22 valuations or functions are derived from studies designed for other purposes than those of
23 the policy site. For example, our assessment of the CAFO RIA notes that the Carson-
24 Mitchell study was not intended to apply to specific rivers or lakes. Moreover, the water
25 quality index used by Carson and Mitchell was highly simplified, with no intention to
26 capture the ecosystem services beyond those related to fishing.

algebraic description, is there sufficient information to estimate or calibrate the preference parameters of the specified function?

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1 Yet another potential pitfall is the difficulty of finding the most appropriate unit
2 values to carry over from the study site to the policy site. As the example in the
3 following Text Box shows, several different metrics of value (e.g., number of fish anglers
4 catch per outing; number of fish caught per hour) will have very different implications for
5 the valuation in the policy site. The choice of unit values has to be appropriate to the
6 scale and context as well. For example, the willingness to pay for increased wilderness
7 areas in a study site may have been repressed in terms of dollars per absolute increase in
8 area (e.g., \$100 per tax payer annually for a 100 acre increase in area, or \$1 per acre).
9 This unit value may be reasonable for a small, heavily populated municipality, but far too
10 high for a municipality with much more existing wilderness area.

Text Box 1: The Challenge of Choosing a Unit Value for Benefits Transfer

12 Suppose the literature has evidence that the average value of the
13 willingness to pay to improve the catch rate (i.e. fish caught per unit of effort) for
14 a sport fishing trip was estimated to be \$5 per trip for a 10% improvement in this
15 catch rate. This estimate could be from one study describing specific types of
16 fishing trips by a sample of individuals or it could be an average of several
17 studies. One approach for developing a unit value transfer would divide \$5 by
18 10% and assume the appropriate value for improvements in catch rate would be
19 \$0.50 for each 1% improvement. Another approach would take the same
20 information on average tradeoffs and recognize that the number of fish caught in
21 the study providing the estimated benefit with an hour of effort averaged (before
22 the improvement) as 2. Thus a 10% improvement implied the typical
23 recreationist would catch 0.2 fish more with an hour's effort. After five hours
24 effort, this change would mean one more fish would be caught on average.
25 Suppose the average recreational trip is a day with about an hour and a half travel
26 time each way. Under these circumstances the improvement implies an average
27 of one more fish is caught during a trip (i.e. assuming 5 hours of "effort"
28 available; that is assuming an 8 hour day and 3 hours of travel time, this would
29 lead to 5 hours available for fishing effort). These added data of the features of
30 the trips might be used to imply the improvement made "typical" trips yield added
31 incremental benefits of \$5.* Alternatively it could also be argued to imply added
32 fish caught during a typical trip would be worth \$5. For the study site all three
33 interpretations are simply arithmetic transformations of the data describing the
34 context for the choices that yield the tradeoff estimates. However, the same
35 conclusions do not hold when they are transferred to a different situation.
36 Suppose the policy site involves a case where we wish to evaluate the effects of
37 reducing the entrainment of fish in power plant cooling towers. Assume further it
38 was known from technical analysis that this regulation would lead to 5%

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improvement in fishing success along rivers affected by a rule reducing fish entrainment. If these areas have 2,000 fishers, each taking about 3 trips per season and currently they catch 1 fish per hour, the alternative unit value transfers would be:

Assumption	Unit Value	Interpretation of Policy	Aggregate Value
Constant Unit value for a %age improvement	\$0.50	5% improvement per trip	$\$2.50 * 3 * 2000 = \$15,000$
Constant Value for an “improved” trip	\$5.00	improved fishing trips	$\$5 * 3 * 2000 = \$30,000$
Constant Value for an extra fish caught per hour of effort	\$25 ^a	added fish caught	$\$25 * .05 * 1 * 3 * 2000 = \$7,500$

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Clearly these examples deliberately leave out some important information. Trips may be different – longer, require more travel time, or involve different features such as different species or related activities. These added features were aspects that were omitted in the example. It is also possible to assume that fishing success induces existing recreationists to take more trips and people who never took trips may start taking them after the improvement. Under each of these possible outcomes, the sources for error in the transfer compound. Even without such details, these simple examples illustrate how the aggregate benefit measures differ by a factor of four. Moreover none of these adjustments take account of any behavioral changes that might be expected in response to the example policy (e.g. the people taking more trips or more people participating in fishing).

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Two approaches can address these challenges: developing *criteria and guidance* for the analyst to determine whether a value derived from a previous analysis ought to be transferred, and creating procedures to ensure that the appropriateness of the choice of study site(s) assumptions underlying the *process* for applying judgmentally-driven screening of whether a previously-derived value is sufficiently applicable

24
25
26

3.3. Criteria and Guidance.

The broad categories of criteria for evaluating the appropriateness of benefits transfer arise from the fact that how people value preserving or altering an ecosystem

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1 depends on both their preferences and the nature of the biophysical system. The
2 similarities or differences expected in preferences are likely to depend on how close the
3 stakeholders in the two cases are along social and/or economic dimensions that influence
4 the MWTP. For example, sometimes income levels or age profiles will be relevant, as in
5 many cases of valuing recreational opportunities. The particular “cultural” characteristics
6 of the community may also be relevant. For example, where salmon are iconic species as
7 reflecting the entire ecosystem (e.g., Seattle), people are likely to value salmon more
8 highly, and are more likely to value the water quality attributes regarded as important for
9 preserving the salmon stock.

10 When the information from the study site is in functional terms (e.g., willingness
11 to pay as a function of income levels), socio-economic differences between the study site
12 and the policy site can be accommodated, if these specifications are valid. When only
13 information of willingness to pay per unit of improvement is available, the analyst must
14 be sensitive to the types of differences that would render the transfer inappropriate.
15 However, if all the differences between the study site and the policy site are such that one
16 is likely to have a higher value per unit of improvement than the other, the study site can
17 provide either a floor or ceiling for the policy site.

18 The socioeconomic differences go directly to the variables likely to
19 influence measures for economic values, so that a functional form can accommodate the
20 differences (e.g., adjusting for age in the value of specific recreation opportunities), but
21 major biophysical differences will affect the value even if every individual in the study
22 case were matched by one in the policy case (e.g., the value of improving the water
23 quality of one small lake in Minnesota compared to Texas). Therefore the capacity to
24 adjust for biophysical differences is typically more limited.

25 **3.4. Screening Process.**

26 This procedural approach is based on the premise that a -deliberate effort to
27 examine the similarities and differences between the study site(s) and the policy site, by
28 both EPA analysts and those providing oversight of their work, will help to flag

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1 problematic transfers and clarify the assumptions and limitations of the study site results.
2 Several procedures can be considered. One is to contact experts familiar enough with
3 both the previous and current contexts to determine whether to proceed with the benefits
4 transfer. Presumably these experts will apply the criteria that they regard as relevant,
5 even if the set of criteria may not be explicit. Experts knowledgeable in both the study
6 case and the policy case can suggest the most appropriate functional forms and unit
7 values. For example, Desvousges, Johnson and Banzhaf [1998] relied on expert
8 judgments to convert estimates of tradeoffs to avoid health related symptoms into the
9 implied tradeoffs expressed in terms of changes in an index of the quality of life (i.e. the
10 quality of well-being). Experts may also be able to suggest other existing valuations that
11 would be better candidates for benefits transfer. Another procedure is to make an
12 detailed examination of the appropriateness of the study case(s) as part of the regular
13 routine of the in-house review of EPA analyses using benefits transfer. Such oversight
14 would require the analysts to clarify the assumptions, purposes, and units of the study-
15 site analysis so that the in-house reviewers can judge the appropriateness of the transfer.
16 Analysts must also be fully transparent regarding the origin and dating of original
17 valuation.

18 More thorough cataloguing of existing valuation studies, with careful descriptions
19 of the characteristics and assumptions of each, would be helpful in increasing the
20 likelihood that the most comparable existing valuations will be identified. This is an
21 additional rationale for developing data bases of valuation studies. It would be highly
22 worthwhile to establish a web-based platform for data and models focusing on valuation
23 estimates. Comparable to the web sites developed and maintained for other large scale
24 social science research surveys such as the Panel Study on Income Dynamics (PSID) and
25 the Health and Retirement Study (HRS), such a web based platform could expand the
26 ability of Agency analysts searching for the most appropriate study cases and
27 supplementing these records with related data for transfers.

28

4. ANALYSIS AND REPRESENTATION OF UNCERTAINTIES IN ECOLOGICAL VALUATION

4.1. Introduction

Ecosystem valuation efforts are inevitably subject to a variety of uncertainties, regardless of the method used. Assessments of uncertainty allow more informed evaluations of proposed policies and comparisons among alternative policy instruments. And unless uncertainty is taken into account and thoughtfully conveyed to decision makers, the ultimate usefulness of assessments may be compromised. Because any given policy may result in a range of different outcomes, decision makers must be provided with sufficient information about what is known about the distribution of possible outcomes so that they can take uncertainty into account in their policy choices. Whether decision makers wish to adhere to maximizing expected utility, avoiding major risks through a "maxi-min strategy," or some other decision principle such as the Precautionary Principle, they have to consider the uncertainty that policy choices always entail. The way in which uncertainties are represented should be consistent with the decision principle being utilized. In addition, if the sources of key uncertainties are not identified, an opportunity is lost to develop potentially important insights regarding the design of research strategies to reduce uncertainty in future analyses.

Reflecting on the role of uncertainty in ecological valuation, three key questions arise. First, what are the major sources of uncertainty? More specifically, what types of uncertainty are likely to be most important with alternative valuation methods for specific applications? Second, what methods are available to characterize and communicate uncertainty in the results of ecological valuations? Here we are interested not only in the formats that can be employed – such as confidence intervals, probability distributions, and pictorial representations – but also the types of interactions between analysts and policymakers that can be employed to convey uncertainty most effectively. A third and final key question is associated with the types of research - data collection, improvements in measurement, theory building, theory validation, and others - that can be pursued to reduce uncertainty for particular sources in specific applications.

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Section 4.2 describes the major sources of uncertainty in ecosystem and ecosystem services valuation. Section 4.3 examines the potential for uncertainty assessment of ecological values, describing both the merits of formal quantitative uncertainty assessments and the additional efforts that would be required for government agencies to carry out such assessments. Section 4.4 assesses the potential value of uncertainty assessments to the research agenda of the U.S. Environmental Protection Agency and other researchers.

4.2. Sources of Uncertainty in Ecological Valuations

Valuation of the benefits of proposed public policies entails three analytic tasks, each potentially subject to uncertainty: predicting biophysical outcomes, predicting socio-economic reactions to these outcomes, and valuing the consequences of all of these changes. It might be tempting to limit attention to the uncertainty of valuation per se, but the uncertainties in each of these stages of the analysis are of potential importance, and there is no reason – on the basis of theory alone – to judge one more important than the other a priori. Rather, the relative magnitude of the uncertainty involved in these essential steps in the valuation process is fundamentally an empirical question.

At each of these stages, uncertainty can arise from several sources. First, there are uncertainties involved in the statistical estimation of the parameters of the models used in the analysis. Second, some of the physical processes might be inherently random or stochastic. And finally, there can be uncertainty about which of several alternative models of the process best captures the essential features of the process.²⁸

4.2.1 Uncertainty of Biophysical Changes and their Impacts.

At the bio-physical level any characterization of current (or past) ecological conditions will have numerous interrelated uncertainties, and these uncertainties will be magnified and added to by any effort to project future conditions, with or without some postulated management action. Ecosystems are complex, dynamic over space and time, subject to the effects of stochastic events (such as weather disturbances, drought, insect outbreaks, fires, etc). And our knowledge of these systems is incomplete and uncertain. Errors in projections of future states of ecosystems are thus unavoidable, and constitute a

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significant and fundamental source of uncertainty in any assessment of ecosystems/services benefits.

While the currently available methods for dealing with uncertainty may be sufficient for some simple evaluation problems, the valuation of changes in ecosystems and ecosystem services raises issues not well addressed by any existing methods. For example, at the biophysical level it is extremely difficult or completely unclear how to calculate the uncertainty in the projection of even a single outcome or endpoint from a complex ecological system composed of multiple interacting variables that may be separately non-linear and collectively subject to the influence of external stochastic events. Modeling methods, such as sensitivity analyses, may be used to estimate the range of possible outcomes (or at least best-case, worst case extremes) for a single endpoint, but even this approach becomes unwieldy when the outcomes relevant to the value assessment are themselves composed of multiple interrelated variables.

4.2.2 Uncertainty of Socio-economic Reactions and their Impacts.

The second stage of valuation – predicting the socio-economic reactions to biophysical impacts and the consequences of these reactions – is subject to the same three sources of uncertainty. Regarding theory limitations, every social, economic or political forecast is based on implicit or explicit theory of how the world works, represented either by the “mental models” in the minds of the forecasters or in the formal and explicit methods used in econometric modeling, systems dynamics modeling, etc. Theories and their expressions as models are unavoidably incomplete, and of course may simply be incorrect in their assumptions and specifications.

4.2.3 Uncertainty Arising from the Application of Valuation Methods.

Valuation methods per se are also subject to data and theory limitations. They unavoidably rely on assumptions that introduce uncertainty. For example, as noted in Part 2, different valuation methods are based on different premises about the nature and sources of value and/or assumptions about the behaviors of people. Thus, in principle, there is no one single correct measure of value.

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In addition, all assessments of expected consequences are about anticipated, not experienced satisfaction those consequences might bring. To take a simple example, the choice of a vanilla ice cream cone over chocolate is based on the anticipation that consuming the vanilla will bring greater pleasure/satisfaction than the chocolate (and perhaps even further that a pleasant gustatory experience will contribute toward a more ultimate goal of improved well-being, happiness in life or self actualization). In fact research has shown that even in relatively simple and familiar situations people err considerably in their anticipation of the satisfaction they will attain from a given outcome. When the values and choices at issue are about imperfectly projected changes in ecosystems/services, where previous experience is limited and where the time horizons are much greater, there is even less certainty in the accuracy of anticipated satisfaction. These anticipation errors become even more problematic in the typical circumstances of an environmental management decision, where the goals and the intended beneficiaries are some loosely defined society, some members of which may not yet exist, and only a small number of whom are involved in any direct way in the consideration and decision making process. In such contexts any notion of a final and accurate assessment of the true value of some change in ecosystems/services must be illusory. Still, people and agencies must continue to evaluate alternatives and make decisions based on their best estimate of what consequences will follow and how they will contribute to proximate and ultimate goals.

4.2.4 Uncertainty in Benefits Transfer.

In addition, even if existing estimates are developed using an appropriate model, analysts are often required to apply them to contexts that differ from those in which they were developed. The possibility that appropriate adjustments are not made in transferring estimates to different contexts introduces another source of uncertainty. In order to identify the types of uncertainty most likely to be at issue for individual valuation approaches in specific contexts, two issues are relevant: the sensitivity of an approach to the potential sources of uncertainty listed above, and the magnitude of uncertainty thereby generated. The consequence of data limitations can be assessed by sensitivity analysis to determine the variation in results implied by variations in data. Vulnerability

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to theoretical limitations is more difficult to assess, but can be gauged - in some cases - by sensitivity analysis with alternative models.

4.3. Approaches to assessing uncertainty.

The simplest and probably most common approach to representing uncertainties is some form of sensitivity analysis in which, typically, one parameter or model assumption is varied at a time and point estimates are calculated. The results are considered "high" or upper bound and "low" or lower bound estimates of the "true" value. No effort is made to estimate the probabilities attached to the calculated values or the shape of the distribution of values within the range. At best sensitivity analyses give only an incomplete and potentially misleading picture of the true uncertainty of an analysis. So other approaches should be considered.

Under the various forms of probabilistic uncertainty analysis that are increasingly in favor in policy analysis, the tasks of assessing the uncertainty of the elements that go into a valuation involve estimating a distribution of values arising from the combined uncertainties of the elements of the analysis (rather than a single point estimate), and a diagnosis of the elements that are contributing most heavily to spreading this distribution. Given the multiple levels of elements that can add to uncertainty, the most complete approaches will be unavoidably complex themselves.

4.3.1 Monte Carlo Analysis as an Approach to the Formal Uncertainty Assessment of Ecological Values.

Due to the number of sources of uncertainty in many ecological valuations and the complexity of their interactions, assessments of the extent of uncertainty that are conducted without formal quantitative analyses are unlikely to represent accurately the true extent of uncertainty. No sensitivity analysis or expert judgment is likely to be able to account for the implications of all the sources of uncertainty in inputs. Therefore over the years, the use of formal quantitative uncertainty assessment, and in particular Monte Carlo analysis, has been shown to provide a more reliable and rich characterization of the implications of uncertainty, and therefore has become common in a variety of fields, including engineering, finance, and a number of scientific disciplines.

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Monte Carlo analysis has also been found to be useful in certain policy contexts. In particular, the U.S. Environmental Protection Agency (EPA) recognized as early as 1997 that it can be an important element of risk assessments (U.S. Environmental Protection Agency 1997). But efforts to formally quantify uncertainties rarely have been made in the context of ecological valuations. More often, uncertainty has been addressed qualitatively or through sensitivity analysis.

As it is unlikely that a Monte Carlo analysis will comprehensively address all sources of uncertainty in the estimation of ecological values, the results of such an analysis will likely understate the range of possible outcomes that could result from a related public policy. Yet the ranges produced by such an analysis would still provide more reliable information about the implications of known uncertainties. In turn, these ranges can better inform judgments by policymakers as to the overall implications of uncertainty for their decisions.

Monte Carlo analysis also provides information on the likelihood of particular outcomes within a range. Indeed, an understanding of the likelihood of values within a range is essential to any meaningful interpretation of that range. Without such an understanding, inappropriate conclusions may be drawn from the presentation of a range of possible outcomes. For example, when a range of possible ecological values is provided, some may assume that all values within that range are equally likely to be the ultimate outcome. But this is rarely the case. Others may assume that the distribution of possible values is symmetric. This, too, often may not be the case.

In developing probability distributions for uncertain inputs, uncertainty from statistical variation can often be characterized with little additional effort relative to that needed to develop point estimates. Much of the data necessary for such characterizations already will have been collected for the development of point estimates. Characterizing other sources of uncertainty in inputs can require more effort.

Developments in computer performance and software over the years have substantially reduced the amount of effort required to conduct calculations for a Monte Carlo analysis, once input uncertainties have been characterized. Widely available software allows the execution of Monte Carlo analysis in common spreadsheet programs

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on a desktop computer. Also, modern programming techniques allow the writing of Monte Carlo computer programs with minimal additional effort, relative to that needed to produce point estimates.

4.3.2 Expert Elicitation for Gauging and Conveying Uncertainty.

A host of “expert elicitation” methods can provide indications of uncertainty as well as estimates and forecasts by the experts involved. See, for example, Morgan and Henrion (1990) or Cleaves (1994). In its very simplest form, a single expert’s assessment of the uncertainty of his or her estimate, forecast, or valuation can be provided, whether it is based on implicit judgment or a more explicit approach like the Monte Carlo technique. Policymakers can elicit more information from the expert, such as the assumptions underlying his or her analysis or the bases for uncertainty, in order to get a deeper understanding of the reliability of the expert’s input and the nature of the uncertainty. However, the bulk of expert elicitation methods involve multiple experts, who may or may not be brought into interaction with one another. Because eliciting the input from multiple experts permits compiling and comparing their judgments, expert elicitation can be used to assess the disagreement among experts. If the experts are of equal credibility, such that none of the judgments can be discarded in favor of others, the range of disagreement reflects uncertainty. That is, if top scientists express strong divergences in their estimates, forecasts, or valuations, the existence of a high level of uncertainty is irrefutable. However, this is an asymmetrical relationship, in that narrow disagreement does not necessarily reflect justified certainty—the experts may all be wrong in the same direction, which is not uncommon in light of the fact that experts are often paying attention to the same information and operate within the same paradigm for any given issue (Ascher & Overholt, 1984: 86-87). When experts are brought into some form of interaction prior to providing their final conclusions (e.g., by exchanging estimates and adapting them in reaction to what they learn from one another), the errors due to incompleteness can be reduced. For example, biologists may be unaware of atmospheric trends that information from atmospheric chemists could redress. However, such interactions run the risk of “groupthink” – unjustified convergence of estimates due to psychological or social pressures to come closer to agreement (Janis, 1982).

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For many expert elicitation methods, translation into probabilities is difficult. For example, simple compilations of estimates (e.g., contemporaneous estimates of species populations) from different experts will provide a table with the range of estimates, but will not convey the degree of uncertainty that each expert would attribute to his or her estimate. And the compilation in itself cannot generate this information. In contrast, a compilation of estimates that come with confidence intervals could provide this information.

4.4. Contributions of Uncertainty Assessment in Guiding Research Initiatives

Assessments of the magnitude and sources of uncertainty can help to establish research priorities and to inform judgments about whether policy changes should be delayed until research reduces the degree of uncertainty associated with possible changes. Determining whether the major source of uncertainty is in weak data, weak theory, randomness, or inadequate methods can help to guide the decision on how to allocate scarce resources for research, or whether further research is worth pursuing. Even stochastic uncertainty can sometimes be addressed by initiating research that focuses on factors previously treated as exogenous to the theories and models. For example, an earthquake-risk model based on historical frequency will have considerable random variation due to the exclusion of detailed analysis of fault-line dynamics; bringing fault-line behavior into the analysis may lead to reductions in such uncertainty (Budnitz et al. 1997).

Using uncertainty analysis to guide research priorities requires, of course, sensitivity to the feasibility of filling the gaps. Some data needs are simply too expensive to fulfill, and some methods have intrinsic limitations that no amount of refinement will fully overcome.

Uncertainty assessment can also provide insight into whether near-term progress in reducing uncertainty is likely, based on its sources and the feasibility of addressing these limitations promptly. However, it is important to avoid the pitfall of delaying actions to address problems simply because some uncertainty remains – it always will.

5. COMMUNICATION OF ECOLOGICAL VALUATION INFORMATION

Three essential functions of communication in the context of valuing the protection of ecological systems and services are:

- a) communication within the valuation process itself;
- b) communication of resulting values to inform decision-making; and
- c) communication of the results of the valuation and decision-making processes to stakeholders and others.

Understanding how information about values will and should be used by decision-makers is crucial for understanding how the valuation analysis should be conducted and its results conveyed, including how uncertainty should be conveyed.

Within the valuation process itself, how decision objectives, decision attributes, and specific measures of values are communicated can determine the outcome of the process. Good communication practices include the use of an analytic-deliberative process, in which analysis and deliberation occur iteratively and interactively (NRC, 1996). The valuation process (see Figure 2) includes iterative problem definition and description by stakeholders, to clarify what and whose values will be represented in the valuation process. Communication of resulting values to inform decision making is simplified to the extent that decision makers or their representatives are involved in the process.

Recommendation: As resources permit, analytic-deliberative process, involving iterative problem definition and description by stakeholders, should be engaged, as it will increase the transparency, credibility and usefulness of valuation exercises.

Values, decision objectives, and decision attributes can each be defined either qualitatively or quantitatively, and represented in a wide variety of ways. Several critical design choices are likely to influence the effects of communicating values to parties not involved in the valuation process, either to inform decision-making or to share results

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with other interested parties. In communicating VPES, key choices include a) how to describe the ecological functions, systems and services to which the valuation pertains; b) how to express values most meaningfully - whether to quantify or use non-numerical representation of values, use of visual and narrative strategies for each, and interactivity and related choices regarding the medium and mode of information presentation; and c) how to communicate uncertainty. Those choices will in turn either facilitate or hinder specific kinds of deliberations and analyses. Finally, evaluating communications is critical to understanding their effects and improving them.

Decision making in public policy often requires translation and/or aggregation, from one specific context to another, or from one level of decision making (e.g., local) to another (e.g. regional), and inevitably involves value trade-offs. Specific choices of how to represent or communicate values will influence the ease and transparency with values can be translated or aggregated, and with which trade-offs can be made. Values that are quantified (e.g., monetized) may be easier to aggregate or compare than those represented qualitatively. Use of multiple metrics is likely to complicate aggregation and comparison.

5.1. Describing ecological functions, systems and services

The focus of the value discussion in the National Research Council report (2001) and SAB review of the EPA's Draft Report on the Environment (US EPA SAB 2005) and related literatures (e.g., Failing and Gregory, 2003) is not on dollars per se, but on ends and decision or management objectives - that is, qualitative expressions, and a wider variety of expressions of value - not just monetary expressions of value. In other words, the more prevalent mode of communicating values in these studies is through narrative and non-monetized description of attainment of management objectives.

Communicating the value of protecting ecological systems and services requires conveying not only value information in terms of such metrics as monetized values, rating scales, or the results of decision-aiding processes, for example, but also information about the nature and state of the ecological systems and services to which the value information applies. The latter can be and is often conveyed using mapped ecological information, other visualizations including photographs and graphs, ecological

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indicators, and narratives. Integrated models with a geospatial interface are another approach to depicting the state of ecological systems and services. To the extent that these can be made interactive, they will allow sensitivity analysis and may be more effective as communication tools. The US EPA Science Advisory Board has proposed this kind of framework for reporting on the condition of ecological resources (US EPA Science Advisory Board, 2004). EPA's Draft Report on the Environment (EPA, 2002) and Regional Environmental Monitoring and Assessment Program reports illustrate a range of representational approaches.

Recommendation: Use GIS and interactive geospatial information systems integrated with other ecological models where feasible, to represent the state of ecological systems and services. Consider best cartographic principles and practices (Brenner, ???; MacEachren, 1995).

It is critical to communicate ecological processes as well as static information or states. The EPA Science Advisory Board review of EPA's Draft Report on the Environment (US EPA SAB 2005) and several other reports (e.g., Schiller et al., 2001; Carpenter et al., 1999; Janssen and Carpenter, 1999) make the point that people need to understand the underlying causal processes, to understand how ecological changes affect things they value (e.g., ecological services).

Related issues of scale and aggregation are also important. Both the NRC report (2001) and the SAB review of the EPA's Draft Report on the Environment (US EPA SAB 2005) emphasize the importance of using regional and local indicators - of not aggregating information data to the point where it obscures critical ecological threats or problems. In general, allowing sensitivity analysis on disaggregated data is desirable, if the data are aggregated at a regional or higher level. The SAB states that "some environmental changes are best understood by considering regional impacts" (EPA SAB, 2003). Further, while some authors recommend simple summary indicators (e.g., Schiller et al., 2001; Failing and Gregory, 2003); others emphasize disaggregating indicators (US EPA SAB 2003).

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Reporting on the nature, state of and changes in ecological systems and services is a key component of value elicitation and communication, but needs to be married with equal consideration of how to convey the value of protecting them.

5.2. Communicating values meaningfully

Communicating values is complicated by the likely disconnect between popular and other uses of the term “values” and what economists in particular mean by the term. Various descriptions by sociologists and social psychologists as beliefs, goals, or even cultural imperatives, stable sets of values (e.g., benevolence, self-direction, security, hedonism and others) have been identified across cultures, although values vary with history and culture (Hitlin and Piliavin, 2004). Conservation versus openness to change, and self-enhancement versus self-transcendence are two dimensions identified as underlying values (Schwartz, 1994). Values are sometimes conflated with attitudes (which are positive or negative evaluations of an object), traits (which are enduring attributes of personality), norms (which are situation specific) or needs (which are biophysical influences on behavior) (Hitlin and Piliavin, 2004). All of these concepts are embraced by Table 1, but differ from the sense in which economists use the term value, although attitude appears to come closest.

Value elicitation includes contingent valuation and attitude judgments (generally on rating scales, but also using ranking tasks). It also includes qualitative expressions and narrative expressions of value, defined by the identification of associated ends, and the means to achieve those ends.

As discussed in Appendix B, context and framing can have some influence on how people rank, rate and estimate values (Hitlin and Piliavin, 2004; Horowitz and McConnell, 2002), as well as the interpretation of all kinds of value-related information (add Slovic and other references). Decision makers and others come with their own prior beliefs and attitudes, of which communicators should be aware (Morgan et al, 2002). To support decisions effectively, it is critical that communications be designed to address the recipient’s goals and prior beliefs, taking into account likely context and presentation effects. For example, linear graphs are likely to convey trends more effectively than

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tables of numbers (Shah and Miyake, 2005), and text that incorporates headers and other reader-friendly attributes will be more effective than text that doesn't (Shriver).

5.3. What we know about perception and use of value measures.

As summarized elsewhere in the report, value measures are required or useful in a variety of regulatory and non-regulatory policy contexts, ranging from local government assessment and prioritization of environmental actions, to educational outreach, to federal assessment of agency programs. In some cases monetization is required, whereas in others (e.g., educational outreach by regional partnerships), narratives and visual representations of values appear to play an important role. There is little direct evidence about how such value measures are perceived, although there is considerable indirect evidence regarding their use. For example, measures that are not quantified and monetized in regulatory impact analyses appear unlikely to be fully considered or used in cost-benefit judgments. In contrast, participative decision making exercises can and do use ecological indicators as a basis for prioritizing and trading off actions to protect ecological systems and services, without monetization as has been done by NatureServe. (ref from Denny, recent state exercises).

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**Table 4: Table of Examples of Measures from Different Ecological Valuations Discussed in this Report
[To be completed with values from current draft]**

VALUE	MEASURE	Characteristics	Context/Use	Reference	Communication
Avoided decrease in crop harvest	Avoided 7.5% decrease in crop harvest from UV-b radiation by 2075	Quantified	Context/Use: Regulatory Impact Analysis: Protection of Stratospheric Ozone Reference:	Table 7-9, Quantified and Unquantified Ecological and Welfare Effects of Title VI Provisions, page 96 of http://www.epa.gov/air/sect812/1990-2010/fullrept.pdf	Structured narrative
Unquantified ecological benefits	[List of benefits:] . recreational fishing . forests . marine ecosystem and fish harvests . avoided sea level rise, including avoided beach erosion, loss of coastal wetlands, salinity of estuaries and aquifers . other crops . other plant species . fish harvests	Unquantified measure, descriptive	Regulatory Impact Analysis: Protection of Stratospheric Ozone	Table 7-9, Quantified and Unquantified Ecological and Welfare Effects of Title VI Provisions, page 96 of http://www.epa.gov/air/sect812/1990-2010/fullrept.pdf	Unstructured list/narrative
Freshwater acidification from wulfur and nitrogen oxides regionally, in the Adirondacks	(in millions of 1990\$) range of \$12 to \$88 for 2010; central estimate for 2010 is \$50; \$260 cumulative estimate 1990-2010.	Monetized ecological benefit. Captures only recreational fishing impact regionally (incomplete geographic coverage), based on an economic model of recreational fishing behavior.	Regulatory Impact Analysis	Tables 7-8 and 7-10, pp 91-92 and 97 in http://www.epa.gov/air/sect812/1990-2010/fullrept.pdf	Dollars, used in calculations of benefits

1 **5.4. Guidelines for design choices: audience assessment, user needs, and visual**
2 **and interactive communication strategies**

3 The potential interested parties for ecological values include community
4 members, policy makers, and scientists, especially environmental policy scientists. There
5 is likely a broad public audience interested in better understanding the value of protecting
6 ecological systems and services, but also an intermediate group of those who would use
7 data and models, who through their analyses and activities serve as important mediators
8 for this kind of information. They will need to access technical details and models, as
9 well as resulting value estimates.

10 Effective values communication requires systematically supporting interactions
11 with interested parties, the character of which will differ depending on the technical
12 expertise and focus of the interested parties. In general, interactive (participative)
13 processes are critical for improving understanding, although messages or reports (such as
14 EPA's *Draft Report on the Environment*) are also important, especially in the context of
15 assessment.

16 *Recommendation: EPA should develop an empirical analysis of the users of*
17 *valuation and adapt valuation communications to their needs.*

18 End-user engagement is itself an example of a participative process, in that it
19 involves stakeholders in the valuation enterprise. End-user engagement requires due
20 consideration of such issues as sampling and representation. Stakeholders are likely to
21 vary considerably in their interests, abilities, and resources such as time or access to
22 experts who can answer technical questions. While verbal quantifiers (e.g., “many” or
23 “very likely”) are often proposed as a way of making technical information more
24 accessible, the wide variability with which these are interpreted (Budescu and Wallsten,
25 1995) makes it critical to make the underlying numerical information readily available.

26 Appropriate use of graphical and visual approaches including geographic
27 information systems can aid interpretation of quantitative information. MacEachren
28 (1995) emphasizes the function of visualization in facilitating viewers' new and
29 surprising insights.

30 Interactive communications are likely to be more effective in many circumstances

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1 than static displays. They allow users to manipulate the data or representations of the
2 data – e.g., with sliders on interactive simulations. Interactive visualization has the
3 potential to allow users to tailor displays to reflect their individual differences and
4 questions. Even with exactly the same presentation, because of differences in educational
5 or cultural background, and different intellectual abilities, people’s understandings of
6 presentation content vary. Interactive exploration tools give the audience a chance to
7 investigate freely the part that they are either interested in or about which they still have
8 questions.

9 As argued by Strecher, Greenwood, Wang, & Dumont, (1999), the advantage of
10 interactivity lies in: a) allowance for active, instead of passive, participation of audience;
11 b) the ability to tailor information for individual users; c) the ability to assist the
12 assessment process; and d) the ability to visualize possible risks under different
13 hypothesized conditions (allow users to ask “what if” questions). Interactivity is a good
14 solution if users could be overwhelmed by the complexity of the visualization (Cliburn,
15 Feddema, Miller, & Slocum, 2002). However, interactive visualization poses challenges
16 as well. Interactivity is necessitated and challenged at the same time by 3-D
17 visualization, which has become increasingly popular in visualization practice
18 (Encarnacao et al. 1994),.

19 *Recommendation: Support interactive exploration tools in valuation*
20 *representations and communications, where feasible.*

21 Finally, fundamental guidelines for risk and technical communication are
22 generally applicable to values communication. Two examples of such guidelines are the
23 communication principles from EPA’s *Risk Characterization Handbook* (2000) and
24 Guidelines for effective websites from Spyridakis (2000). The Risk Characterization
25 handbook principles include transparency, clarity, consistency and reasonableness.

26 *Recommendation: Follow demonstrably effective basic practices for risk and*
27 *technical communication.*

28 **5.5. Communicating Uncertainty in Ecological Valuations**

29 In order to assess how much confidence to attribute to the projections involved in
30 the valuation, decision makers must also be informed about the analyst’s own judgment

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1 of the uncertainty of the valuation and its prior steps, and the assumptions underlying the
2 valuation analysis. Making decision makers aware of these assumptions is also important
3 because decision makers often have to explain and justify their decisions by clarifying the
4 assumptions driving the analysis.

5 In order to convey to policy makers the degree of uncertainty in an ecological
6 valuation, the simplest expressions - whether quantitative (measures of dispersion, such
7 as variance) or qualitative (such terms as "likely," "very likely," etc.) - are typically
8 inadequate. Analysts can specify the central tendency of an estimate (mean or median
9 value, as appropriate) plus a confidence interval (for example, the 95% confidence
10 interval), but in some cases this may require possibly arbitrary judgments on the part of
11 the analyst (Moss & Schneider 2000). Furthermore, providing policy makers with such
12 ranges of results can be highly misleading, because those without training in probability
13 and statistics may be likely to assume - in effect - that the probability distribution of
14 values between the end-points is uniform, which is rarely, if ever, the case. Sensitivity
15 analysis can help in this regard, although what is really needed is a description - verbal or
16 pictorial - of the full probability distribution.

17 Institutional obstacles to conveying uncertainty may be related to the
18 understandable reluctance of analysts to expose themselves and their work to the risk of
19 appearing to be lacking in rigor. Analysts may thus have an unfortunate incentive to
20 exclude or otherwise downplay components of their analyses that they fear may
21 jeopardize the credibility of their overall effort. Suppressing less certain information runs
22 counter to the need for transparency and the reality that all estimates have some degree of
23 uncertainty (Arrow et al. 1996).

24 Historically, efforts to address uncertainty in ecological valuations - and more
25 broadly, in benefit assessments that are part of Regulatory Impact Analyses (RIAs) - have
26 been limited. But guidance set forth in the U.S. Office of Management and Budget's
27 (OMB) Circular A-4 on Regulatory Analysis in 2003 has the potential to enhance the
28 information provided in RIAs regarding uncertainty.

29 In the past, point estimates have been given far greater prominence in RIAs and
30 other government valuations than discussions of uncertainty associated with them.

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1 Uncertainty assessments are often relegated to appendices and discussed in a manner that
2 makes it difficult for readers to discern their significance. This is perhaps inevitable given
3 that single point estimates can be communicated more easily than lengthy qualitative
4 assessments of uncertainty or a series of sensitivity analyses. The ability of Monte Carlo
5 analysis to produce quantitative probability distributions provides a means of
6 summarizing uncertainty that can be communicated nearly as concisely as point
7 estimates. The need for and means of communicating uncertainty in such a fashion has
8 been addressed in the existing literature. If a summary of uncertainty in an estimate is
9 not given prominence relative to the estimate itself, context for interpreting the estimate
10 and opportunities to learn from uncertainty associated with it may be lost.

11 Some resistance to the use of formal uncertainty assessments such as through
12 Monte Carlo analysis and prominent presentation of the results may be due to the
13 perception that such analysis requires more expert judgment and therefore makes the
14 results presented more speculative. Also, some might argue that, given the inevitably
15 incomplete nature of any uncertainty analysis, prominently presenting its results would
16 incorrectly lead readers to conclude that results of an ecological valuation are more
17 certain than they are. Both concerns seem to be unfounded. First, as described above,
18 developing characterizations of uncertainty (such as for inputs in a Monte Carlo analysis)
19 often simply involves making explicit and transparent expert judgments that necessarily
20 already must be made to develop point estimates for those inputs. Moreover, to the extent
21 that an uncertainty analysis is thought to be incomplete in its characterization of
22 uncertainty, that fact can surely be communicated qualitatively. Finally, MacEachren et
23 al. (2005) suggest animation as an effective technique for conveying uncertainties in
24 space-time processes, which can help viewers distinguish between spatial and temporal
25 uncertainties. It's important to communicate uncertainty appropriately in all contexts,
26 regardless of the difficulty of doing so.

27 **5.6. Evaluation**

28 In general, it is difficult to predict the effects of communications. Good
29 communications practice requires formative evaluation of communications as part of the
30 design process. Summative evaluation after the fact will enable assessments of

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1 effectiveness, and continued improvement (e.g. Scriven, 1967; Rossi et al., 2003) and
2 other refs)

3 *Recommendation: Evaluate communications, to assess the effects of the*
4 *communication and how to improve them.*

5

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6. RECOMMENDATIONS

PART 3: Methods for Implementing the Approach

1. INTRODUCTION

The process for implementing the CVPESST approach requires the use of an expanded set of methods for characterizing the value of the predicted ecological effects of EPA actions. This part of the report provides information about methods that the committee examined for possible use in implementing the integrated and expanded valuation process proposed in Part 1. This list illustrates the variety of methods available and should not be viewed as exhaustive.

The methods discussed differ in a number of respects, including the underlying premises and assumptions, the types of values they seek to characterize, the empirical and analytical techniques used to apply them, their data needs (inputs) and the metrics they generate (outputs), the extent to which they involve the public or stakeholders, the degree to which the method has been developed or utilized, the potential envisioned by the committee for future use at EPA, and the issues involved in implementing the approach.

While there is no perfect way to categorize or group these methods, the committee has organized the discussion of methods around groupings based primarily on the basic premises that underlie the different methods. In each case, the goal is not to provide an exhaustive treatise on a method; rather, it is to provide the reader with sufficient information about the methods to allow a preliminary assessment of the role that various methods could play in implementing the proposed valuation process (including strengths and possible weaknesses of different methods) and to direct the interested reader to the relevant scientific literature for further information..

Table 5 immediately below provides an introduction to these methods. General descriptions of the categories of methods follow. The concluding section summarizes the committee’s assessments of methods and recommendations for EPA. Detailed discussion of specific methods appear in Appendix A of this report. In addition, Appendix B provides detailed information about use of survey methods for ecological valuation.

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Table 5: Introduction to Methods Assessed by the Committee

Method	Form of output/units?	What is method or measurement approach intended to measure?	Source of Information About Value		Reference to Discussions in C-VPESSTeleconferences Report
			Does method measure observed behavior, verbal or written expressions, or progress related to previously identified goal?	Who expresses value?	
BIO-PHYSICAL RANKING METHODS					
Conservation Value Method	Map of biodiversity, scarcity and/or conservation values across landscape	Contribution to biodiversity	Measurements related to previously identified goal of biodiversity	Expert - ecologist or conservation biologist	
Embodied Energy Analysis	Units of free or available energy from the sun (plus past solar energy stored as fossil fuels) per unit of production	Direct and indirect energy cost of goods and services	Measurements related to previously identified goal, reduction in energy depletion and degradation of the natural world	Expert	
Emergy	Units of solar energy used to produce one Joule of a service or product	Direct and indirect energy cost of goods and services	Measurements related to previously identified goal, reduction in energy depletion and degradation of the natural world	Expert	
Ecological Footprint	Area of ecosystems required to produce resources consumed and to assimilate waste produced	Biologically productive land area required (directly and indirectly) to meet consumption patterns	Measurements related to previously identified goal, reducing ecosystem services consumed per unit of land	Expert	
ECOSYSTEM BENEFIT INDICATORS					
Ecosystem Benefit Indicators	Map of the supply of ecosystems/services showing quantities of expressed or estimated demand for those ecosystems/services across a landscape	Quantitative but not monetary approach to preference weighting for the ecological effects of policy options	Measurements related to demand variables that can be identified by experts or non-expert lay publics and supply variables as identified by experts.	Expert and selected non-expert lay public	
MEASURES OF ATTITUDES, PREFERENCES, AND INTENTIONS					
Survey questions measuring social-psychological	Attitude scales, preference rankings, behavioral intentions toward depicted	Public concerns, attitudes, values, beliefs, and behavioral intentions	Verbal reports, choices, rankings, ratings	sample from public	

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Method	Form of output/units?	What is method or measurement approach intended to measure?	Source of Information About Value		Reference to Discussions in C-VPESST Report
			Does method measure observed behavior, verbal or written expressions, or progress related to previously identified goal?	Who expresses value?	
constructs	environments/conditions				
Conjoint attitude survey questions	Attitudes, preference rankings implied from expressed tradeoff preferences	Public concerns, attitudes, values, beliefs, and behavioral intentions related to specific tradeoffs	Verbal reports, choices, rankings, ratings	sample from public	
Individual Narratives	Narrative summaries	Implied knowledge, belief and attitude structures	Verbal report from lay public.	sample from public	
Mental Models	Concepts/categorized 'events' in conceptual models	Causal beliefs and inferences	Observed decision making behavior, verbal reports	any individual (expert or non-expert)	
Behavioral Observation/Trace	Observations of current or prior (trace) use of ecosystems/services	Responses to policies, outcomes, and consequences, in situ	Past behavior	sample from public	
Interactive Environmental Stimulation Systems	Observations of behavior in simulated/game environment, implied preferences	Responses to investigator-controlled changes in environmental conditions	Behavior	sample from public	
ECONOMIC METHODS					
Market-Based Methods	Monetary unit: changes in consumer and producer surplus.	Well-being of individuals in society, defined as the individuals' preferences and their willingness to pay for gains and compensate for losses	Behavior	participants in the market	
Travel Cost	Monetary unit: WTP as revealed by responses to differences in travel cost		Behavior	sample from public	
Hedonic pricing	Monetary unit: WTP as revealed by responses to differences in characteristics and prices of different units of the product.		Behavior	sample from public	

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Method	Form of output/units?	What is method or measurement approach intended to measure?	Source of Information About Value		Reference to Discussions in C-VPESSE Report
			Does method measure observed behavior, verbal or written expressions, or progress related to previously identified goal?	Who expresses value?	
Averting Behavior	Monetary unit: WTP as revealed by responses to opportunities to avoid or reduce damages through purchases of protective goods, substitutes, etc.		Behavior	sample from public	
Survey questions measuring stated preferences	Monetary Units(w-t-p), expressed purchase intentions or in the case of Conjoint Economic Surveys, Monetary Units (w-t-p), implied from expressed tradeoff preferences		Verbal Reports of WTP or responses to hypothetical choices.	sample from public	
GROUP AND PUBLIC EXPRESSIONS OF VALUES					
Focus Groups	Narrative summaries, frequency tallies, consensus	Full discovery and articulation of all the values that are relevant and exploration of agreements and conflicts among stakeholder constituencies	verbal reports	sample from public	
Referenda and Initiatives	Historical monetary data on communities' choices regarding ecological impacts	What the body politic as a collectivity values in terms of policy outcomes	Behavior	Selected stakeholders	
Citizen Valuation Juries	Qualitative summary of jury decisions which may include quantitative or monetary decisions	How a representative group views the social civil value of changes to ecological systems and services	Verbal reports	Selected stakeholders	
DELIBERATIVE PROCESSES					
Mediated Modeling	Modeling outputs related to scenarios reflecting options discussed by the group			Selected stakeholders	
Decision-	Units defined by group in	Values that are shaped by	Verbal report	Public	

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Method	Form of output/units?	What is method or measurement approach intended to measure?	Source of Information About Value		Reference to Discussions in C-VPES Report
			Does method measure observed behavior, verbal or written expressions, or progress related to previously identified goal?	Who expresses value?	
Aiding/Structured Decision Making	relationship to attributes of value identified by the group or individual participating in the process	the processes of deliberating with others about different options or policies.			
METHODS USING COST AS A PROXY FOR VALUE					
Replacement Cost (also called "Avoided Cost")	Monetary Units	Cost of replacing ecosystem services with a human engineered services as an estimate of value.	Observed behavior	Experts in engineering	
Tradable Permits	Monetary Units	Value of natural resources that have some related market for permits.	Observed behavior	Participants in the permit market.	
Habitat Equivalency Analysis	Units of habitat (e.g., equivalent acres of habitat)	Compensation for loss of ecological services resulting from injury to a natural resource over a specific interval of time.	Measurements related to previously identified goal (e.g., units of Habitat)	Experts in engineering	

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1 flows of energy and materials through complex ecological and/or economic systems. These
2 analyses are based on an application of the first (conservation of mass and energy) and
3 second (entropy) laws of thermodynamics to ecological-economic systems. Examples
4 include embodied energy, emergy, and ecological footprints. Of these three, embodied
5 energy and ecological footprints are based on a consistent set of principles recognized by the
6 committee as potentially useful for EPA, while emergy raises questions for members of the
7 committee. Embodied energy measures the (available) energy cost of goods and services
8 using input-output analysis or flow accounting methods. Ecological footprint analysis also
9 uses input-output analysis, but measures “costs” in land units (rather than energy units) based
10 on the biologically productive land area (rather than the amount of energy) required to meet
11 various consumption patterns. These techniques have been used to estimate implicit costs or
12 “shadow prices” of providing ecosystem goods and services, measured in physical rather
13 than monetary units. While such costs can be used to rank alternatives based, for example,
14 on an energy theory of value, they will provide a proxy for preference-based values only
15 under limited conditions.

4. MEASURES OF ATTITUDES, PREFERENCES, AND INTENTIONS

Social/psychological methods seek to characterize the values that are held, expressed, and advocated by people. They focus on individuals' judgments of the relative importance of, acceptance of, or preferences for ecological changes. Individuals making the judgments may respond on their own behalf or on behalf of others (society at large or specified sub-groups) and the basis for judgments may be changes in individual well-being, or civic or ethical/moral obligations relevant to ecosystems and ecosystem services. That is, people may hold, express and advocate bio-ecological values or ethical values that are unrelated or even counter to their own wants and needs.

Social/psychological methods provide scientific means for determining people's value-relevant perceptions and judgments about a wide array of objects, events and conditions. They typically focus on choices or ratings among sets of alternative policies, and may include comparisons with potentially competing social and economic goals.

Social-psychological methods elicit information about preferences and values primarily through surveys, focus groups, and individual narratives. However, recently experts in this field are also experimenting with eliciting this information through observations of behavioral responses by individuals interacting with either actual or computer simulated environments.

Surveys involve interviews with large, typically representative samples of survey respondents (see Appendix A for a more detailed description of survey methods). Survey questions rely almost exclusively on self-reports and are typically framed as choices (among two or more options), rankings, or ratings. Survey questions of social-psychological constructs include those that assess attitudes, beliefs, knowledge, reports of past behaviors, and reports of behavioral intentions. Surveys methods may be especially important in the context of ecological valuation for researchers interested in using perceptual survey questions (e.g., assessment of ecosystem attributes) and conjoint survey questions (e.g., choices among different combinations of ecosystem attributes). Quantitative analysis of responses are usually interpreted as ordinal rankings or rough interval scale measures that provide relative measures of differences in assessed values. Similarities and differences among different segments of the public can also be identified and articulated. Surveys may be especially

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1 useful when the values at issue are difficult to express or conceive in monetary terms or
2 where monetary expressions are viewed as ethically inappropriate. Surveys to elicit value-
3 related information have been used extensively by other federal agencies, including the U.S.
4 Department of Agriculture’s Forest Service.

5 In contrast to surveys, which are often based on large, nationally or locally
6 representative samples, individual narratives and other ethnographic or other semi- or
7 unstructured studies of individuals generally comprise small-sample studies, and are often
8 analysed qualitatively. Rigorous qualitative analyses can provide insights into the nuances of
9 beliefs, levels of consensus, individual differences in perspectives and positions, and
10 inferential thinking of participants. The broad class of studies that fall under the umbrella
11 term individual narratives can be particularly useful in identifying surprises and concerns that
12 are off the scientific radar for some reason..

5. ECONOMIC METHODS

1
2
3 The economic approach to valuation is an anthropocentric approach based on utilitarian
4 principles. It includes consideration of both instrumental values and intrinsic values, but
5 only to the extent that preservation based on intrinsic value contributes to an individual's
6 welfare. Because it is utilitarian-based, it assumes there is the potential for substitutability
7 between the different sources of value that contribute to welfare. In addition, it assumes that
8 individual preferences, which determine the degree of substitutability for that person, are
9 well-formed. Most of EPA's work to date on ecological valuation has been based on the use
10 of economic methods, and these methods are the focus of the recently released EBASP.

11 The concept of value underlying economic valuation methods is based on
12 substitutability, or, more specifically, on the tradeoffs individuals are willing to make for
13 ecological improvements or to avoid ecological degradation. By itself, an ecological change
14 that an individual values will increase that person's utility. The value or benefit of that
15 change is defined to be the amount of another good (typically money) that the individual is
16 willing to give up to enjoy that change (willingness-to-pay) or the amount of compensation
17 (typically in money) that a person would accept in lieu of receiving that change (willingness
18 to accept). The benefits captured by this concept of value can be derived not only from good
19 and services for which there are markets but also from non-market goods and services. In
20 addition, both use and non-use (e.g., existence) values are included. Thus, economic
21 valuation captures values that extend well-beyond commercial or market values. However, it
22 does not capture non-anthropocentric values (e.g., biocentric values) and values based on the
23 deontological concept of intrinsic rights. In addition, both willingness-to-pay and
24 willingness-to-accept measures depend on the individual's current income (as well as market
25 prices), implying that individuals with higher incomes will typically have higher benefits.
26 This is viewed by many as a drawback of this approach to defining value.

27 There are multiple economic valuation methods that can be used in principle to
28 estimate willingness to pay. These include methods based on observed behavior (market-
29 based and revealed preference methods) methods based on information elicited from
30 responses to survey questions (e.g., stated preference methods). In contrast, in general
31 measures of willingness to accept can only be obtained using stated preference methods.

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1 Market-based methods seek to use information about market prices (or market
2 demand) to infer values related to changes in marketed goods and services. For example,
3 when ecological changes lead to a small change in timber or commercial fishing harvests, the
4 market price of timber or fish can be used as a measure of willingness to pay for that change.
5 If the change is large, then the current market price alone is not sufficient to determine value;
6 rather, the demand for timber or fish at various prices must be used to determine willingness
7 to pay for the change. In general, market-based methods are limited to valuing
8 “provisioning” services supplied in well-functioning markets.

9 Revealed preference methods exploit the relationship between some forms of
10 individual behavior (e.g., visiting a lake or buying a house) and associated environmental
11 attributes (e.g., of the lake or the house). For example, travel cost methods (including
12 applications using random utility models) use information about how much people implicitly
13 or explicitly pay to visit locations with specific environmental attributes (e.g., specific levels
14 of ecosystem services) to infer how much they value changes in those attributes. Hedonic
15 methods use information about how much people pay for houses with specific environmental
16 attributes (e.g., visibility, proximity to amenities or disamenities) to infer how much they
17 value changes in those attributes. In contrast, averting behavior methods use observations on
18 how much people spend to avoid adverse (environmental) effects to infer how much they
19 value or are willing to pay for the improvements those expenditures yield.

20 In contrast to revealed preference methods, stated preference methods infer values or
21 benefits from responses to survey questions. In some cases, survey questions directly elicit
22 information about willingness-to-pay (or accept), while under some survey designs (e.g.,
23 conjoint or contingent behavior designs) monetary measures of benefits are not revealed
24 directly. Rather, some form of quantitative analysis is needed to derive benefit measures
25 from responses to survey questions. Although the use of stated preference methods for
26 environmental valuation has been controversial, there is considerable evidence that the
27 hypothetical responses in these surveys provide useful evidence regarding values.

6. GROUP AND PUBLIC EXPRESSIONS OF VALUES

1
2
3 There are methods to elicit expressions of values from groups. Focus group methods
4 elicit information about values and preferences from small groups of relevant stakeholders
5 engaging in group discussion lead by a facilitator. Given the small number of participants,
6 the goal of a focus group is rarely value assessment per se, but rather an articulation of all of
7 the values that may be relevant. Use of focus groups early in the decision process can help in
8 identifying ecosystem effects that might be particularly important to the public. Focus
9 groups may also be used to develop measurement strategies for value assessment (e.g., to
10 design a survey).

11 There also are a group of methods that focus on public and group expressions of
12 public value, in contrast, for example, with traditional economic valuation methods that
13 attempt to measure and aggregate the values that individuals place on changes in ecological
14 systems and services based on their personal preferences as consumers of those systems and
15 services. By contrast, an alternative approach is to try to measure the values that groups of
16 individuals place on changes in such systems and services explicitly in their role as citizens –
17 social/civic valuation. This approach measures the monetary value that groups place on
18 changes in the systems and services when asked to evaluate how much the public as a whole
19 should pay for increases in such systems and services (public willingness to pay) or should
20 accept in compensation for reductions in the systems and services (public willingness to
21 accept). The value measurement purposefully seeks to assess the full “public regardedness”
22 value, if any, that the group attaches to any increase in community well-being attributable to
23 changes in the relevant systems and services.

24 Social/civic values, like values based on personal preferences, can be measured either
25 through revealed behavior or through stated valuations. One principal source of revealed
26 values for changes in ecological systems and services are votes on public referenda and
27 initiatives involving environmental decisions. Other public decisions, however, also may
28 provide measures of social/civil values, including official community decisions to accept
29 compensation for permitting environmental damage, and jury awards in cases involving
30 damage to natural resources. Where revealed values are difficult or impossible to obtain,
31 social/civil values also can be measured by asking “citizen valuation juries” or other

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1 representative groups the value that they, as citizens, place on changes in particular
2 ecological systems or services.

3 Analyses of the outcomes of referenda or initiatives (with or without a follow-up
4 survey) seek to determine, for example, if the majority of the voting population feel that a
5 given environmental improvement is “worth” what it will cost the relevant government body,
6 given a particular means of financing the associated expenditure. Similarly, analyses of
7 public votes about whether to accept an environmental degradation (e.g., through hosting a
8 noxious facility) seek to determine if the majority of the voting population in that community
9 feel that the environmental services that would be lost are “worth” less than the benefits the
10 community would realize in the form of tax revenues, jobs, monetary compensation, etc.
11 These approaches provide information about the policy preferences of the median voter, and
12 under certain conditions can provide information about the mean valuations of those who
13 participate in the voting process. The logic of using formal public outcomes to infer how
14 much society values particular outcomes has been used previously to estimate the public’s
15 willingness to pay (in the form of a commitment of public expenditure) to reduce mortality
16 rates from health and safety risks.

17 Like initiatives and referenda, citizen valuation juries provide information on
18 social/civic values, but they measure stated rather than revealed value, and they incorporate
19 elements of the “deliberative valuation” processes. The group is given extensive information
20 and, after extensive discussion, is usually asked to agree on a common value or make a group
21 decision. To date, citizen juries have typically been asked to develop a ranking of alternative
22 options for achieving a given goal. However, a jury could also be asked to generate a value
23 for how much the public would (or should) be willing to pay for a possible environmental
24 improvement, or, conversely, how much it should be willing to accept for an environmental
25 degradation. Experience with the use of citizen juries for ecological valuation is very limited
26 to date.

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1 current state of the system relative to a previous state (if the context is evaluative).
2 Generally, the objectives that guide these final outputs are diverse and often multi-
3 dimensional. Examples include maintaining some requisite level of ecological services,
4 protecting endangered or threatened species, production of outputs such as resource
5 extraction, tourism, and recreation opportunities, and supplying a sense of pride or awe
6 (Gregory et al. 2001).

7 With mediated modeling the deliberative process focuses on stakeholder interactive
8 development of a model representing a particular environmental system of interest.
9 Stakeholder participation in model development occurs at all stages of the modeling process,
10 from initial problem scoping to model development, implementation, and use. The models
11 that are developed can be at any geographical scale, from watersheds or specific ecosystems
12 to large regions or even the globe. The output of the process is a model that can be used to
13 evaluate alternative scenarios or options of interest to those stakeholders. Most importantly,
14 the model and the results derived from it have stakeholder buy-in and reflect group
15 consensus. If the model is used to consider tradeoffs, then values must be explicitly
16 incorporated into the model through the specification of related parameter values. These
17 values can be drawn from other valuation exercises or based on other information that relates
18 to value (e.g., use data).

1 **8. METHODS USING COST AS A PROXY FOR VALUE**

2
3 A fundamental principle in economics is the distinction between benefits and costs.
4 Benefits reflect what is gained by increasing the amount of a given good or service. The
5 value of goods and services is synonymous with the benefits. Costs, on the other hand,
6 reflect what must be given up in order to increase a given good or service. Nonetheless,
7 several methods using the cost of producing equivalent substitutes for an ecosystem service
8 have been used as proxies for value of that ecosystem service. Methods that use cost as a
9 proxy for value include replacement cost, habitat equivalency analysis (HEA), and valuing
10 pollution reduction by the price of tradable emissions permits. Cost methods have gained
11 some popularity, especially in estimating the value of protecting ecosystems for purposes of
12 providing drinking water or habitat, because it is often easier to collect information on the
13 cost of providing an equivalent substitute than it is to provide information on benefits.
14 However, because costs and benefits are two distinct notions, great care needs to be taken in
15 the application of these methods and in the interpretation of results using these methods.

16 The cost of producing a good or service can provide information about the value of
17 that production only under specific and limited conditions. First, there must be multiple
18 ways to produce an equivalent amount and quality of ecosystem services. If so, then one
19 could replace the loss of an ecosystem service via some other means. Second, the value of
20 the ecosystem service must be greater than or equal to the cost of producing the service via
21 this alternative means. If so, society would be better off paying for their replacement rather
22 than choosing to forego the ecosystem services.

23 An example where these two conditions may be met is the provision of clean drinking
24 water for a metropolitan area. Protection of an ecosystem that serves as a watershed and
25 building a filtration plant may be two ways of providing the same quantity and quality of
26 drinking water to a city, in which case the loss of watershed protection could be replaced
27 with a filtration plant. Further, the value of providing clean drinking water for a metropolitan
28 area far exceeds the cost of a filtration plant to provide it. In this case, one could value the
29 protection of an ecosystem for the purpose of providing clean drinking water as equal to the
30 cost of building the filtration plant.

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1 When these two conditions are met, it is valid to use cost of providing the ecosystem
2 services via an alternative means as the value of the loss of one means to produce ecosystem
3 services. It is important to note that this value is not the value of the ecosystem services
4 themselves but only the value of losing one means to produce them. It is not valid to use cost
5 as a proxy for value, even in this limited sense of value, when these conditions are not met.

6 The committee urges great caution in the adoption of methods using cost as a proxy for
7 value. It must be demonstrated that the conditions for valid use are satisfied and results
8 should not be interpreted as the value of ecosystem services themselves but only the value of
9 having one means to provide them.

1 **9. SUMMARY AND RECOMMENDATIONS**

2
3 The methods described above and in more detail in Appendix A were evaluated by the
4 committee to help the Agency move toward valuations that include an expanded range of
5 important ecological effects and human concerns. The committee observes and strongly
6 reminds the Agency that there currently is no single method, metric, or index of value that
7 can be used to fully reflect important ecological effects and human concerns for decision-
8 making, because value is such a complex concept.

9 The committee advises EPA to follow the “Process for Implementing an Expanded
10 and Integrated Approach to Ecological Valuation” (Figure 2). High-quality valuations will
11 follow that proposed process for a specific decision context, will involve a conscious choice
12 about the types of values to be assessed, and will also have transparent communication about
13 the types of methods used and the uncertainties associated with methods used at different
14 parts of the valuation process.

15 Different kinds of decisions contexts might call for use of different kinds of methods.
16 In some cases, the environmental values at stake may principally involve ecosystem services
17 easily understood by lay publics. Recreation services might be involved, for example, and
18 survey methods might be an appropriate choice of method. In other cases, the decision
19 context may involve values that are more complex or ones not commonly understood by lay
20 publics (e.g., nutrient cycling or biodiversity), so that decision-makers may be interested in
21 what experts value or might choose to use mediated modeling efforts to bring experts and lay
22 publics together. In addition, some types of decisions have different legal constraints
23 affecting the choice of methods (e.g., benefit-cost analyses associated with Regulatory
24 Impact Assessments call for the use of economic methods wherever feasible) and some
25 methods work better at certain geographic scales (e.g., Habitat Equivalency Analyses at a
26 site-specific scale; Conservation Value Methods at a landscape or regional scale). The
27 choice of method should be appropriate to the decision context and the geographic scale of
28 use. Finally, EPA must consider the opportunity cost of using, or not using, available
29 science-based methods appropriate for a decision-context in the interest of developing a full,
30 expanded valuation to support decision-making, while operating under current Agency
31 budget constraints. Table 6 below briefly summarizes the committee’s conclusions regarding

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- 1 methods discussed in this report. It provides cross-references to sections of Appendix A that
- 2 discuss methods in more detail.

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Table 6: Table Summarizing Methods Discussed in this Report

	Degree to Which Method has Been Developed or Utilized	Recommendations for Research to Strengthen Use of Method	Potential for Future Use by EPA in an Integrated and Expanded Approach for Valuation	Issues Involved in Implementation	Reference to Discussion in C-VPESST Report
Conservation Value Method	Components of approach used by <ul style="list-style-type: none"> • U.S. Department of Agriculture, • U.S. Forest Service, • U.S. Fish and Wildlife Service, • National Park Service, • Bureau of Land Management, • IUCN, • The Nature Conservancy, • NatureServe 	<ul style="list-style-type: none"> • Integration of stakeholder elicitation approaches (e.g. social scientific surveys) with ecological condition mapping. • R&D to show how GIS based systems could be designed to integrate monetized and other quantitative valuation approaches on a common spatial and temporal GIS background • Where sufficient data does not yet exist, additional resources will need to develop this information in order to complete the methodology. 	<ul style="list-style-type: none"> • Use to focus available conservation funds related to conservation goals • Use as a prediction of ecological impacts that would then be used as an input in an economic valuation study; • Use in combination with other non-monetary value information (for example, from social-psychological surveys) to characterize preference-based values when monetization is not possible or desirable, • Use as a means of quantifying bio-physical impacts when they cannot be quantified (as required by the OMB Circular A-4). 	<ul style="list-style-type: none"> • Issues with the lack of data, • Currency and confidence in available data, • Access to ‘sensitive’ data represent potential obstacles for the application of this method. 	
Embodied Energy Analysis					
Emergy					
Ecological Footprint					
Ecosystem Benefit	The method is new and relatively undeveloped	<ul style="list-style-type: none"> • Integration of EBIs with biophysical endpoints 	<ul style="list-style-type: none"> • Input to a wide variety of tradeoff analyses (for 	<ul style="list-style-type: none"> • Do not directly yield dollar-based 	

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	Degree to Which Method has Been Developed or Utilized	Recommendations for Research to Strengthen Use of Method	Potential for Future Use by EPA in an Integrated and Expanded Approach for Valuation	Issues Involved in Implementation	Reference to Discussion in C-VPESST Report
Indicators		<ul style="list-style-type: none"> • Integration of EBIs with econometric valuation methods (benefit function transfer, stated preference and choice modeling) • Suitability for group decision techniques, such as mediated modeling • Practical application to illustrate data needs and measurement issues 	<p>regulatory analyses or performance measures)</p> <ul style="list-style-type: none"> • Use as part of public processes designed to communicate the implications of a change or policy across a variety of scales. • Use as inputs to economic and econometric methods such as benefit transfer, or stated preference models. • Use to systematize alternative choice scenarios in choice experiments and stated preference surveys. 	<p>ecological benefit estimates</p> <ul style="list-style-type: none"> • Do not in themselves weight or estimate the tradeoffs associated with different factors relating to benefits • Uncertainty with regard to how indicators are perceived, particularly when presented visually should be acknowledged 	
Surveys Including Attitude Question	<ul style="list-style-type: none"> • Survey questions measuring social-psychological constructs are the oldest and most frequently used methods for determining public beliefs, concerns, and preferences. • Survey questions have been and continue to be used effectively by 	<ul style="list-style-type: none"> • How can social-psychological surveys best be used in EPA policy and decision making, including how decision makers can and should use the relative quantitative (non-monetary) value indices provided? • How can social-psychological value indices be used to cross-validate estimates of monetary values (e.g., from CBA) for alternative policies/outcomes? 	<ul style="list-style-type: none"> • Can contribute to initial problem formulation by identifying ecological services and impacts that most concern citizens and/or identified stakeholders, as well as by uncovering assumptions, beliefs and values that underlie that concern. • Can help to determine socially important assessment endpoints • Can be used to assess relative 	<ul style="list-style-type: none"> • Institutional barrier of the Paperwork Reduction Act • Responding public may not have a sufficient basis for the opinions and preferences • Designing and implementing a well-designed survey (see 	

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	Degree to Which Method has Been Developed or Utilized	Recommendations for Research to Strengthen Use of Method	Potential for Future Use by EPA in an Integrated and Expanded Approach for Valuation	Issues Involved in Implementation	Reference to Discussion in C-VPESSTeleconferences Report
	all levels of government to measure citizen desires concerns and preferences		<p>public preferences among policy options</p> <ul style="list-style-type: none"> Quantitative outcomes of may be especially useful when the values at issue are difficult to express or to conceive in monetary terms or where monetary valuations are viewed as ethically inappropriate Can be used to help inform and involve publics in decision-making where valuation has been involved 	Appendix B)	
Conjoint Attitude Survey Questions			<ul style="list-style-type: none"> May be especially well-suited for gauging public preferences across sets of complex multi-dimensional alternatives, likely involved in many EPA regulations and actions for ecosystems/services protection. 		
Individual Narratives	<ul style="list-style-type: none"> Provides qualitative information and generally no representative sampling but may have a role in earlier stages of valuation 	<ul style="list-style-type: none"> What productive roles can individual interviews and other qualitative methods play in Agency policy and decision making? 	<ul style="list-style-type: none"> Can make important contributions to improving the design, development and pre-testing of more formal surveys that can provide reliable and valid quantitative assessments of public concerns and values 		
Mental Models			<ul style="list-style-type: none"> Appropriate precursor (i.e., 		

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			formative analysis) to any formal survey or preference elicitation method, to improve the validity and reliability of the method.		
Behavioral Observation/Trace	<ul style="list-style-type: none"> • Relatively new and untested 	<ul style="list-style-type: none"> • How might the development of emerging methods (behavior observation, behavior trace, interactive computer simulations and games) be shaped to effectively contribute to Agency policy and decision making needs? 	<ul style="list-style-type: none"> • Might be used to attain quantitative measures of human use levels useful in conjunction with economic measures or as separate measures to be correlated with changes in ecological conditions 		
Interactive Environmental Stimulation Systems	<ul style="list-style-type: none"> • Relatively new and untested 		<ul style="list-style-type: none"> • Can engage and communicate with public audiences about what outcomes they prefer and policies required to achieve those outcomes • Respondents can learn through experience about how the ecosystem of interest responds to various policies or policy aspects and can progressively modify their expressed policy preferences 		
Market-Based Methods					
Travel Cost					
Hedonic pricing					

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	Degree to Which Method has Been Developed or Utilized	Recommendations for Research to Strengthen Use of Method	Potential for Future Use by EPA in an Integrated and Expanded Approach for Valuation	Issues Involved in Implementation	Reference to Discussion in C-VPESSTeleconferences Report
Averting Behavior					
Survey Questions Measuring Stated Preferences					
Focus Groups	<ul style="list-style-type: none"> • Not clear the extent to which focus groups are systematically used in EPA policy making • The OMB and other guidelines do not clearly specify the criteria for using focus groups 		<ul style="list-style-type: none"> • Can be useful and important for designing and pre-testing more formal surveys • May also contribute to the design of more effective communications of Agency decisions 		
Referenda and Initiatives	<ul style="list-style-type: none"> • Logic has been used primarily in the literature on health and safety 	<ul style="list-style-type: none"> • The research needed to make the results of public decisions through referenda and initiatives most useful for inferring values would consist of the creation of a data bank of referenda and initiative outcomes, optimally screening out those involving multiple, confounding elements. 	<ul style="list-style-type: none"> • Can provide monetized values—of the community’s formal decision and values, ceilings, or floors of the median voter’s valuation • With follow-up surveys can provide information on beliefs, assumptions and motives regarding the ecosystem preservation issues that voters perceive are at stake • Any EPA decision context calling for monetized valuation could employ these variants, 	<ul style="list-style-type: none"> • Analysis meets the criteria for when method “works best” 	

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	Degree to Which Method has Been Developed or Utilized	Recommendations for Research to Strengthen Use of Method	Potential for Future Use by EPA in an Integrated and Expanded Approach for Valuation	Issues Involved in Implementation	Reference to Discussion in C-VPESSTeleconferences Report
			either singly or as cross-checks with conventional revealed preference or stated preference approaches.		
Citizen Valuation Juries	<ul style="list-style-type: none"> • Experimental method in the context of ecological valuation • Used primarily to help governments rank options for achieving particular goals. Only a few efforts have been made to date to use citizen juries to generate monetary or other estimates of the social/civic value of environmental changes. 	<ul style="list-style-type: none"> • Do citizen valuation juries arrive at different valuations than individual respondents to CV surveys? If so, how and why do the valuations differ? • How stable are valuations provided by citizen juries? How much variation exists among the valuations produced by different citizen juries? • How do jury selection processes affect the valuations of the jury? What methods exist to overcome the inevitable bias arising from the small size of citizen juries? • How should information be provided to citizen valuation juries? • How do decision making rules (e.g., consensus versus unanimity) affect valuations? What are relevant considerations in choosing among the different decision making rules? 	<ul style="list-style-type: none"> • Potentially useful both to identify socially important assessment endpoints and to attach a value, monetary or socio-psychological, to changes in the assessment endpoints • Can expand the role that the public plays in valuations of changes in ecological systems and service 	<ul style="list-style-type: none"> • Hypothetical character of all stated preference valuations • Issues of group dynamics • Choice of jurors 	
Mediated Modeling					
Decision-Aiding/Structu					

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	Degree to Which Method has Been Developed or Utilized	Recommendations for Research to Strengthen Use of Method	Potential for Future Use by EPA in an Integrated and Expanded Approach for Valuation	Issues Involved in Implementation	Reference to Discussion in C-VPESSTeleconferences Report
red Decision Making					
Replacement Cost (also called “Avoided Cost”)					
Tradable Permits					
Habitat Equivalency Analysis					

1 **PART 4: APPLYING THE APPROACH IN THREE EPA DECISION**
2 **CONTEXTS**

3
4 **1. ECONOMIC VALUATION FOR NATIONAL RULEMAKING**

5 **1.1. Introduction**

6 The objective of this section is to examine the valuation of ecosystem services by
7 the Agency with an emphasis on the monetary valuation of the benefits and costs of
8 national rules promulgated by the Agency and to make recommendations as to how the
9 C-VPES valuation framework could be implemented in this context.

10 Most of the environmental laws administered by the Agency require that
11 regulations such as environmental quality standards and emissions standards be based by
12 a set of criteria other than benefits and costs. Indeed in some cases the legislation
13 explicitly precludes consideration of costs or benefits in the standard setting process. For
14 example in the case of the Clean Air Act, rules to establish primary ambient air quality
15 standards for criteria air pollutants are to be set to protect human health with an adequate
16 margin of safety. Even in those cases where the law allows consideration of the benefits
17 and costs, e.g., Safe Drinking Water Act, adherence to a strict "benefits must exceed
18 costs" criterion is not required.

19 Nonetheless, an assessment of the benefits and costs of EPA actions plays an
20 important role in the context of national rule making for a number of reasons. First,
21 analyses of Agency Rulemakings are required under the terms of Executive Order 12866
22 (as amended by Executive Order 13422) which states, "Each Agency shall assess both the
23 costs and the benefits of the intended regulations, and ..., propose or adopt a regulation
24 only upon a reasoned determination that the benefits of the intended regulation justify its
25 costs" (Executive Order 12866, October 4, 1993). These assessments are commonly
26 referred to as regulatory impact assessments or RIAs. They generally evaluate in
27 economic terms the form and stringency of the rules that are established to meet some
28 other objective such as protection of human health. Second, an assessment of benefits
29 and costs can be mandated by law. For example, the prospective analysis of the benefits
30 of the Clean Air Act Amendments of 1990 was mandated by Section 812 of the Clean Air

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1 Act Amendments of 1990, which requires the Agency to develop periodic Reports to
2 Congress that estimate the benefits and costs of various provisions of the Clean Air Act.
3 Finally, the benefit and cost estimates developed in national rulemaking may later be
4 taken into account by executive-branch officials and legislators in formulating and
5 proposing new national rules or for other purposes. Therefore, a complete, accurate, and
6 credible analysis of the benefits and costs of a given rule can have broad impacts even if
7 the analysis does not determine whether the current rule is enacted.

8 Circular A-4 from the Office of Management and Budget (OMB, 2003) makes it
9 clear that what is intended by Executive Order 12866 is an economic analysis of the
10 benefits and costs of the proposed rules conducted in accordance with the methods and
11 procedures of standard welfare economics. Thus, in the context of national rulemaking,
12 the terms "benefit" and "cost" have a specific meanings. To the extent possible the
13 benefits associated with changes in goods and services or prices due to the rule are to be
14 measured by the sum of the individuals' willingness to pay for them. Similarly, the costs
15 associated with regulatory action are to be evaluated as the losses experienced by people
16 and measured as the sum of their willingness to accept compensation for those losses.
17 Thus, the analysis begins with a specification of what environmental conditions would be
18 throughout the areas affected by the rule with and without it. These changes are then
19 evaluated based on individual willingness to pay and to accept compensation and
20 aggregated over the people (or households) experiencing them. Circular A-4 includes
21 recognition that it might not be possible to express all benefits and costs in monetary
22 terms. In these cases, it calls for measurement of these effects in biophysical terms. If
23 that is not possible, there should still be a qualitative description of the benefits and costs
24 (OMB, 2003, p. 10). While Circular A-4 is clear about what should be included in
25 regulatory analyses, it does not preclude the inclusion of valuations based on non-
26 economic methods. We believe that non-monetary valuations can be included along with
27 economic/monetary valuations, as this information can prove to be useful to decision
28 makers in many circumstances.

29 This section considers ecological valuation in the context of national rulemaking
30 governed by Executive Order 12866 as amended and OMB's Circular A-4. It focuses on
31 the use of economic valuation methods that seek to monetize benefits based on the

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1 concept of willingness to pay (or accept compensation), recognizing that when
2 monetization is not possible, the Agency should seek to quantify impacts in biophysical
3 terms or provide a science-based qualitative description as required by Circular A-4. As
4 background for this discussion, the committee examined three specific examples of
5 previous Agency benefits assessments: a) the Agency's benefit assessment for the final
6 effluent guidelines for the aquaculture or the concentrated aquatic animal production
7 industry (US EPA 2004), b) its assessment for the recent rulemaking regarding
8 concentrated animal feeding operations (CAFOs) (US EPA 2002); and c) the prospective
9 analysis of the benefits of the Clean Air Act Amendments of 1990 (US EPA 1999).²⁹

10 Brief descriptions of the three benefit analyses are presented in separate text
11 boxes. These examples provided insights that are reflected in the discussion and
12 recommendations throughout this section.

13 **1.2. Implementing the Proposed Approach**

14 This section describes how EPA could implement the integrated and expanded
15 approach to ecological valuation proposed in this report in the context of national
16 rulemaking and RIAs. It illustrates how the three major recommendations in Part 1 of
17 this report (see Part 1 section 6) could be implemented in this context. These
18 recommendations relate to: a) early identification of the ecological changes that are
19 important so that these can be the focus of the valuation; b) prediction bio-physical
20 changes in assessment endpoints in terms that can be directly valued by the public; and c)
21 characterization of the value of changes in monetary and non-monetary terms. Each is
22 discussed in turn. For each, we also provide specific recommendations for implementing
23 the general recommendations in this specific context

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1 1.2.1 Early identification of socially important assessment endpoints

2 Identification of socially important assessment endpoints requires information
3 about both the potential biophysical effects of the Agency’s action and the ecological
4 services that matter to people.

5 *Recommendation: To guide the collection of this information, the Agency should*
6 *develop a conceptual model of the ecological and economic system being analyzed.*

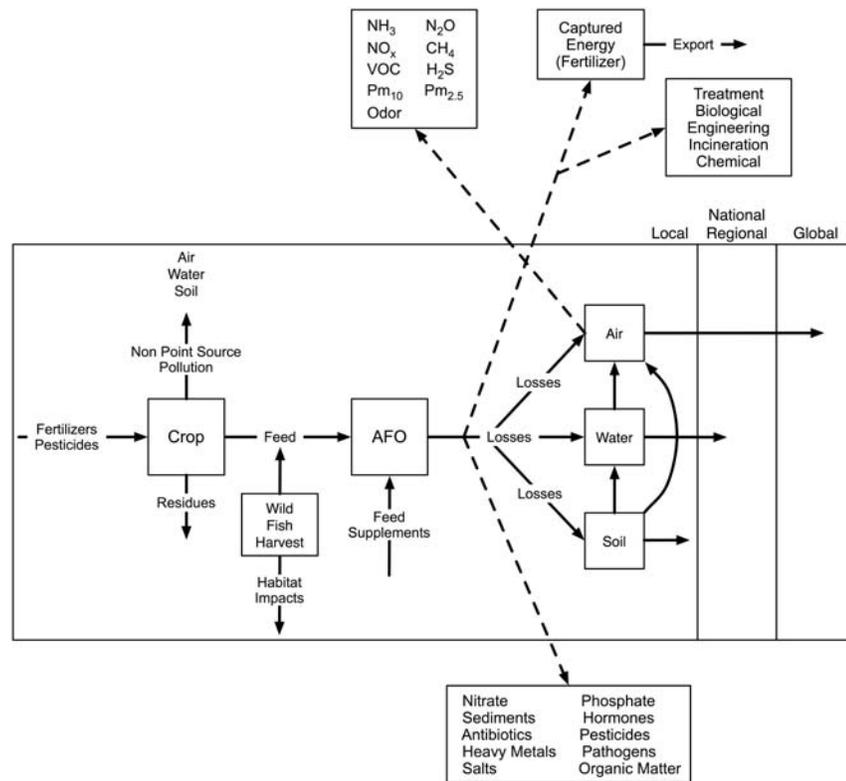
7 Conceptual models can allow the Agency to take a broad view of the complexities
8 involved in addressing ecological changes (see discussion in sections 2 and 3 above).
9 Determination of the important ecological effects could draw on technical studies of
10 impacts and their magnitudes, as well as solicitation of expert opinion regarding the
11 nature of physical and biological effects of a regulatory change. As an example, Figure 6
12 gives a general overview of the ecological impacts of CAFOs, which enables a
13 comprehensive evaluation of what is happening to the environment and where the levers
14 are for improving environmental performance. This overview could be used to develop a
15 conceptual model that identifies potential ecological services that might be affected by
16 CAFO regulation. It should be standard practice for the Agency to develop such a
17 conceptual model before other analytical work begins on a benefit assessment or RIA.
18 The analytical blueprint required as part of EPA’s process for developing rules should
19 call for development of a conceptual model for ecological valuation and specify the
20 interdisciplinary team to be involved in developing it.

21
22

Figure 6: General Overview of the Impact of CAFOs

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Recommendation: Draw from research based on a variety of different methods to determine early on in the process which of the possible ecological impacts are likely to be of greatest concern to people.

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As noted, the conceptual model should include information about the changes that are likely to be of greatest concern to people. The committee believes that identification of what matters to people cannot be done deductively. Rather, it requires an examination of the evidence gleaned from a variety of research approaches. It is important to distinguish the processes used to enumerate the goods and services that are important to people from the process used to evaluate benefits and costs. Where the analysis is being conducted to meet a mandate for benefit-cost analysis (as is the case for RIAs), the computation of benefits and costs must be consistent with the methodological requirements of the benefit-cost framework. However, the process of identifying early on the public concerns associated with a given rule can be undertaken with a variety of methods.

17

18

The suite of methods that can be used to assess public concerns and to inform them of potential ecosystem service benefits includes surveys, public meetings, focus

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1 groups, content analysis of public comments, and so forth. Relevant initiatives,
2 referenda, or community decisions might also be available in some jurisdictions to get a
3 more robust indication of the preferences for various types of ecosystem services and/or
4 the avoidance of the various risks. More specifically, possible approaches for obtaining
5 information about public concerns include:

- 6
- 7 • Inventory of the reasons invoked in similar rulemaking processes in other
8 jurisdictions (e.g., state and local).
- 9 • Inventory of the concerns expressed in public hearings (perhaps with
10 weightings based on the frequency of concerns raised). For example, local
11 vs. national concerns can be quantified through content analysis of
12 transcripts. Where local debates over allowing fish farming have
13 occurred, the discourse could reveal what people care about.
- 14 • Focus groups and surveys of concerns (can be lists of concerns, or
15 quantified by ranking priorities).
- 16

17 *Recommendation: Consider use of an open, interactive public forum for*
18 *identifying issues of concern.*

19 The committee suggests that EPA experiment with holding open meetings for the
20 public and Agency staff to aid in the development of the conceptual model for a
21 particular rulemaking. Such an approach would provide an interactive forum for
22 determining the ecological changes that are important both biophysically and socially.

23 *Recommendation: Use a transparent, documented process for identifying the*
24 *ecological changes that will be the focus of the valuation.*

25 Whatever methods are chosen to increase transparency related to the analytical
26 process for developing rulemaking documents, the Agency should document in its benefit
27 assessments and RIAs how “socially important assessment endpoints” were identified for
28 the analysis. It should clearly identify the criteria for including effects within the core
29 analysis and how these criteria were applied to those analytical choices. In addition, EPA
30 should specifically document in final benefit assessments and RIAs how the Agency
31 incorporated relevant input on ecological values related to the rule from public meetings

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1 on the proposed rule. It would also be helpful to provide a specific section in RIAs and
2 benefit assessments describing how the Agency addressed the most significant comments
3 regarding ecological values and valuation. Finally, the analytical blueprints and
4 conceptual model that was used to guide the analysis should be part of the public record
5 for every rulemaking and available on-line.

6 1.2.2 Bio-physical prediction of changes in assessment endpoints

7 *Recommendation: Utilize, or develop, quantitative ecosystem models to identify*
8 *the consequences of stressors on the production of the services of concern.*

9 Since there may be a long chain of ecological interactions between the stressors
10 and the ecosystem services of interest, the use of quantitative models of the various
11 components of the system will often be required to determine the net effect of these
12 interactions on the levels of ecosystem services of concern. As noted below, such models
13 are now utilized in rule making but sometimes their complexity, cost, and time
14 constraints, promote the use of the simplest modeling approaches available that can be
15 tailored to economic valuation. Short cuts can be taken if only a single service is
16 considered and the chain is simple. For example, in an analysis of the regulating service
17 of human lyme disease control, the ecosystem service provider was identified as the
18 numbers and abundance of the alternative vertebrate hosts, and from this the production
19 function of disease dilution rate could be calculated (Kremen, 2005). However, as
20 illustrated in Figure 6, there are many stressors involved in CAFO operations and they
21 have complex interactions which only can be revealed by a fuller consideration of
22 ecosystem dynamics. Further, outputs from these models give quantitative values of the
23 stressor impacts even though all of these cannot be monetized.

24 In many rulemaking contexts, it is difficult to predict even the changes in
25 stressors, let alone the resulting impact on ecosystem service endpoints. For example, in
26 the RIA for the aquaculture rule, it was difficult to quantify the changes in stressors
27 because in some cases baseline data on stressor levels were not available and in other
28 cases the rule only required "best management practices" rather than quantitative
29 maximum discharge levels. In addition, in the past the Agency has generally chosen to
30 focus on stressors whose impacts can be monetized with readily available techniques
31 and/or estimates from the existing literature. All three of the rulemaking benefit

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1 assessments that the committee reviewed provide evidence of this. For example, for the
2 aquaculture rule, the Agency used the QUAL2E model to predict ecological impacts.
3 While this model can estimate the interactions among nutrients, algal growth and
4 dissolved oxygen, it is not capable of ascertaining the impacts of total suspended solids,
5 metals, organics, etc., on the benthos and the resulting cascading effects on aquatic
6 communities. The choice of QUAL2E appears to have been driven largely by the ability
7 to link its outputs with existing estimates of willingness to pay for water quality
8 improvements taken from Carson and Mitchell. Rather than choosing stressors based on
9 the ability to readily monetize their impacts, the Agency should use the conceptual model
10 (see discussion above) to guide the selection of stressors, and then seek to use a suite of
11 ecological models that can predict the impacts of changes in these stressors on a broader
12 set of the relevant assessment endpoints.

13 Quantifying changes in assessment endpoints is particularly challenging in
14 national rulemaking contexts, and there are many issues that need to be addressed in
15 order to establish a convincing analysis of the benefits of a national rule. Both the nature
16 and magnitude of impacts can have substantial variation across regions of the country,
17 implying the need for a more comprehensive analysis. Yet comprehensive analysis is
18 particularly difficult precisely because of this scale and the associated complexity. For
19 example, the committee's review of the CAFO rulemaking noted the following issues
20 that stem from the varied and complex environmental consequences of CAFOs (see
21 Figure 6):

- 22
- 23 • Multi-media effects, i.e., interrelated impacts on both water and air
24 quality;³⁰
 - 25 • Impacts across multiple geographical scales (e.g., local, regional,
26 global);³¹
 - 27 • Differences in the time persistence of pollutants (e.g., days vs. decades);³²
 - 28 • Geographical clustering and the need for site-specific analysis due to
29 uniqueness of site characteristics associated with impacts;³³ and
 - 30 • Ecological impacts through supply-chain effects that are geographically
31 dispersed.³⁴

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1

2 Some of the links between stressors and endpoints are well-understood and
3 relatively easily quantified. Examples include the movement of phosphorus and nitrogen
4 from manure into surrounding waters. Phosphorus in particular has been studied
5 intensively and, importantly, its impact has been well demonstrated by whole ecosystem
6 experiments for fresh water.³⁵ Similarly, species that the public or experts particularly
7 value have been studied in sufficient detail that there are process models of production
8 and interaction with other species. Scientists can specify a production function for these
9 organisms and use that function to predict the impact of changes in stressors.

10 However, many of the links between stressors and assessment endpoints are: a)
11 not fully understood scientifically, and/or b) not fully appreciated by the public. For
12 example, one of the important ecosystem services affected by the CAFO rule is the
13 support of populations of fish species that are targets of recreational angling. To predict
14 the effects of the rule on ecosystem services, one would need to know how populations of
15 these species change and how population changes affect anglers' success rates. These
16 links are not well understood at the level required for a comprehensive national analysis.
17 Scientific knowledge is especially lacking in understanding the ecological impacts of
18 substances such as heavy metals, hormones, antibiotics, and pesticides. Yet these
19 substances can have important and far-ranging impacts that could be significant at the
20 national level. For example, arsenic in poultry manure moves into local environments as
21 well as through different pathways to places more distant, either through the sales of
22 incinerator ash for fertilizers from poultry-waste fueled generators, or directly by the use
23 of dried and pelletized manure in places distant from the source (Nachman, et al., 2005).

24 There are many things that are well known scientifically, yet the general public is
25 not fully aware of and hence has no appreciation of or informed opinion about them. For
26 example, the full chain of connections in the production of animals in CAFOs as
27 described in Figure 6 is not generally understood or appreciated by the public. Similarly,
28 the public does not generally understand the organisms and processes involved in
29 breaking down waste products and the resulting services provided. For example, certain
30 groups of soil organisms maintain soil structure by their burrowing activities, while other
31 kinds of organisms shred the organic material into smaller units that are in turn utilized

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1 by microbes that release nutrients in a form that can be utilized by higher plants for their
2 growth. However, the general public has little appreciation for the “services” these
3 organisms provide (e.g., Weslawski, et al. 2004). Again, this problem of lack of public
4 understanding might be exacerbated in national level analyses where ecological impacts
5 and vulnerabilities can vary substantially across locations.

6 The combination of variation, complexity, and gaps in information and
7 understanding make it difficult for the Agency to assess the ecological impacts of its
8 actions, particularly at the national scale. As noted above, Circular A-4 requires the
9 Agency to monetize impacts that can be monetized, quantify those that cannot be
10 monetized but can be quantified, and describe qualitatively (based on scientifically-
11 credible theories or evidence) impacts that cannot be quantified. The actual process for
12 implementing the Circular, however, requires a reversal of this order, namely, first
13 impacts should be described or characterized qualitatively, followed by quantification
14 and ultimately monetization where possible.

15 As noted above, characterization of ecological impacts requires a conceptual
16 model (see detailed discussion in Part 2 Section 3). Such a model would link the various
17 levels of organizations of ecosystems that are involved in the provision of ecosystem
18 services, as illustrated in Figure 5 and Figure 6. This model can be used as the basis for a
19 qualitative but detailed description of the ecological impacts of a given change.
20 However, just a listing that summarizes possible impacts is not sufficient. Such a
21 summary should be accompanied by justification based on the conceptual model and the
22 associated theoretical and empirical scientific literature. To the extent possible, the
23 existing literature should be used to draw inferences about the likely magnitude or
24 importance of different effects, even if only qualitatively (e.g., high, medium, low).

25 To move from a qualitative to a quantitative prediction of impacts, the conceptual
26 model must be linked with one or more ecological models that capture the essential
27 linkages embodied in the conceptual model and are parameterized to reflect the range of
28 relevant scales and regions. Criteria for choosing among alternative models were
29 discussed in Section 2. The objective is to use the models to generate metrics to compare
30 biological conditions with and without the rule to see the potential effect of the rule on
31 the delivery of ecosystem services.

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1 There are readily available and fully tested techniques for evaluating different
2 functional groups and in theory metrics related to these groups could be used to quantify
3 the ecological impacts of a given rule (see **Error! Reference source not found.** 3).
4 Specifically, the abundance of these groupings can be readily quantified in any before-
5 and- after rule condition. For example, at the base of the ecosystem is its potential and
6 realized biological diversity. Thus metrics that look at the impact of the rule on species
7 richness and various diversity indices achieve this. However such metrics cannot be tied
8 directly to the ecosystems services provided without embedding this information into an
9 ecosystem model that reveals functioning which in turn can be related to services. The
10 key, though, is to identify those components of each of the functional levels that are most
11 directly related to the services of interest and thus provide ecological indicators of the
12 state of the system in relation to the change in stress level. There are a number of
13 approaches to limiting the indicators to those that will provide the most direct
14 information relevant to the services in question. One is to focus on those functional
15 groups that play a most prominent role in service provision as noted above.

16 In summary, the initial conceptual model of a system provides the big picture of
17 the possible environmental impacts of the rule. Then, when focusing on just the outputs
18 from specific facilities such as CAFOs or aquaculture facilities that are covered in a rule,
19 there is a large array of potential metrics that would indicate the success of rulemaking in
20 providing better ecosystem services to society. In addition to looking at end point
21 services only, it is important to look at the ecosystem service providers, even though they
22 cannot be directly monetized. The suggestion here is through an analysis of the
23 structures of the systems that are impacted it should be possible to focus on functional
24 types that are most directly involved in providing the services in question. There are
25 ample tools available for making these measurements.

26 *Recommendation: Start building toward a more holistic approach to rule making.*

27 From the information embedded in Figure 6 it can be readily appreciated that
28 focusing on the *outputs* from CAFOs only, and further, only on those outputs that impact
29 water quality there is an inadequate attention to the full environmental impacts of
30 CAFOs. Outputs contain pollutants that impact not only the water but the air, and these
31 outputs are interactive. Further, the feed supply chain providing inputs to CAFOs

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1 involve many adverse environmental impacts that are not considered if only outputs from
2 CAFOs are analyzed. Of course there are presently regulatory restrictions that do not
3 allow such a complex undertaking but nonetheless the reality is there and needs to be
4 addressed and not hidden.

5 1.2.3 Monetary Measures of Value

6 To comply with the requirements of Executive Order 12866, as amended, Circular
7 A-4 calls for the monetization of benefits whenever possible. Although there are a
8 variety of methods that can be used to determine values for purposes of identifying
9 socially relevant assessment endpoints (see discussion above) and for value assessments
10 in other contexts (see Sections 6 and 7), in the context of benefit-cost analysis the only
11 approach to monetization consistent with the premises underlying this analysis is the use
12 of economic valuation methods. The inclusion of measures of values based on other
13 methods such as those mentioned above, even if measured in dollar terms, is problematic
14 because it implies adding together numbers that are based on quite different methods,
15 assumptions, and underlying premises. Thus, for both theoretical and empirical
16 consistency, the measure of benefits in a benefit-cost analysis should be based on
17 economic valuation.

18 There is a large and growing theoretical and empirical literature within economics
19 on methods for assigning monetary values to environmental changes. These methods use
20 either observed behavior (revealed preference) or responses to surveys (stated preference
21 or contingent valuation/choice) to estimate willingness to pay (or accept compensation)
22 for these changes. While there have been controversies surrounding the use of these
23 methods, particularly the stated preference methods, existing research supports the view
24 that, when appropriately used, these methods can provide informative and useful
25 estimates of willingness to pay (see related discussions in Part 3, section 5.4 and
26 Appendix A).

27 *Recommendation: The Agency should make a greater effort to select endpoints*
28 *for valuation based on its assessment of the social importance of the of the ecosystem*
29 *service rather than to allow the choice of endpoints to be dictated by the available*
30 *models and data.*

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1 The Agency needs to ensure that the call for monetization does not unduly restrict
2 the types of ecosystem impacts considered in the benefit assessment, or lead to
3 inappropriate application of economic valuation methods (including benefits transfer).
4 As noted above, the call for monetization has often driven Agency decisions regarding
5 the focus of ecological benefit assessments. This applies not only to the types of
6 ecosystem services included in the detailed assessments but also the ecological models
7 used to predict biophysical impacts. For example, the Agency’s assessment of the CAFO
8 rule focused primarily on recreational impacts and its assessment of the aquaculture rule
9 focused almost exclusively on recreational impacts and used the QUAL2E water quality
10 model to predict the changes in several water quality indices that would result from
11 implementation of the rule. The choice of QUAL2E appears to have been driven largely
12 by the ability to link its outputs with readily available, off-the-shelf monetary estimates of
13 willingness-to-pay for changes in water quality indices taken from the Carson-Mitchell
14 contingent valuation (CV) study. The principal advantage of this approach is that it
15 utilizes a study designed to be national in scope and has a simple willingness-to-pay
16 relationship that allows the analysis to be done relatively quickly, without new research
17 and the associated significant expenditures on research resources. Also, it can be applied
18 using a straightforward conceptual logic that is easy to understand. However, use of the
19 Carson-Mitchell estimates has a number of limitations that raise concerns about the
20 resulting benefit estimates. Most notably, the study was conducted more than 20 years
21 ago, it was designed for a different purpose and was not intended to apply to specific
22 rivers or lakes, the water quality index used was highly simplified, and the index it used
23 was never designed to reflect ecological services related to water quality (other than those
24 related to fish). Thus, in an effort to focus on effects that could be readily monetized, the
25 Agency appears to have limited both the types of services considered and the ecological
26 and economic models used to estimate the impacts of the rule on those services.

27 The previous section discusses the need to consider a broad range of ecosystem
28 services when assessing the benefits of national rules, even if the benefits associated with
29 changes in those services cannot be monetized. However, even when the benefits can be
30 monetized, the above example highlights the need for appropriate application of
31 monetization techniques to ensure scientifically-credible benefit estimates. In many

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1 cases, time and resource constraints will necessitate use of benefits transfer. However,
2 care must be taken to ensure that the benefit estimates that are used are .

3 There have been individual studies of recreational angling in specific areas
4 relating the choice of recreation site to measures of travel cost and proxy measures for the
5 availability of specific fish populations that could serve as a basis for benefit transfer.
6 Most of this work has focused at marine fishing. However, some studies have been
7 undertaken for freshwater systems.³⁶ And in at least one case, EPA has used such a
8 study in a benefit-cost assessment. For example, when estimating the recreational
9 benefits of reducing acid deposition in Adirondack’s lakes, the Agency used a fairly
10 recent published study of recreational angling choices of households in New York, New
11 Hampshire, Maine, and Vermont (Montgomery and Needelman, 1997). This was a
12 random utility model of site choice. Measured pH of lakes was used as an indicator of
13 the level of ecological services from each lake. The literature on the economics of
14 recreational angling shows that likelihood of success as measured by numbers of fish
15 caught is a major determinant of demand for recreational angling (see Phaneuf and Smith
16 [2005] and Freeman [1995] for reviews). To the extent that populations of target species
17 are correlated with pH levels, pH will be a satisfactory proxy for fish populations and
18 angling success rates. And to the extent that the socio-economic characteristics of the
19 population of these four New England states match those of the Adirondacks region of
20 New York State, this study is a good source for benefits transfer.

21 There are several types of alternative models that can also be used that would
22 allow direct use of the outputs of some type of ecological model for ecological impacts.
23 One possibility would be to use an existing model linking the physical descriptors of
24 water quality to recreation behavior to estimate the benefits per trip for a change in water
25 quality conditions comparable to the rule’s effect, had it been experienced in each of the
26 areas. These estimates could then be used in a summary or meta function describing how
27 the local choice set of recreation sites and economic characteristics of the recreationists
28 as well as the character of the changes from existing baseline conditions influenced the
29 estimates of unit benefits. Such a meta function could then be considered for other areas.
30 (references) Alternatively, the models could be adapted to be directly applied to choice
31 sets composed for affected areas. In this case the recreation behavior necessary to

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1 operationalize the model could be extracted for some of the areas from EPA's National
2 Survey on Recreation and the Environment (NSRE) for 2000 and 2004. The logic
3 involved has two key steps: a) translation of the effect of the rule for a set of local water
4 quality conditions that is matched to some set of economic behavior for that area that is
5 influenced by the water quality; and b) adaptation of an economic model of tradeoffs
6 people would be willing to make to improve one or more aspects of the water quality for
7 the area so that economic and ecological factors affecting the tradeoffs are represented in
8 the summary function. There is precedent in the literature on benefits transfer for these
9 types of analyses (see Rosenberger and Loomis [2003] and Navrud [in press], for
10 examples of how this logic might be used in benefits transfer).

11 A second class of models for evaluating stressors affected by the rule are the
12 stated preference and stated choice models that highlight water quality attributes. While
13 the record here is not as extensive as it is for the revealed preference random utility
14 (RUM) models, there are several candidate studies (references??). These analyses are
15 based on surveys that elicit respondent choices among a set of options, plans for reducing
16 effluents or for improving water quality defined in terms of pollutants and or
17 characteristics of ecosystems. The logic is comparable to that described for the RUM.
18 The effects of the rule need to be adapted to the features of each of the models and
19 projected unit benefits derived. Then the factors affecting the benefit measure for each
20 are used with a model in a summary analysis that can facilitate transfer to areas that do
21 not have such models but are affected by the rule.

22 In addition to recreational impacts, some ecological services affect the well-being
23 of homeowners living near the ecological systems providing these services. Examples
24 include water regulation and flood control and the amenities associated with healthy
25 populations of plants and animals. Residents' willingnesses to pay for these services can
26 be capitalized into housing prices. The hedonic property value method can be used to
27 obtain estimates of the values of these services. For examples, see Leggett and Bockstael
28 (2000), Mahan, et al. (2000), Netusil (2005), and Poulos, et al. (2002). These estimates
29 could then be candidates for use in a benefits transfer.

30 A preferable approach for estimating values based on recreation activities would
31 be to do site-specific revealed preference (travel cost or random utility model) or stated

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1 preference analyses for a set of representative sites and to aggregate the results of these
2 models to the sites affected by the rule. The difficulty in undertaking such an analysis
3 stems from the limited regional character of the available applications. Often the affected
4 areas represent very idiosyncratic local conditions and are not nationally generalizable.
5 And time and resource constraints may preclude doing this kind of original benefits
6 research.

7 *Recommendation: To the extent possible, non-monetized ecological effects should*
8 *be reported in appropriate units in conjunction with monetized benefits. In addition,*
9 *aggregate monetized benefits should be labeled as “Total Monetized Benefits” rather*
10 *than “Total Benefits.”*

11 Benefit assessments and RIAs should feature prominent discussions of ecological
12 services that describe how ecological services were identified and analytical choices were
13 made to assess and report on changes in service flows. In addition, they should clearly
14 identify the values that were a) monetized using economic valuation methods, b)
15 quantified (but not monetized), and c) described qualitatively. However, rather than
16 simply designating them as “non-monetized”, as for example in the CAFO benefit
17 assessment, we recommend that the non-monetized but quantified impacts be reported
18 explicitly (in conjunction with the monetized benefits) measured in the units that make
19 sense from a biological perspective, and that the non-quantifiable impacts be described in
20 as much detail as is feasible. Furthermore, any summary listing of the benefits and costs
21 should include all three types of benefits, with the monetized and quantified benefits
22 measured in the appropriate units (dollars or biophysical units). When monetized
23 benefits are aggregated, the resulting sum should always be described as the “Total
24 Monetized Benefits” rather than the “Total Benefits.” In the past, EPA has sometimes
25 reflected the non-monetized benefits in aggregate measures of benefits by including an
26 entry in the summary table of benefits (and costs) such as +X or +B to indicate the
27 unknown monetary value that should be added to benefits if the value could be
28 determined. While such an approach indicates that the measured monetary benefits (and
29 costs, too, if appropriate) is not a complete measure of benefits, the +X or +B provides
30 little information about the extent or nature of the under-estimation and can be easily
31 over-looked when the results of the benefit assessment are used. Always designating

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1 the sum as “Total Monetized Benefits” provides a continual reminder of
2 what is (or is not) included in this measure. In addition, always reporting
3 total monetized benefits together with key quantified but non-monetized
4 impacts measured in biophysical units provides a more accurate and
5 complete indication of total benefits than a simply designating total benefits
6 by the sum of the monetary estimates plus an unknown factor X or B.

7 *Recommendation: EPA should seek to build additional capacity, externally and*
8 *in-house, specifically designed to facilitate ecological valuation for recurring*
9 *rulemakings.*

10 The committee advises the Agency to develop an extramural grant program
11 focused on method development specifically for recurring rulemakings (e.g., for
12 rulemaking associated with programs like EPA’s National Ambient Air Quality
13 Standards or Effluent Guideline programs). Such a focused effort could help develop
14 methods for expanded applications of monetary and non-monetary methods for valuing
15 ecological effects that will have foreseeable benefits for Agency regulatory programs
16 addressing ecological protection issues. The Committee also advises the Agency to host
17 annual Agency-wide meetings to discuss methods used in regulatory impact analyses and
18 benefits assessments and methods needed for full characterization of the effects
19 addressed by the regulatory actions associated with those efforts. One objective of this
20 effort should be to build an improved data base for benefits transfer for ecosystem service
21 valuation.

22 1.2.4 Uncertainty Analysis

23 Because of the difficulties in both estimating biophysical impacts of an EPA rule
24 and the associated benefits or costs, it is important that EPA characterize the uncertainty
25 associated with its benefit assessment.

26 *Recommendation: EPA should include a separate chapter on “Uncertainty*
27 *Characterization” in each benefit assessment and RIA.*

28 The chapter should discuss the scope of the benefit assessment, the different
29 sources of uncertainty [e.g., Biophysical Changes and their Impacts; social information
30 about endpoints, valuation methods (including use of “benefit transfer”)], and report on

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1 methods used to evaluate uncertainty. Within the section on “scope,” the Agency should
2 discuss the types of “socially important” values related to the issue that were included in
3 the assessment and those that were excluded because they were not conceptually
4 appropriate for the benefit assessment or RIA. At a minimum, the chapter should report
5 ranges of values and statistical information about the nature of uncertainty for which data
6 exist. For each type of uncertainty, information similar to that reported in the Agency's
7 prospective analysis of the benefits and costs of the Clean Air Act Amendments (US
8 EPA, 1999) should be reported and a summary of this information should appear in the
9 executive summary of the RIA or Benefit Assessment. Specifically, EPA should report:
10 a) potential source of error; b) the direction of potential bias for overall monetary benefits
11 estimate; and c) the likely significance relative to key uncertainties in the overall
12 monetary benefit estimate. More generally, benefit assessments and RIAs should
13 highlight in quantitative and qualitative terms any “socially important assessment
14 endpoints” identified as appropriate for the analysis that were not monetized.

15 *Recommendation: EPA should supplement RIAs with sensitivity analyses based*
16 *on alternative models and methods for estimating economic values.*

17 To stimulate the exploration and development of methods needed to enhance
18 EPA’s capacity for ecological valuation, EPA should seek, for each rulemaking, to
19 conduct a sensitivity analysis using different methods from the core analysis, and
20 preferably appropriate innovative methods, for one or more components of the core
21 analysis. Such a sensitivity analysis would serve to develop experience with innovative
22 methods and to test the results of findings in the core analysis. The plan for the
23 sensitivity analysis should be discussed in the analytical blueprint for the benefit
24 assessment or RIA or the rationale for not including the sensitivity analysis should be
25 discussed in this document, which would be part of the public record for the rulemaking
26 and available on line.

27 **1.3. Conclusions**

28
29 A significant barrier to any kind of valuation has been the lack of information on
30 how the levels of ecosystem services would be affected by the rule. Reasons for this
31 include:

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- 1 • In some cases (e.g., requirements for best management practices, absence of
2 baseline data), the changes in the levels of ecological stressors were not known.
- 3 • The models used in the analysis do not predict changes in the relevant ecosystem
4 services. For example, the links between outputs of some ecological models and
5 human uses of the ecosystem were not known (e.g., the relationship between
6 changes in fish populations and changes in recreational angling).
- 7 • The lack of site specific ecological data.

8 .The Agency should take steps to improve its capacity for predicting the
9 ecological consequences of Agency policies and regulations. Possible steps include
10 developing better quantitative ecosystem models for predicting the consequences of
11 changes in ecological stressors on the production of ecosystem services and developing
12 better baseline data on ecological stressors and ecosystem service flows.

13 Methods exist for estimating economic values for at least some ecosystem
14 services. And these methods have been used to estimate values in a number of cases.
15 But applying these methods to new cases to analyze proposed regulations could require
16 original research that is costly and time consuming. As a consequence, the Agency will
17 often have to resort to benefits transfers to estimate ecosystem values for rule making.
18 Since economic values are context dependent, benefits transfer very likely requires a
19 much larger set of value estimates than is currently available. The Agency should
20 continue to support research to develop and implement economic valuation methods.
21 This is perhaps the only way to build an improved data base for benefits transfer for
22 ecosystem service valuation.

23 The Executive Order that mandates a benefit-cost analysis for major rules adopts
24 a national perspective. Thus analysts undertaking the research needed to prepare benefit-
25 cost analyses have tended to favor models and or estimates that also have a national
26 perspective. This so-called "top down" approach has caused them to overlook the
27 possibility of adapting a set of regional studies more closely aligned to the changes in the
28 ecological effects so that these studies could meet the goals of a national analysis. This
29 alternative "bottom-up" approach would proceed by establishing separate estimates for
30 each regional grouping or group of similar facilities and then adding them together to
31 obtain the national estimate.

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1 Methods exist for estimating non-economic values for at least some ecosystem
2 services. While these methods do not properly fit within a formal benefit cost analysis,
3 they can provide important additional information to support decision making.. To the
4 extent possible, non-monetized ecological effects should be reported in appropriate units
5 in conjunction with monetized benefits. In addition, aggregate monetized benefits should
6 be labeled as “Total Monetized Benefits” rather than “Total Benefits.”

7 It is important to involve both ecologists and economists at the earliest stages in
8 the development of an analytical plan for ecological benefits assessment.

9 There needs to be better communication between the program offices and the
10 Agency's Office of Research and Development (ORD) concerning the research needs of
11 the program offices and the resources available from ORD.

12 The Agency should promote the adoption of multi-media (air and water)
13 ecosystem service benefit analyses since the current single media approach (e.g., water
14 quality) misses major interactions among media that impact ecosystem services (see
15 Figure 5 and subsequent text).

Text Box 2: The Aquaculture Effluent Guidelines

19 Title III of the Clean Water Act (CWA) gives EPA authority to issue effluent
20 guidelines that govern the setting of national standards for wastewater discharges
21 to surface waters and publicly owned treatment works (municipal sewage
22 treatment plants). The standards are technology-based, i.e. they are based on the
23 performance of available treatment and control technologies. The proposed
24 effluent guidelines for the Concentrated Aquatic Animal Production Industry
25 would require that all applicable facilities prevent discharge of drugs and
26 pesticides that have been spilled and minimize discharges of excess feed and
27 develop a set of systems and procedures to minimize or eliminate discharges of
28 various potential environmental stressors. The rule also includes additional
29 qualitative requirements for flow through and recirculating discharge facilities
30 and for open water system facilities (U.S. EPA, 2004).

31
32 For most of these requirements, it is not possible to specify the change in the
33 levels of environmental stressors since the rule called for adoption of "best
34 management practices" rather than imposing specific quantitative maximum
35 discharge levels. In addition, for most of these stressors, baseline data on
36 discharges in the absence of the rule were not available.

37
38 The Agency identified the following potential ecological stressors: solids;
39 nutrients; biochemical oxygen demand from uneaten food and feces; metals (from

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1 feed additives, sanitation products, and machinery and equipment); food additives
2 for coloration; feed contaminants (mostly organochlorides); drugs; pesticides;
3 pathogens; and introduction of non-native species. Some of these (for example,
4 drugs and pathogens) were thought by the Agency to be very small in magnitude
5 and not requiring further analysis. To this list C-VPES added habitat alteration
6 from changes in water flows.

7
8 The Agency analyzed the effects of changes in these stressors on dissolved
9 oxygen, biochemical oxygen demand, total suspended solids, and nutrients
10 (nitrogen and phosphorus). There appear to have been two reasons why the
11 remaining endpoints were not quantified:

- 12
- 13 • The Agency lacked data on baseline stressor levels and how regulation would
- 14 change these levels.
- 15 • The Agency did not use a model capable of characterizing a wide range of
- 16 ecological effects. The Agency used the QUAL2E rather than the available
- 17 AQUATOX model. The choice of QUAL2E appears to have been driven
- 18 largely by the ability to link its outputs with the Carson and Mitchell valuation
- 19 model described below.
- 20

21 The Agency estimated benefits for recreational use of the waters and non-use
22 values. To estimate these values, the Agency estimated changes in six water
23 quality parameters for 30 mile stretches downstream from a set of representative
24 facilities and calculated changes in a water quality index for each facility. The
25 Agency then used an estimated willingness to pay function for changes in this
26 index taken from Carson and Mitchell (1993). Carson and Mitchell had asked a
27 national sample of respondents to state their willingness to pay for changes in a
28 water quality index that would move the majority of water bodies in the United
29 States from one level on a water quality ladder to another resulting in
30 improvements that would make possible boating, fishing and swimming in
31 successive steps. This contingent valuation survey was conducted in 1982-83 and
32 was not intended to apply to specific rivers or lakes.

33
34 The aggregate willingness to pay for the change in the water quality index for
35 each representative facility was then used to extrapolate to the population of
36 facilities of each type affected by the rule.

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Text Box 3: The CAFO Effluent Guidelines

Context:

In recent years there has been substantial growth of the livestock industry in the United States as well as in many other parts of the world. This growth has been characterized by a dramatic reduction in the number of farm operations producing livestock and a big increase in the number of animals per farm unit. Finally, there has been a geographic concentration of these intensive units, particularly in the Southeast and Mid-Atlantic states. Manure production in these intensive facilities simply exceeds the capacity of nearby farmland to utilize it in plant production, resulting in a major disposal issue and hence threat to ground and surface waters as well as a problem with local air pollution.

These structural changes in the industry led to the present CAFO rule that was issued in December of 2002. This rule focused on the largest operations that represent the greatest environmental threats. These units are required to implement comprehensive nutrient management plans and to submit annual reports summarizing their operations.

What are the environmental issues?

The manure from livestock operations produces a variety of potential pollutants which can migrate to ground water, streams, rivers, and lakes. These pollutants include nitrogen, phosphorus, sediments and organic matter, heavy metals, salts, hormones, antibiotics, pesticides and pathogens (over 150 pathogens that are found in manure are human health risks). Further CAFO facilities release a variety of gases and material into the atmosphere including particulates, methane, ammonia, hydrogen sulfide, odor causing compounds, and nitrogen oxides.

Of the water-polluting materials, which are covered in the CAFO rule, excess nutrients can cause direct impacts on human water supply through excess nitrates, impacts on agriculture through excess salts in irrigation waters, as well as eutrophication of water bodies, anoxia and toxic algal blooms. These latter effects can result in fundamental changes in the structure and functioning of aquatic ecosystems including cascading effects that reduce water quality and species diversity. Uncontrolled releases of animal wastes have resulted in massive fish mortality.

Pathogens in polluted waters are a health hazard both directly as well as through the food chain, for example crops and shellfish. The potential human health impacts of antibiotics and hormones in wastes have not been well identified but are of concern.

How were the environmental impacts quantified?

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1 Of all of the potential environmental impacts, the CAFO benefits analysis focused
2 to a large extent on the nutrient runoff from land where manure has been applied
3 and quantifying the benefits that would accrue from the manure management
4 requirements of the CAFO rule. To do so they utilized the GLEAMS model
5 (Groundwater Loading Effects of Agricultural Management Systems) which uses
6 natural inputs of precipitation, radiation, temperature, and soil type and
7 management inputs of irrigation, crop type, tillage, fertilizer and pesticides. The
8 outputs include nutrients, metals, pathogens, and sediments in surface runoff and
9 ground-water leachate. This model was applied to model farms of different sizes,
10 animal types and geographic regions. From this model the reductions in pollutant
11 loading of nutrients, metals, pathogens and sediments were calculated for large
12 and medium sized CAFOS that would result from the application of the rule due
13 to nutrient management plans.

14
15 How were the benefits valued?

16
17 Seven categories of benefits were estimated: water-based recreational use (by far
18 the largest category), reduced numbers of fish kills, increased shellfish harvest,
19 reduced ground water contamination, reduced contamination of animal water
20 supplies, and reduced eutrophication of estuaries. Reductions in fish kills and
21 animal water supply contamination were valued using replacement cost. Increased
22 shell fish harvests were valued using estimated changes in consumer surplus.
23 Water-based recreation was valued using the Carson & Mitchell study described
24 in Text Box 2: The Aquaculture Effluent Guidelines above. Ground water
25 contamination was valued using benefits transfer based on a set of stated
26 preference studies. There was no national estimate of the benefits of reduced
27 eutrophication of estuaries; but there was a case study on one estuary focusing on
28 recreational fishing and using benefits transfer based on revealed preference
29 random utility models.

30
31 There are a whole series of potential impacts that were not included in the benefits
32 analysis that would relate to water quality improvements of the rule including
33 human health and ecological impacts of metals, antibiotics, hormones, salts and
34 other pollutants, eutrophication of coastal and estuarine waters due to nitrogen
35 deposition from runoff, nutrients and ammonia in the air, reduced exposure to
36 pathogens due to recreational activities, and reduced pathogen contamination of
37 drinking water supplies. These impacts were not monetized mainly because of
38 both a lack of models and data to quantify the impacts and, in some cases, the lack
39 of methods to perform the monetization. Then there are a whole series of
40 ecosystem impacts that were not considered—e.g. the potential changes to aquatic
41 ecosystem functioning that relate to their capacity to produce goods of value to
42 society.

44 **Text Box 4: The Prospective Benefits of the Clean Air Act Amendments**

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The first Prospective Benefit-Cost Analysis mandated by the 1990 Clean Air Act (CAA) Amendments included estimates of the ecological benefits of reductions in air pollutants to be expected from the 1990 Clean Air Act Amendments (US EPA, 1999). The Agency included qualitative discussions of the following potential ecological effects of atmospheric pollutants based on a review of the peer-reviewed literature (US EPA, 1999, Chapter 7, and pp. E-2-E-9):

<u>Pollutant</u>	<u>Acute Effects</u>	<u>Long-term Effects</u>
Acidic deposition	Direct toxic effects to plant leaves and aquatic organisms.	Progressive deterioration of soil quality. Chronic acidification of surface waters.
Nitrogen deposition		Saturation of terrestrial ecosystems with nitrogen. Progressive enrichment of coastal estuaries.
Mercury, dioxins	Direct toxic effects to Animals	Persistence in biogeochemical cycles and Accumulation in the food chain.
Ozone	Direct toxic effects to plant leaves.	Alterations of ecosystem wide patterns of energy flow and nutrient cycling.

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The Agency used two criteria to narrow the scope of work for quantification of impacts:

- The endpoint must be an identifiable service flow
- A defensible link must exist between changes in air pollution emissions and the quality or quantity of the ecological service flow, and quantitative economic models must be available to monetize these damages.

The Agency provided estimates of three categories of ecological benefits based on standard economic models and methods:

- benefits to commercial agricultural associated with reductions in ozone,
- benefits to commercial forestry associated with reductions in ozone,
- benefits to recreational anglers in the Adirondacks lakes region due to reductions in acidic deposition.

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1 For agriculture, the Agency used crop yield loss functions from the National Crop
2 Loss Assessment Network to estimate changes in yields. These yield effects were
3 than fed into a model of national markets for agricultural crops (AGSIM) to
4 estimate changes in consumers' and producers' surplus. The Agency did not
5 quantify or monetize effects on ornamental plantings, nurseries, or flower
6 growers.

7
8 For commercial forestry, the PnET-II model was used to estimate the effects of
9 elevated ambient ozone on timber growth. The PnET-II model is a monthly time
10 step canopy to stand level model of forest carbon and water balances based on
11 maximum net photosynthesis as a function of foliar nitrogen content. The model
12 relates ozone-induced reductions in net photosynthesis to cumulative ozone
13 uptake. Analysis of welfare effects used the USDA Forest Service Timber
14 Assessment Market Model to translate the increased tree growth from a reduction
15 in ozone to an increase in the supply of harvested timber and computed the
16 changes in economic surplus (consumers plus producer surplus) based on the
17 associated price changes. Because of the lack of data and relevant ecological
18 models, the Agency did not quantify or monetize aesthetic effects, energy flows,
19 nutrient cycles or species composition in either commercial or non-commercial
20 forests.

21 For estimating the recreational benefits of reducing acid deposition in
22 Adirondacks lakes, the Agency used a published study of recreational angling
23 choices of households in New York, New Hampshire, Maine, and Vermont
24 (Montgomery and Needelman, 1997). This was a random utility model of site
25 choice. Measured pH of lakes was used as an indicator of the level of ecological
26 services from each lake. The literature on the economics of recreational angling
27 shows that likelihood of success as measured by numbers of fish caught is a major
28 determinant of demand for recreational angling (see Phaneuf and Smith [2005]
29 and Freeman [1995] for reviews). To the extent that populations of target species
30 are correlated with pH levels, pH will be a satisfactory proxy for fish populations
31 and angling success rates. There was no attempt to quantify other ecosystem
32 services of water bodies likely to be affected by acid deposition.

33
34 Modeled reductions in acidification were used as an input to the Montgomery-
35 Needelman (1997) site choice model to simulate the effect of reduced
36 acidification on angler choice and angler welfare. This simulation requires access
37 to the data used to estimate the model because the benefit measures to anglers
38 depend on individual anglers' travel costs and site alternatives.

39
40 The Agency also presented an estimate of the benefits of reducing nitrogen
41 deposition in coastal estuaries along the east coast of the US. In order to estimate
42 the benefits of reduced nitrogen deposition in coastal estuaries, it would be
43 necessary to carry out the following steps:

- 44
45 1. Estimate the changes in nitrogen deposition. The Agency was able to do
46 this for the three estuaries covered in the Prospective Analysis.

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2. Use appropriate ecological models to estimate the changes in the populations of species of concern to people. These species include fish and shellfish species that are targets of commercial exploitation, fish species that are targets of recreational anglers, and perhaps other species that are of concern to people such as birds and marine mammals. Decreasing atmospheric deposition of nitrogen was expected to reduce the deterioration of breeding grounds for fisheries and reduce the habitat loss for aquatic and avian biota. It might be necessary not only to estimate population changes for species that are resident in and exploited within the estuaries but also for species that use the estuaries for reproduction and shelter of young or that are dependent on species from these estuaries as a food source at some stage in their life cycle.
3. Estimate people's willingness to pay for increases in the services provided by these species. There are models that can be used to do this for commercial and recreational fisheries. But there is very little data on willingness to pay for other types of services such as bird watching and whale watching.

The Agency was unable to establish the necessary ecological linkages to quantify these recreational and commercial fishery effects. Hence it resorted to an avoided cost or replacement cost measure of benefits. Reductions in nitrogen deposition reaching Long Island Sound, Chesapeake Bay, and Tampa Bay were estimated. The assumed avoided costs were the costs of achieving equivalent reductions in nitrogen reaching these water bodies through control of water discharges of nitrogen from point sources in these watersheds. As noted in Part 3 of this report, avoided cost is a valid measure of economic benefits only under certain conditions, including a showing that the alternative whose costs are the basis of the estimate would actually be undertaken in the absence of the environmental policy being evaluated, that is, that the alternative's costs would actually be avoided. Since it was not possible to make this showing in the case of controlling nitrogen deposition, the Agency chose not to include the avoided cost benefits in its primary estimate of benefits, but only to show them as an illustrative calculation.

2. VALUATION FOR SITE-SPECIFIC DECISIONS

2.1. Introduction

Among the numerous environmental management processes and related decisions that face the U.S. Environmental Protection Agency (the Agency), many are related to specific operating or formerly operated industrial and or municipal sites. The social and ecological implications of such decisions generally are local in nature and affect society at the level of towns, townships and counties rather than at the level of states or regional geographies. Therefore, the goals and performance objectives for these decision processes and their specific decisions need to rely on valuation approaches that are geared to similar levels of spatial sensitivities and are robust enough to adapt to the range of local stakeholder interests that may come to focus through the decision process.

In general, the types of regulatory processes that occur at this geographic level under the Agency's or its delegated authority's (i.e. individual states) include: a) permits (air, water and waste); b) policies that influence the boundaries for establishing permits (e.g. impaired water bodies designations); and c) administrative orders related to environmental contamination linked to recent non-permitted releases or historical practices prior to current regulatory standards.

In this section we have focused on the regulatory processes associated with the remediation and redevelopment of historically contaminated sites. In particular, we focused on the Superfund program and its efforts to assess the benefits to ecosystem services from site redevelopment efforts (Davis, 2001; Wilson, 2004). But ultimately the discussion that follows is generally applicable to any remediation and redevelopment processes for contaminated properties that contain the following basic and common elements:

- a) Site Selection - Identification, selection and prioritization of sites
- b) Site Characterization - Establish site condition
- c) Site assessment – Evaluation of risks and impacts
- d) Remedy Selection - Remedial and redevelopment
- e) Performance Assessment - Clean-up and redevelopment
- f) Public Communication: Assessment results; proposed actions and outcomes

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1 Our goal in this exercise was to explore how the use of valuation methods can positively
2 influence individual steps in a remediation and redevelopment process and lead to a better outcome.
3 As appropriate, individual valuation approaches or methods which could be relevant to specific steps
4 are identified and discussed briefly. In no way is this an exhaustive list of what could be done and the
5 exclusion of a particular method is not implied to mean it is not appropriate for any of the steps
6 discussed.

7 To explore the opportunities for valuation we have selected to align our analysis with the
8 recent efforts by the Agency’s Superfund Program. As noted above, Wilson (2005) provides an
9 assessment of the improvement in ecosystem service and implied ecological value from the
10 remediation and redevelopment of Superfund sites. Although the Wilson paper doesn’t actually
11 perform a formal valuation for any of the individual redeveloped properties, it does provide a useful
12 platform from which we can further explore the utility of valuation methods in the remediation and
13 redevelopment process. In preparation for his analysis Wilson (2005) reviewed ~ 40 superfund cases
14 before selecting three case studies which represent urban (Charles George Landfill); suburban (Avtex
15 Fibers) and exurban (Leviathan Mine) environments. We have chosen to analyze and rely on these
16 same three cases to illustrate our discussions about the utility of valuation in the various stages of the
17 remediation and redevelopment process. In addition we have introduced an additional urban example,
18 the Dupage Landfill because it provides a useful counterpoint to the Charles George Landfill example.
19 The Dupage example (<http://www.epa.gov/superfund/programs/recycle/impacts/pdfs/dupage.pdf>)
20 shows how an early focus on ecosystem services can more completely identify potential ecosystem
21 services that can be targeted during the remediation and restoration phases. A brief overview of each
22 of these cases is provided in text boxes 5 - 8.

23 **2.2. Opportunities for using valuation to inform contaminated property decisions**

24 The U.S. EPA Science Advisory Board Staff with assistance from the Agency’s National
25 Regional Science Council surveyed the regional offices to assess their need for and/or use of valuation
26 information related to Agency regulatory programs. For waste management and remediation programs
27 (Superfund/RCRA/Brownfield/UST) seven of the eight regions responding indicated that information
28 to help value the protection of ecosystems was needed. Our goal is to help direct the Agency in
29 building the capacity to satisfy that stated need.

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1 The Superfund process and its individual steps or stages are well defined (U.S. EPA CERCLA
2 Education Center, 2005). The steps in the process are provided in Table 7: Steps in the Superfund
3 Process.

Table 7: Steps in the Superfund Process

1	Discovery and Notification	Initiation: The Superfund cleanup process begins with site discovery or notification to EPA of possible releases of hazardous substances. Sites are discovered by various parties, including citizens, State agencies, and EPA Regional offices. Once discovered, sites are entered into the Comprehensive Environmental Response, Compensation, and Liability Information System (CERCLIS), EPA's computerized inventory of potential hazardous substance release sites (view CERCLIS Hazardous Waste Sites). EPA then evaluates the potential for a release of hazardous substances from the site through these steps in the Superfund cleanup process:
2	Assessment	Preliminary Assessment/Site Inspection (PA/SI) — investigations of site conditions
3		Hazard Ranking System Scoring — screening mechanism used to place sites on the National Priorities List
4		NPL Site Listing Process — list of the most serious sites identified for possible long-term cleanup
5		Remedial Investigation/Feasibility Study (RI/FS) — determines the nature and extent of contamination
6	Decision	Records of Decision (ROD) — explains which cleanup alternatives will be used at NPL sites
7		Remedial Design/Remedial Action (RD/RA) — preparation and implementation of plans and specifications for applying site remedies
8	Cleanup	
9	Closeout	Construction Completion — identifies completion of cleanup activities
10		Post Construction Completion — ensures that Superfund response actions provide for the long-term protection of human health and the environment. Included here are Long-Term Response Actions (LTRA), Operation and Maintenance, Institutional Controls, Five-Year Reviews, Remedy Optimization, and NPL Deletion

7
8 More generally, Superfund and related remediation processes are focused on first defining a problem,
9 then characterizing and assessing its potential and actual human health and environmental impacts and
10 finally developing and executing a technical strategy to alleviate or avoid those impacts. More
11 recently the evolution of Brownfield initiatives (insert a citation or two) has advanced the integration
12 of a redevelopment focus upstream in the remediation process. In response, the Agency built the

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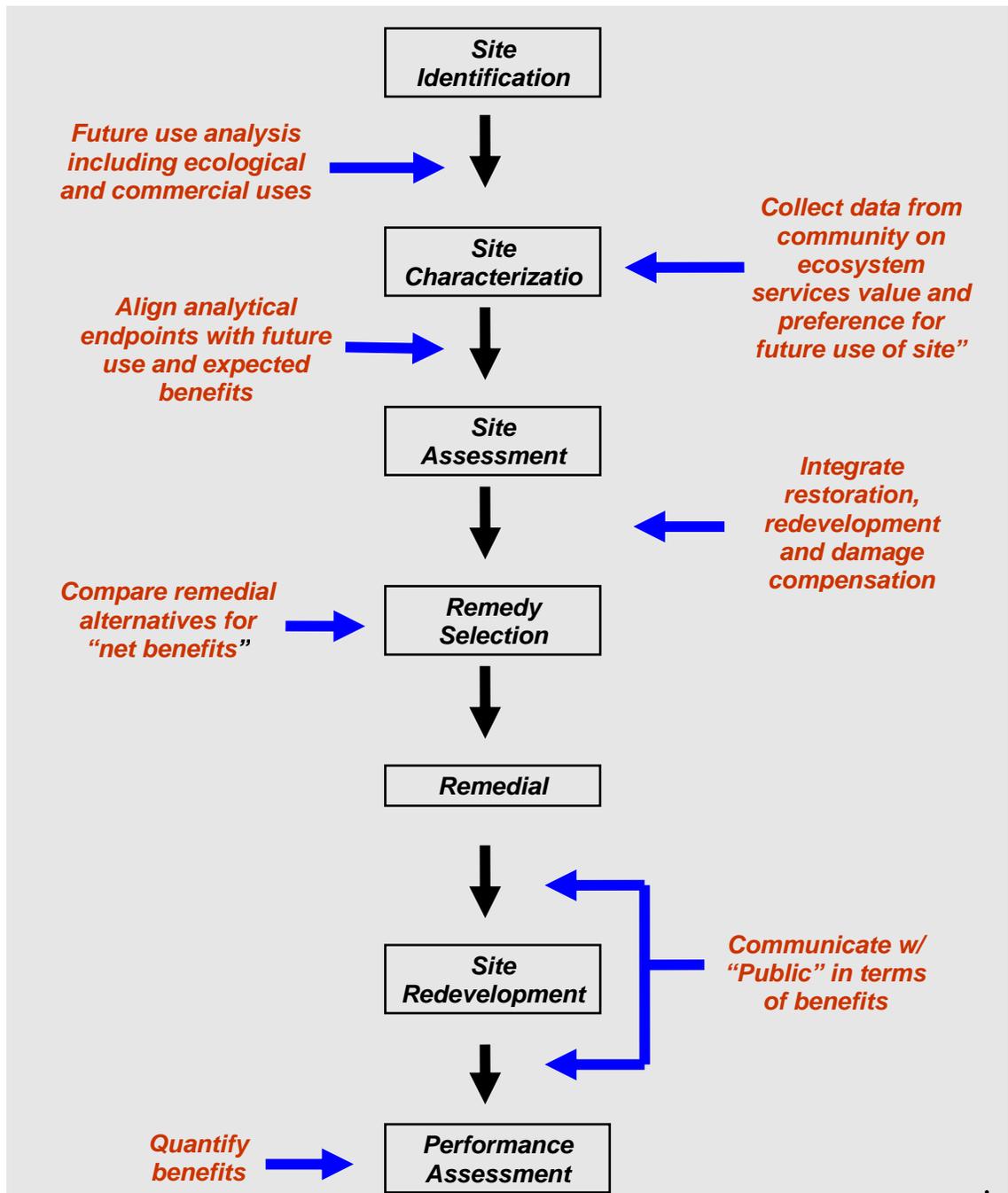
1 Reuse Assessment tool (Davis, 2001) to integrate a focus on Land-Use into CERCLA/Superfund
2 process. By driving remediation and redevelopment closer as a unified process the need to bring value
3 concepts and considerations to the front-end of the process and carry them through the individual steps
4 or stages of the process becomes evident. Net Environmental Benefit Assessment (Efroymsen et al.
5 2004) is a recent advance in thinking that provides a framework for using valuation tools to inform the
6 comparison of alternative remedial strategies. Similar efforts are needed for other steps in the
7 Remediation and Development process.

8 As noted above a generic process that encompasses the remediation and redevelopment would
9 include a series of steps or discrete activities. Figure 7 represents a generic remedial process on which
10 opportunities to include valuation concepts and assessment methods have been identified. As is
11 clearly shown, early recognition of future uses and ecosystem services that matter to people will carry
12 through to inform assessment of the site and the ultimate selection of remedial actions and
13 redevelopment options. Optimally, by expressing expected and/or capture benefits will lead to more
14 effective communication with concerned publics. The opportunities and utility of such adaptation of
15 valuation methods to this new merged process is discuss in the following sections.

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**Figure 7: Changing Focus from Remediation to Redevelopment Would Benefit from Increased
Integration of Valuation Analysis with Traditional Process Steps**

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4 In general, valuation methodologies should be most useful for identifying how a site and the current or
5 potential ecosystem service flows matter to the surrounding community. Such methods should be
6 focused on determining what benefits can be or have been derived from the site and how any potential
7 effects on the ecological components diminish those benefits. When the ecosystem services that
8 matter to people are well defined and when the assessments of ecological production and risk can be

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1 coupled to these specific services, then the outcome is likely to be a remediation and redevelopment
2 plan that is targeted on what really matters to the local community. Therefore a key recommendation
3 is that consideration of ecosystem services and their benefits to human well-being and other forms of
4 value need to be considered from the earliest stages of addressing contaminated properties.

5 Even as early in the management process as site selection or prioritization, tools which allow
6 for comparison among sites for their ecosystem service s potential could be informative. Additionally,
7 valuation can be used to capture the benefits linked to site ecological attributes and identified
8 ecosystem service s to the surrounding community. Data that supports or aids in the design of benefits
9 assessment should be considered in the design of any site characterization plan. While a typical site
10 characterization is focused on the aerial extent of chemicals and their range of concentration in site
11 media (e.g. Ground and surface water, soil and biological tissue), a plan that also collects information
12 to define ecosystem service s flows and how they matter would lead to a better alignment of ecological
13 risk and economic benefit assessments. Aligning risk and benefits assessment should be a critical
14 objective for the Agency as it will assure that the remedial actions selected for consideration will
15 address the restoration of the benefits derived from any important ecosystem service flows that have
16 been diminished or disrupted. As well, aligning risk assessment endpoints with ecosystem service s
17 and the derived benefits from those services should lead to improved a) alignment with community
18 goals; b) ability to better perform meaningful benefits assessment and c) ability to communicate
19 proposed actions and d) ability to monitor and demonstrate performance

20 As has been pointed out through the introduction of Net Environmental Benefit Assessment
21 (Efyomson et. al., 2004) valuation can be a useful approach to aid selection among remedial
22 technology options by weighing and comparing the benefits among the options. Incorporating
23 valuation methods into the NEBA framework would provide the basis for balancing trade-offs
24 between risks and benefits of the ultimate remedial design. Additionally it will aid in keeping the set
25 of ecosystem service s preferred by the community as driving function in the prioritization and
26 selection of remedial and redevelopment actions.

27 Ultimately, the test of the process is to what degrees were the ecosystem service s and
28 associated benefits of importance to community either protected or restored. If as originally
29 recommended, values have been broadly explored and effectively highlighted and integrated into the
30 site assessment and remedy selection processes then measures of performance will be apparent.
31 Ecological measures of productivity or aerial extent of condition which are directly linked in an

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1 understandable manner to valued ecosystem service flows will be useful in tracking the performance
2 of remediation and redevelopment processes. Advancing the Agency's capability to do performance
3 evaluation both in real time and retrospectively will help the Agency better justify in the future the
4 overall performance of remediation and redevelopment of contaminated sites.

5 Finally, the remediation and redevelopment of a property is really an exercise in social
6 engineering that encompasses more than just the biological, chemical and physical sciences and
7 engineering principles that historically have underpinned the remediation process. Therefore, effective
8 communication with stakeholders, those actively participating in the management process and the
9 general public is a critical element to success of the management process. Both of these audiences
10 will be bringing a value set to the table when they are assessing any proposed actions or evaluating the
11 results of any action taken. Therefore having a strong alignment between the ecosystem service s
12 valued by these audiences and the expected or actual outcomes will facilitate effective communication.

13 **2.3. Use of source examples to illustrate recommendations**

14 In Part 1, Section 6 of this report, a series of high-level recommendations were provided. In essence, it
15 was recommended that ecological values and benefits derived from ecosystem services should be
16 considered from the outset when framing any analytical process to support Agency decisions and
17 associated actions. The recommendations direct the Agency to broaden its consideration of the types
18 of ecological values and to align them with what matters most to the people involved or affected by
19 the decision. This does not direct the Agency to ignore important ecosystem services whose value is
20 not recognized by any community but to more broadly consider stakeholder preferences in their
21 planning and analysis. To the degree there is a conflict of values a facilitated process to educate all
22 parties could be useful. Additionally the Agency is encouraged to explore expanded use of socio-
23 economic and ecological models to characterize and measure the values associated with environmental
24 change.

25 In order to facilitate the charge to expand its focus on values, it is recommended that from the
26 outset that expertise and opinions be brought to the process by integrating technical disciplines and
27 engaging interested and affected stakeholders. Ultimately by aligning those ecosystem services that
28 benefits people the most with ecological production functions that drive their availability, the Agency
29 will be able to focus its actions to produce maximum protection or in the case of contaminated site
30 maximize restoration of benefits.

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1 In the following text (sec. 6.4) we have taken and adapted those general recommendations to
2 the site-specific application context. The recommendations are presented in Table 8:
3 Recommendations for Ecological Valuation for Site-specific Decisions. In addition we have
4 supported these site-specific recommendations with lessons gleaned from a series of Superfund
5 examples at the Urban (Charles George and Dupage Landfills), Suburban (Avtex Fibers) and Exurban
6 (Leviathan Mine) demographics. Text boxes 5 and 6 provide background on the urban landfill cases.
7 Text Box 7 and 8 provide background on the suburban and exurban cases respectively.

8
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Table 8: Recommendations for Ecological Valuation for Site-specific Decisions

	Recommendations	Supporting Actions
1	At the beginning of the process, broadly define the range of ecological services and associated value(s) important to key stakeholders and the community at large as attributable to the site or locale. To achieve this objective:	<ul style="list-style-type: none"> • Explore the utility of a variety of group process (e.g. Deliberative facilitated) and survey methods (e.g. Social-Psychological or “attitude”) to engage stakeholders in this process from the outset. • Consider the many sources of ecological value including both instrumental and intrinsic. • Consider not only current or diminished ecological services, but also the potential for developing or enhancing ecological services not presently utilized.
2	Appropriately involve the right mix of interdisciplinary collaboration from physical, chemical, biological (ecology, toxicology etc.) and social scientists (economists, social psychologists, anthropologists, etc.) in line with site-specific considerations and conditions and the specific step in the process	
3	Clearly demonstrate the alignment among ecological services, the ecological functions that produce those services and potential positive or negative effects from current conditions or proposed Agency actions. To achieve this objective:	<ul style="list-style-type: none"> • Develop the capacity to utilize an ecological – economic conceptual model to inform the site assessment design. • Develop the “accounting rules” to recognize and avoid double- counting or under-counting the benefits from ecological service flows. A consistent focus on production function will aid this objective. • Develop approaches to sort, weight or otherwise prioritize ecological services for primacy for actions and also to weigh benefits derived.
4	Expand the variety of methods in the Agency’s arsenal to quantify the ecological service, to describe ecological production functions and to capture in monetary and non-monetary terms the value lost or gained from current conditions or some proposed Agency action.	<ul style="list-style-type: none"> • Explore the current state and extent of ecological production function models • Develop a strategy for adapting existing general models to site-specific applications

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5	Develop the capability to utilize valuation techniques to provide a basis to demonstrate Agency performance and communicate the expected or actual outcome from Agency actions.	
6	Create formal systems and processes to foster an information sharing environment.	<ul style="list-style-type: none"> Actively document lessons-learned from applications of valuation methods and share broadly among program and project managers.

1

2 **2.4. Source Example Analysis**

3 *Recommendation #1. At the beginning of the process, broadly define the range of ecosystem*
 4 *services and associated socio-economic value(s) important to key stakeholders and the community at*
 5 *large as attributable to the site or local.*

6 *Broadly define ecosystem services early in process.* The urban examples of the Charles
 7 George (See Text Box 5) and the Dupage County landfills (See Text Box 6) strongly show the
 8 difference in outcome that can be produced by engaging with community to focus on the ecosystem
 9 services of importance to them. Although there was no evidence of formal valuation methods at the
 10 onset of either example, the focus on how the site will provide future benefits and the inclusion of
 11 additional disciplines form lead to a more positive outcome for the Dupage county community.

12 At the Charles George landfill, ecological values or future uses were not considered at the start.
 13 The human health risks at this site were so salient at the time that they were discovered that they
 14 controlled the focus of the subsequent decisions. When the landfill site was capped and the water
 15 system from the city of Lowell, MA was extended to the affected community, the health and safety
 16 concerns were addressed. Although an effort to make the site work environmentally has now begun
 17 (insert URL for restoration plan), still some 20 years later, the potential for ecosystem services remains
 18 untapped.

19 By contrast, the remediation and redevelopment of the Dupage County Landfill site, now
 20 known as the Blackwell Forest Preserve, appears to have been motivated largely by the need to
 21 address existence value (rare birds; e.g., hawks) and recreational (e.g., hiking, bird watching, boating,
 22 camping, picnicking, sledding, etc.) benefits. The remediation effort succeeded. Listed as a
 23 Superfund site in 1990, “a once dangerous area is now a community treasure, where visitors picnic,
 24 hike, camp, and take boat rides on the lake.”

25 <http://www.epa.gov/superfund/programs/recycle/impacts/pdfs/dupage.pdf>

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1 Engage key stakeholders. Public input for the Axtex Fibers case was an evolving process of
2 growing complaints about offensive sights and smells and about contamination of drinking water
3 wells. Over several decades, local government and environmental protection agencies made tests, filed
4 thousands of complaints and took various regulatory actions that ultimately resulted in the listing and
5 designation as a Super Fund Site. Once the site was listed and a management process established there
6 was a clear effort to engage stakeholders through the Multi-stakeholder process for development of the
7 master plan. But as in the case of the Dupage landfill, although ecosystem services or at least
8 ecological components were considered, it is not clear there was any systematic assessment of “what
9 people cared about” regarding the Axtex site. Whether a more formal assessment of values would
10 have reached a different or clearer description of community values is an open question. In any case,
11 the commissioned Master Plan (insert reference or URL) that was developed in interaction with a
12 “Multi-Stakeholder Group” implies that ecological restoration and ecosystem services (especially
13 relevant to water quality) were important considerations for cleanup and redevelopment of the site. A
14 substantial part of the site plan is devoted to restoration of forests consistent with natural conditions at
15 the site, and waste pits are being redeveloped as ponds and meadow/wetland areas to provide
16 important runoff control, water purification and wildlife habitat services. Much of the redevelopment
17 of the site is directed at enhancing aesthetic values by restoring naturalistic landscapes to be enjoyed
18 by recreational users, nearby residents and passing tourists.

19 Define the ecosystem services that matter to people, Determining what people care about
20 requires a carefully constructed and systematically implemented program integrating assessments of
21 multiple values using multiple methods to fairly and faithfully reflect the perspectives of multiple
22 stakeholders. There is no simple recipe for accomplishing this, and no simple algorithm for calculating
23 values and summing them up to make a decision. Value assessments serve to support decisions that
24 must in the end be based on the judgment of administrators charged by society with that responsibility.

25 The Leviathan mine is a good example of how the Agency is often faced with the need to
26 consider a complex array of competing interests. In this case the Agency is faced with a clear
27 dichotomy between the ecosystem services valued by the full time resident native people and the
28 community of occasional recreational user. The recreational users would gain from the cultural
29 services associated with hiking, fishing and camping. However the Washoe tribe which lives in the
30 area year round would benefit from the resource both as a provisioning service for food but also from
31 the spiritual and cultural services.

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1 Additionally the Leviathan mine case study highlights the need to consider the existence or
2 intrinsic value of the ecosystem. For example, the ecosystem near the Leviathan mine site provides
3 habitat for threatened species such as the Lahontan cutthroat trout and bald eagle, which many tribal
4 and non-tribal individuals might value even though they provide no direct instrumental or use value.
5 In considering site restoration or remediation, or measuring damages from contamination at the sight,
6 the Agency would be missing the primary sources of value if it limited consideration to standard types
7 of use value and did not consider these other sources of value as well.

8 Finding effective ways to both understand the values of disparate users for the same resource
9 and to effectively weigh their interests in restoration and redevelopment of the site is not a small
10 challenge. To include the relevant sources of value in an assessment, the Agency has to determine
11 what aspects of the ecosystem generate these values, i.e., what aspects of the site contamination are of
12 greatest concern to people. For the Leviathan Mine case, it is likely that this would have to be
13 considered separately for tribal and non-tribal individuals, since the sources of value are likely to be
14 different for these two groups.

15 Recommendation #2. *Appropriately involve the right mix of interdisciplinary collaboration*
16 *from physical, chemical, biological (ecology, toxicology etc.) and social scientists (economists, social*
17 *psychologists, anthropologists, etc.) in line with site-specific considerations and conditions and the*
18 *specific step in the process.*

19 Integrate disciplines. Interrelationships among experts and between experts and the affected
20 publics form a key component of any hazardous site assessment, planning and implementation
21 program. Ideally, collaborations among all relevant experts and communications with affected
22 publics/stakeholders begins very early in planning and decision making and remains active throughout
23 implementation and post-project monitoring and evaluation. A key point for collaboration among
24 expert disciplines is in the development of alternative management scenarios, particularly translating
25 physical and biological conditions and changes at the site into value-relevant outcomes that can be
26 communicated to stakeholders.

27 The Leviathan mine case provides another instance of the need for integrating unique or non-
28 traditional disciplines into efforts to understand what affected human population's value. Because of
29 the unique cultural and spiritual values associated with ecosystem services, anthropologists could be
30 involved in understanding and quantifying or characterizing the value of the ecosystem services to the
31 Washoe Tribe. Likewise, in order for economists or others to try to estimate existence value for an

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1 impacted species (e.g., fish), it is necessary for them to work closely with ecologists to determine the
2 likely impact of any change (or proposed project) on that species (e.g., effect on fish population) so
3 that this change can be valued.

4 *Recommendation #3. Clearly demonstrate the alignment among ecosystem services, the*
5 *ecological functions that produce them and potential positive or negative effects from current*
6 *conditions or proposed Agency actions.*

7 The call for alignment between ecosystem services, production and risks in recommendation #
8 3 is at the technical core of performing any of the risk or benefit assessments associated with the
9 remediation and redevelopment of contaminated property. Unfortunately none of the source examples
10 chosen for this example provide a demonstration of active intention to create such alignment. For the
11 most part the best we can do is use the examples to illustrate where for those cases we believe such
12 alignment would have influenced the results in a positive manner.

13 *Utilize an ecological- social value conceptual model.* Developing a conceptual model is an
14 expected and standard practice in performing ecological risk assessments for contaminated site
15 evaluations. A conceptual model that integrates and aligns the ecological aspects of risk with
16 economic benefits from existing or foregone ecosystem services would facilitate better alignment
17 between remediation and redevelopment. The primary focus of the Agencies efforts is to control
18 anthropogenic sources of chemical, biological and physical stress which could lead to adverse impacts
19 to human health and or the environment. Traditionally, the Agency relies on a combination of
20 technology-based and risk-based approaches to establish acceptable or permitted levels of stress. In
21 general Agency approaches to characterize potential exposures and the possible effects to those levels
22 of stress are not linked to the ecological production functions that drive ecosystem services generation.
23 Developing a conceptual model that represents the linkage between environmental stressors and their
24 potential (i.e., risk) for affecting ecological production and associated ecosystem services to society
25 can help guide valuation of ecological benefits that can provide practical information for site
26 remediation and redevelopment.

27 The potential benefit to the Agency from developing the capacity to use conceptual models that
28 integrated ecological and social value attributes of the site is highlighted by the Avtex Fiber case.
29 Health threats to workers and to nearby residents were highly salient concerns and strongly guided
30 initial management plans and actions at the Avtex site, potentially reducing opportunities to recognize
31 and address important ecosystem risks and associated ecosystem services. Technical risk assessors and

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1 public observers/participants would have benefited from a clear and comprehensive model of the
2 ecological roles being played, and that potentially could be played by the Avtex site. Early concerns
3 about contamination of groundwater and discharge of toxic substances into the Shenandoah River
4 focused attention on water quality.

5 A noteworthy feature of the Avtex Fiber process was the development of a Master Plan. There
6 is evidence from that plan that ecosystem services were considered. For example, aquatic basins
7 constructed to contain contaminants on site were also designed to restore important ecosystem services
8 as well, including providing safe habitat for waterfowl, runoff control and water purification services.
9 In this regard, some at least rudimentary ecological production function is implied by the plan
10 although not documented or for that matter, their benefit quantified. It is not clear that other aspects of
11 the Avtex Fibers site Master Plan were as effective at addressing ecological risks or at capitalizing on
12 opportunities to enhance ecosystem services in the redevelopment of the site.

13 The development of an ecological-social value conceptual model would have systematically
14 informed greater integration of building ecosystem service into remedial design and future uses. To
15 that point, recreational and aesthetic services were clearly important considerations for many features
16 of the plan, but it is not clear whether any comprehensive ecological model guided the specific
17 allocation of facilities and uses to spaces within the site. For example, it is not clear whether the
18 particular pattern of restored forests and wetlands, developed recreation areas and industrial park
19 produces the best possible outcomes for protecting ecosystems and ecosystems services. Different
20 siting and design of the soccer fields, for an example, might have returned the same recreational
21 benefits while achieving greater ecosystem services in the form of wildlife habitat, water quality or
22 aesthetic values for visitors and/or nearby residents. The declared ecological, “green” focus of the
23 industrial park component of the master plan implies that ecological concerns will be paramount in the
24 selection of industrial tenants and in the siting and design of facilities, but no ecological model for
25 achieving this goal, or monitoring progress toward it is presented. This leaves open the prospect that
26 future industrial, recreational and tourist developments and uses at the Avtex site might simply
27 substitute one set damages to ecosystems and ecosystem services for another.

28 Need for “accounting” rules to count benefits. Ecosystems and their numerous components are
29 linked in an intricate and complex network of biological, chemical and energy flows. By looking at
30 impacts to individual organisms or components and their associated services in isolation, there is a
31 serious opportunity for double counting service losses and or benefits generated by Agency actions.

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1 For example, the listing of services (aquatic biota and habitat, riparian vegetation, terrestrial
2 wildlife, recreational uses, and tribal uses) in the Leviathan Mine case does not seem to be very useful
3 for sorting out the different things to be valued. It does not identify mutually exclusive services and
4 seems to have a high likelihood of double counting. It also does not seem to adequately distinguish
5 between “inputs” and “outputs.” As well, the question of why we care about protecting habitat or
6 riparian vegetation is not clearly addressed. Is it because we care about the populations it supports for
7 their own sake, or because these populations are an input into something else we value, such as
8 recreation? Take insect populations, if we care about the insects for their own sake, then maybe this
9 should be included as an existence or intrinsic value. If we care about them because they are a food
10 source for fish and we care about fish, then we should value the change in fish brought about by the
11 change in insects but not value both separately, i.e., we should view both clean water and insects as
12 inputs into the production of more fish, and value either the inputs or the output. Of course, then there
13 is the question of why we value the fish because of their existence, their recreational use, or their
14 cultural significance to the Washoe tribe. Perhaps part of this whole exercise is to first try to answer
15 the question of why we value the insects or fish. It seems we need to know this before we can figure
16 out how to measure how much we value them.

17 Similarly, the listing of services by Wilson (2004) shown in Table 9: Ecosystem Service
18 Matrix for Leviathon Mine (from Wilson, 2004), based on the U.N. Ecosystem Millennium
19 Assessment (2005) definitions of ecosystem services is not very useful for valuation purposes, and in
20 some cases we believe it could create confusion in valuation. For example, it is not clear how or
21 where the use of surface water or groundwater for drinking would fit in Wilson’s list. Is the service
22 from “Freshwater Regulation” intended to include drinking water or is it intended as an input into
23 aquatic and other habitat-related services? The valuation approach used is likely to be different
24 depending on which of these services freshwater regulation is intended to reflect

Table 9: Ecosystem Service Matrix for Leviathon Mine (from Wilson, 2004)

Ecosystem Function	Ecosystem Service
Regulating	Disturbance Moderation <ul style="list-style-type: none">• Flood prevention from on-site evaporation ponds• Regulation of surface water runoff and river discharge during snowmelt and heavy rain events

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	<p>Freshwater Regulation</p> <ul style="list-style-type: none"> • Restoration of groundwater discharge beneath the pit and waste-ore piles • Non-hazardous surface water drainage into Leviathan Creek, Bryant Creek and East Fork River
	<p>Wildlife Habitat</p> <ul style="list-style-type: none"> • Nursery, feeding and breeding ground for indigenous fish speies including the threatened Lahontan cutthroat trout • Restoration of habitat and feeding habitat for the threatened Bald Eagle • Maintenance of riparian vegetation habitat for mammals, birds , amphibians and insects
Supporting	<p>Soil Formation</p> <ul style="list-style-type: none"> • Restoration of productive floodplain soils in the leviathan-Bryant Creek watershed and the East Fork of the Carson River
Provisioning	<p>Food and Raw Materials</p> <ul style="list-style-type: none"> • Edible freshwater fish • Pine nut harvesting by Washoe tribe
	<p>Ornamental Resources</p> <ul style="list-style-type: none"> • Raw material for traditional Washoe Tribal crafts
Cultural	<p>Recreation and Amenity</p> <ul style="list-style-type: none"> • Improved hiking and camping opportunities • Recreational fishing
	<p>Inspirational and historic</p> <ul style="list-style-type: none"> • Washoe Tribal heritage site • Spiritual and ritual uses such as spiritual bathing, and cleaning religious implements

1

2 Perhaps a better delineation of services (defined as outputs rather than inputs) would be the
3 following:

4

5 a) Water used by Washoe Tribe members and others for washing and drinking

6 b) “Existence” or intrinsic values (broadly defined, based on moral or other principles)

7 from threatened and other species (e.g., cutthroat trout, bald eagles, and other impacted

8 species of concern)

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- 1 c) Non-consumptive use values of wildlife (e.g., people like to view bald eagles and other
- 2 species)
- 3 d) Harvesting (hunting, nuts, fish) by Washoe tribal members
- 4 e) Cultural/spiritual and ceremonial value of land used by Washoe tribal members
- 5 f) Water flow regulation (e.g., reduction in flooding from snowmelt or runoff)
- 6 g) Non-tribal recreational services (e.g., fishing, hiking, camping)
- 7 h) Value of the natural process leading to ecosystem outputs, beyond the value of the
- 8 outputs themselves (e.g., preference for natural processes over man-made ones, or
- 9 native species over introduced species)

10
11 In any case, it is clear that there is a need to establish some accounting guidance for working
12 with complex social and ecological situations.

13 Align ecosystem services with ecological production functions and impacts/risks. To achieve
14 that objective of alignment the Agency will need to bring forward in the planning process for site
15 remediation and revitalization a robust discussion of what are the ecosystem services and to what
16 degree they matter to the affected local community or the ability of the environment to sustain its
17 integrity. To some degree, the Agency has already settled on the concept that ecological risk
18 assessments need to be built on an ecological construct and a conceptual model that is linked to an
19 assessment endpoint. The gap in practice maybe as simple as doing a more thorough analysis of the
20 breadth of ecosystem services and how they matter to people. This will present technical challenges as
21 today the design of ecological risk assessments are dominated by what toxicological data we have in
22 the literature for a limited range of species. It is very likely that the species data we have will not link
23 well to the ecosystem services that matter. This may require the Agency to revisit its assessment
24 approach for chemical exposures from an ecosystem services perspective rather than toxic response of
25 individuals. In the mean time, more attention to creating the alignment between ecosystem services,
26 the assessment and measurement endpoints used in the risk assessment and the ability of economists
27 and other social scientists to estimate value will likely lead to significant improved outcomes in efforts
28 to revitalize land. In addition, a significant Agency effort to estimate the population or community
29 level consequences of chemical exposures on ecosystem service flows will advance this objective
30 greatly. To do that the Agency will need to develop the capacity to adapt and apply ecological
31 production models in its contaminated sites assessment processes. These models are the real bridge

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1 between risk estimates and subsequent injury or damage projections and provide a major piece of the
2 puzzle to quantify and value the impacts of chemical exposures as well as the remedial and restoration
3 alternatives.

4 Although other trustee Agencies, such as the National Oceanic and Atmospheric Administration
5 (NOAA) and the U.S. Fish and Wildlife Service (USF&WS) are the regulatory leads for Natural
6 Resource Damage Assessment (NRDA), the ecological risk assessments and conceptual models
7 produced by the Agency in the remediation process are often the basis for damage assessment.
8 That extrapolation from risk to injury and then onto damages is often a significant point of
9 departure in the dialogue for the Agency and their trustee partners with the parties responsible for
10 the damages. The uncertainty in estimates of chemical exposure, toxic response and therefore the
11 estimate of risk makes using these data as a surrogate for injury to the environment controversial
12 and therefore the resultant damage claim for reduction in human use or ecosystem services is likely
13 to be challenged. Damages are an expression of the needed restitution for lost or forgone use of
14 ecosystem services. To link risk or potential for injury with actual loss of service and the estimate
15 of the values of that service (i.e. damages), will require linking ecosystem services with the
16 environmental components producing those services and then defining the risk to or likely
17 response of those ecological components to chemical exposures.

18 The Leviathan mine case illustrates both how the concept of ecosystem services has and can be
19 used in damage assessment and restoration, as well as some of the challenges associates with
20 delineating services in a way that is useful for valuation. One could suggest that if the Agency can
21 achieve the recommendation to align ecosystem services, their production functions and risk profiles
22 then it would also benefit the ability of resource trustees to appropriately assess injury, define
23 restoration goals and calculate damages

24 In the Leviathan Mine example, impact or injury is defined not only as exceeding of some
25 standard (e.g., water quality or drinking water standards) but also as concentration or duration
26 sufficient to cause a loss of services provided by the resources to the general public in addition to
27 unique service losses to the Washoe Tribe. Thus, the concept of ecosystem services plays a key role in
28 defining or focusing categories of possible injuries to further evaluate.

29 Similarly, the concept of ecosystem services underlies the use of Habitat Equivalency Analysis
30 (HEA; or it related method Resource Equivalency Analysis or REA) to determine compensation for
31 damages. In principle, application of the HEA concept requires a determination of the flow of

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1 ecosystem services that would have been provided by a given site “but for” the contamination and a
2 comparison of this flow with the flow of ecosystem services provided as a result of a restoration or
3 other project designed to generate an equivalent service flow. Ideally, the value of the ecosystems
4 services under the two would be equal. In order to apply this concept, it is necessary to delineate and
5 implicitly value the service flows.

6 How can the impact of the site on these services be estimated? The Leviathan Mine Natural
7 Resource Damage Assessment Plan (NRDAP) gives detailed information on concentrations of key
8 pollutants (in particular, heavy metals such as cadmium, zinc, copper, nickel, and arsenic) in surface
9 water samples, groundwater samples, sediment samples, samples of fish tissues, and insect samples at
10 various distances from the mine site. These concentration levels can be compared to concentration
11 levels at reference sites (since historical information for the site itself is not available), toxicity data
12 from the literature and existing regulatory standards (e.g. water quality criteria or drinking water
13 standards)to illustrate any potential for impacts impact. In general, unacceptable risks are defined
14 based on toxicity thresholds or other concentration criteria, as well as on the extent to which species
15 impacts based on comparable concentration levels are documented in the literature. It is important that
16 none of these approaches is a direct demonstration of injury, which can only be truly measure through
17 field observation and tests in the field. Depending on the ability to to obtain such field measures, in
18 their absence any of the fore mentioned surrogates for estimating impact may be used.

19 Once the impacts on water quality, sediments, etc., have been determined, they need to be
20 translated into predicted changes in the flows of the services listed above. In principle, it requires the
21 estimation of an ecological production function. For example, to see if recreational fishing is likely to
22 be significantly impacted, we would need to estimate the impact of the site on the fish population in
23 the nearby water body. This requires estimation of the impacts of the changes in things like water
24 quality, streambed, bank sediments and riparian vegetation, on fish population, both directly and
25 indirectly through their impact on the insect population. For example, if we know that there are
26 elevated levels of arsenic, copper, zinc, cadmium, etc., in insects and fish tissue, how do we use this
27 information to predict an overall impact on the fish population? In most cases, an ecological model
28 for doing this at a particular site such as the Leviathan mine will not exist, although it might be
29 possible to use from the literature and adapt it to local conditions with site specific field data. .

30 In the absence of such a site-specific model, how then should EPA proceed in trying to look at
31 not only the impact on ecosystem resources but also (or instead) the impact on ecosystem services? At

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1 this stage, EPA might instead look at the scientific literature to see what it says about how sensitive the
2 insects and fish species of concern here are to these types of stressors and then ask expert ecologists to
3 provide some expert judgment on the likely magnitude of the impacts in this specific case. This would
4 be akin to an “ecological impact transfer”, similar to the notion of benefits transfer. In fact, the
5 Leviathan Mine NRDAP suggests this.

6 In addition, the Leviathan Mine NRDAP suggests looking at, for example, the fish population
7 downstream of the mine and comparing it to the population in a reference location, assuming a
8 realistic reference site can be identified. More generally, it suggests comparing not only fish populations
9 but also riparian vegetation, the composition of the benthic community, wildlife populations, etc. near
10 the mine and at an acceptable reference site. Such a comparison can aid framing the types of damages
11 resulting from the mining activity (which is most useful in an NRDA policy frame). Since reference
12 sites and exposed sites may differ for a number of reasons not related to the contamination, such a
13 comparison may not directly predict the injury and clearly will not take into consideration the impact
14 of proposed remedial actions on ecosystem services. The latter being a requisite for framing policy
15 related to evaluation of remedial actions, unless one assumes that the remedial actions will be 100%
16 effective in restoring the ecosystem services to their original level (presumed to be the level at the
17 reference site). Short of this, one must predict the impact of the remedial actions on the ecosystem
18 resources and then translate those into predicted changes in ecosystem services using an ecological
19 production function. Such a balancing act could be assisted through the use of comparative tools such
20 as Net Environmental Benefit Analysis (Efroymsen et. al., 2004).

21 *Recommendation #4. Expand the variety of methods in the Agency’s arsenal to quantify the*
22 *ecosystem service that matter to people and to capture in monetary and non-monetary terms the value*
23 *lost or gained from current conditions or some proposed Agency action.*

24 *Expand methodological capacity.* Part 3 of this report provides an overview of a broad range
25 of methods that could be explored for the integration of valuation into the typical contaminated
26 property redevelopment. For any of the source examples selected to highlight local decisions, their
27 decision making processes could have benefited from the application of a number of these methods.
28 The Agency should be exploring the use and/or adaptation of many of the techniques listed in the
29 methods section of this report to: a) engage stakeholders to define what they value; b) help align the
30 sites risk assessments with expected benefits; c) test alternative strategies for redevelopment to
31 achieve those benefits and d) improve communications of proposed actions and their performance.

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1 Future uses that matter to stakeholders. Determining local stakeholder interests with regards
2 to preferred future property uses and the ecosystem services derived from that redevelopment scenario
3 is an important starting point. Survey methods or facilitated dialogues would be useful methods to
4 achieve this objective. In helping to frame the dialogue with stakeholders, methods such as the
5 Environmental Benefits indicators (Boyd, 2004; Boyd and Banzhaf, 2006) or the Biodiversity
6 Indicators (Grossman, 2004; Stoms et. al., 2005) may be very suitable for helping Agency’s site
7 managers understand the ecosystem service potential from future uses and provide the basis for
8 valuation by decision-aiding processes (see Part 3, section 0) or mediated modeling (Part 3 section 0)
9 exercise.

10 The counterpoint represented by the urban examples show that even the most rudimentary
11 dialogue about future use can lead to an outcome with greater service to the community. At the
12 Dupage Landfill site, it seems that only a qualitative focus on the utility of ecosystem services lead
13 them to recognize that in a very flat landscape, even a 150-foot hill, if properly capped and planted,
14 would be a welcome refuge for people as well as wildlife. The Dupage Forestry District had a sense
15 of the ecological potential of the area particularly for hawks – and where hawks abound, so will
16 birders to watch them. In this case, the difference is not one of methodology so much as conception –
17 once planners “see” an area as having ecological potential, it may be a fairly easy matter to point to
18 qualitative differences to show, by way of analogy and example, likely quantifiable or monetizable
19 consequences. It might be a valuable learning useful exercise for the Agency to go back to a case like
20 the Dupage or the Charles George Landfills and develop a valuation assessment plan. Such a plan
21 would create a map of possible methods the Agency and responsible parties could use to integrate
22 valuation into the decision process

23 For the Avtex Fibers site, deliberative group processes involving stakeholders and relevant
24 experts (including historians) would have provided an effective approach to identifying the ecosystem
25 and ecosystem service values of most concern to stakeholders. Systematic assessments of ecological
26 values and of historic and sense-of-place values (assuming these were identified as important) are not
27 well developed. Stated-preference monetary assessment methods, such as contingent valuation
28 surveys (methods citation or reference to sec #) might be applied. People, however, have been shown
29 to have difficulty expressing consistent willingness-to-pay estimates for such non-commodity
30 outcomes and some people find assignments of dollar values to be ethically offensive in this context.
31 Social-psychological “attitude” survey methods (See Part 3 section 0) could provide relative measures

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1 of preferences (importance, acceptance) for any defined population of stakeholders for the array of
2 ecological, historic and sense-of-place outcomes across a defined set of cleanup and
3 restoration/redevelopment options for the site.

4 For the Leviathan example there are at least three ways that information about the impacts of
5 greatest concern to affected individuals might be obtained. The first would be to gather information
6 about the relative importance of the various services in this particular context through focus groups,
7 mental models, mediated modeling, deliberative processes and other similar methods. Similarly, for
8 services relating to Tribal uses, anthropological or ethnographic studies based on detailed interviews
9 can be used to determine the ecosystem features of most importance and the characteristics necessary
10 for suitable restoration or replacement.

11 The second approach would be to gather some basic information that could be used to judge
12 the importance of different services. This might be of the type used to construct environmental benefit
13 indicators. Examples would be: Water use data for the Washoe tribe and others in the vicinity of the
14 site (e.g., sources, quantities, purposes); harvesting information for the Washoe (e.g., what percent of
15 their harvesting of nuts, fish, etc. comes from the area impacted by the site); recreational use data
16 (Number of people visiting the area of the national forest impacted by the site for hiking, camping,
17 fishing, wildlife viewing); data on flooding potential and what is at risk in the vicinity of the site; data
18 on spiritual/cultural land use practices by the Washoe. The information regarding the Washoe could
19 be collected through interviews. It is not clear whether some of the other data exist or would have to
20 be collected.

21 The third approach would be a review of related literature and previous studies to draw from
22 what has been learned in other contexts. For example, previous Social Psychological surveys (not
23 specific to this site) or other expressions of environmental preferences/views (e.g., outcomes of
24 referenda, civil court jury awards, citizen juries, etc.) might provide insight into what people are likely
25 to care about in this context. Similarly, previous contingent valuation studies of existence value might
26 provide some (at least partial) indication of the likely importance of impacts on species such as bald
27 eagles (e.g., if they show that existence value is large). Likewise, previous studies of the value of
28 recreational fishing (e.g., from travel cost models) could be coupled with the use data above to provide
29 an initial indication of the importance of the impact on recreational fishing.

30 Aligning ecosystem services with risk assessment. There is not a single method that could be
31 identified which is focused on mapping prediction of ecological risk with production functions and the

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1 services that derive from those structural or functional ecological units. Qualitatively or visually, the
2 linkages can be represented by the creation of an ecological – social value conceptual model as
3 discussed previously in this section. Once a visual representation of the relationship between a
4 stressor impacting ecological production and the change in an ecosystem service has been mapped, the
5 Agency is still left with the challenge of quantification.

6 The Agency has already approached the development of complex ecological risk assessment
7 modeling tools (TRIM, EXAMS, AQUATOX) to estimate the fate and effects of chemical stresses on
8 the environment and has even coupled such exposure-effects models with ecological production
9 models to estimate population level effects. Although there not many examples of such integration it
10 would not be impossible for the Agency to focus on expanding such capability by exploring the world
11 of existing ecological production and ecosystem level models that exist in the literature (Roughgarden,
12 Joan 1998a and 1998b; Roughgarden, Jonathan, 2001).

13 A major gap in the current ecological modeling capability is coupling the aforementioned
14 modeling systems with models (or modules) that link ecological production models with explicit
15 ecosystem services that can be quantified. This is very important because such a tool could be used
16 not only to assess impacts and their acceptability but also as the quantitative basis for looking at the
17 benefits derived by investments in alternative remedial and redevelopment strategies. Without this
18 capability, the Agency is left with the narrow ability to look at risk reduction as the primary ecological
19 benefit from any action.

20 Testing remedial and redevelopment alternatives. Currently the typical comparison of
21 remedial alternative strategies includes two tests. The first test being does the action control risk to an
22 acceptable level. All of those technologies that pass that minimal benchmark then go through a second
23 test for cost-effectiveness. Therefore, if all technologies are adequate with regard to risk reduction
24 then the least costly is the obvious choice. What such an approach does is decouple remediation and
25 development, which leads to a delayed development process possibly off mark from what matters to
26 key stakeholders.

27 If alternatives can be compared based on benefits generated then it opens up a number of
28 methods that could be used to compare alternatives with or without stakeholder direct involvement.
29 As mentioned previously, Net Environmental Benefit Analysis (Efroymsen, 2004) is a framework for
30 comparing remedial/redevelopment alternatives on a basis of benefits generated. Obviously, the units
31 of those benefits could be in either monetized or non-monetized units. For example in Superfund

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1 sites, the value of an action could be expressed through methodologies such as Habitat Equivalency
2 Analysis (HEA) or Resource Equivalency Analysis (REA) (See Part e Section 0). Although HEA and
3 REA generally produce results in ecological units over time (e.g. discounted service acres years) the
4 cost of creation or replacement of those ecological units can be estimated in monetary terms (i.e.
5 replacement cost) . This approach does not provide a direct measure of the value of ecosystem
6 services, but it does support a comparison of the services provided under different options. For the
7 most part, we are looking to achieve a reasonably precise and representative measure of relative
8 benefits for comparing alternatives. Therefore, to the degree that other methods that measure
9 outcomes purely in ecological terms, such as the Biodiversity and Conservation Values approach
10 (Grossman, 2004, Stoms et. al., 2005) provide a useful basis for comparison among options they might
11 also be useful in conjunction with NEBA.

12 Comparison of alternatives via monetary/economic valuation methods might include hedonic
13 pricing studies to determine the economic impacts of the identified cleanup and redevelopment options
14 on adjacent residential property values. As well, input-output models (Editors note: comment was
15 received that we should verify if this is correct use of term) might be used to compare expected gains
16 to the local economy across the feasible set of redevelopment scenarios. Monetary/economic
17 assessments and models might also be used to estimate the expected long-term contributions to the
18 local economy from industrial development versus recreation/tourism-focused use options.

19 If stakeholders are involved in testing alternatives then their preferences or weighting of
20 alternatives could be assessed directly through group deliberative value assessment processes. This
21 would allow non-monetary methods such as ecological value assessment methods to be used as a basis
22 to compare changes in biodiversity, habitat quality, energy flow and other indicators of identified and
23 accepted bio-ecological goals, expressed in their own bio-physical terms, across the cleanup and
24 restoration/redevelopment alternatives. Formal social-psychological surveys of potential recreational
25 users and visitors/tourists could measure the relative preferences (importance, acceptance) across the
26 restoration/redevelopment plans (outcomes) under consideration from the perspectives of these
27 important groups. Parallel economic or monetary assessments, perhaps using contingent valuation and
28 or travel cost methods, could extend and cross-validate survey results, and provide dollar-denominated
29 value indices to facilitate analyses of tradeoffs with development costs and between recreation,
30 tourism and industrial development emphases at a site.

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1 Balancing tradeoffs. Because the measures provided by the most common social-
2 psychological survey methods are only relative (across the range of alternatives assessed) this would
3 leave the difficult task of resolving tradeoffs among ecological, historic and sense-of-place values, and
4 between these values and other values and costs, up to the decision maker. Given some consensus that
5 improved biodiversity, habitat quality, energy flow, and/or other biological outcomes were desirable
6 and important to stakeholders, ecological value assessment methods might provide effective and
7 suitable quantitative indices for making comparisons among identified management alternatives in
8 these terms. As with the social-psychological scales, however, ecological assessments would again
9 leave the multi-attribute tradeoff questions to be resolved by the decision maker. This can be an
10 appropriate allocation of decision making responsibilities in many policy contexts, but more
11 sophisticated survey approaches could help to overcome some of the limitations of having only
12 relative measures for multiple value dimensions (attributes), including protection of ecosystems and
13 ecosystem services. Conjoint survey methods (see Appendix A) require respondents to explicitly
14 make tradeoffs among multiple value dimensions (attributes), thus revealing the relative contribution
15 of each attribute (in the form of regression coefficients) to relative preferences among the cleanup and
16 restoration/redevelopment plans under consideration.

17 Managing a site like Avtex Fibers is very complex, with many interrelated and interacting
18 effects for ecosystems and for human society. Thus, a conjoint survey such as that proposed above
19 would most effectively be conducted in the context of an informed, deliberative process, providing a
20 limited set of motivated respondents with expert analyses and information about the inter-relationships
21 among the many potentially competing values at play. For example, respondents would likely require
22 more extensive instruction in the meaning of ecological measures (e.g., biodiversity, energy flow) and
23 how they related to aspects of the actions and outcomes of the alternative management plans than is
24 typically possible in any mass survey approach. In addition, in this context it could be useful for
25 respondents to receive some expert feedback about the possible implications of their expressed
26 preferences for management plans, as effects of environmental changes concatenate through
27 ecosystems and social systems on-site and off, and changing over time. It is important in this context
28 to recognize that the preferences that are derived (constructed) though such an informed deliberative
29 process would not be representative of the reactions of the broader populations of stakeholders. For
30 this reason, it may be important to also conduct less intensive survey procedures with larger samples to
31 better predict public response to the plans under consideration and to identify specific public

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1 information/education needs that should be addressed in communicating, justifying and implementing
2 the decision.

3 Communicating outcomes. Additionally, the Agency should advance their capacity to
4 communicate alternative futures and their associated benefits to stakeholders. Representation of
5 scientific information is often obscure to lay audiences. Communicating in terms of the benefits the
6 stakeholders can expect from proposed actions will help focus their interest. Additionally if there are
7 visual ways techniques to represent alternative futures based on different actions it will help
8 stakeholders understand the alternatives from an outcome basis. For example, both
9 monetary/economic and social-psychological assessment methods might make effective use of
10 perceptual representations (e.g., visualizations of revegetation options as viewed from adjacent homes
11 and prominent tourist and recreation sites and passageways) to improve stakeholders' understanding of
12 the implications of the various restoration/redevelopment alternatives under consideration. In any
13 case, the Agency can only benefit from developing communication tools that engage and satisfy the
14 local community's concerns and demonstrates recognition of their preferred outcomes.

15 Recommendation #5. *Develop the capability to utilize valuation techniques to provide a basis*
16 *to demonstrate performance and communicate the expected or actual outcome from Agency actions.*

17 If valuation concepts and techniques are incorporated early and often throughout the
18 contaminated property redevelopment process then as is suggested in Figure 7: Changing Focus from
19 Remediation to Redevelopment Would Benefit from Increased Integration of Valuation Analysis with
20 Traditional Process Steps, the Agency should be in a position to communicate with interested publics.
21 The expectation is that by effectively integrating consideration of ecosystem services and their derived
22 benefits into the selection of the remedial and redevelopment actions, managers will be able to
23 communicate "why" they selected the preferred options. Demonstrating to the public that there has
24 been a focus on ecosystem services that matter to them, and the ability to communicate in terms of the
25 benefits they will derive from the proposed actions, should lead to greater public acceptance of the
26 proposed plan forward.

27 Additionally, the presence a clearly defined sets of aligned actions and projected benefits
28 should make the selection of performance measures relatively straightforward. Communicating the
29 progress or challenges to such progress as the redevelopment proceeds should be facilitated by having
30 and using performance measures defined in terms of benefits that the interested public understands and
31 accepts as important.

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1 Additionally, the Agency should advance their capacity to communicate alternative futures and
2 their associated benefits. For example, the restoration plan for the Avtex site included replanting
3 and/or encouraging re-growth of three different forest types on appropriate locations within the site.
4 Accurate visualizations of the reforestation projects, including their expected growth over time would
5 be very useful for communicating the implications of alternative plans to stakeholders (only one plan
6 was actually proposed for the Avtex site), whether in an information context or for systematic value
7 assessments. Achieving and effectively using such visualizations would first require interactions
8 between foresters/forest ecologists and visualization experts (such as some landscape architects) to
9 create accurate and realistic representations of how the different forests would look from significant
10 viewpoints at different stages of the restoration program for each management alternative.
11 Psychologists, communications experts or other relevant social or decision scientists might then be
12 involved in creating appropriate vehicles and contexts for presenting the visualizations to relevant
13 audiences. Technical computer graphics expertise might also be useful in this context. Further
14 interdisciplinary collaboration would be required if the visualizations were to be accompanied by
15 information about expected wildlife or other ecological effects associated with each visualized forest
16 condition. All of this could be a prelude and a perceptual component of a conjoint value assessment
17 survey. The above example may seem a rather intricate process that will require significant time and
18 resources, but keeping in mind that many contaminated properties are under redevelopment for years
19 and in case of Superfund projects decades with proportional resource allocations, this level of effort
20 seems appropriate.

21 Recommendation #6. *Create formal systems and processes to foster an information-sharing*
22 *environment.*

23 Actively document lessons-learned from applications of valuation methods and share broadly
24 among program and project managers. Broad and rapid transfer of experience with integrating
25 valuation concepts and techniques into the process of contaminated site redevelopment should be a
26 lead objective for the Agency. In many ways no two local management situations are exactly alike, so
27 the Agency will ultimately build its capacity to utilize valuation to inform its local decisions through a
28 systematic approach of local case-specific demonstrations. The lessons learned from these trial efforts,
29 whether they are successes or failures need to be shared widely across the Agency with the regions,
30 program offices and the tool builders in the research organizations. There are a number of ways in
31 which the Agency could catalogue and share such experiences, such as reports, databases or BestNets

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(computer-based networks of users sharing best practices). Obviously, the Agency is in the best position to know how to build off their existing information exchange systems, but however it is done the information should be shared broadly.

Text Box 5: Charles George Landfill

From the late 1950s until 1967, the Charles-George Reclamation Trust Landfill, located 1 mile southwest of Tyngsborough and 4 miles south of Nashua, New Hampshire, was a small municipal dump. A new owner expanded it to its present size of approximately 55 acres and accepted both household and industrial wastes from 1967 to 1976. The facility had a license to accept hazardous waste from 1973 to 1976 and primarily accepted drummed and bulk chemicals containing volatile organic compounds (VOCs) and toxic metal sludges. Records show that over 1,000 pounds of mercury were disposed of and approximately 2,500 cubic yards of chemical wastes were landfilled. The State ordered closure of the site in 1983. That same year, the EPA listed the site on the NPL and the owner filed for bankruptcy. Samples from wells serving nearby Cannongate Condominiums and some nearby private homes revealed VOCs and heavy metals in the groundwater. Approximately 500 people live within a mile of the site in this residential/rural area; 2,100 people live within 3 miles of the site. The nearest residents are located 100 feet away. Benzene, tetrahydrofuran, arsenic, 1,4-dioxane, and 2-butanone, among others, had been detected in the groundwater. Sediments have been shown to contain low levels of benzo(a)pyrene. People face a potential health threat by ingesting contaminated groundwater. Flint Pond Marsh, Flint Pond, Dunstable Brook, and nearby wetlands are threatened by contamination migrating from the site.

EPA's involvement at the Site began with groundwater testing conducted by EPA contractor Ecology and Environment, Inc. during 1981 and 1982. The site was proposed for the National Priorities List (NPL) on October 23, 1981, and finalized on the NPL in September 1983. In September 1983 EPA also allocated funds for a removal action at the Site to replace the DEQE's temporary water line with another temporary but insulated water line. Other removal work included construction of a security fence along the northwestern entrance to the landfill, regrading and placement of soil cover over exposed refuse, and installation of twelve gas vents. A remedial investigation and feasibility study (RI/FS) were also begun in September 1983. The basis for the removal action was documented in the first ROD issued on December 29, 1983.

Text Box 6: Dupage County Landfill

The 40-acre tract of land that is now the Blackwell Landfill was originally purchased by the DuPage County Forest Preserve District (FPD) in 1960 and is centrally located within the approximately 1,200-acre Blackwell Forest Preserve. The landfill was designed to be constructed as a honeycomb of one-acre cells lined with clay. Approximately 2.2 million cubic yards of wastes were deposited in the landfill between 1965 and 1973. The principal contaminants of concern for this site are the volatile organic compounds (VOCs) 1,2-

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1 dichloroethene, trichloroethene and tetrachloroethene, detected in onsite groundwater at or
2 slightly above the maximum contaminant level (MCL). Landfill leachate contained all kinds
3 of VOCs and semivolatiles including benzene, ethylbenzene toluene, and dichlorobenzene; and
4 metals such as lead, chromium, manganese, magnesium, and mercury. VOCs and agricultural
5 pesticides have also been detected in private wells, down gradient of the site but at low levels.
6 Some metals (manganese and iron) have been detected above the MCLs in downgradient
7 private wells. Post-remediation, the site now consists mainly of open space, containing
8 woodlands, grasslands, wetlands, and lakes, used by the public for recreational purposes such
9 as hiking, camping, boating, fishing, and horseback riding. There are no residents on the FPD
10 property, and the nearby population is less than 1,000 people. The landfill created Mt. Hoy
11 which is approximately 150 feet above the original ground surface.
12
13
14

Text Box 7: Avtex Fibers Site

15
16
17 The Avtex Superfund site consists of 440 acres located on the bank of the Shenandoah
18 River within the municipal boundaries of Front Royal, VA. The site is bordered on the east by
19 a military prep school (grades 5 -12), on the south by a residential neighborhood, and on the
20 west by the Shenandoah River. From 1940 to closure in 1989 industrial plants on the site
21 manufactured rayon and other synthetics. Tons of manufacturing wastes and by-products
22 accumulated on the site, infiltrated into groundwater under the site and/or escaped into the
23 Shenandoah River. The Avtex Fibers site was proposed to the National Priorities List on
24 October 15, 1984, and the site was formally added to the list June 10, 1986. EPA began
25 removal activities at the Site in 1989 to address various threats to human health and the
26 environment. The cleanup/restoration plan called for most remaining wastes to be consolidated
27 on site and secured with a protective material (where needed), and a thick soil cover and
28 vegetation (cap).

29 Front Royal and is located in close proximity to the Appalachian Trail, the Shenandoah
30 National Park and George Washington National Forest, making it a major tourist center for the
31 Blue Ridge Mountains. Biologically, the Avtex site contains some residual forested areas,
32 open meadows and small wetland areas and more than a mile and a half of frontage along the
33 Shenandoah River. The proposed Master Plan for redevelopment, created through a formal
34 Multi Stakeholder Group process, divides the site into three areas: 1) a 240-acre River
35 Conservancy Park along the Shenandoah River combining ecological restoration and
36 conservation of native habitats; 2) a 25-acre Active Recreation Park with boat landings, picnic
37 shelters, and a developed recreational area including a visitor center and soccer fields; and 3) a
38 165-acre Eco-Business Park, featuring the refurbished historic former Avtex administration
39 building. Clean up of the Axtex site is on-going, and the redevelopment plan is being actively
40 pursued by local government agencies and private industry groups.
41

Text Box 8: Leviathan Mine Superfund Site

42
43
44 In May of 2000, the EPA added the Leviathan Mine site in California to the National
45 Priority List (NPL) of Superfund sites. The site is currently owned by the State of California,
46 but from 1951 until 1962 the mine was owned and operated by the Anaconda Copper Mining
47 Company (a subsidiary of ARCO) as an open pit sulfur mine. The mine property is 656 acres

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1 located in a rural setting near the Nevada border, 24 miles southeast of Lake Tahoe. The
2 physical disturbance from the mine itself is about 253 acres of the property plus an additional
3 21 acres of National Forest Service land. The site is surrounded by national forest. In
4 addition, it lies within the aboriginal territory of the Washoe Tribe and is close to several
5 different tribal areas.

6 The mine has been releasing hazardous substances since the time that open pit mining
7 began in the 1950's. Releases occur through a number of pathways, including surface water
8 runoff, groundwater leaching and overflow of evaporation ponds. In particular, precipitation
9 flowing through the open pit and overburden and waste rock piles creates acid mine drainage
10 (AMD) in the form of sulfuric acid, which leaches heavy metals (such as arsenic, cadmium,
11 copper, nickel and zinc) from the ore. These releases are discharged into nearby Leviathan
12 Creek and Aspen Creek, which flow into the East Fork of the Carson River. Pollution
13 abatement projects have been underway at the site since 1983. Despite these efforts, releases
14 continue today.

15 The releases of hazardous substances from the mine have significantly impacted the
16 area's ecosystem and the services it provides. In the 1950's structural failures at the mine that
17 released high concentrations of AMD into streams resulted in two large fish kills, and the trout
18 fishery downstream of the mine was decimated during this time. More recently, data have
19 documented elevated concentrations of heavy metals in surface water, sediments, groundwater,
20 aquatic invertebrates, and fish in the ecosystem near the site. This suggests that hazardous
21 substances have been transmitted from abiotic to biotic resources through the food chain,
22 thereby affecting many trophic levels. A recent assessment identifies seven categories of
23 resources potentially impacted by the site: surface water resources, sediments, groundwater
24 resources, aquatic biota, floodplain soils, riparian vegetation, and terrestrial wildlife. The
25 assessment identified five types of ecosystem services that might be provided by these
26 resources: aquatic biota (including the threatened Lahontan cutthroat trout) and supporting
27 habitat, riparian vegetation, terrestrial wildlife (including the threatened bald eagle),
28 recreational uses (including fishing, hiking, and camping), and tribal uses (including social,
29 cultural, medicinal, recreational and subsistence).

30 The process of determining compensatory damages and developing a response plan for
31 the site involves a number of different stages for which information about the value of these
32 lost services would be a useful input. For example, in accordance with Natural Resource
33 Damage Assessment (NRDA) regulation under the Comprehensive Environmental Response,
34 Compensation and liability Act (CERCLA), the Trustees for the site conducted a pre-
35 assessment screening to determine the damages or injuries that may have occurred at the site
36 and whether a natural resource damage assessment should be undertaken. This requires a
37 preliminary assessment of the likelihood of significant ecological or other impacts from the
38 contamination (corresponding to Step 2 in the process diagram, Figure 2 of this report). The
39 decision was made at that time (July 1998) to move forward with a Type B NRDA, which in
40 principle is a decision to move forward with an assessment of the value of the ecosystem
41 services that have been lost as a result of the site contamination. A Type B assessment
42 involves three phases: a) injury determination to document whether ecological damages have
43 occurred, b) quantification phase to quantify the injury and reduction in services
44 (corresponding to step 4 of the process diagram), and c) damage determination phase to
45 calculate the monetary compensation that would be required (corresponding to step 5 of Figure
46 2). In the Leviathan mine case, the Trustees proposed using resource equivalency analysis
47 (REA) based on a replacement cost estimate of the lost years of natural resource services to

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1 determine damages for all impacted services other than non-tribal recreational fishing. For this
2 latter ecosystem service , they proposed using benefit transfer to estimate the value of lost
3 fishing days. Finally, in the decision by EPA about whether to list the site on the NPL and the
4 subsequent Record of Decision (ROD) selecting a final remedy for the site, information about
5 the value of the ecological improvements from cleanup could play an important role, although
6 these decisions are often based primarily on human health considerations.
7

8
9
10 **Text Box 9: Net Environmental Benefit Analysis**

11
12 The net environmental benefit analysis (NEBA) framework shares the same theoretical
13 foundation as benefit-cost analysis. An important distinction is that, in NEBA only
14 environmental effects of an action are considered. The NEBA approach identifies and values
15 the primary environmental services that an area or portfolio of holdings may provide given
16 different land uses and actions (e.g., wildlife management, building roads and infrastructure,
17 siting facilities, discharging effluent, restoring stream habitat, etc.). The type, quantity, and
18 quality of environmental services provided by an area or waterway are determined, in part, by
19 the surrounding geographic landscape (i.e., land uses). The NEBA approach uses the recent
20 emphasis (e.g., NOAA, DOI, USFWS) in the ecological sciences to consider environmental
21 services within a landscape context. Proposed actions will affect the quality and quantity of
22 ecosystem services produced at the site or parcel differently. Some services may be improved,
23 some may not be affected, and some may be harmed. A systematic evaluation of these changes
24 in service flows is needed to make consistent comparisons across alternatives and to optimize
25 the achievement of environmental objectives at least cost.

26
27 NEBA is a method comprised of a set of agency approved and litigation tested techniques and
28 tools for quantifying the benefits of alternative land uses (e.g., restoration alternatives, land
29 reuse designs) or actions (e.g., remedial alternatives) that affect the environment. The NEBA
30 approach and quantification tools can be used to:

- 31 a) Estimate value of environmentally sensitive areas;
32 b) Develop and evaluate a suite of alternatives;
33 c) Provide a basis for balancing economic, human, and natural resource drivers affecting
34 proposed alternatives;
35 d) Support measures to weigh and rank alternatives that meet cost effective objectives;
36 e) Provide a means to expand the range of potentially acceptable alternatives;
37 f) Provide documentation that provides a defensible alternative analysis and selection;
38 g) Provide basis for establishing appropriate mitigation measures; and
39 h) Provide performance-based measures that can be used to conduct monitoring and
40 adaptive management activities.
41

42 When properly planned and implemented, the NEBA approach provides a systematic,
43 consistent, and defensible process that can significantly enhance stakeholder support for
44 selected environmental and land use planning decisions. This process also promotes the
45 selection of decisions that demonstrate a balanced win for the environment and the

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1 stakeholders.

2
3 Since NEBA is a framework the resources, data inputs and limitations are principally going to
4 be associated with whatever ecological models and an valuations tools that are selected.

5
6 Currently, NEBA is being applied at a local scale, although the size of some contaminated
7 properties and their impacts can extend to the regional scale (i.e impact of releases from a
8 contaminated site to a watershed). Spatial or temporal scale does not seem to be an intrinsic
9 limitation of NEBA rather more an indication of the experience in its application to date. As a
10 framework NEBA should be highly adaptable to different levels of data, detail, scope and
11 complexity.

12
13 Obstacles to its application would likely be more legal or regulatory rather than data or
14 information. As some regulations may exclude or not implicitly include a benefits test then
15 there may be organizational impedance to adding any additional steps. With regards to
16 limitations associated with adequate data or information, those limitations would or should be
17 controlled by the tools selected to support the NEBA process.

18
19 Uncertainty under NEBA would be controlled by the methods or tools selected to
20 support the process. Therefore whether the uncertainty associated with the output from a
21 NEBA evaluation was a formal or an informal characterization would likely vary from
22 application to application.

23
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- 25
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7 environmental annuities. Ecol. Econ. 11:35–41.
8
9

1 **3. VALUATION IN REGIONAL PARTNERSHIPS**

2 **3.1. EPA Role in Regional-scale Analysis of the Value of Ecosystems and Services**

3 Many important ecological processes take place at a landscape scale, making
4 regional analysis an appropriate scale at which to analyze the value of ecosystems and
5 services. For example, understanding habitat connectivity on landscapes, water and
6 nutrient flows through watersheds, or patterns of exposure and deposition from air
7 pollution in an airshed, require regional-scale analysis. There has been a vast increase in
8 publicly available spatially-explicit data on environmental, economic and social
9 variables. There has been a parallel expansion in the ability to display data visually in
10 maps, and to analyze spatially-explicit data using a variety of analytical models and
11 statistical methods. The increase in data and methods has opened up new frontiers for
12 regional-scale analysis of ecosystem and services. There is an active EPA extra-mural
13 research program under way for regional-scale analysis of ecosystems and services. For
14 example, EPA has funded research on restoring water infiltration in urbanizing
15 watersheds in Madison, Wisconsin, restoring multiple ecosystem functions for the
16 Willamette River, Oregon, decision support tools to meet human and ecological needs in
17 rivers in New England, and research examining multiple services from agricultural
18 landscapes in the upper Midwest. Region 4 has developed a tool for regional ecological
19 assessment (reviewed below) and assessments of ecosystem services have been
20 undertaken in other regions as well. Great potential exists, largely untapped to date, to
21 use this type of analysis to aid regional decision-making.

22 Many important decisions affecting ecosystems and the provision of ecosystem
23 services are taken at a regional scale by municipal, county, regional and state
24 governments. Examples of important regional-scale decisions affecting ecosystems and
25 ecosystem services include land-use planning and watershed management. Local and
26 state governments rarely have the technical capacity, or the necessary resources, to
27 undertake regional-scale analyses of the value of ecosystems or services, or to
28 incorporate the value of ecosystems or services into their decision-making processes.

29 Regional partnerships offer the potential for expanding local, state and EPA
30 capacity to value ecosystems and services. EPA regional offices have many opportunities

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1 to partner at a regional scale with local and state governments, regional offices of other
2 federal agencies, environmental non-governmental organizations and private industry. By
3 partnering with local government, other federal agencies, and the private sector, EPA
4 benefits by engaging important local stakeholders, gaining access to regional expertise,
5 and gaining access to decision-making on important regional-scale environmental
6 decisions. Local public and private partners benefit from access to EPA technical
7 expertise and resources. Such partnerships can improve the knowledge-base for decision-
8 making and improve the analysis of the value of ecosystems and services.

9 Unlike national rulemaking, where analysis is often constrained by specific
10 mandates, there is great latitude available at the regional level to experiment with novel
11 approaches to valuing ecosystems and services. Such experimentation may lead to
12 improved methods and practices with potential benefits well beyond the region in which
13 they are pioneered. The downside of not having legal or statutory requirements for EPA
14 to engage in regional partnerships or to undertake valuation of ecosystems or services at
15 the regional scale, is that EPA regional offices with limited resources and with a long list
16 of mandated activities, may have little time or resources to undertake such activities with
17 local partners. In addition, there may be limited expertise in regional offices for
18 undertaking at least some of the crucial steps that the Committee recommends in carrying
19 out valuation of ecosystems or services. For example, few regional offices have
20 economists on staff that can work on valuation exercises. Many of the potential benefits
21 of regional partnerships for valuing ecosystems or services at a regional level have not
22 been realized to date.

23 In analyzing the opportunities for regional partnerships, a C-VPESSE
24 subcommittee found it useful to explore several case studies that illustrate some potential
25 approaches to regional partnerships and regional-scale analysis of ecosystems and
26 services, including cases from Chicago, Portland, Oregon, and the Southeast Region. The
27 subcommittee studied the example of Chicago Wilderness, a regional partnership
28 involving EPA Region 5 and numerous local public and private partners, in greater depth.
29 The subcommittee met at EPA Region 5 Headquarters in Chicago on April 28, 2006 with
30 members of the partnership. The case studies included in this section are not meant to be
31 a comprehensive summary of the many regional-scale analyses undertaken by regional

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1 office of EPA that relate to the value of ecosystems and services. Rather, they provide
2 specific examples of approaches and issues likely to occur in doing regional-scale
3 analysis. In what follows, details about the case studies are used to illustrate several
4 general lessons about regional-scale analysis of the value of ecosystems and services and
5 the potential benefits of regional partnerships.

6 **3.2. Case Study: Chicago Wilderness**

7 Chicago Wilderness is an alliance of more than 180 public and private
8 organizations. Chicago Wilderness represents a bottom-up organization that reflects the
9 views of its member organizations. No single decision-maker or agency controls or
10 guides Chicago Wilderness. Chicago Wilderness pursues objectives, as defined by its
11 members, through consensus. The member organizations Chicago Wilderness are
12 brought together by a common interest in the environment of the Chicago metropolitan
13 area. They have agreed to have as their common goal within Chicago Wilderness “to
14 restore the region's natural communities to long term viability, enrich local residents'
15 quality of life, and contribute to the preservation of global biodiversity.” Chicago
16 Wilderness is pursuing its goals by attempting to create “green infrastructure” that will
17 support biodiversity, and maintain ecosystems and services linked to quality of life in the
18 Chicago metropolitan area.

19 As a member of the Chicago Wilderness, EPA Region 5 provides technical and
20 financial assistance, and facilitates the partnership. EPA expertise in Region 5,
21 particularly in natural sciences, has contributed to quantifying ecosystem services and
22 understanding how potential stresses affect ecosystems and the provision of services.
23 The partnership has produced several reports, including its Biodiversity Recovery Plan
24 and a green infrastructure map for the region. It has an active website for ongoing
25 outreach activities (see **Error! Reference source not found.** for references and full
26 listing).

27 **Table 10: Status of Valuation Work for Chicago Wilderness and Chronology of Valuation Effort**
28

Decision/document	Date	Source/URL
Biodiversity Recovery Plan	1999 (Award from APA in 2001 for best plan)	http://www.chicagowilderness.org/pubprod/brp/index.cfm Executive summary available at http://www.chicagowilderness.org

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		rg/pubprod/brppdf/CWBRP_chapter1.pdf
Chicago Wilderness Green Infrastructure Vision	Final report, March 2004	http://www.nipc.org/environment/sustainable/biodiversity/greeninfrastructure/Green%20Infrastucture%20Vision%20Final%20Report.pdf
Green Infrastructure Mapping		http://www.greenmapping.org/
A Strategic Plan for the Chicago Wilderness Consortium (See attachment 1 for Introduction)	17 March 2005	http://yosemite.epa.gov/SAB/sabcvpess.nsf/06347c93513b181385256dbf00541478/72c1b26a9d2087568525713f005832e1!OpenDocument
Chicago Wilderness Regional Monitoring Workshop Final report, by Geoffrey Levin	February, 2005	http://yosemite.epa.gov/SAB/sabcvpess.nsf/06347c93513b181385256dbf00541478/8c33ee9115d706e68525713f005784e6!OpenDocument
Center for Neighborhood Technology (CNT) – green infrastructure valuation calculator	2006 (?)	http://greenvalues.cnt.org/calculator

1
2 The web page for the Chicago Wilderness (<http://www.chicagowilderness.org/>) contains
3 a more complete chronology and links to many of these relevant documents, including
4 the Biodiversity Recovery Plan.

5 Technical expertise and practical experience in valuing the protection of
6 ecological systems and services is limited among members of Chicago Wilderness. There
7 is also limited capacity in Region 5 to undertake economic analysis of the value
8 ecosystem services. There is no specific legal authority that mandates that certain
9 analyses related to valuing ecosystems or services be undertaken as part of the work of
10 Chicago Wilderness. Though not required, quantifying values associated with the
11 conservation of greenspace and biodiversity could be helpful for Chicago Wilderness in
12 meeting its own stated objectives and in communicating its analysis with other groups
13 and the general public. Chicago Wilderness is interested in the valuation of ecosystems
14 and services, but has only begun to explore the opportunities for carrying out and
15 incorporating such valuation in its activities. Among the possible uses of additional
16 valuation tools identified by Chicago Wilderness members, including EPA Region 5, are:

- 17
- To inform decisions on where to establish green infrastructure and establish

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- 1 priorities for acquisition of land, for example by forest preserve districts and soil
2 conservation districts;
- 3 • To assess the value of preserving ground water and other ecosystem services
4 related to clean water;
 - 5 • To assess the relative value of investing in different research projects to establish
6 priorities for funding decisions;
 - 7 • To assess the relative value of conventional versus alternative development efforts
8 and to demonstrate conditions where development decisions that have positive
9 impacts on the environment might be in the financial interest of the developer;
 - 10 • To effectively communicate with residents of the Chicago region the value of
11 green infrastructure and biodiversity and how these are related to quality of life
12 for area residents.

13
14 In sum, Chicago Wilderness, like many regional partnerships, would benefit from the
15 ability to analyze the value of ecosystems and services, but is constrained by lack of
16 expertise and resources in doing so.

17 3.2.1 An Example of How Valuation Could Support Regional Decision-Making: Open-
18 Space Preservation in the Chicago Metropolitan Area

19 Valuation of ecosystems and services is often most useful when done in the
20 context of specific decisions contexts affecting the environment. The Subcommittee
21 chose a specific decision context, county open space referenda in the Chicago
22 Metropolitan area, to explore how the C-VPES approach to valuation could be useful to
23 support regional decisions.

24 Voters in four counties in northeastern Illinois passed referenda authorizing bonds
25 for land purchase for open space preservation or watershed protection. In November
26 1997, voters in DuPage County passed an open space bond for \$70 million. In November
27 1999, voters in Kane County and Will Counties passed bond issues of \$70 million in each
28 county for open space acquisition or improvement. The voters in McHenry County
29 passed a \$50 million bond for watershed protection. While these multi-million dollar
30 bond proposals put a substantial amount of money into efforts to preserve open space and
31 ecological processes in the region, they are insufficient to provide adequate protection for

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1 all worthwhile open space or watershed protection projects. Given this, input about what
2 lands should be purchased, or what management actions should be undertaken to
3 maintain or restore natural communities would help to ensure that these funds were
4 invested wisely.

5 For purposes of this exercise, three types of values from protecting natural
6 systems potentially relevant to the open-space and watershed protection will be
7 examined: a) species and ecological systems conservation, b) water quality and quantity,
8 and c) recreation and amenities. The water quality and quantity discussion will focus on
9 McHenry County because the bond issue there was explicitly directed towards watershed
10 protection. We follow the process outline in Part 1 of this report. The following sections
11 describe: a) the process of stakeholder involvement and input into defining values of
12 ecosystems and services of interest, b) predicting ecological impacts in terms of changes
13 in ecosystem services, and c) using methods to assess and characterize the values of
14 ecosystems and services.

15 3.2.2 Process of Stakeholder Involvement, Scientific and Technical Input, and Public
16 Participation

17 Several of the themes from Part 1 of this report are reflected in the planning
18 documents and activities of the Chicago Wilderness, including interdisciplinary
19 collaboration, broad involvement. Chicago Wilderness consists of over 180 members,
20 including local, state and regional governments. Partnership and participation are
21 included as goals and operating principles. The Chicago Wilderness Biodiversity
22 Recovery Plan (BRP) (see **Error! Reference source not found.**) discusses specific roles
23 for private property owners, local, state and regional governments, intergovernmental
24 agencies, and federal agencies. Actions of EPA that affect biodiversity and its role in
25 Chicago Wilderness are also highlighted in this document. The inclusive planning
26 process endorsed by Chicago Wilderness includes developing a common statement of
27 purpose, setting up three working groups (steering, technical, and advisory committees),
28 and working through nine planning steps, from visioning, development of inventories,
29 assessment of alternative actions, to adopting a plan.

30 Chicago Wilderness conducted workshops and meetings, to define
31 implementation strategies and to prioritize among its long- and short-term goals, which

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1 focus on the restoration and conservation of biodiversity broadly construed. For priority-
2 setting, several of the workshops included non-monetary valuation exercises with
3 qualitative rankings of importance. The BRP also references other measures, for example
4 the Nature Conservancy’s global rarity index, and polls (e.g., “According to a 1996 poll,
5 only two out of ten Americans had heard of the term “biological diversity.” Yet, when the
6 concept was explained, 87% indicated that “maintaining biodiversity was important to
7 them” (Belden and Russonello 1996).” BRP, p. 117). Chicago Wilderness also carried out
8 eight workshops to assess the status and conservation needs with regard to natural
9 communities in the area: four species addressing birds, mammals, reptiles and
10 amphibians, and invertebrates, and four (consensus-building) workshops on natural
11 communities addressing forest, savanna, prairie, and wetland. The natural communities
12 workshops developed overall relative rankings based on the amount of area remaining,
13 the amount protected, and the quality of remaining areas that incorporated fragmentation
14 and current management. The workshops also assessed relative biological importance”
15 for community types, based on “species richness, numbers of endangered and threatened
16 species, levels of species conservatism, and presence of important ecological functions
17 (such as the role of wetlands in improving water quality in adjacent open waters)” (BRP
18 Chapter 4, p. 41), and identified visions of what the areas should look like in 50 years.
19 The workshop participants judged the data as insufficient to allow quantitative
20 assessment of natural communities.

21 Two different groups of scientists and land managers identified a classification
22 scheme for aquatic communities, based on physical characteristics. Streams were
23 assigned recovery goals (protection, restoration, rehabilitation, and enhancement) or and
24 lakes assigned priorities (exceptional, important, restorable, and other; based on Garrison
25 1994-95) in this effort. Streams were assessed using the index of biotic integrity (IBI),
26 species or features of concern, the Macroinvertebrate Biotic Index (MBI), and abiotic
27 indicators. The workshops also assessed threats and stressors to streams, lakes and near-
28 shore waters of Lake Michigan.

29 Fostering public support through education and outreach is also an explicit goal of
30 Chicago Wilderness. Working with schools (including universities) is emphasized, but

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1 Chicago Wilderness also identifies individuals, agencies and organizations as targets for
2 outreach and involvement.

3 Chicago Wilderness provides an excellent example of an organization that has
4 made extensive efforts to engage the local community in figuring out what are the most
5 important features of ecosystems and services in the region, according to people who live
6 there. Two of the great strengths of Chicago Wilderness are the broad range of groups
7 included and the commitment to open processes that allow community input and
8 involvement. This process allows the participants themselves to define the objectives,
9 goals and priorities of the organization. As a result of the open and democratic process
10 and the extensive efforts to include multiple views and voices, its goals and objectives are
11 largely reflective of what people in the region view as important to conserve in their
12 region. The Committee believes that engaging local communities to gain a clear sense of
13 what various members of the public view as being of greatest value is a vital first step in
14 the process of valuing ecosystems and services. Doing so helps to focus scarce agency
15 resources on issues of prime importance as well as to promote partnership and dialogue.

16 The strengths of engaging local communities, however, also highlight some of the
17 difficulties involved. Different individuals and different member groups define value
18 differently. Some groups care more about restoring pre-settlement ecosystem conditions,
19 others are primarily motivated by issues of open space and recreation, while the primary
20 objective of others is to maintain water quality or conserve the region's biodiversity.
21 Because Chicago Wilderness is an organization based on consensus, they often cannot
22 make choices involving tradeoffs between worthwhile objectives. It is easy to say that
23 protecting biodiversity, protecting water quality, and providing open space and
24 recreational opportunities are all good things. It is hard to say how to choose when
25 getting more of one goal conflicts with getting more of another goal. The inability to
26 make tradeoffs among objectives limits the ability of Chicago Wilderness to make policy
27 recommendations or have an influence on decision-making. Part of the contribution of
28 the exercise of valuation is to highlight which goals are of greater importance and help
29 decision-makers make the difficult choices involving tradeoffs. In addition, the process
30 of community involvement and input is time consuming so that Chicago Wilderness is

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1 not well-placed to make rapid analyses or provide feedback on decisions that occur over a
2 short time period.

3 3.2.3 Landscape Level Analysis of Ecosystems and Services

4 Species Conservation and Ecological Systems Conservation.

5 Methods developed by NatureServe for identification and prioritization of
6 conservation actions through spatial representation and analysis of biodiversity and
7 conservation values have been applied across multiple scales and geographies. The
8 application of the method results in spatial representation of the uniqueness and
9 irreplaceability of biological and ecological diversity in a regional context. The methods
10 support planning efforts to sustain biodiversity, ecological integrity and ecological
11 services to identify best opportunities to meet stakeholder goals. The approach is based
12 on principles of conservation science, strives for complete transparency, and can provide
13 solutions that reflect different stakeholder values.

14 The key steps in applying the method are as follows:

15

- 16 a. Involve stakeholder to identify the biological, ecological and ecosystem
17 service targets of interest
- 18 b. Define standards that represent a viable occurrence for each target, and for
19 valuing the relative quality of each of these occurrences.
- 20 c. Define standards for measuring the conservation status of each target.
- 21 d. Create a “conservation value layer” for each target that represents the
22 conservation status of the element and the viability/service value of each
23 occurrence.
- 24 e. Create a “conservation value summary” that represents the composite
25 values of all conservation targets.
- 26 f. Map current land uses, policies, threats, economic values, and
27 compatibilities across the project landscape.
- 28 g. Analyze spatial solutions that address stakeholder goals and provide a
29 clear delineation of priority actions.

30

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1 Chicago Wilderness has generally followed the approach described above to
2 identify biodiversity and conservation values. The conservation targets that the Chicago
3 Wilderness has identified are described in detail in its Biodiversity Recovery Plan.

4
5 Water Quality and Quantity.

6 Water quality and quantity figure prominently in many ecological processes and
7 in the provision of many ecosystem services. Text Box 10 describes possible ecological
8 impacts and impacts on the provision of ecosystem services that are possible from the
9 protection or restoration of watersheds. In some instances, Chicago Wilderness and its
10 member organization have conducted prior studies making it possible to identify site-
11 specific ecological characteristics important to considerations of ecosystems and services.

12
13 **Text Box 10: Possible Ecological Impacts and Provision of Services from the Protection or**
14 **Restoration of Watersheds Based on the Work of Chicago Wilderness**

15
16 Surface water

- 17
- 18 • Availability—more water will be retained in the watershed because there
19 is less runoff from impervious surfaces
 - 20 • Periodicity of flows—changes in the hydrograph are mitigated because
21 precipitation will be captured in the soil and vegetation, and subsequently
22 released more slowly
 - 23 • Maintenance of minimum flows—there is a greater chance of maintaining
24 adequate minimum flows because of the dampening effects of intact
25 watersheds and continuation of subsurface flows.
 - 26 • Flooding—flooding is reduced because of the retention capabilities of the
27 intact watershed

28 Subsurface water

- 29
- 30 • Availability for domestic and industrial use—will be increased because
31 percolation and subsurface recharge will be enhanced by natural soil
32 surface and vegetation
 - Maintenance of wetlands—those habitats that depend on the water table or
subsurface flow will be enhanced because natural percolation and recharge

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processes will be maintained

Biological systems that depend upon water quantity

- Special status species—increased persistence of those habitats that depend on increased quantities of water in the watershed and containing protected species
- Specific habitats—increased water quantity and more uniform stream flows will support regionally important ecological communities, e.g., in-stream communities, bottomland forests, wetlands and wet prairies

Effect on water quality

- Pollution dilution—increased flows will dilute concentrations of organic and inorganic pollutants
- Assimilation of biotic pollutants—increased stream flows will permit greater opportunity for the assimilation of biological materials

For purposes of the following discussion, suppose that both stakeholders and experts decided that the most important ecological services to be used in comparing watersheds within the county were: a) minimizing flooding, b) maintaining or increasing groundwater recharge, and c) maintaining or increasing wetland communities. In reality, the most important ecological services related to water would be determined by the stakeholder involvement and input process discussed above in section 7.2.2.

Minimize flooding: The GIS database collected by Chicago Wilderness includes layers depicting rivers, streams, wetlands, forest lands, and floodplains. As a first approximation, historical records of flooding in McHenry County watersheds could be examined. Those watersheds with the greatest flooding could be identified. The analysis could then evaluate the potential for restoring floodplain forests and wetlands for mitigating flooding.

Maintain or increase groundwater recharge: The GIS database includes maps of aquifers and soils maps that described run-off and percolation rates for each soil type. Watersheds could be compared in terms of potential for aquifer recharge. The analysis could then consider the effects of alternative land use decisions on recharge (Arnold and Friedel, 2000).

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1 Maintain or increase wetland communities: Using topographic maps and GIS data
2 on rivers, streams, floodplains, forests, wetlands and land cover, watersheds within
3 McHenry County could be ranked in terms of potential wetlands minus current wetlands.
4 The areas within watersheds with the potential for expanding existing wetlands or
5 restoring wetlands could be measured.

6 There are a number of GIS data files available from McHenry County that can
7 assist understanding how protecting a given part of a watershed contributes to ecosystem
8 processes and services. What is often lacking, however, is a cause and effect relationship
9 that can be used to predict how provision of an ecosystem services will change with
10 changes in management or policy. It may be possible to transfer results from studies of
11 ecological services from other regions. For example, Guo et al. (2000) measured the
12 water flow regulation provided by various forest habitats in a Chinese watershed. If these
13 relationships are transferable, then estimates of the effect of a policy of restoring forest
14 habitat on water flow could be generated. Changes in water flow could then be used to
15 predict impacts on aquatic organisms including game fish production, on wetland and
16 their consequent production functions such as waterfowl, fisheries, wildlife viewing, etc.
17 (Kremen, 2005).

18 Recreation and amenities.

19 The third set of values that we include in this example are recreational and
20 amenity values. Unlike biodiversity conservation and water quality and quantity issues,
21 recreation and amenities do not have a large technical or natural science component to
22 them. It is useful to map locations of recreational facilities and of features related to
23 amenities. However, there is not a modeling component similar to what is necessary for
24 biodiversity conservation or water quality/quantity. The most important steps for
25 recreation and amenities come at the first stage, getting community input on what is
26 important, and the next stage on attempts to measure values.

27 Summary.

28 Chicago Wilderness has done an admirable job of collecting spatially-explicit
29 information relevant to land use, open space, recreation, biodiversity conservation, and
30 water quality and quantity issues. However, for this information to be relevant to
31 decisions that affect ecosystem, cause-and-effect relationships that can predict how

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1 policies choices would affect ecosystems and the provision of services are needed.
2 Chicago Wilderness often has fallen short on this score. In other words, Chicago
3 Wilderness does not have the kind of information at its disposal that would allow it to
4 estimate ecological production functions. Chicago Wilderness can be quite effective in
5 providing descriptive information, particularly in the form of maps, but will be limited in
6 the ability to analyze alternative policies and make recommendations about which
7 alternatives are preferable. For example, to invest the \$50 million approved by voters for
8 watershed protection in McHenry County in a way that will maximize the value of
9 ecosystems and services, a decision-maker needs to know how taking particular actions
10 affect ecosystems and the provision of services that people in the region have identified
11 as important.

12 Gathering the necessary technical and scientific expertise to predict how policy
13 choices will affect ecosystems and the provision of services is a difficult task and one that
14 introduces another potential problem. The experts best placed to provide evidence may
15 be tempted to substitute their values on what is important for those of the stakeholders
16 and community that ideally set the objectives for the organization. For example, defining
17 the levels at which targets can be considered as being met for conserving biodiversity
18 involves judgment. Different judgments used in models may give rise to different sets of
19 recommendations. Making sure that the results of the analysis reflect the values of the
20 community rather than the values of the expert requires honest communication as well as
21 commitment on the part of experts to faithfully carry out the stated desires of the
22 community.

23 When there are tradeoffs among different services, habitat protection versus
24 improvements in water quality for example, then information about the value of various
25 aspects of ecosystems and services is necessary in order to inform decision-makers about
26 what alternatives are more beneficial for the community. This requires information about
27 relative values that goes beyond understanding the ecological impacts of management
28 and policy alternatives.

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1 3.2.4 Valuation of Changes in Ecosystems and Services in Monetary and Non-
2 Monetary Terms

3 As noted in other parts of this report, there are many different ways to approach
4 valuation of ecosystems and services. This section begins with a discussion of the
5 potential contributions that valuation could make for Chicago Wilderness and is followed
6 by brief reviews of possible valuation methods that could be applied. The discussion of
7 possible valuation methods goes well beyond what Chicago Wilderness has actually done
8 in the valuation realm. Chicago Wilderness has conducted very few valuation studies to
9 date and largely lacks the resources and the expertise to do so.

10 The Role of Valuation.

11 The primary goal of Chicago Wilderness “is to protect the natural communities of
12 the Chicago region and to restore them to long-term viability.” As noted above, this goal
13 was derived with active input from member organizations and represents a consensus
14 view of their values. In some sense, the important valuation exercises for Chicago
15 Wilderness were carried out at the first stage where Chicago Wilderness engaged the
16 community and gathered feedback on what it felt was important. This process resulted in
17 an important statement about the values held by the collection of organizations that
18 constitute Chicago Wilderness. Given this understanding and the clear statement of the
19 main goal of the organization, it may be argued that formal valuation studies that try to
20 quantify the monetary value of alternatives are of secondary importance. Of primary
21 importance is to understand how various potential strategies contribute to the protection
22 and restoration of natural communities, or to the provision of ecosystem services. The
23 primary goal could be accomplished with methods developed by NatureServe for
24 identification and prioritization of conservation actions through spatial representation and
25 analysis of biodiversity and conservation values, as discussed above. Chicago
26 Wilderness has, in fact, devoted most of its attention to stakeholder involvement and to
27 assessing biophysical measures of the status of natural communities and much less
28 attention to quantitative measures of value, monetary or otherwise.

29 With a clearly stated single objective, such as “to protect natural communities,”
30 economic analysis may be largely restricted to estimating the cost of various potential
31 strategies to achieve that objective. Combining information about how various potential
32 strategies contribute to the protection and restoration of natural communities along with

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1 information about the cost of these strategies is the main information necessary for cost-
2 effectiveness analysis. Cost-effectiveness analysis addresses the issue of how best to
3 pursue an objective given a budget constraint. In cost-effectiveness analysis, there is no
4 need to estimate the value of protecting natural communities or of ecosystem services.

5 Of course, things are rarely so clear. Even with a single stated goal such as “to
6 protect natural communities,” there will be often multiple dimensions and tradeoffs
7 among dimensions that require the analyst to go beyond cost-effectiveness analysis. For
8 example, in protecting natural communities, there may be tradeoffs between protecting
9 more of one type of natural community versus another. When there are multiple natural
10 communities of interest, or multiple ecosystem services of interest, it becomes important
11 to address questions of value. Is it more valuable to allocate more resources to restoring
12 upland forest or wetlands? Is it more valuable to mitigate flood risk or improve water
13 quality? Such questions can only be addressed by comparing the relative value attached
14 of different natural communities or services.

15 Monetary valuation of the protection of natural communities may be important for
16 Chicago Wilderness, and more broadly to society at large, for several reasons. First,
17 when there are multiple sources of value generated by protecting natural communities
18 (e.g., species conservation, water quality, flood control, recreational opportunities,
19 aesthetics, etc), monetary valuation provides a way to establish the relative importance of
20 various sources of value. With “prices” or “values” attached to different ecosystem
21 services, one can compare alternatives on the basis of the overall value generated.
22 Second, some biological concepts such as “biodiversity” are multi-faceted. How one
23 makes tradeoffs between different facets of biodiversity conservation, or among
24 protection of different natural community types, is the ultimately the same question as
25 how one makes tradeoffs among multiple objectives. Again, establishing prices on
26 different components of biodiversity or on different natural communities allows for
27 analysis of tradeoffs between components and an assessment of the overall value of
28 alternatives. Finally, monetary valuation may facilitate communication about the
29 importance of protecting and restoring natural communities in terms more readily
30 understood by the general public.

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1 Value may also be addressed using non-monetary valuation. If what is needed is
2 to assess tradeoffs between protection of different natural communities or among
3 different services, this may be done most directly by making such comparisons without
4 the additional complication of trying to convert these values into monetary terms. In
5 other words, it may be far easier for people to answer questions about whether they think
6 it more important to provide additional protection of forests versus wetlands, as
7 compared to asking about the monetary valuation of forest protection and the monetary
8 valuation of wetland protection.

9 Valuation of Species Conservation and Ecological Systems Conservation.

10 Protecting natural communities may be done for reasons related to the provision
11 of ecosystem services, or it may be done just because people value intact natural
12 communities (e.g., existence value or intrinsic value). The only methods currently
13 accepted by economists for estimating non-use values, such as the existence value of
14 natural communities or biodiversity, are stated preference methods: contingent valuation
15 (CVM) and conjoint analysis. In trying to estimate of the value of protecting species and
16 ecological systems, Chicago Wilderness could survey respondents in the Chicago area
17 using CVM or conjoint analysis. Alternatively, Chicago Wilderness could attempt to use
18 a benefits transfer approach by applying the results of relevant surveys done in other
19 locations. The advantage of obtaining a monetary value for the conservation of species
20 and ecological systems through CVM or conjoint analysis is that it would allow Chicago
21 Wilderness to calculate a total economic value for alternative strategies. Without using
22 CVM or conjoint analysis, Chicago Wilderness could not include non-use values and
23 would be able to estimate a partial economic value for each strategy.

24 Any effort to place a monetary value on non-use values through stated preference
25 methods raises the questions of whether monetary values are commensurate with the
26 types of values that Chicago residents attach to protecting natural communities. In
27 discussing the importance of protecting biodiversity, Chicago Wilderness emphasizes that
28 a survey of public attitudes regarding biodiversity involving Chicago focus groups found
29 that “responsibility to future generations and a belief that nature is God’s creation were
30 the two most common reasons people cited for caring about conservation of
31 biodiversity.” (Biodiversity Recovery Plan, p. 14.) CVM valuation of the bequest value

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1 of biodiversity might be consistent with measuring “responsibility to future generations,”
2 although the respondents in the focus group were presumably thinking in moral rather
3 than monetary terms. Strong differences of opinion exist on whether it is appropriate to
4 try to capture such notions as “stewardship” or “moral values” in monetary terms using
5 stated preference methods.

6 Deliberative valuation exercises using citizen juries or other small focal groups
7 might be a particularly useful means of evaluating tradeoffs among potential strategies to
8 protect natural communities in the Chicago Wilderness context. Under deliberative
9 valuation, experts would work with a small group of selected individuals in the Chicago
10 area to determine comparative values for parcels of land through a guided process of
11 reasoned discourse. Deliberative valuation might enable participants to develop more
12 thoughtful and informed valuations, to better tradeoff among multiple factors, and to
13 engage in a more public-based consideration of values. Experts could use deliberative
14 valuation either to try to come up with monetary comparisons of the values of the
15 alternative properties or with weights that could be used to aggregate multiple layers of
16 data.

17 Monetary values derived through deliberative valuations may differ considerably
18 from traditional private values, both because of the consent-based choice rules that
19 deliberative valuation employs and the explicitly public-regarded nature of the valuation
20 exercise. Recent analysis suggests that deliberative valuations may aggregate individual
21 values in a manner that systematically departs from the additive aggregation procedures
22 of standard cost-benefit analysis (Howarth & Wilson, 2006).

23 Valuation of Water Quality and Quantity.

24 Changes in water quantity can be valued either because there is too much (flood
25 control) or too little water (water scarcity).

26 Flood control: one approach to measuring the value of flood control is to measure
27 avoided damages with reduction in probabilities of flooding. Several studies of the value
28 of preserving wetlands for flood control have been undertaken in Illinois including
29 studies of the Salt Creek Greenway (Illinois Department of Conservation, 1993; USACE,
30 1978) and the value of regional floodwater storage from forest preserves in Cook County
31 (Forest Preserve District of Cook County Illinois, 1988). The later study found estimated

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1 flood control benefits of \$52,340 per acre from forest preserves (Forest Preserve District
2 of Cook County Illinois, 1988).

3 Water availability: another important ecosystem service in many metropolitan
4 areas is the provision of clean drinking water. Protection of ecosystems may help
5 reducing the fluctuation of water availability by storing water during wet periods and
6 gradually releasing it during dry periods. Ecosystems protection may also be beneficial is
7 providing relatively clean water for municipal supply. There is also value of surface
8 recharge of aquifers (NRC 1997). The value of providing clean drinking water to the
9 general public is extremely high, far exceeding the costs of supplying it whether by
10 natural or human-engineered means. Because it is not a question of whether to supply
11 clean drinking water but how to supply it, replacement cost can be used a method to
12 value the contribution of ecosystems to the provision of clean drinking water.

13 Valuation of Recreation and Amenities.

14 A large literature in environmental economics exists on estimating the values of
15 various forms of recreational opportunities and amenities created by the natural
16 environment. Typical methods used by economists to estimate the monetary value of
17 recreation and amenities include hedonic property price analysis, travel cost, and stated
18 preference. In addition, there is a smaller literature that uses evidence from referenda
19 voting to infer values for open space and other environmental amenities.

20 Applications of the hedonic property price model are a common method for
21 estimating the value of environmental amenities, especially in urban areas because of the
22 availability of large data sets on the value of residential property values. The hedonic
23 property price model has been applied to estimate the value of air quality improvements
24 (e.g., Ridker and Smith 1967, Smith and Huang 1995) living close to urban parks (e.g.,
25 Kitchen and Hendon 1967, Weicher and Zeibst 1973, Hammer et al. 1974), urban
26 wetlands (Doss and Taff 1996, Mahan et al. 2000), water resources (e.g., Leggett and
27 Bockstael 2000), urban forests (e.g., Tyrvaianen and Miettinen 2000), and general
28 environmental amenities (e.g., Smith 1978, Palmquist 1992). Given the large number of
29 residential property sales in the Chicago area and existing spatially-explicit data bases on
30 many environmental attributes, there is great potential for Chicago Wilderness to utilize

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1 such studies to estimate values of various environmental amenities. This method has not
2 been used by Chicago Wilderness to date.

3 A large literature also exists on the value of recreation sites using the travel cost
4 method. With the large number of visitors to Lake Michigan beaches, forest preserves,
5 and parks in the Chicago metropolitan area, there is great potential for Chicago
6 Wilderness to apply travel cost to estimate the value of recreational activities. There
7 have been several applications of travel cost studies in urban areas (e.g., Binkley and
8 Hannemann 1978, Lockwood and Tracy 1995, Fleischer and Tsur 2003). To date, these
9 methods have not been applied by Chicago Wilderness.

10 Stated preference methods can also be used to estimate the value of recreational
11 opportunities and environmental amenities. One such study has been done for Chicago
12 Wilderness. Kosobud (1998) used a contingent valuation survey to estimate the
13 willingness-to-pay for the recovery or improvement of natural areas in the Chicago
14 region. Kosobud found an average willingness-to-pay for expanded natural areas of
15 approximately \$20 per household per year. Extrapolated over the number of households
16 in the region this would generate about \$50 million in benefits from expansion of natural
17 areas in the region per year.

18 Finally, there is a small but growing literature that analyzes the results of voting
19 behavior in referenda involving environmental issues to estimate values. In particular,
20 studies have analyzed the value of open space using results of voting on open space
21 referenda (Kline and Wichelns 1994, Romero and Lissero 2002, Vossler et al. 2003,
22 Vossler and Kerkvliet 2003, Schläpfer and Hanley 2003, Schläpfer et al. 2004, Howell-
23 Moroney 2004a, 2004b, Solecki et al. 2004, Kotchen and Powers 2006, Nelson et al.
24 2007). As noted above, several counties in the Chicago metropolitan area have passed
25 referenda authorizing bonds to purchase open space or for watershed protection. Though
26 the number of referenda is relatively small, making it difficult to generalize or make
27 comprehensive statements about values, analysis of the results of these referenda could
28 provide insights into the values of different segments of the public for various
29 environmental amenities.

30 Summary.

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1 Application of valuation methods would generate quantitative estimates of the
2 value of the protection of ecosystems and the provision of various ecosystem services.
3 This information could be of great use to decision-makers in evaluating alternative
4 strategies to protect natural communities. Valuation studies could also be quite useful in
5 communicating consequences of various alternatives to the general public. A number of
6 valuation methods could be usefully applied by Chicago Wilderness for these purposes.

7 To date, however, Chicago Wilderness has initiated very little valuation research
8 There have been some attempts to collect information about the value of protecting
9 natural communities and ecosystem services (e.g., Kosobud 1998), but this effort has not
10 been comprehensive or systematic. This contrasts with the major efforts undertaken to
11 garner stakeholder involvement and input into setting the goals for the organization, and
12 the large-scale effort collecting technical and scientific knowledge to characterize current
13 status of ecosystems and species. In part, the lack of valuation activity is the result of the
14 mix of expertise of the individuals involved in Chicago Wilderness. In part, the lack of
15 valuation activity is the result of the choice made by the organization about the set of
16 activities most important to it (which is a different sort of revealed preference). Interest
17 exists within Chicago Wilderness to include economic and other social science
18 approaches to study the value of protecting natural communities, but there has not been
19 the right mix of available expertise and circumstances to make this a reality.

20 **3.3. Other Case Studies: Portland, Oregon, and the Southeast Region**

21 3.3.1 Portland, Oregon Assessment of the Value of Improved Watershed Management

22 The city of Portland, Oregon, facing potentially major expenses from meeting its
23 obligations under the Clean Water Act, Superfund, and Endangered Species Act, decided
24 to invest in an analysis of ecosystem impacts and the value ecosystem services that would
25 result from improved watershed management. By taking a systems approach and
26 considering the multiple benefits of actions, Portland officials hoped to find more
27 effective watershed management that would both save the city money and improve the
28 welfare of its citizens. Of primary interest were impacts on flood abatement, water
29 quality, aquatic species (salmon in particular), human health, air quality, and recreation.
30 The City of Portland's Watershed Management Program requested David Evans &
31 Associates and ECONorthwest to undertake the study, which was completed in June

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1 2004 (David Evans & Associates and ECONorthwest, 2004). The C-VPESST received a
2 briefing on the project on September 13, 2005. Though the project was not an example
3 of a regional partnership with EPA, the Committee was impressed with the analysis and
4 results of the project. The project provides one of the best current examples of the kind
5 of landscape-scale analysis of the value of ecosystems and services and exemplifies many
6 of the recommendations of the Committee.

7 Portland city officials realized that they only understood a portion of the benefits
8 of improved watershed management. To be able to make intelligent decisions about
9 watershed management, these officials wished to have a more complete accounting,
10 which required applying methods that could quantify a range of normally un-quantified
11 ecosystem benefits. The project aimed to expand the range of ecological changes that are
12 valued, focusing on those changes in ecosystems and their services that are likely to be of
13 greatest concern to people. From the beginning, the effort attempted to solicit input from
14 the public and important stakeholder groups about important ecological impacts. In
15 addition to the value of direct flood-abatement impacts, the study monetized the benefits
16 of air quality, amenity, and recreational improvements.

17 In order to carry out the project, both biophysical and economics analyses were
18 commissioned. The biophysical analyses included studies of hydrology and flooding
19 potential, water quality, water temperature, habitat analysis for salmon and other aquatic
20 species, habitat analysis for birds and other terrestrial species along riparian buffers, and
21 air quality impacts (ozone, sulfur dioxide, carbon monoxide, carbon, particulates). The
22 economic analyses included studies of the impact of ecosystem changes on property
23 values, including public infrastructure, residential and commercial property, the value of
24 flood risk reduction, the value of amenity and recreation, and the value of impact on
25 changes on human health.

26 The project used a “system dynamics” approach that most closely resembles what
27 the Committee refers to as production function analysis. The approach linked
28 management changes, such as flood project alternatives, to a range of ecological changes.
29 These ecological changes were analyzed for the effect on various ecosystem services.
30 Finally, the economic analysis attempted to value the changes in various ecosystem
31 services. The ecological and economic analyses were largely conducted by separate

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1 teams. However, the project was designed to provide a close linkage between ecological
2 results and economic valuation.

3 Of particular note in this study was the emphasis on focusing the analysis to
4 estimate the change in values that would occur under various management alternatives.
5 Rather than simply a static description of current conditions, which is the predominant
6 form of information collected by Chicago Wilderness, the approach taken here tried to
7 estimate cause-and-effect relationships that would allow the systematic appraisal of the
8 set of consequences of alternative policy or management decisions. This focus, along
9 with a systems approach capable of incorporating multiple benefits, makes this an
10 effective vehicle to study the net benefits of alternative management options.

11 This case provides a good example of potential benefits of integrated regional
12 level analysis. The project undertook an integrated approach capable of analyzing the
13 impact of alternative management actions on ecological systems and the consequent
14 changes in the value of ecosystem services. Attempts were made to solicit input from the
15 public in the design of the project so that it captured the impacts about which the public
16 had the greatest interest. Results of the project were presented with a graphical interface
17 that allowed stakeholders to run scenarios and see the resulting impacts based on
18 underlying biophysical and economic models. The analysis effectively deployed existing
19 methods and estimates but it did not attempt to develop or test new approaches or
20 methods.

21 The project also aptly illustrates some of the potential problems and limitations in
22 undertaking detailed quantitative landscape-scale analysis. Inevitably in this type of
23 analysis there are data gaps and gaps in understanding. Gaps in understanding include
24 how ecological systems will be affected by changes in management actions, how this will
25 affect the provision of ecosystem services, and the consequent value of those services.
26 For example, how will songbird populations change in response to changes in the amount
27 and degree of fragmentation of habitat? What is the value to residents of Portland of
28 changes in songbird populations? The study often had to use benefits transfer methods
29 from cases quite different from the Portland context to generate estimate of values.

30 Though this case study was commissioned by the City of Portland and had
31 minimal EPA involvement, the Committee felt that this study was a good example of the

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1 type of systematic and integrated approach to valuing the protection of ecosystems and
2 services advocated by the Committee. In particular, this case study aptly illustrated the
3 sequence of steps, from input from stakeholders, through characterizing change in
4 ecosystem functions under various alternative policy and management options, to values
5 of services under alternatives. The case study shows the great potential for this type of
6 analysis to provide important and useful information to decision-makers.

7 3.3.2 Southeast Ecological Framework Project (EPA Region 4)

8 The Southeast Ecological Framework (SEF) project represents a unique regional
9 approach for the identification of important ecological resources to conserve across the
10 southeastern United States. This region is one of the fastest growing regions in the US.
11 Despite this, it still harbors a significant amount of globally important biodiversity and
12 other natural resources. The SEF is designed to meet EPA's goals of gathering and
13 disseminating information pertinent to the ecological condition of a region. The ultimate
14 SEF project goal is for the project results to enhance regional planning across political
15 jurisdictions and to help focus federal resources to support state and local protection of
16 ecologically important lands. The work was completed by the Planning and Analysis
17 Branch of EPA Region 4 and the University of Florida in December of 2001.

18 The SEF applied a regional landscape analysis approach that represents
19 conservation priorities and threats across the region in order to sustain critical ecological
20 and biological values in the region, This approach builds from existing conservation areas
21 and adds additional conservation areas and connecting corridors in order to secure and
22 sustain the protection of critical native biodiversity and landscape functions. The
23 conservation significance is determined from variables that characterize habitat type,
24 protected areas and presence of rare species. The methodology is designed to meet
25 standards of transparency and repeatability, and can be updated with new data. The GIS
26 decision support approach provides a means to integrate complex data at a landscape
27 scale to aid decision-making.

28 This framework has been developed for the eight southeastern states in EPA
29 Region 4 (Alabama, Florida, Georgia, Kentucky, Mississippi, North Carolina, South
30 Carolina, , and Tennessee). This project has created a new regional map of priority
31 natural areas and connecting corridors, along with geographic information system (GIS)

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1 tools and spatial datasets. The framework identified 43% of the land that should be
2 protected and managed for specific societal benefits. Two additional applications of the
3 SEF were developed to demonstrate its utility for conservation planning at the sub-
4 regional and local scales. This approach is now being evaluated for utility in other
5 regions and nationally.

6 The SEF differs from the prior two case studies (Chicago Wilderness and City of
7 Portland) because it focuses on a broad regional analysis, eight states, rather than a single
8 metropolitan area or watersheds within a metropolitan area. The SEF also differs in that
9 it focuses almost exclusively on habitat conservation rather than a broad suite of
10 ecosystem services. The SEF did not undertake an extensive stakeholder involvement
11 process to set its objective, rather it started with the focus on habitat conservation. It also
12 does not attempt to combine economic analysis with ecological analysis to value the
13 protection of ecosystems or services in monetary terms. Discussion of values focuses on
14 “conservation value,” which is the ability to sustain species and ecological processes. In
15 this regard, the SEF is a good tool to carry out regional analysis of ecological
16 components, particularly habitat conservation. Because of its focus, the level of scientific
17 knowledge underpinning the SEF is in general far higher than in the other case studies.
18 However, it was not designed to include extensive input from stakeholders on which
19 ecological consequences are of greatest importance, as was particularly true in the case of
20 Chicago Wilderness, or to integrate ecological analysis with economic or other social
21 science approaches to discern effects on changes in value, as was particularly true in the
22 Portland example. An important challenge facing regional analysis is how to figure ways
23 to incorporate a rigorous ecological approach capable of showing the range of ecological
24 impacts from alternative policy and management decisions, with stakeholder involvement
25 and input on what consequences are of greatest importance to them, with rigorous
26 evaluation of changes in value under alternative decisions, at a broad regional scale like
27 the eight-state Southeast region.

28 **3.4. Summary and Recommendations**

29 Regional-scale analysis has great potential to inform decision-makers and the
30 general public about the value of protecting ecosystems and services. Recent increases in
31 publicly available spatially-explicit data and a parallel expansion in the ability to display

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1 and analyze such data make it feasible to undertake comprehensive regional-scale studies
2 of the value of protecting ecosystems and services. Many important decisions affecting
3 ecosystems and the provision of ecosystem services are taken at a regional scale by
4 municipal, county, regional and state governments, but local and state governments rarely
5 have the technical capacity, or the necessary resources, to undertake regional-scale
6 analyses of the value of ecosystems or services. Regional-scale partnerships between
7 EPA Regional Offices, local and state governments, regional offices of other federal
8 agencies, environmental non-governmental organizations and private industry could aid
9 both EPA and regional partners. Such partnerships offer great potential for improving
10 science and management for protecting ecosystems and enhancing the provision of
11 ecosystem services.

12 At present, however, this potential is largely unrealized. The valuation of
13 ecosystems and services has not been a high priority for EPA regional offices largely
14 because of tight agency budgets and the lack of specific legal mandates or authority. To
15 date, regional offices have not undertaken the valuation of ecosystems and services at a
16 regional scale in a comprehensive or systematic fashion. As the case studies have shown,
17 however, there are some innovative and promising directions that various regional offices
18 have pursued despite limited budgets and lack of specific legal mandates.

19 The Committee sees great value in undertaking a comprehensive and systematic
20 approach to valuing ecosystems and services at a regional scale. Realizing the great
21 potential of regional-scale analyses, however, will require a significant increase in
22 resources for regional offices and, in some cases, a somewhat different mode of
23 operation. To reach the potential for regional-scale analysis of the value of ecosystems
24 and services, the Committee makes the following set of recommendations.

25

- 26 • EPA regional staff should be given adequate resources to develop expertise
27 necessary to undertake comprehensive and systematic study of the value of
28 protecting ecosystems and services. Increased expertise is needed in several
29 areas:
 - 30 • Economics and social science: there is very limited expertise at the
31 regional level to undertake economic or other social assessments of value.

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- 1 There is a pressing need to increase expertise in this area among regional
2 offices.
- 3 • Processes of stakeholder involvement.
 - 4 • Ecology: regional staffs have greater expertise in ecology than in
5 stakeholder involvement, economics or other social sciences, but
6 doing systematic approaches to ecosystem services will require
7 additional ecological staff. In particular, of greatest utility would
8 be ecologists with expertise in assessing likely changes in
9 ecosystem structure and function under alternative management
10 options and how this would translate to changes in ecosystem
11 services (“ecological production functions”).
 - 12 • Integrated research teams: a systematic and comprehensive approach to valuing
13 the protection of ecosystems and services requires that ecologists and other
14 natural scientists, and economists and other social scientists work together as an
15 integrated team. Regional-scale analysis teams should be formed to undertake
16 valuation studies. Social scientists and natural scientists making up the team
17 should participate in an integrated manner from the beginning of the project to
18 design and implement valuation studies that incorporate stakeholder involvement,
19 ecological production function and valuation components.
 - 20 • Community input and involvement: gathering extensive stakeholder input is of
21 great importance to establish the set of ecological consequences of greatest
22 importance to the community at large. All regional-scale analyses of the value of
23 ecosystems and services need to include stakeholder involvement at an early stage
24 to ensure that subsequent ecological, economic and social analyses are directed
25 toward those ecosystem components and services deemed of greatest importance
26 by affected communities. As the Chicago Wilderness example illustrates
27 different individuals and different groups see ecosystems in different lights and
28 have different objectives (“beauty is in the eye of beholder”). It is important to
29 understand what various communities view as being valuable (bottom-up) rather
30 than asserting what is valuable (top-down). Gathering such input is easier at a
31 more local scale such as in the Chicago and Portland examples, than at broader

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- 1 regional scales such as in the Southeast Region example. An important question
2 that should be addressed by EPA regional offices is how to develop effective
3 stakeholder involvement at broader regional scales.
- 4 • Misapplication of valuation: there is a desire expressed by some EPA staff to be
5 given a value for an ecosystem component or services that they can then apply to
6 their region (e.g., a constant value per acre of wetland or wildlife habitat). Such
7 short-cuts to the valuation process are typically uninformed by local social,
8 economic and ecological conditions and often generate uninformative results.
9 This approach to valuation should be avoided.
 - 10 • Information exchange: regional staffs need to be able to learn effectively from
11 efforts to value the protection of ecosystems and services being undertaken by
12 other regional offices and extra-mural research. EPA regional offices should
13 document valuation efforts and share them with other regional offices, with
14 EPA's National Center for Environmental Economics, and with EPA's Office of
15 Research and Development. Each regional office should also be encouraged to
16 publish their studies.
 - 17 • Extra-mural research: future calls for proposal for extra-mural research should
18 incorporate the research needs of regional offices for systematic valuation studies.
19 Doing so will maximize opportunities that future grant funding will be useful for
20 EPA's regional offices.
 - 21 • Regional partnerships: regional staff should be encouraged to form partnerships
22 with local and state agencies or local groups where doing so advances the mission
23 of EPA either directly or indirectly by promoting the ability of partner
24 organizations to protect environmental quality.
25

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4. RECOMMENDATIONS

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PART 5: CONCLUSIONS AND RECOMMENDATIONS

(Text to be developed)

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APPENDIX A: DISCUSSION OF METHODS

BIO-PHYSICAL RANKING METHODS

Method	Form of output/units?	What is method or measurement approach intended to measure?	Source of Information About Value	
			Does method measure observed behavior, verbal or written expressions, or progress related to previously identified goal?	Who expresses value?
Conservation Value Method	Map of biodiversity, scarcity and/or conservation values across landscape	Contribution to biodiversity	Measurements related to previously identified goal of biodiversity	Expert - ecologist or conservation biologist

	Degree to Which Method has Been Developed or Utilized	Recommendations for Research to Strengthen Use of Method	Potential for Future Use by EPA in an Integrated and Expanded Approach for Valuation	Issues Involved in Implementation
Conservation Value Method	Components of approach used by <ul style="list-style-type: none"> • U.S. Department of Agriculture, • U.S. Forest Service, • U.S. Fish and Wildlife Service, • National Park Service, • Bureau of Land Management, • IUCN, • The Nature Conservancy, • NatureServe 	<ul style="list-style-type: none"> • Integration of stakeholder elicitation approaches (e.g. social scientific surveys) with ecological condition mapping. • R&D to show how GIS based systems could be designed to integrate monetized and other quantitative valuation approaches on a common spatial and temporal GIS background • Where sufficient data does not yet exist, additional resources will need to develop this information in order to complete the methodology. 	<ul style="list-style-type: none"> • Use to focus available conservation funds related to conservation goals • Use as a prediction of ecological impacts that would then be used as an input in an economic valuation study; • Use in combination with other non-monetary value information (for example, from social-psychological surveys) to characterize preference-based values when monetization is not possible or desirable, • Use as a means of quantifying bio-physical impacts when they cannot be quantified (as required by the OMB Circular A-4). 	<ul style="list-style-type: none"> • Issues with the lack of data, • Currency and confidence in available data, • Access to ‘sensitive’ data represent potential obstacles for the application of this method.

1

2

Conservation Value Method

3

Overview. In many contexts, decision makers need to know the conservation values for specific biophysical characteristics across different geographies, and the distribution of these values across the landscape. Examples requiring the use of these values include the need to know what sites are important for the conservation of biological diversity, and numerous decisions regarding the protection of wetlands and mitigation of wetland impacts. Every landscape can be characterized by a suite of ecological properties that form the basis for environmental, social and economic values. The Conservation Value Method is a scientific process to map these values across the landscape for use in decision making. Conservation value can be defined as a measure of the contribution of a landscape unit to the conservation of species diversity, as defined or estimated by relevant experts.

9

This method also allows the incorporation of social preferences through the development of preferred conservation goals for different biophysical and ecological properties. More than one set of goals can be developed to represent the interests and objectives of different stakeholders. The conservation values are used as the basis for the evaluation of alternative actions in contributing to the social goals that are being addressed. If the social goal is biodiversity conservation, for example, the evaluation of any action is a measure of the contribution of this action to sustained ecosystem diversity and integrity.

14

This method assigns a value to each individual land area within a given region based on its contribution to a conservation-based goal. This application of scientific information and methodology results in the mapping and valuation of biological and ecological features in a regional context. This provides spatial value attributes for the representative biological and ecological characteristics and features of that area. These can include both biotic factors (e.g., distribution and abundance of plant and animal species) and abiotic factors (e.g., soils, hydrology, climate) that are spatially distributed across the landscape. Some of these features in turn provide information about the ecosystem services provided by the land. This method can be completed with current Geographic Information System-based technologies.

19

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1 Because each land area has multiple ecological dimensions, the values associated with the contributions of these different dimensions are often
2 weighted and aggregated, with the weights determined by the relevant stakeholders in a given decision context. Different stakeholders will apply
3 different weights, depending on the objective of their analysis (e.g., biodiversity vs. wetlands protection). In addition, spatial information about
4 ecological characteristics can be overlain with other spatial data of interest to these stakeholders.

5 In some parlances this process of weighting and mapping the resources that represent what people want to preserve is referred to as “green
6 printing.” For example, groups such as Trust for Public Lands use this when working with Watershed Stakeholder groups to get them focused on steps
7 to implement conservation. It allows for an effective approach with multiple stakeholders to prioritize parcels in the landscape for acquisition and
8 conservation.

9 Brief description of the method. The Conservation Value Method, as detailed by Grossman and Comer (1994), was developed as a general
10 approach to create biodiversity-based conservation values. It represents a structured set of steps for constructing those values, and is built to incorporate
11 the input of stakeholders at multiple points in the process. These values are generated from system attributes for uniqueness, irreplaceability, level of
12 imperilment, and ecological services.

13 The method begins with an identification of the species, ecosystems and associated ecological services – and an assessment of their status and
14 condition across the landscape of concern. The evaluation is based on characteristics such as rarity, representation, threat, landscape integrity and other
15 relevant factors. There are several national databases that can provide much of the baseline information. The network of state Heritage Programs
16 develop and maintain status and distribution information about thousands of plants and animals, along with different vegetation and ecosystem types.
17 The Integrated Taxonomic Information System (ITIS) maintains a standardized list of species names for use by scientists and federal agencies. The U.S.
18 Fish and Wildlife Service maintains information about endangered species and wetlands, the U.S. Geological Survey manages databases characterizing
19 ecosystem characteristics and integrity, and the Department of Transportation manages information on the density and location of roads and
20 infrastructure across the country. The standardized integration of these datasets withing the Conservation Value methodology provides a robust
21 foundation for decision-making.

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1 The places where a given element of conservation interest is found (termed an “occurrence”) is assigned a quality and viability score based on
2 attributes of size, condition, and landscape integrity. The trends and condition for each conservation element are presented in a summary status attribute,
3 a conservation rank (reference NatureServe, IUCN). The global assessment and the quality information about individual occurrences are then used to
4 develop a spatial “ecological value layer,” which portrays a spatial distribution of the conservation value along with ‘metadata regarding the quality and
5 confidence of each occurrence. This layer can reflect the specific conservation goals of the stakeholders, as they can alter the relative importance of
6 different conservation elements based on their management or conservation objectives. To the extent that stakeholders are interested in multiple
7 ecological features (e.g., multiple species), the information for each ecological value layer is aggregated to create an overall “conservation value
8 summary.” This summary value layer provides a spatially aggregated representation of the biodiversity and conservation values that represent the values
9 of the conservation or management stakeholders. The final (aggregate) conservation values are used to support decision making, e.g., to prioritize
10 preservation-based land acquisitions, mitigate wetland loss, direct point and non-point source permits, etc. These spatial conservation values can also be
11 integrated with socio-economic and other spatial data to integrate those data into the decision-making process.

12 The Conservation Value Method was developed primarily to identify priority areas and activities that would sustain or improve the condition of
13 biodiversity and ecosystem health. This GIS based methodology can support different types of decisions by adding different data and values to the
14 model. For example, one could quantify Bureau of Land Management land for its value as recreational use, natural resource extraction (timber, mineral,
15 oil and gas), and water quality (denitrification, water purification) and quantity (flood control, snow pack).

16 This method is often used to evaluate the impact of a proposed action on current conditions. This requires the development of future scenario
17 maps that can reflect a new policy, a development action, modeled population growth, a natural disaster, or any number of different change scenarios.
18 The intersection of the change scenario with the conservation value model allows for clear reporting on the changes to either the composite conservation
19 value or the individual conservation values. This is often used to choose between change scenarios (e.g. road placement, point source licenses), and to
20 protect against potential threat (toxic transport, oil line placement).

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1 The Conservation Value Method can contribute to EPA decision-making in a number of ways. First, in contexts where the Agency ‘s goals are
2 defined in terms of conservation objectives or requirements, such as under the Endangered Species Act, the method could provide a means of making
3 decisions about where to focus available conservation funds. In addition to contributing to decision-making focused on specific conservation goals, the
4 outputs from the conservation method could play a key role in EPA decision making (and the C-VPESSE valuation framework) in other ways as well. For
5 example, a) it could be used as a prediction of ecological impacts that would then be used as an input in an economic valuation study; n) it could be
6 combined with other non-monetary value information (for example, from social-psychological surveys) to characterize preference-based values when
7 monetization is not possible or desirable, and c) it could be used as a means of quantifying bio-physical impacts when they cannot be quantified (as
8 required by the OMB Circular A-4).

9 Status as a method. The Conservation Value Method approach represents a sequence of iterative steps that have been developed by the scientific
10 community over the past thirty years. (References?)The components that have been aggregated into this emerging methodology include ecological
11 classification and mapping standards, conservation ranking standards, conservation planning methodology, occurrence mapping standards, and others
12 There is widespread use of various components of these methods across US federal agencies, though the utility use of the comprehensive integrated
13 methodology has only recently become accessible and manageable for the non-specialist. The ranking methodologies for conservation elements (plant,
14 animals and ecosystems) has been documented in the scientific literature over many years and is in common use by numerous federal agencies (e.g., U.S.
15 Department of Agriculture, U.S. Forest Service, U.S. Fish and Wildlife Service, National Park Service, and Bureau of Land Management).
16 (References?) The viability and quality ranking criteria for the occurrences of conservation elements has been the topic of widespread analysis by IUCN,
17 The Nature Conservancy, NatureServe and others. The conservation planning methods have emerged from Australian natural resource agencies (e.g.,
18 CSIRO) and are well published in the conservation science literature. ((References?) EPA has used different components of this methodology to
19 identify and prioritize rare and threatened species that need protection (e.g. working with the pesticide industry to protect biological diversity) and to
20 characterize different wetland ecosystems to prioritize protection activities. (References?)

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1 This methodology is increasingly being used by the larger planning community for different purposes at multiple scales. The examples listed
2 below will illustrate the breadth of these applications. The Land Trust of Napa County has used the methodology to identify priority conservation
3 acquisitions for the next ten years. The U.S. Forest Service is testing its use for the development and monitoring of National Forest plans. The
4 Conservation Trust of Puerto Rico has applied these methods to clarify conservation and development priorities and options across the island. The state
5 of Mata Grosso in Brazil is using this approach to integrate a conservation reserve program into private landholdings.

6 Decision contexts where this method could be used by EPA include:

- 7
- 8 • Enumeration of biodiversity protection implications that result from policy changes (i.e., change of protection status for isolated
- 9 wetlands).
- 10 • Identification of critical riparian habitat
- 11 • Prioritization of remediation action on superfund sites
- 12 • Due diligence reviews and Environmental Impact Statements as a prerequisite for permitting.
- 13 • Identification of reference conditions for establishment of baseline quality metrics for wetland and aquatic habitats.
- 14 • Assessment of the status of target species and ecosystems.
- 15 • Analysis of mitigation equivalencies and priorities
- 16 • Baseline information for ecosystem integrity and environmental impact monitoring
- 17

18 Strengths/Limitations

19 Conceptual Strengths/Limitations: The Conservation Value Method will create a quantitative spatial representation of ecological and biological
20 values within a regional context. The spatial range of these analyses can vary from local to regional scales. This data provides a baseline for a broad

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1 range of natural resource assessment and management decisions, and can be integrated with spatial monetary valuations to inform cost-effective land
2 management and regulatory decisions. The specific decisions will determine that types of data and analyses that are required to address the question.

3
4 The method's strengths:

- 5 • The method is adaptable to address different questions
- 6 • The method can be run repeatedly to represent temporal change or different landscape scenarios.
- 7 • Results are commonly aggregated to derive a single benefits number, but all of the native data is constantly maintained in the system and
8 can be presented separately.
- 9 • The output is both understandable and communicable to the interested audience and other stakeholders. Provides the opportunity for
10 visualization of outcomes that many other methods lack.
- 11 • The results are repeatable, and the process and algorithms are very transparent.

12
13 The method's weaknesses: Issues with the lack of data, the currency and confidence in available data, along with access to 'sensitive' data represent
14 potential obstacles for the application of this method. There are many ways to create surrogate datasets that will allow users to adapt to different types of
15 'barriers'. Some training and tools are also required to use this method.

16
17 Practical Strengths/Limitations:

18 The assumption is that there is sufficient coverage of standardized biodiversity data required to implement these methods. The standards for each
19 step of the method have been developed, and the data that is required will be dependent upon the specific application questions. Where sufficient data

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1 does not yet exist, additional resources will need to develop this information in order to complete the methodology. In some cases, surrogate information
2 and models are required to incorporate the spatial representation of poorly inventoried conservation targets across the landscape..

3 This method requires local scientific data, knowledgeable scientific interpretation and conservation planning expertise. The magnitude of the
4 need is contingent upon the application and the current state of data and knowledge. There are many sources available from which to obtain this
5 knowledge.

6
7 Treatment of Uncertainty: There are confidence measures built into the methodology that can be integrated into the decision making analysis or
8 displayed independently for consideration. The most significant sources of uncertainty in the use of this method include:

- 9
- 10 • The variability in the quantity and quality of the data.
 - 11 • The limitations of scientific understanding of distribution and quality criteria for some ecological factors.
 - 12 • The level of stakeholder understanding of the linkages between ecological components and the services they value.
- 13

14 Research needs: There is both a need and an opportunity to actively explore integration of stakeholder elicitation approaches (e.g. social scientific
15 surveys) with ecological condition mapping. Additional R&D to show how GIS based systems could be designed to integrate monetized and other
16 quantitative valuation approaches on a common spatial and temporal GIS background could yield significant benefits.

17
18 Key References
19

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Rankings Based on Energy and Material Flows

Introduction

Energy and material flow analysis is the quantification of the flows of energy and materials through complex ecological and/or economic systems. These analyses are based on an application of the first (conservation of mass and energy) and second (entropy) laws of thermodynamics to ecological-economic systems. A recent report by the National Research Council (NRC) covers the basic elements and need for such analyses (Committee on Materials Flows Accounting of Natural Resources, Products and Residuals, 2004). The NRC report concludes that information about material flows can be a very useful input into policy decisions. It can be used to identify potential environmental concerns and key sources of pollution and to develop strategies for preventing environmental releases.

This section provides general background on energy and material flow analysis as a means of identifying and quantifying important relationships within ecological and economic systems. It then discusses two methods that translate the physical energy and material flows into measures that could be used in the context of ecological valuation. The first is embodied energy analysis, which estimates the direct and indirect energy (or more correctly, available energy or “exergy”) cost of goods and services. The second is ecological footprint analysis, which estimates the biologically productive land or water areas required (directly or indirectly) to meet various consumption patterns. We also briefly discuss the use of the concept of emergy for estimating energy costs and valuation.

Energy and Material Flows Analysis

Energy from the sun drives not only plant productivity, but the climate and hydrologic cycles, nutrient cycles, ocean currents, weathering and soil formation, etc. Thus a study of energy and material flows in ecosystems relates very directly to the production of ecosystem services. Ecologists have long utilized studies of the flow of energy and materials (e.g., nitrogen, phosphorus) through ecosystems as a way of describing key relationships and understanding the functioning of those ecosystems. Early studies of energy flow in aquatic (e.g.,

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1 Lindeman 1941) and terrestrial (e.g., Golley 1960) systems illustrated how energy moved through food chains. Ground-breaking analyses of
2 the cycling of critical nutrients in lakes (e.g., Hutchinson 1947) and forests (e.g., Likens and Borman 1977) set the stage for many subsequent
3 analyses and established the field of biogeochemistry. Studies of energy and materials flows can be especially useful for understanding how
4 changes to an ecosystem, such as an increased or decreased level of pollution, may alter the system and the services it provides. For instance,
5 increases or decreases in the inputs of nitrogen to a forest from acidic deposition may impact forest productivity, species composition, and
6 nitrogen runoff in streams and rivers (e.g., Johnson and Lindberg 1991). Larsson et al. (1994) used energy and material flows to demonstrate
7 the dependence of a renewable resource such as commercial shrimp farming on the services generated by marine and agricultural ecosystems.
8 The Committee seconds the view expressed by the NRC (2004) that analyses such as these can provide very valuable information about
9 ecological services and how the flow of services might change in response to specific stressors.

10 The energy and environmental events of the 1960s and 1970s prompted a number of economists, ecologists and physicists to examine
11 the energy and material flows underlying the economic process (Boulding 1966, Georgescu-Roegen 1971, 1973). Ecologists noted the
12 importance of energy in the structure and evolutionary dynamics of ecological and economic systems (Lotka 1922, Odum and Pinkerton 1955,
13 Odum 1971). The integration of the first law of thermodynamics with the economic system was first made explicit in the context of an
14 economic general equilibrium model by Ayres and Kneese (1969) and subsequently by Mäler (1974). It is also a feature of a series of linear
15 models developed after 1966 (Cumberland 1966, Victor 1972, Lipnowski 1976). All reflect the recognition that the earth is a
16 thermodynamically closed (but not isolated) system, with energy from the sun crossing the boundaries and maintaining the structure and
17 function of the earth system. A closed system must satisfy the conservation of mass condition. Ayres (1978) described some of the important
18 implications of the laws of thermodynamics for the economic production process, noting that both manufactured and human capital require
19 materials and energy for their own production and maintenance (Costanza 1980).

20 A key feature of energy flow analysis is the recognition of the importance of energy *quality*, namely, that a kcal of one energy form
21 (e.g., electricity) may produce more useful work than a kcal of another (e.g. oil). Estimating total “energy” consumption for an economy is

1 therefore not a straightforward matter because not all fuels are of the same quality, that is, they vary in their available energy, degree of
2 organization, or ability to do work. This effort to incorporate energy quality is often referred to as “second law analysis.”

3 **Embodied Energy Analysis**

4 As noted above, methods have been developed that seek to use energy and material flows information to determine values associated
5 with different systems or changes in those systems. One such method is embodied energy analysis. The embodied energy method assesses the
6 direct and indirect energy costs of economic and ecological goods and services. It uses input-output tables to determine the direct and indirect
7 energy inputs used to produce these goods and services. Although there is no stated Agency policy to use or develop supplemental valuation
8 methodologies in this area, there is substantial Agency interest in how Energy and Material Flow methods might aid decision-making. Recent
9 efforts to explore the utility of such methods, mostly at the regional or local level, are underway (Bastianoni et. al. 2005, Campbell, 2001,
10 2004; Lu et al, 2006).

11 Some ecologists and physical scientists have used estimates of embodied energy to implement an energy theory of value either to
12 complement or replace the standard neoclassical theory of subjective utility-based value (Soddy 1922, Odum 1971, 1983, Slesser 1973,
13 Gilliland 1975, Costanza 1980, Cleveland et al. 1984, Hall et al., 1992). The energy theory of value is based on thermodynamic principles,
14 where solar energy is recognized to be the only “primary” or external input to the thermodynamically closed global ecosystem. At the global
15 scale, the traditional “primary” factors of production (labor, manufactured capital and natural capital) are viewed as “intermediate” factors
16 (Costanza 1980).

17 There has been ongoing debate about the validity of an energy theory of value (Brown and Herendeen, 1996). Some believe that it is
18 the only reasonably successful attempt to operationalize a general biophysical theory of value that does not hinge completely on consumer
19 preferences (see also Patterson 2002). Neoclassical economists, on the other hand, have criticized the energy theory of value as an attempt to
20 define a concept of value that does not directly reflect consumer preferences regarding the good being valued (see Heuttner, 1976). This
21 criticism is, on the one hand, axiomatic, since a major purpose of an energy theory of value is to establish a theory of value not completely

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1 determined by individual preferences. On the other hand, techniques for calculating embodied energy utilize economic input-output tables.
2 These tables summarize production interdependencies, but they are not completely independent of consumer preferences, which helped to
3 structure the production interdependencies over time. Neoclassical economists also question the “primary” status of energy, because in any
4 concrete, short-term situation the scarcity and prices of the conventionally-defined inputs of manufactured capital, labor and technology are also
5 important. While not denying the importance of these short-term considerations, energy theorists take a, broader, more evolutionary
6 perspective, recognizing that these factors are intermediate and that production relationships adapt over time.

7 As noted above, the energy theory of value (like the labor theory of value developed by classical economists) is inherently based on
8 relative production costs, i.e., it yields a measure of (direct plus indirect) energy cost. The question arises as to when these energy-based
9 production cost estimates can provide a measure of value. This is similar (but not identical) to the question that arises in the context of
10 replacement costs based on the standard economic concept of opportunity cost (see section PART 3:8 above and more detailed discussion of
11 replacement costs in the Appendix Section below). In economic systems marginal cost and price will be equal in a perfectly competitive
12 equilibrium. This means that, in the absence of other market distortions, an estimate of marginal cost can provide a proxy for the value of an
13 additional unit of production. Similarly, an estimate of production cost can provide a proxy for value, but only under certain circumstances (see
14 discussion in section on replacement cost). For example, the aggregate individuals must be willing to incur these costs rather than forego the
15 good or service. One difference between replacement and production costs is that while replacement costs are hypothetical, production costs
16 have already been incurred, implying that aggregate individuals *were* willing to incur the costs, thus satisfying this condition. To the extent that
17 the necessary conditions are met, energy costs can provide information about the value of the associated goods or services as defined by the
18 energy theory of value.

19 Costanza et al. (1989) provide an example of wetlands valuation that uses both a conventional WTP approach and a simplified energy
20 analysis approach based on the gross primary productivity (GPP) of coastal wetlands in Louisiana. The energy analysis valuation technique
21 compared total biological productivity of a wetland vs. an adjacent open water ecosystem. Primary plant production, which supports the

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1 production of economically valuable products such as fish and wildlife, was converted to a monetary value based on the cost to society to
2 replace this energy source with fossil fuel as measured by the overall energy efficiency of economic production. While the results of the WTP
3 and GPP based methods were fairly consistent, the authors note that the GPP approach probably represented an upper bound and “may
4 overestimate their value if some of the wetland products and services are not useful (directly or indirectly) to society” (Costanza et al. 1989. p
5 341). However, it should be noted that the basic assumptions underlying an energy theory of value imply that there is no reason to expect
6 energy cost based measures to be the same as preference or WTP-based measures of value.

7 **Ecological Footprint Analysis**

8 The ecological footprint (EF) method is a variation of energy and material flow analysis that converts the impacts to units of land or
9 water rather than energy or dollars. The EF for a particular population is defined as the total “area of productive land and water ecosystems
10 required to produce the resources that the population consumes and assimilate the wastes that the population produces, wherever on Earth that
11 land and water may be located” (Rees 2000). While usually discussed in the context of the footprint of specific human populations, this
12 concept can also be applied to non-human populations. For example, a portion of the Southern Chesapeake Bay has been set aside as a blue
13 crab sanctuary since large numbers of the organisms spawn in this area relative to elsewhere (Virginia Marine Resources Commission, Newport
14 News, VA). In the context of human societies, input-output methods (see above) are used to estimate direct and indirect land requirements.

15 Although there are ongoing debates about specific methods for calculating the ecological footprint (cf. Costanza 2000, Herendeen
16 2000; Simmons et al. 2000), the ecological footprint is an effective device for presenting current total human resource use in a way that
17 communicates easily to a broad range of people (c.f. <http://www.footprintnetwork.org/>). In terms of valuing ecosystem services, the ecological

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1 footprint concept is most useful as an index of the quantity of ecosystem services consumed (expressed in units of a standardized land area) for
2 various consumption patterns. This measurement, however, does not directly convert to a monetary measure of the value of ecological services.
3 It does, however, allow a relative comparison of one “footprint” to another based on areas or sizes involved. Under this approach, *ceteris*
4 *paribus*, a population that has a smaller footprint is viewed as more sustainable. On the other hand, a larger footprint implies a larger
5 biocapacity supporting a given population and a larger required contribution of ecosystem services to maintain that population in it's current
6 state.

7 **Emergy Analysis**

8 Emergy analysis shares many of the same goals and assumptions as embodied energy analysis. For example, solar emergy, is defined as
9 “the available solar energy used up directly and indirectly to make a service or product” (Odum, 1996). Emergy analysis differs from embodied
10 energy analysis and ecological footprint analysis in terms of the method used to estimate the energy required. While embodied energy and
11 footprint analysis use input-output based methods (a well-developed set of methods for this type of accounting), emergy analysis uses different
12 methods (See recent work by Ukidwe and Bakshi, in press).

13 Emergy analysis starts with the creation of an energy flow diagram. The “Solar Transformity” is then defined as “ the solar emergy
14 required to make one Joule of a service or product” (Odum, 1996). This is calculated by dividing any flow in the diagram by the total solar
15 energy input. Odum and coworkers have thus calculated the emergy of the earth’s main processes, such as, the total surface wind, rain water in
16 streams, the sedimentary cycle, and waves absorbed on shore, to be that of the total emergy input to the Earth (Odum, 1996). Each of these
17 processes is assigned the total value of incoming sunlight because they are considered co-products of the global geological cycle and cannot be
18 produced independently with less amount of the total emergy.

19 However, emergy has encountered considerable resistance and criticism, particularly from economists, physicists, and engineers (Hau
20 and Baksi 2004; Ayres, 1998; Cleveland et al., 2000; Mansson and McGlade, 1993; Spreng, 1988). Consequently, the emergy approach has

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1 only been used by a small circle of researchers, although some work at EPA is ongoing (U.S. Environmental Protection Agency, 2005).
2 Emergy’s accounting method does not produce an estimate of the energy cost of goods and services, but rather “the relative equivalence
3 between energies of different kinds in terms of a universal quality factor.” This concept is difficult to understand and to apply in a standard
4 accounting framework. Although the Committee as a whole did not study the debate over emergy in detail, the Committee believes that emergy
5 shows little promise as a method for valuing ecological systems and services.
6

7 Key References

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1 ECOSYSTEM BENEFIT INDICATORS

Method	Form of output/units?	What is method or measurement approach intended to measure?	Source of Information About Value	
			Does method measure observed behavior, verbal or written expressions, or progress related to previously identified goal?	Who expresses value?
Ecosystem Benefit Indicators	Map of the supply of ecosystems/services showing quantities of expressed or estimated demand for those ecosystems/services across a landscape	Quantitative but not monetary approach to preference weighting for the ecological effects of policy options	Measurements related to demand variables that can be identified by experts or non-expert lay publics and supply variables as identified by experts.	Expert and selected non-expert lay public

2

	Degree to Which Method has Been Developed or Utilized	Recommendations for Research to Strengthen Use of Method	Potential for Future Use by EPA in an Integrated and Expanded Approach for Valuation	Issues Involved in Implementation
Ecosystem Benefit Indicators	The method is new and relatively undeveloped	<ul style="list-style-type: none"> • Integration of EBIs with biophysical endpoints • Integration of EBIs with econometric valuation methods (benefit function transfer, stated preference and choice modeling) • Suitability for group decision techniques, such as mediated modeling • Practical application to illustrate data needs and measurement issues 	<ul style="list-style-type: none"> • Input to a wide variety of tradeoff analyses (for regulatory analyses or performance measures) • Use as part of public processes designed to communicate the implications of a change or policy across a variety of scales. • Use as inputs to economic and econometric methods such as benefit transfer, or stated preference models. • Use to systematize alternative choice scenarios in choice experiments and stated preference surveys. 	<ul style="list-style-type: none"> • Do not directly yield dollar-based ecological benefit estimates • Do not in themselves weight or estimate the tradeoffs associated with different factors relating to benefits • Uncertainty with regard to how indicators are perceived, particularly when presented visually should be

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	Degree to Which Method has Been Developed or Utilized	Recommendations for Research to Strengthen Use of Method	Potential for Future Use by EPA in an Integrated and Expanded Approach for Valuation	Issues Involved in Implementation
				acknowledged

1

2

3 Introduction

4 This report describes a range of valuation methods, from econometric analysis to citizen juries to mediated modeling. The choice of
5 method will depend on the environmental question at hand, the political and regulatory process involved, and differing philosophical
6 perspectives on the nature of value and how it is to be determined by society. All of these methods, however, require the analyst or decision-
7 maker to be informed.

8 Two basic forms of information are required: first, knowledge of what is at stake in nature. This is the realm of biophysical production
9 function analysis and determinations of how ecological endpoints change as a result of management or regulation. If the agency can achieve
10 clear actual or predicted production function-based outcomes that would be a great advance over current practice.

11 Assuming these kinds of information and analysis are available, social scientists are then called upon to weight, prioritize, or value
12 different outcomes in nature. What kind of information should be relied upon for weighting, priority-setting, and valuation of ecological
13 changes?

14 *Recommendation: The Committee advocates the Agency more broadly collect and communicate ecosystem benefit indicators (EBIs) to*
15 *inform the social weighting and valuation of ecosystem services.* EBIs are not themselves a valuation method. Rather they are an inventory of
16 data and set of principles that should be used to inform the public or analyst as part of any valuation exercise.

17 Elsewhere in this report the committee has emphasized the importance of ecosystem *services'* spatial and landscape context. *Where*
18 *services arise is very important, both ecologically and socially.* From a social science standpoint, the determinants of value depend upon the

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1 landscape context in which ecosystem services arise. Habitat support for recreational and commercial species, water purification, flood damage
2 reduction, crop pollination, and aesthetic enjoyment are all enjoyed in a larger area surrounding the ecosystem in question. EBIs allow for
3 spatial representations (both geo-coded data and corresponding visual depictions) of social and biophysical features that enhance or decrease
4 the benefits of a particular ecosystem services in particular places.

5 Regulatory and ecological ecosystem assessments, including many of those reviewed by this committee, often ignore information that is
6 fundamental to valuation – however valuation is defined. For example, how many people benefit from a particular ecological function or
7 service? The number of people who can enjoy the service in a given location is an example of an important EBI.

- 8 • The committee also found scant evidence that the Agency analyzes the scarcity of particular ecosystem services, the presence of
9 substitutes for those services, or the dependence of environmental benefits on the presence of complementary goods and
10 services. EBIs are a way to relatively quickly and cheaply address this information gap.
- 11 • EBIs are of practical use to the agency because the cost of collecting them is relatively low. EBIs are generated from GIS data
12 and can be quickly assembled, usually using existing data sets employed by federal, state, and local governments.
- 13 • EBIs can and should be used to educate decision-makers and stakeholders about the underlying complexity of ecological and
14 economic relationships. They are not a way to simplify the decision-maker's problem. Rather, they provide basic information
15 that informs the decision process about the tradeoffs arising from a particular decision.

16 Examples

17 To illustrate the use and benefits of EBIs consider the following example: wetlands can improve overall water quality by removing
18 pollutants from ground and surface water. This ecological function is valuable but just how valuable? To answer this question one can count a
19 variety of things, such as the number of people who drink from wells attached to the same aquifer as the wetland. The more people who drink
20 the water protected by the wetland, the greater its value.

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1 But other things matter as well. For example, is the wetland the only one providing this service or are others contributing to the
2 aquifer's quality? The more scarce the wetland, the more valuable it will tend to be. There may also be substitutes for wetland water-quality
3 services provided by other land-cover types such as forests. Mapping and counting the presence of these other features can further refine an
4 understanding of the benefits being provided by a particular wetland.

5 Many ecosystem benefits arise only in the presence of complementary features. Recreation typically requires access to natural areas.
6 Road, trail, dock or other forms of access are thus important to the analysis of benefits. In some cases, if there is no access, there can be no
7 benefit.

8 Consider another type of environmental benefit: aesthetic value arising from natural viewsapes. Here, relevant to stakeholders and
9 decisionmakers would benefit from the following kinds of EBI: population in viewshed of the natural area (primary demand); percent of that
10 population's viewshed that is natural (scarcity); the number and extent of substitute viewsheds for this population (substitutes); the presence of
11 roads, trails, boatable surface waters, public lands, and access points that allow the natural area to be viewed (complements).

12 In general, EBIs should be specific to the ecosystem service and benefit in question. Consider two different ecosystem benefits:
13 recreational angling and provision of clean drinking water. The EBIs relevant to these two benefits will be different. In both cases, the number
14 of people benefiting is relevant, but the populations are different. Demand for recreational angling would involve assessment of the number of
15 potential anglers. This population is different from the population benefiting from a given aquifer's water quality. The determination of
16 scarcity and substitutes is very different as well.

17 All of these examples of EBIs can be mapped and counted using geo-coded social (e.g., census) and biophysical data.

18 Brief Description

19 EBIs are countable landscape features that tell us about demand for, scarcity of, and complements to particular ecosystem services.
20 Ecosystem benefit indicators (EBIs) are quantitative inputs to valuation methods. They can serve as important inputs to valuation methods as
21 diverse as citizen juries and econometric benefit transfer analysis, which is a monetary weighting technique. EBIs provide a way to illustrate

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1 ecological benefits in a specific setting. For example, if water is available at a particular place and time, how many water users (e.g., recreators,
2 farms) are present to enjoy that service? What other sources of water are available to those same user? These questions are central to economic
3 valuation of the resource.

4 Key inputs. EBIs are drawn mainly from geospatial data, including satellite imagery. Data can come from state, county, and regional
5 growth, land-use, or transportation plans; federal and state environmental agencies; private conservancies and nonprofits; and the U.S. Census.

6 Key outputs. Spatially specific measures (both geo-coded data and corresponding visual depictions) of social and biophysical features
7 that enhance or decrease the desirability of particular ecosystem services.

8 Scale. The method is entirely scalable. A strength, however, is the ability to relate ecological and economic features in a specific
9 landscape context. For example, the method can be applied to individual projects, investments, or decisions made in a particular watershed.
10 They can also be expressed as local, regional, state, or national aggregates.

11 Example of How the Method Could be Used as Part of the C-VPESSE Framework

12 The method relates to framework item (4): “Characterization of the Value of Changes in Monetary and Non-Monetary Terms.” Benefit
13 indicators are countable features of the physical and social landscape. More specifically, they are features that influence – positively or
14 negatively – ecosystem services’ contributions to human wellbeing. The consumption of services often occurs over a wide scale. For example,
15 habitat support for recreational and commercial species, water purification, flood damage reduction, crop pollination, and aesthetic enjoyment
16 are all services typically enjoyed in a larger area surrounding the ecosystem in question. EBIs help people understand the larger social and
17 physical landscape so that they can better assess the relative importance of particular services in particular places at particular times.

18 The value of ecosystem services are likely to be affected by the following: the ecosystem feature’s scarcity, natural and built substitutes,
19 complementary inputs, and the number of people in proximity to it. For a given ecosystem service scarcity, substitutes, complements, and
20 demand can be related to landscape characteristics. Landscape features that relate to human wellbeing can be systematically counted and

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1 mapped, then aggregated into bundles of indicators (an index). Some indicators are biophysical, others relate to the socio-economic
2 environment.

3 Benefit indicators are an input to a wide variety of tradeoff analysis approaches, but do not themselves make or calculate the results of
4 such tradeoffs. First, they can be used as ends in themselves as regulatory or planning performance measures. Second, they can be used as part
5 of public processes designed to communicate the implications of a change or policy across a variety of scales. Indicators or an index based on
6 them can then be used to elicit public preferences over environmental and economic options – as in mediated modeling exercises or more
7 informal political derivations. In this way, benefit indicators are a potentially powerful complement to group decision processes. Third, they
8 can be used as *inputs* to economic and econometric methods such as benefit transfer, or stated preference models. This is an area where
9 research is needed. Economic methods must be developed to link indicator outcomes to dollar-based valuation in a way that is both statistically
10 and theoretically sound. In principle, benefit indicators could be used to calibrate the transfer function in benefit transfers. They could also be
11 used to systematize alternative choice scenarios in choice experiments and stated preference surveys.

12 As a method to inform the weighting of ecosystem services in a social decision context, the benefit indicators method requires
13 information provided by the biophysical sciences. The method requires spatially depicted biophysical endpoints. EBIs are then related to those
14 endpoints.

15 The method can be applied to any ecosystem service benefit where benefits are related to the spatial delivery of services and social
16 landscape in which the benefit is enjoyed. Existence benefits (where spatial location is irrelevant to both provision and value) are the only
17 ecosystem benefit category where the method would be inapplicable.

18 The data used in EBI analysis is well-suited to delivery via a national data bank.

19 Status as a Method

20 The method is new and thus relatively undeveloped. EPA has funded a small amount of research on the topic. For citations to peer
21 reviewed research, see below.

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1 Strengths/Limitations

2 EBIs are designed to be a relatively non-technical way to express the factors that contribute to conventional economic measures of
3 benefits provided by ecosystem services. Their simplicity, and transparency, is an advantage. They can be used to communicate and educate.
4 By stopping short of monetary estimation of benefits (unless integrated in a benefit function transfer method) they are also a way for the agency
5 to overcome resistance to economic assessments of the natural world – while still conveying outcomes in a way designed to be consistent with
6 economic principles and the dependence of human well-being on natural assets.

7 The principle disadvantage is that they do not directly yield dollar-based ecological benefit estimates. They also do not in themselves
8 weight or estimate the tradeoffs associated with different factors relating to benefits (though as noted above they can be married to more formal
9 methods designed to do such weighting).

10 Because indicators can be cheaper to generate than econometric value estimates they better allow for landscape assessment of multiple
11 services at large scales.

12 Treatment of Uncertainty

13 A core rationale for the use of a benefit indicator approach is to explicitly convey the sources of complexity – and hence uncertainty –
14 characterizing biophysical systems and the benefits arising from them. The visual depiction of benefit indicators, for example, can mimic
15 sensitivity analysis by presenting a range of benefit scenarios in GIS form. However, the visual depiction of quantitative information introduces
16 uncertainties of its own. In particular, visual depictions can strongly influence perceptions. Uncertainty with regard to how indicators are
17 perceived, particularly when presented visually should be acknowledged.

18 Research Needs

- 19
- 20 • Integration of EBIs with biophysical endpoints

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- 1 • Integration of EBIs with econometric valuation methods (benefit function transfer, stated preference and choice modeling)
- 2 • Suitability for group decision techniques, such as mediated modeling
- 3 • Practical application to illustrate data needs and measurement issues

4
5 Satisfying these needs would be a significant undertaking in terms of expertise, financial resources, and coordination within the agency.

6
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MEASURES OF ATTITUDES, PREFERENCES, AND INTENTIONS

Method	Form of output/units?	What is method or measurement approach intended to measure?	Source of Information About Value	
			Does method measure observed behavior, verbal or written expressions, or progress related to previously identified goal?	Who expresses value?
Survey questions measuring social-psychological value constructs	Quantitative indices of attitudes , preference rankings, or behavioral intentions toward depicted environments or conditions	Public concerns, attitudes, values, beliefs, and behavioral intentions	Verbal reports, choices, rankings, ratings	representative sample from public
Conjoint attitude survey questions	Indices of expressed attitudes or preferences for multi-attribute alternatives and implied tradeoff weights for composite attributes	Public concerns, attitudes, values, beliefs, and behavioral intentions related to specific tradeoffs among attributes	Choices, rankings, ratings	representative sample from public
Individual Narratives	Summaries of individual’s value-relevant narratives	Implied knowledge, beliefs, attitudes and concerns	Verbal reports from individual stakeholders and lay publics.	select sample from public
Mental Models	Systematic, structured models of beliefs and assumptions underlying value positions	Value-relevant knowledge, beliefs and assumptions and their interrelationships	Verbal narratives from individual stakeholders, lay publics or experts	select sample from public
Behavioral Observation/Trace	Observations of current or prior (trace) use associated with ecosystems/services	Responses to policies, outcomes, and consequences, in situ	Current or past behavior associated with changes in ecosystems/services	representative sample of current or past visitors/users
Interactive Environmental Stimulation Systems	Observations of behavior in simulated/game environments, implied preferences	Responses to investigator-controlled changes in simulated (virtual) environments	Interactive behavior in response to changes in simulated environments	representative sample from public

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	Degree to Which Method has Been Developed or Utilized	Recommendations for Research to Strengthen Use of Method	Potential for Future Use by EPA in an Integrated and Expanded Approach for Valuation	Issues Involved in Implementation
Surveys Including Attitude, preference and behavioral intention Questions	<ul style="list-style-type: none"> • Survey questions measuring social-psychological constructs are the oldest and most frequently used methods for determining public beliefs, concerns, and preferences. • Survey questions have been and continue to be used effectively by all levels of government to measure citizen desires concerns and preferences 	<ul style="list-style-type: none"> • How can attitude/preference surveys best be used in EPA policy and decision making, including how decision makers can and should use the relative quantitative (non-monetary) value indices provided? • How can attitude/preference indices be used to cross-validate decisions implied by estimates of monetary values (e.g., from CBA) for alternative policies/outcomes? • How should value indices from attitude/preference surveys be integrated with bio-ecological and economic value indices to strengthen support for ecosystems/services protection policies and decisions? 	<ul style="list-style-type: none"> • Can contribute to initial problem formulation by identifying ecological services and impacts that most concern citizens and/or identified stakeholders, as well as by uncovering assumptions, beliefs and values that underlie that concern. • Can help to determine and quantify socially important assessment endpoints • Can be used to assess relative public preferences among policy options and their attributes • Quantitative attitude/preference indices may be especially useful when the values at issue are difficult to express or to conceive in monetary terms or where monetary valuations are viewed as ethically inappropriate • Can be used to help inform and to systematically involve publics in the balancing of multiple values for ecosystems/services protection decisions 	<ul style="list-style-type: none"> • Institutional barrier of the Paperwork Reduction Act • Responding public may not have adequate knowledge and understanding of complex ecosystem processes, or well-formed opinions and preferences for protection options • Designing and implementing a well-designed survey requires expertise that may not be sufficiently represented within the Agency (see Appendix B (Should this be A?))

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	Degree to Which Method has Been Developed or Utilized	Recommendations for Research to Strengthen Use of Method	Potential for Future Use by EPA in an Integrated and Expanded Approach for Valuation	Issues Involved in Implementation
Conjoint Attitude Survey Questions	Relatively new variation on survey methods used sparingly in environmental valuation context, but increasingly being used in business/marketing, health care, tourism-recreation and other value assessment applications	How do the overall values for multi-attribute conjoint policy options and the individual attribute weights inferred from choices/ratings relate to separately assessed values for the same policies and attributes? What are the specific advantages and disadvantages of conjoint methods for ecosystems/services value assessments?	<ul style="list-style-type: none"> • May be especially well-suited for gauging public preferences across sets of complex multi-dimensional policy alternatives, as are likely to be involved in many EPA regulations and actions for ecosystems and services protection. 	Same as for surveys in general, plus special concerns about publics' ability to understand and respond appropriately to complex, multi-attribute alternatives. Special experimental designs and data analyses can be complex and are unfamiliar to many researchers and analysts.
Individual Narratives	<ul style="list-style-type: none"> • Infrequently applied in EPA valuation contexts, but increasingly used to address social, psychological and anthropological questions related to values, attitudes and behavior intentions in other environmental management contexts 	<ul style="list-style-type: none"> • What productive roles can individual interviews and other qualitative methods play in Agency policy and decision making? • How should the results of qualitative analyses best be integrated with quantitative assessments (bio-ecological, attitude/preference, and economic) to strengthen support for policy/decision making? 	<ul style="list-style-type: none"> • Can make important contributions to improving the design, development and pre-testing of more formal surveys that can provide reliable and valid quantitative assessments of public concerns and values • Can assist in identifying and articulating the conceptual basis of public values and concerns, especially in early stages of problem formulation and value assessment 	The selection of participants can have very important effects on outcomes—formal representative (probability) sampling is not typically used and no scientifically accepted alternative selection method has been developed. Rigorous qualitative analysis methods have been developed but are rarely used and qualitative methods in general have not been adequately tested in ecosystems/services valuation contexts.
Mental Models	A relatively new variation on individual narrative procedures which can use rigorous analytic methods to extract and structure participant's knowledge, beliefs, and assumptions into a coherent logical structure.	How might mental models be effectively used to design appropriate value elicitation and assessment methods for ecosystems and services? How might mental model structures best be integrated with the results of other methods to provide deeper insights into value assessment to support policy/decision making?	<ul style="list-style-type: none"> • Appropriate precursor (i.e., formative analysis) to any formal survey or preference elicitation method, to improve the validity and reliability of the method. • May be especially useful for exploring the bases of value conflicts between segments of the public, or 	Research and development is needed to secure a consistent and rigorous set of methods for qualitative analysis and mental model construction.

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	Degree to Which Method has Been Developed or Utilized	Recommendations for Research to Strengthen Use of Method	Potential for Future Use by EPA in an Integrated and Expanded Approach for Valuation	Issues Involved in Implementation
			between publics and expert/scientific opinions.	
Behavioral Observation/ Trace	<ul style="list-style-type: none"> Relatively new and untested in value assessment and policy formulation contexts, but research and trial applications are increasing. 	<ul style="list-style-type: none"> How might the development of emerging behavior observation and behavior trace methods be shaped to effectively contribute to Agency policy and decision making needs? 	<ul style="list-style-type: none"> Might be used to attain quantitative measures of human use levels useful in conjunction with economic measures or as separate measures to be correlated with changes in ecological conditions 	In-situ field observations are constrained to existing conditions and are subject to the effects of uncontrolled variables.
Interactive Environmental Stimulation Systems	Relatively new and untested in value assessment and policy formulation contexts, but research and trial applications are increasing.	How might the development of emerging interactive computer simulation and game methods be shaped to effectively contribute to Agency policy and decision making needs?	<ul style="list-style-type: none"> Can engage and communicate with public audiences about what outcomes they prefer and policies required to achieve those outcomes Respondents can learn through experience about how the ecosystems/services of interest respond to various policies or policy aspects and can progressively modify and test their expressed policy preferences Provides opportunities to introduce and experimentally control policy relevant (and confounding) variables in evaluated policies 	Technological demands can be high, but off-the-shelf environmental simulation and VR systems are increasingly available and affordable. As simulations approach VR standards, demand for detailed specification of environmental conditions and processes increases, possibly exceeding current bio-ecological knowledge in some cases

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EPA has a number of laws, regulations and guides to assure that “the Agency considers public concerns, values, and preferences when making decisions” (EPA 2003, p 1). The social-psychological methods described in this section are consistent with that goal and can also contribute to systematic quantitative assessments of the values of protecting ecosystems and ecosystem services. Survey methods are the most frequently used means for identifying public values and concerns (“what people care about”) and for measuring the degree of public preference,

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1 acceptance and support for alternative environmental outcomes and associated social consequences (see Appendix B for a detailed discussion of
2 survey methodology). Surveys are also used to predict how various segments of the public are likely to respond to projected changes in
3 environmental conditions and to alternative management means for affecting those changes. Additional methods, such as individual narrative
4 interviews, can support agency decision making by elaborating and enriching understanding of the different perspectives of various
5 stakeholders and concerned citizens.

6 EPA's charge to protect ecosystems and ecosystems services is consistent with widely shared public concerns and values (e.g., Dunlap
7 et al. 2000). However, the formulation and implementation of specific ecological protection policies will often involve scientific and technical
8 considerations which the lay public can not be expected to fully understand and appreciate. Surveys and the other methods described in this
9 section have proven effective in uncovering assumptions, knowledge, beliefs and feelings underlying expressed preferences and concerns so
10 that decision makers can better understand and address conflicts between various publics and between public preferences and ecological
11 science. Moreover, there are a number of methods for introducing relevant information into or prior to a systematic survey that can help to
12 assure that respondents have an adequate and appropriate foundation for expressing requested preferences and other judgments (see Appendix
13 B).

14 While public opinion is sometimes directly used to make policy decisions (see Appendix A Section on Referenda and Initiatives and on
15 Citizen Valuation Juries, in this report), social-psychological assessment methods more typically are intended for decision support. These
16 methods address the psychological foundations for subsequent actions toward the measured alternatives, including political support, direct,
17 indirect or hypothetical monetary payments, and acceptance of and compliance with relevant regulatory mandates. Typically, separate
18 measures are reported for several different value dimensions (e.g., aesthetic, ethical, personal-utilitarian, civic) across designated sets of policy
19 alternatives or for specific features of those alternatives. Consistent with a multi-attribute value framework, there has been little emphasis on
20 mapping all expressed concerns and preferences onto a single, universal value scale (as required for economic cost-benefit analysis methods,
21 for example). Differences between different value dimensions or between various subsets of the public are not typically resolved through

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1 aggregation algorithms or other calculation devices within the assessment process. Rather, resolution of such differences is more typically
2 deferred to later stages of the decision making process, where information integration, deliberation and negotiation is left to authorized decision
3 makers or is addressed in more or less formal interactions between stakeholders/publics and decision makers (e.g., see Appendix A Section on
4 Valuation by Decision Aiding).

5 The social-psychological approach to assessing the value of ecosystems and ecosystem services enlists both quantitative and
6 qualitative methods. Formal surveys and questionnaires typically rely on standardized descriptions of alternative objects/states (e.g., alternative
7 environmental conditions, management policies, socially-relevant outcomes), with respondents recording explicit choices, rankings or ratings
8 that are analyzed to develop appropriate quantitative metrics (e.g., preference, importance or acceptance indices). Individual narrative
9 interview methods typically employ less restrictive representations of options, are frequently directed at specific local cases that are familiar to
10 respondents, and collect open narrative responses that are subjected to more or less rigorous qualitative analyses. These methods have often
11 been used to support the design and pre-testing of subsequent quantitative surveys, but they are increasingly being offered as stand-alone
12 assessments. In addition to the more established methods, some emerging methods base assessments on more direct observations of behaviors
13 in the environments at issue. Behavioral observation and behavior trace methods have been developed and evaluated, especially in the context
14 of the assessment of recreation and tourism values (e.g., Daniel & Gimblett 2000; Gimblett et al. 2001). Computer simulation (“virtual reality”)
15 and interactive game methods are also being developed, but have mostly been applied in research settings (Bishop et al. 2001a; 2001b). These
16 emerging methods may not yet be sufficiently proven for application in EPA policy-making contexts, but they do show considerable promise
17 for applications in circumstances where the validity of verbal expressions of preferences and concerns in response to described hypothetical
18 conditions may be suspect. They will only be briefly described in this section and are offered primarily as potential targets for future research
19 and development.

1 **Brief description of the Methods**

2 Surveys Including Attitude Survey Questions

3 Attitude surveys encompass a broad range of methods for systematically asking people questions and recording and analyzing their
4 answers (e.g., Dillman 1991; Krosnick 1999; Schaeffer and Presser 2003; Appendix B to this report). Questions may assess knowledge, beliefs,
5 desires and/or behavioral intentions about a virtually unlimited range of objects, processes, or states of the person, society or the world.
6 Multiple questions/issues are typically presented and responses are reported as choices (among two or more options), rankings, or ratings. The
7 most popular survey formats have involved face-to-face, mail or telephone contacts with individually sampled respondents. Web/internet
8 media are increasingly being used and are rapidly becoming more sophisticated, but representative sampling issues require special attention.
9 Open-ended response formats are less often used, and may pose special problems for quantitative analysis.

10 Social-psychological surveys have been extensively used to assess preferences, attitudes, importance and acceptability of presented
11 policies, actions, outcomes and/or the expected personal or social consequences thereof (see the lists in Appendix B). An example is the
12 extensive national survey conducted to support the USDA Forest Service GIPRA process (Sheilds et al. 2002), which is illustrated in Text Box
13 11. Multiple value dimensions (e.g., utilitarian, aesthetic, ethical) may be addressed within and between different surveys, and surveys may
14 specify individual/personal, household/family or social/civic constituencies. The indices produced by application of appropriate quantitative
15 analyses of recorded responses usually claim to be only ordinal (ranks) or roughly interval scale, relative measures of differences in assessed
16 values among offered alternatives. Moreover, expressed preferences or other value judgments are assumed to be at least in part created in the
17 context of the survey (Schaeffer and Presser 2003). Thus, generalization of obtained values measures (e.g., “values transfer”) beyond the
18 objects specifically assessed within a given survey must be approached with caution.

19
20
21

Text Box 11: National telephone survey

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A nation-wide telephone survey was conducted to provide support to the USDA Forest Service Strategic Plan for 2000 required by the Government Performance and Results Act. The survey randomly sampled over 7000 US citizens to determine held *values* relevant to public lands, preferred *objectives* for management of public forests and grasslands, *beliefs* about what the role of the Forest Service should be with regard to these objectives, and public *attitudes* about the job the Forest Service is doing toward fulfilling the desired objectives. The items for this “VOBA” survey were developed and pre-tested through more than 80 focus groups conducted across the county. Individual survey respondents were presented with only a subset of the 115 items/questions developed for the survey. Each respondent assigned ratings to the items presented on 5-point scales, with *objective* statements (30 items) rated on an *importance* scale, beliefs (30 items) and values (25 items) rated on a *disagree-agree* scale and attitudes (25 items) rated on an *unfavorable-favorable* scale.

Some example items from the survey and their mean ratings over the full national sample are presented in the table below. Items are selected for potential relevance to C-VPESST interests and they are grouped to display the observed discrimination in responses. Many of the same items were rephrased and repeated in several of the value, objectives, beliefs and attitudes categories (across, but not within respondents). Only the values and objectives category formats and mean ratings (agreement and importance, respectively) are presented here, as the beliefs and attitude items were specific to the Forest Service. Some items may be reversed from the original presentation so that higher means always indicate higher agreement/importance ratings.

Item Examples	Values Mean Agreement	Objectives Mean Importance
Wildlife, plants and humans have equal rights to live and grow.	4.28	
Future generations should be as important as the current one in the decisions about public lands.	4.52	
We should actively harvest more trees to meet the needs of a much larger human population.	2.88	
The decision to develop resources should be made mostly on economic grounds	2.92	
Protecting ecosystems and wildlife habitat		4.58
Conserving and protecting forests and grasslands that are the source of our water		4.73

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resources, such as streams, lakes, and watershed areas.		
Expanding access for motorized off-highway vehicles on forests and grasslands (for example, snowmobiling or 4-wheel driving).		2.41
Designating more wilderness areas on public land that stops access for development and motorized uses.		3.84
Developing new paved roads on forests and grasslands for access for cars and recreational vehicles.		2.62
I am glad there are National Forests even if I never see them	4.66	
I would be willing to pay five dollars more each time I use public lands for recreational purposes (for example, hiking, camping, hunting).	3.49	

Individual item standard deviations ranged from 0.75 to 1.50. Sample sizes were not reported per item, but would be large (at least hundreds of respondents each) so that standard errors of the reported means would be very small.

Respondents also answered a number of demographic questions and provided information about their use of public forests and their knowledge of and association with the forest service. These items were used to identify several sub-groups that produced different patterns of response to the items in the survey. For example, the authors report, “Metropolitan residents in both the East and West see the objective of protecting ecosystems and wildlife habitat as more important than do those in non-metropolitan areas. Within non-metropolitan areas, those in the East are more in favor of such programs than are westerners.” p 11.

Similar surveys could obviously be designed to address items relevant to EPA efforts to protect ecosystems and services. The example Forest Service survey was targeted on broad national strategic goals and issues, but surveys may be even more effective in assessing beliefs, preferences and attitudes about more specific management alternatives and outcomes. In some cases, where the relevant dimensions of outcomes may be subtle and difficult to describe in words, visualizations and other perceptual representations may be more effective in eliciting public preferences (as illustrated in Text Box 12, Perceptual Surveys, later in this section).

Shields, D. J., Martin, I.M., Martin, W.E., Haefele, M.A. (2002) Survey results of the American public’s values, objectives, beliefs, and attitudes regarding forests and grasslands: A technical document supporting the 2000 USDA Forest Service RPA Assessment. General Technical Report, RMRS-GTR-95. Fort Collins, CO: U.S. Department of Agriculture, Forest Service, Rocky Mountain Research Station. 111 p

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1 Surveys have become ubiquitous in modern society, with uses ranging from assessments of diners' satisfaction with the service at a
2 restaurant to citizens' support for major national policies (Dillman 2002). Surveys are now frequently directed by computer programs that can
3 select and order questions individually for each respondent, sometimes based on responses to prior questions. Increasingly surveys are fully
4 implemented by computer, allowing the respondent to control (with more or less restriction) the pace of questions and to record their responses
5 directly into a computer database by key presses, clicks or voice commands (Tourangeau 2004). Internet-based methods offer extended
6 possibilities for contacting respondents, presenting questions, and recording responses and their use is increasing. However, web surveys may
7 raise representative-sampling and other issues that require special attention (e.g., Couper 2001; Tourangeau 2004 and Appendix B to this
8 report).

9 Variations on survey research methods that may be especially appropriate for assessments of ecosystems and services include perceptual
10 and conjoint representations of assessment targets. In perceptual surveys assessment targets (e.g., existing environmental conditions and/or
11 projected policy outcomes) are represented by photographs, videos, computer visualizations, audio recordings, or even chemical samples
12 representing different smells. As for verbal surveys, responses are typically choices, rankings or ratings of the offered alternatives. Perceptual
13 surveys may be seen as extensions of traditional psychophysical research methods that have long been applied to assess qualities and
14 preferences for foods and other products that are difficult or impossible to describe effectively with words (Daniel 1990). Relevant examples
15 include assessments of the visual aesthetic effects of alternative forest management policies in the northwestern US (Ribe et al. 2002, Ribe
16 2006), of in-stream flow levels on scenic and recreational values (e.g., Heatherington et al. 1993), of visibility-reducing air pollution on visitor
17 experience in National Parks (e.g., Malm et al.1981), and assessment of the annoyance produced by aircraft over-flight noise in the Grand
18 Canyon (Mace et al.1999). An illustration of perceptual survey methods based on Ribe et al. 2002 is presented in Text Box 11: Perceptual
19 Surveys.

Text Box 11: Perceptual Surveys

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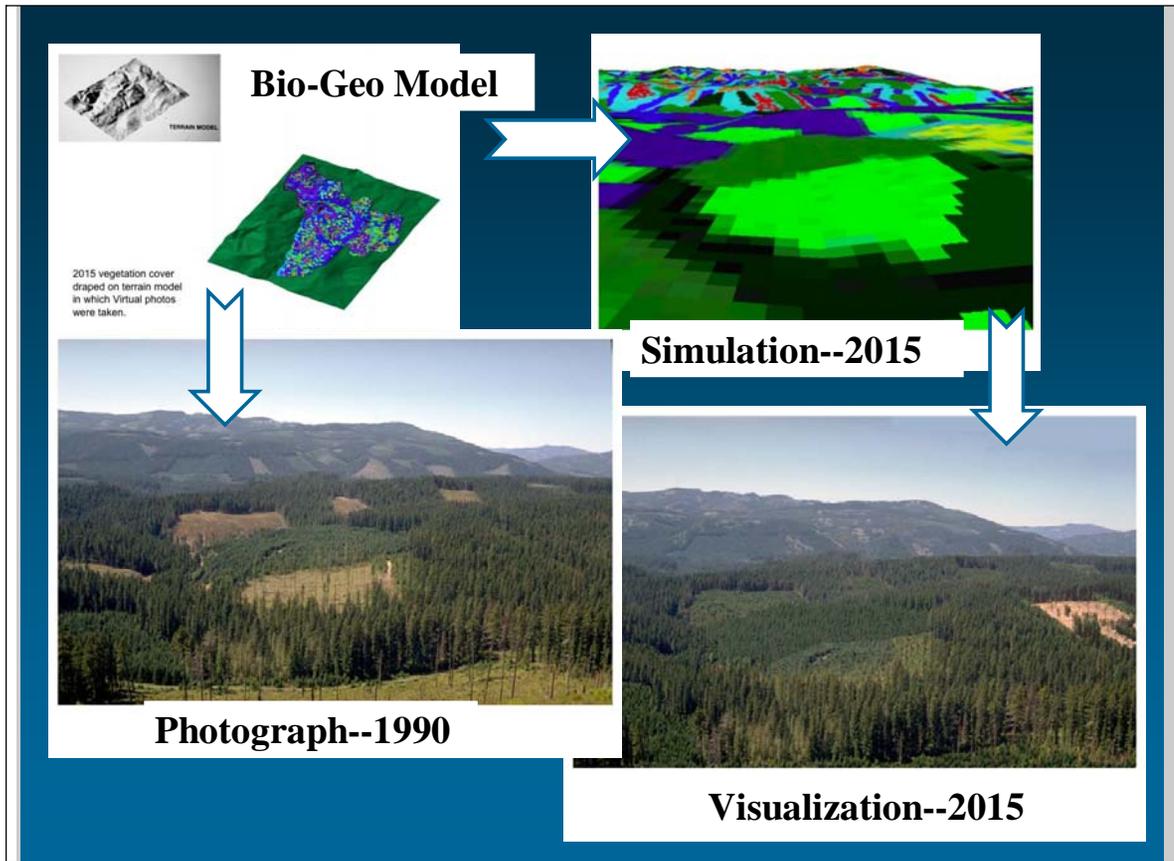
1 A study by Ribe et al. (2002) provides a good illustration of a perceptual survey employing computer visualization technology. The focus of
2 this study was on the aesthetic effects of the shift to more ecologically motivated forest management in the Northwest US. The survey sought
3 to determine how the Northwest Forest Plan (NFP, arising out of the spotted owl controversy) would affect the perceived scenic beauty of
4 affected landscapes in public forests. Another study objective was to investigate the possible contributions of landscape design principles
5 contained in the US Forest Service Scenery Management System for shaping NFP harvest prescriptions to provide better aesthetic results. The
6 description here will focus only on the visualization and perceptual survey components, and how these methods were used to attain quantitative
7 measures of the aesthetic affects of shifting the emphasis in forest management from economic to ecological goals.
8

9 The basic strategy of this assessment was to first select a representative set of forest areas where the NFP prescribed changes to forest
10 management. From within these areas, 15 forest landscape scenes (“vistas”) were selected to represent a range of forest conditions consistent
11 with pre-NFP management practices. Geographic information system technology was used to delineate and to create 3-D terrain models and
12 detailed maps of the existing vegetation cover in the visible area of each scene (from a designated viewpoint). GIS perspective view techniques
13 were used to create a “virtual photograph” of the scene so that color-coded vegetation features (e.g., existing forest, clearcuts of various sizes
14 and stages of re-growth) could be accurately located within the view. An actual photograph was also taken from the viewpoint and was
15 compared with the virtual view to assure accuracy. Forest harvest and growth models and expert judgments of trained foresters working in the
16 study area were then combined to develop detailed forest management plans for the area within each selected view, following NFP
17 prescriptions, and to project changes in forest vegetation (removal and re-growth) over 20 years following the implementation of the NFP. A
18 virtual photograph was again created to represent the projected changes in the visible landscape. Finally, digital montage methods were used to
19 map appropriate video textures (e.g., 5-year re-grown clearcut, undisturbed mature forest, etc) onto the scene to create a biologically accurate
20 but photographically realistic visualization of the future forest conditions. The figure below illustrates some of the key steps in this
21 visualization process.
22
23

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The visualizations of future forest conditions and the actual photos for each of 15 selected study scenes were rendered to color slides. Study slides were intermixed with 90 additional scenes representing a wide range of forest conditions in the area and presented in a perceptual survey. The 608 respondents were sampled (not randomly) from 31 stakeholder groups in the Cascade region affected by the NFP. Respondents recorded their judgments of the scenic beauty of each scene independently on an 11-point scale ranging from “extremely ugly” (-5) to “extremely beautiful” (+5). Because all scenes were rated by the same groups of respondents in the same context, simple mean ratings were judged an appropriate index of the relative scenic beauty of the scenes. Because the study scenes were specifically selected to represent

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1 particular forest management-by-view parameters (not random samples) comparisons were restricted to the pre-NFP versus post-NFP pairs for
2 the same base scenes.
3

4 The mean differences between pre- and post-NFP pairs for the 15 forest scenes ranged from -3.05 (favoring the pre-NFP prescription) for a
5 close-up view of a recent harvest to +2.39 favoring the NFP prescription in a larger scale vista with numerous harvest sites in the visible area.
6 For 6 of the 8 scenes selected to have large to medium-sized view areas scenic beauty ratings were significantly higher for the post-NFP scene.
7 Regression analyses determined that the key objectively measured variables affecting scenic beauty differences between pairs of scenes were
8 the percent of the visible area covered by fresh, high-contrast clearcuts in the middle distance and in the far distance of the view (both with
9 negative coefficients).
10

11 The NFP management prescriptions were primarily driven by ecological considerations, but in the most conspicuous cases (the larger views)
12 these ecological prescriptions also produced significant improvements in scenic beauty as perceived by the most likely visitors to and viewers
13 of those and similar sites. While this study did not directly address the question, a similar perceptual survey, along with standard forest
14 vegetation cover and harvest data could be used to measure and map tradeoffs among economic, ecological and aesthetic values for forest
15 management alternatives (including NFP and other approaches) based on a systematic sample of viewpoints/scenes across a landscape of
16 interest. Such tradeoff assessments and regression-based models can be used by forest planners to develop detailed harvest prescriptions and
17 schedules for specific sites allowing NFP ecological guidelines to be met while maintaining or enhancing economic and aesthetic goals for the
18 public landscape. In EPA contexts, similar perceptual survey methods might be applied to assess aesthetic and other visual impacts at
19 contaminated sites, and to assess the relative merits of restoration and reuse options.
20

21 Ribe, R.G., Armstrong, E.T., & Gobster, P.H. (2002) Scenic vistas and the changing policy landscape: visualizing and testing the role of
22 visual resources in ecosystem management. *Landscape Journal*, 21: 42–66.
23

24 Surveys most often present the individual attributes of assessment targets separately. For example, a survey to assess the effects of a
25 proposed environmental policy might present separate questions to determine respondent's judgments about effects on air quality, water quality
26 and local employment. Conjoint survey questions (e.g., Adamowicz et al. 1998; Boxall et al. 1996) instead present options as multidimensional
27 composites or scenarios presenting integrated/conjoined combinations of different attributes (e.g., different levels of air quality, water quality
28 and local employment). Combinations generally reflect actual or projected variations in the attributes (e.g., different levels of air and water

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1 quality and local employment opportunities). In the more sophisticated conjoint surveys, the particular combinations of attributes represented
2 are specified by an experimental design that allows estimates of the separate and interacting effects of component attributes (Louviere 1988).
3 Multiple regression (or similar) analyses are used to estimate the relative contributions of individual components (attributes) to the expressed
4 preferences (or other judgments) for the conjoint alternatives.

5 Conjoint survey questions can provide relatively direct estimates of the value tradeoffs people make when choosing among outcomes
6 composed of multiple attributes that naturally covary and whose values potentially conflict and compete. When at least one of the attributes that
7 forms the conjoint alternatives is (or can be) valued in monetary terms, the regression equation based on expressed preferences among the
8 conjoint alternatives can be translated so that coefficients for all attributes are expressed as monetary values (see the following Appendix A
9 Section on Economic Methods). An illustration of conjoint survey methods is presented in Text Box 12: Conjoint Surveys

Text Box 12: Conjoint Surveys

10 Conjoint methods may be especially well-suited for gauging public preferences across sets of complex multi-dimensional alternatives, such as
11 alternative EPA regulations or management options for ecosystems/services protection. Respondents choose among (or rank or rate) multi-
12 dimensional “conjoint” alternatives that present specific packages of desired and less-desired attributes. Analyses of the patterns of preferences
13 values (e.g., probability or percent choice or mean rating) among the conjoint alternatives can be used to estimate the contribution (e.g.,
14 regression coefficients) of each of the separate attributes.
15

16
17 Chattopadhyay, Braden and Patunru (2005) used a conjoint survey method to assess the effects on resident’s home preferences of various
18 cleanup options for the Waukegan Harbor Superfund site in Wisconsin. This study also employed and compared results of a hedonic pricing
19 method (see the following Appendix A Section, Economic Methods, for a description), but the monetary estimates of willingness-to-pay for the
20 cleanup options evaluated were based on stated preferences in a conjoint survey, which is the subject of this illustration. Adjustments for
21 differences in respondent’s incomes, annual costs for current housing and for the hypothetical housing options offered (based on real estate
22 market data) and a number of composite and interaction terms involving economic variables were introduced to conform to assumptions of
23 relevant economic theory and practices. However, the basic data are simply respondent’s choices (expressed preferences) among alternative
24 hypothetical conjunctions of housing and environmental-condition attributes, so the core features of the study nicely illustrate an application of
25

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1 a conjoint choice survey that could as (or more) easily be used to obtain an interval scale measure of the effects of cleanup options on housing
2 preferences.

3
4 Housing market data for 47,100 transactions (1996-2001) for Waukegan and 12 similar nearby cities along with focus group sessions with
5 homeowners were used to determine the six housing/environmental attributes that were conjoined to describe the hypothetical housing options
6 and to describe the respondent’s own current home/environment. Housing attributes were *lot size*, *house size* and *house price*. Environmental
7 attributes were *elementary school class size*, *public areas near the harbor*, and *extent of changes proposed in the harbor-area pollution*. Each
8 of the 6 housing/environmental attributes was represented by four levels, so that in principle there could be $4^6 = 4096$ distinct conjoint options.
9 A fractional factorial experimental design (with a “fold-over” to allow estimation of two-way interaction terms) was used to determine the $64 \times$
10 $2 = 128$ conjoint options that were actually assessed in the survey. The details and rationale for this complex design is beyond the scope of this
11 illustration, but the key point is that the alternatives selected allow for statistical estimates of the separate effects of each of the
12 housing/environmental attributes on overall preferences (or overall w-t-p estimates in the present study) across all of the options. All 128
13 selected options were assessed in the study, but each of the 954 respondents (from 2339 surveys mailed to the 13 targeted communities) only
14 responded to a random subset of 16 options.

15
16 In a typical conjoint choice study, respondents would see pairs of the conjoint house/environment options and be required to choose between
17 them. Chattopadhyay et al. instead chose to reduce the length and complexity of the task by comparing each hypothetical alternative to a
18 standard—the respondent’s current home/environmental conditions. The difference on each of the 6 attributes between the current home and
19 each hypothetical option was expressed as a percentage. For example, the *house size* attribute could be 15% smaller, unchanged, 15% larger or
20 25% larger than the respondent’s current home, and the *harbor area environmental condition* could be additional pollution, no change (from
21 current conditions), partial cleanup or full cleanup. A facsimile of an illustrative choice question in the survey is presented in the table below.
22

Home #1: Imagine your home modified to fit this description.

	Lot size	House size	School class size	Public/natural areas in harbor area	Harbor area environmental condition	House price
Compared to your			Smaller by			Less

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current home:	Smaller by 15%	Smaller by 15%	2 students	Smaller by 20%	Additional pollution	expensive by 10%
Which do you prefer?						
<input type="checkbox"/> The home described above <input type="checkbox"/> My current home						

The core data for the conjoint choice study is the observed probability of choice for each of the 128 hypothetical house/environment options over the current home. These probabilities can be used to derive more sophisticated quantitative value scales, but basically the worst options (least preferred) would be chosen less often and the best would be chosen more often. In conjoint studies choices for the hypothetical multi-attribute options is usually of less interest than are the estimates of the contributions of the respective house/environment attributes to those expressed preferences. There are numerous methods for attaining these estimates, most based on multiple regression analyses of one kind or another. In the Chattopadhyay et al. study a multinomial/conditional logit model was used. The details of this analysis are not relevant to this illustration, but the basic outcome of such a conjoint choice study can adequately be portrayed as a regression equation of the following form

$$P_i = w_1(A1_i) + w_2(A2_i) + w_3(A3_i) + w_4(A4_i) + w_5(A5_i) + w_6(A6_i)$$

where

P_i is probability of choice (versus current home) of conjoint alternative i
 w₁ is the regression coefficient for house/environment attribute 1 (e.g., lot size)
 A_{1i} is the level for attribute 1 for alternative i (e.g., 15% smaller)
 and so on for each of the other 5 house/environment attributes.

Chattopadhyay et al. scaled the weights in a much more complex equation (including derived economic terms and interactions) to attain monetary benefit estimates on the basis of which they offered conclusions such as

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1 ...the significant coefficient for the interaction variable *full*highinc* indicates that high-income residents prefer full cleanup more than
2 other categories, while the insignificant coefficients on *addpol*highinc* and *part*highinc* indicate that high-income residents are no
3 different from others (income levels) with respect to their dislike for additional pollution and their preference for partial cleanup. p 367
4

5 The authors went on to estimate aggregate monetary benefits of partial and full clean up of the Waukegan Harbor Superfund site (\$249 million
6 and \$535 million, respectively). The validity of these monetary estimates, of course, depends upon a complex set of assumptions required by
7 general economic theory and by specific features of the present study. These assumptions would not be required for the more basic analysis of
8 expressed preferences suggested in this illustration. The attribute weights (regression coefficients) in the suggested simple preference equation
9 could, however, safely be interpreted as relative (interval scale) measures of the tradeoffs the sampled respondents made between the offered
10 changes in harbor environment cleanup (from additional pollution to full cleanup) and the other house/environmental attributes represented by
11 the options in the study.
12

13 Once determined, the preference-based regression equation could also be used to estimate preferences for new policy alternatives based on their
14 respective projected changes in environmental conditions, so long as those options fit sufficiently within the range of the attributes and levels
15 assessed and the constraints imposed by the context of the survey in which the house/environmental condition options were offered and judged.
16 Optimization or less formal heuristics might be applied to create additional policy options for consideration and/or for direct evaluation in
17 subsequent conjoint surveys.
18

19 Chattopadhyay, S., Braden, J. B., & Patunru A. (2005) Benefits of hazardous waste cleanup: new evidence from survey- and market-based
20 property value approaches. *Contemporary Economic Policy*, 23, 3: 357-375.
21

22 Individual Narratives

23 Researchers using individual narrative methods contact individual respondents, who participate alone, without interaction or discussion
24 with experts, facilitators or other respondents. Individuals nominally representing possible stakeholder perspectives are contacted and asked to
25 comment on relatively broadly defined topics with relatively little direction from the interviewer/assessor (e.g., Brandenburg & Carroll 1995).
26 Respondents are not typically selected by a random, probability sampling process. Instead, particular individuals are specifically targeted
27 because of their known or assumed nominal group membership or personal relationship to the problem/policy/outcome at issue. The sample
28 may be extended by having prior respondents refer others, as in the “snowball” technique. The number of individuals to be included is quite

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1 variable, and in a relatively few cases has been determined by some formal process based on a rolling analysis of collected narratives (e.g.,
2 using a criterion of diminishing new perspectives/positions being discovered). Collected narratives are subjected to more or less rigorous
3 qualitative analyses, (essentially similar to the analysis of focus group responses, see Appendix A section on Focus Groups) to explore and
4 articulate the breadth and depth of expressed understandings and concerns relevant to the assessment target. Included in this category are
5 various ethnographic methods and mental modeling procedures.

6 A mental models approach can inform debate about the best ways to elicit values, and how people use and understand different
7 qualitative and quantitative expressions of value, response scales and response modes. People use their prior (pre-existing) mental models to
8 interpret survey questions and other preference-elicitation probes. People make inferences not only about texts in surveys, but also about values
9 and risks in the actual environment and hence their mental models and mental representations of causal processes underlie all decisions. Mental
10 models methods aim at eliciting people’s understanding of causal processes associated with the events, processes and actions that are projected
11 to result from specific decisions. As applied to understanding hazardous processes, the method has been used to characterize people’s
12 understanding of how risks arise and can be mitigated, and entails a mixture of decision modeling, semi-structured interviews (ethnographic in
13 nature), survey research, comparisons between these, and both qualitative and quantitative modeling of the results. To date, this research has
14 focused more on enabling and informing risk reduction, rather than motivating or understanding preferences and tradeoffs per se.

15 Mental models research would be an appropriate precursor (i.e., formative analysis) to any formal survey or preference elicitation
16 method, to improve the validity and reliability of the method. Values are typically expressed qualitatively, sometimes in ordinal terms (e.g.,
17 lexicographic scales or comparative statements) and sometimes using quantitative scales. The approach is designed to explore the conceptual
18 landscape for risks and benefits, including underlying causal beliefs, specific terminology/wording, and the scope and focus of mental models
19 in the decision domain of interest. The approach is principally qualitative, designed to elicit how an individual conceptualizes and categorizes a
20 process, such as protecting an ecological service, and how that individual would make inferences about and decisions to influence that process.

Text Box 13: Mental Models

1 INSERT MENTAL MODELS TEXT BOX HERE—ANN TO PROVIDE

2
3 Emerging Methods

4 The assessment methods described in this section are relatively new and untested. They are characterized by more direct observation of
5 responses to policies, outcomes and consequences in situ, avoiding problems of relying on hypothetical responses to described conditions. In
6 that context, these methods parallel the revealed preference methods used in economic value assessments (Appendix A Section, Economic
7 Methods). Observed environmental behavior is often not consistent with what people say they would do in the specified circumstances (Cole
8 and Daniel 2004) and people are often incorrect at identifying, or are unaware of the environmental factors that affect their behavior (e.g.,
9 Nesbitt and Wilson 1977; Wilson 2002). In the context of ecosystems and services, *behavioral observation* methods monitor the activities of
10 people in a particular environmental context and observe changes in behavior as relevant conditions change over time within a site or over sites
11 with differing characteristics. *Behavior trace* methods are based on indirect evidence of people’s behavior in specific environmental contexts.
12 For example, the number of visitors to recreation sites might be estimated by counting the number of autos parked at access points, by the
13 number of passers-by recorded by automated trail counters, by the number of fire rings in dispersed camping areas or by the amount of
14 trampling and disturbance of vegetation along trails and at destination points. Direct observations or traces of visitors’ activities can be
15 correlated geographically with relevant environmental/ecological conditions or monitored over time as changes in conditions occur at the same
16 sites, revealing the effects of these changes on environmental preferences and reactions (e.g., Gimblett et al. 2001; Wang et al. 2001; Zacharias
17 2006).

18 These methods do not seem to have been applied in the context of assessments of the effects of changes in ecosystems and services.
19 However, changes in human use of rivers, lakes and estuaries are often important indicators of the need for and the value of EPA interventions
20 to protect water quality and associated aquatic systems, and the travel cost methods employed by economists in these contexts is fundamentally
21 similar. Behavioral observation and trace methods might be effectively employed to attain quantitative measures of human use levels that

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1 could be used in conjunction with economic measures or as separate measures to be correlated with changes in ecological conditions. Numbers
2 and durations of users, their geographic distribution and the activities that they engage in might be correlated with relevant bio-physical
3 measures of ecological conditions to develop useful assessments of the effects of ecological degradation or the effectiveness of ecological
4 protection efforts.

5 *Interactive environmental simulation* systems provide means to overcome some of the limitations and difficulties of conducting direct
6 behavioral observations or interpreting behavior traces. Direct observation methods are necessarily limited to existing conditions and are
7 potentially confounded by uncontrolled or unrecognized irrelevant variables. Most policy decisions hinge on people’s responses to specific
8 changes to not-yet-existing, projected environmental conditions. Rapidly advancing computer technology has enabled effective and
9 economical simulation of complex dynamic environments at high levels of realism (e.g., Bishop and Rohrman 2003; Bishop et al. 2001a;
10 2001b). The emphasis has been on visual presentations, but the technology can readily include auditory features and in some systems tactile,
11 proprioceptive, olfactory, and other senses can also be effectively simulated to achieve very compelling, immersive environmental experiences.
12 Moreover, expanding response options, ranging from the computer mouse to video-game controllers to gloves to full-body movement enable
13 increasingly natural interactions with simulated environments. In the context of assessing the effects of changes in ecosystems and services,
14 interactive computer simulation systems offer the opportunity to conduct virtual in situ experiments to determine how persons respond to
15 specific investigator-controlled changes in environmental conditions. Thus the effects of manipulated conditions on environmental preferences
16 and other reactions can be revealed in a context closely approximating “real world” circumstances.

17 Interactive computer simulation systems may be viewed as games, in which human respondents attempt to (virtually) navigate through
18 and perhaps alter virtual environments to accomplish desired goals. There may be no particular outcome that can be defined as “winning” such
19 a game, but the behavior of the player and the outcome on which s/he settles can reveal the values that motivate and guide the player’s
20 responses. *Interactive games* can be informative in this regard, even if they are played in substantially less than virtual environments. Indeed,
21 more limited and/or more abstract games may have important advantages in some circumstances. For example, it may not be possible to

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1 project the explicit and detailed outcomes of a proposed policy that are required for a realistic environmental simulation, and the specific
2 implications of particular responses to changing environmental conditions may not be known. In many situations only changes in some
3 particular ecological component may be known and relevant (e.g., a reduction in a particular contaminant or an increase in survival rates of a
4 particular wildlife or plant species). Still, a game-like context may be an effective and engaging way to communicate with public audiences
5 about what outcomes they would prefer, and what policies are required to achieve those outcomes. A major advantage of games over surveys,
6 for example, is the opportunity for respondents to learn through experience about how the ecosystem of interest responds to various policies or
7 policy aspects and to progressively modify their expressed policy preferences to converge on some acceptable balance among desired and
8 undesired outcomes.

9 **Relation of Methods to the C-VPESSE Expanded and Integrated Assessment Framework**

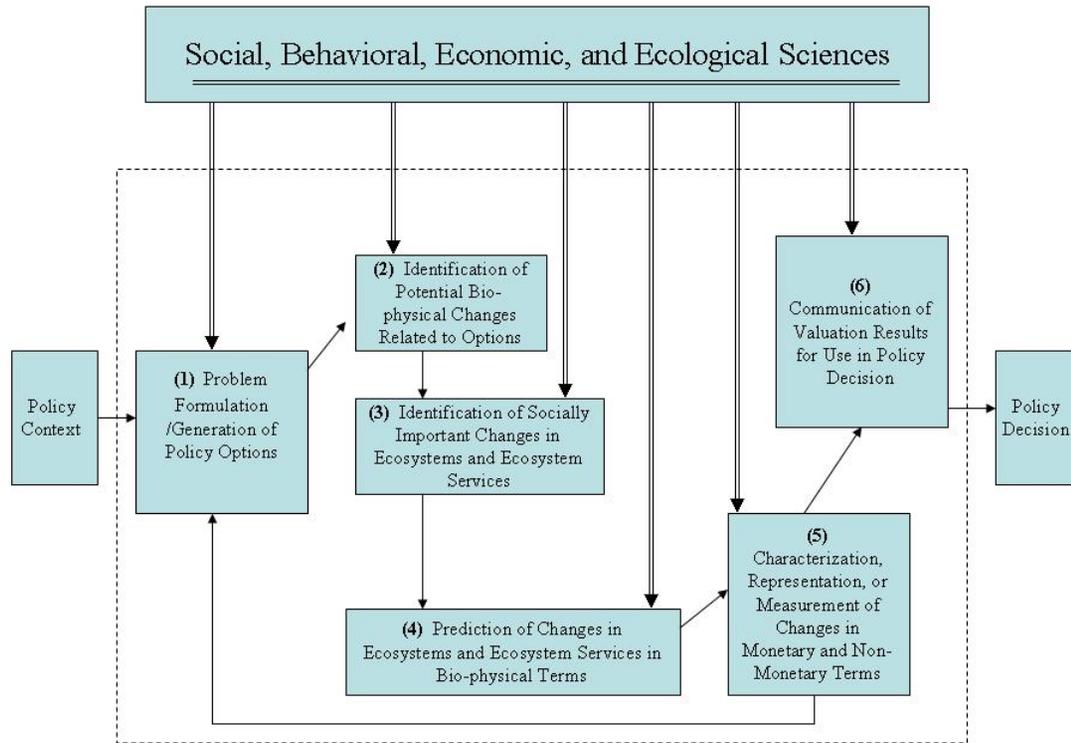
10 Survey and individual narrative methods have useful roles to play throughout the valuation process envisioned by C-VPESSE. For
11 example, representative surveys and selected individual interviews could contribute to initial problem formulation by identifying ecological
12 services and impacts that most concern citizens and/or identified stakeholders, as well as by uncovering assumptions, beliefs and values that
13 underlie that concern. Similarities and differences in assessed concerns, attitudes and beliefs toward proposed policies among different
14 segments of the public can also be identified and articulated. Once relevant ecological endpoints have been identified surveys could be very
15 useful for determining the personal and social consequences of those outcomes, and for exploring public understanding of the links between
16 chains of ecological effects and the policy options under consideration (Box 3 in Figure 2). Given a set of potential policy options, with their
17 respective ecological endpoints (from Box 4 in Figure 2, surveys could be used to assess relative public preferences (and/or other judgments,
18 such as importance or acceptability) for those options (Box 4 in Figure 2). Quantitative indices of public/stakeholder preferences (or judgments
19 of importance or acceptability) from surveys could be combined with bio-ecological and economic/monetary measures of the value of the same
20 alternatives to provide cross validation for all measures and to strengthen the foundation for policy decisions. Surveys may be especially

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1 useful when the values at issue are difficult to express or to conceive in monetary terms or where monetary expressions/valuations are viewed
2 as ethically inappropriate. In those cases survey questions could provide reliable quantitative measures of public preferences among the policy
3 alternatives or ecological endpoints that are under consideration, improving the basis for Agency decision making.



4
5 Attitude survey questions could make an additional contribution after Box 5 in the C-VPES model. The values of ecosystems/services
6 coming out of Box 5 must inevitably be represented by multiple economic/monetary, bio-ecological and social-psychological indicators. EPA

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1 administrators can be left with the difficult task of integrating these diverse and potentially conflicting measures, along with legal, budgetary
2 and other constraints to make and rationalize policy decisions. Properly structured attitude survey questions, perhaps including material to
3 inform respondents about relevant ecological and social effects and other considerations affecting the policy/decision at issue, could effectively
4 involve citizen stakeholders in this value integration and tradeoff process, providing an additional relevant input to the policy decision, and
5 adding to the political validity and social acceptability of the final action.

6 Individual narrative methods, such as the mental models method, would be most appropriate and most useful at the earliest and latest
7 stages of the decision making process. While individual interview methods do not generally provide quantitative assessments for alternative
8 policies or outcomes, they can make important contributions to improving the design, development and pre-testing of more formal surveys that
9 can provide reliable and valid quantitative assessments of public concerns and values. Mental models methods are appropriate for use in all
10 identification stages (ecological modeling; what matters; ecological impacts that matter), with the possible exception of identifying EPA's
11 objective(s). Genuine probing interactions with individuals or groups representing key stakeholders and including divergent views and
12 concerns should be a central part of problem definition and identification of significant ecological and associated social effects components of
13 the process. Such interactions with key stakeholders and with citizens could also inform the values integration and negotiation in the final
14 decision process and guide and pre-test the communication of that decision.

15 **Status of Methods**

16 Survey questions measuring social-psychological constructs are the oldest and most frequently used methods for determining public
17 beliefs, concerns, and preferences. Survey questions have been and continue to be used effectively by all levels of government to measure
18 citizen desires concerns and preferences. Economists have lately adapted survey methods to measure stated willingness-to-pay for non-market
19 goods and services, and surveys are often relied upon to collect the data needed to exercise other economic valuation efforts, such as travel cost
20 and hedonic pricing methods (see Appendix A Section, Economic Methods). Environmental management agencies have made use of surveys,

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1 either directly or indirectly, in setting policy and in making and monitoring the effects of management decisions (e.g., Shields et al. 2002,
2 illustrated in Text Box 12 and the many surveys listed in Appendix B to this report).

3 It is not clear the extent to which individual narrative interviews are systematically used in EPA policy making, nor do the OMB and
4 other guidelines clearly specify the criteria for using these methods. While no specific evidence has been found either way, it seems reasonable
5 to assume that individual narrative interviews have not been important components of formal EPA decision making processes. Certainly the
6 qualitative nature of the information provided by both focus groups and individual interviews, and the general disinterest in representative
7 sampling makes them poor candidates for formal policy evaluation exercises, but that does not preclude their having a role in earlier stages of
8 the decision making process as envisioned by the C-VPESST. Mental models research could in theory be applied as a first step to investigate
9 either “means” or “ends” values. This method would be an appropriate precursor (i.e., formative analysis) to any formal survey or preference
10 elicitation method, to improve the validity and reliability of the method.

11 **Limitations**

12 The largest barriers to greater use of survey methods in ecosystems and services valuation and decision making by the EPA are
13 institutional. First, while the EPA seems to have embraced economic surveys (e.g., CVM, or at least “transfers” from prior CVM surveys) as a
14 valuation method, there is a noticeable reluctance to use the larger class of systematic surveys using attitude, preference and intention questions,
15 relative to the practices of other federal agencies with similar environmental protection mandates and valuation needs. This predisposition may
16 in part be due to specific legal requirements for formal monetary benefit-cost analyses (which also apply to other agencies), but none of the
17 currently applicable laws preclude using a fuller range of value measures and methods, and the most prominent laws and guides explicitly urge
18 a broadly based evaluation effort not limited to monetary measures. Aside from this agency-level barrier, survey methods in general are
19 discouraged by federal rules implementing the Paperwork Reduction Act. Over the past several decades it has been difficult for federal
20 agencies to attain required clearances (e.g., from the OMB) for surveying the public in a manner and in a time frame that effectively addresses

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1 policy evaluation needs. This institutional barrier is formidable, and the proliferation of surveys and pseudo-surveys for commercial and
2 political purposes has dampened citizen’s willingness to participate, but many significant surveys continue to be conducted by a number of
3 government agencies (see Appendix B for further discussion).

4 When used, survey questions have proven effective for measuring public knowledge, beliefs, attitudes, and intentions. However,
5 especially in the context of the complex processes of selecting alternative policies and actions to protect ecosystems and services it is important
6 to recognize that the responding public may not a priori have a great deal of information or knowledge about the issues or policies about which
7 they are asked. First, limitations on length and complexity of content (especially for telephone surveys) make it unlikely that the full
8 complexity, including uncertainties of policies and their outcomes can be effectively communicated to respondents within the survey. Second,
9 the general public is unlikely to have the breadth and depth of ecological knowledge that is often required to understand and evaluate a given
10 policy, its bio-physical outcomes or the implications of outcomes for the respondent or for society more generally. Finally, even when the
11 respondent fully understands these aspects of a proposed policy he/she may still be uncertain (or incorrect) about his/her projection of how well
12 (or badly) the respondent will feel about the outcomes/implications when they are actually encountered (Wilson et al. 1989). Some approaches
13 to addressing these problems in surveys are presented and discussed in Appendix B to this report.

14 The technical issues that have been of the greatest concern to users of survey information, to quality control agents (e.g., OMB) and to
15 survey researchers have been associated with the sampling of respondents. The results of a survey are typically intended to be generalized to
16 some specified population (e.g., adult citizens of the US) that includes many members that will not be included in the sample of individuals
17 who actually respond to the survey (the respondents). The integrity of generalizations to the population of interest is assured if the respondents
18 are a formal representative sample (“probability sample”) of the population. However, recent research shows that departures from strict
19 sampling rules, such as the loss of intended participants by non-response or failed contacts, may not have as strong an effect on the
20 representativeness of survey outcomes as some have thought. More difficult and potentially more potent errors are in survey design, including

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1 the crafting, selection and ordering of questions/items to be included in the survey, the form of the response options offered (e.g., the type of
2 ratings scales) and uncontrolled events that occur during the time of survey implementation (see Krosnick 1999 and Appendix B to this report).

3 Social-psychological surveys do not meet the requirements of economic cost-benefit or cost-effectiveness analyses because they do not
4 achieve a unidimensional, transituational measure of value. That is, the scale values computed for the ecosystem and service options addressed
5 in a survey can not be directly compared to (may not be commensurate with) values for extra-survey options, or to values and costs in other
6 domains of the respondents' lives. It is arguable whether any value assessment method fully meets this requirement. However, given a feasible
7 set of alternative regulatory/protection actions and outcomes in a specified environmental-social context, surveys of public attitudes,
8 preferences and intentions would be appropriate for quantitatively measuring public preferences among offered sets of policy/outcome options,
9 for estimating the relative importance to people of the multiple attributes of those policies and outcomes, and for gauging the acceptability of
10 management means for achieving them. Properly designed conjoint methods may be especially well-suited for gauging public preferences
11 across sets of complex multi-dimensional alternatives, such as will likely be involved in many EPA regulations and actions for
12 ecosystems/services protection.

13 In practical use, the human resources required to implement surveys range from a sufficient cadre of technically competent survey
14 designers and analysts to temporary hourly wage employees to perform the mailing, phoning or interviewing tasks. Material needs may be very
15 low ("paper and pencils") or quite high, as when sophisticated computer simulations/visualizations or interactive response formats are
16 employed. Face-to-face surveys, where trained interviewers are required and participant-contact costs may be high, are generally the most
17 expensive, but costs for mail, telephone and/or computer resources can also be significant in large surveys using those formats. All of these
18 costs are usually quite low relative to the physical, biological and/or ecological science and field study required to create adequate projections
19 and credible characterizations of value-relevant means and outcomes for a suitable range of alternative regulatory or protection actions. In
20 many ways, the quality of evaluations of ecosystems and ecosystem services protections most depends upon the quality of the relevant
21 projections and specifications of ecological endpoints and their social consequences. In some cases considerable resources may have to be

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1 devoted to translating targeted ecological outcomes into understandable representations of socially relevant effects. Once these essential factors
2 have been accomplished, the cost of a systematic public value assessment survey can be comparatively quite small.

3 Individual interviews can have important and useful roles to play in Agency policy and decision making. However, their emphasis on
4 qualitative analyses and their typical disregard for representative sampling can make them less useful for formal evaluations or comparisons of
5 alternative policies and outcomes. These methods can very useful and important for designing and pre-testing more structured surveys that do
6 provide quantitative assessments of values for alternative policies and outcomes. Qualitative methods may also contribute to the design of
7 more effective communications and rationalizations of Agency decisions to stakeholders and to the general public. In mental models research,
8 values may be expressed qualitatively, sometimes in ordinal terms (e.g., lexicographic or comparative statements), and sometimes using
9 quantitative scales. The approach is designed to explore the conceptual landscape for risks and benefits, including underlying causal beliefs,
10 specific terminology/wording, and the scope and focus of mental models in the decision domain of interest. A mental models approach would
11 best be used in conjunction with another method in order to obtain quantitative measures of values. The approach is qualitative, designed to
12 elicit how an individual conceptualizes and categorizes a process, such as protecting an ecological service, and how that individual would make
13 inferences about and decisions to influence that process.

14 **Treatment of Uncertainty**

15 Survey methods specifically address the uncertainty introduced by sampling errors (e.g., representative sampling, non-response),
16 specification errors (e.g., adequate descriptions or representations of alternatives, clear and understandable response system) and the effects of a
17 variety of contextual and external factors that may affect (bias) participant responses. Methods for reducing and quantifying the magnitude of
18 most of these sources of uncertainty and error in surveys are part of the well-documented technology and the accumulated lore of survey
19 research (e.g., Dillman 1991, Krosnick 1999, Tourangeau 2004, and Appendix B to this report).

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1 Accepted methods are available and are commonly used for calculating confidence intervals or complete probability distributions for
2 individual survey responses over respondents (e.g., the importance ratings assigned to a particular item). The internal reliability and
3 cohesiveness of survey responses can be calculated per individual respondent, but more often the focus is on the mean response of
4 homogeneous groups of respondents. Multiple items are frequently combined, as by cluster or factor analysis, into latent variables (factors)
5 implied by the inter-correlations among individual-item responses, and there are several conventional statistical indices of the internal
6 consistency and coherence of those derived factors. More complete analyses calculate and quantitatively assess the internal consistency and
7 distinctiveness of latent variables, based on the patterns of responses across the multiple respondents, as well as classifying sub-groups of
8 respondents, based on patterns of individual's responses to the multiple items in the survey.
9 The detailed results of a survey of a representative sample of a population are unlikely to be fully appreciated by anyone without relevant
10 training and experience. On the other hand, results can be, and routinely are simplified for communication to lay audiences. Most people
11 would find reports such as "alternative A was preferred over all others offered in the survey by 75% of respondents" to be clear and intuitively
12 understandable. A table or graph showing mean preference ratings on a 10-point scale for all alternatives evaluated would be clear to many
13 members of the public, as well as to experts from other scientific and managerial disciplines that are involved in EPA rule and decision making.
14 Some of the uncertainty associated with these indices (e.g., sampling and measurement error) could be displayed by conventional confidence
15 intervals or error bars. The potential effects of more complex sources of uncertainty might be revealed by bracketing mean estimates for each
16 alternative assessed with 25th and 75th percentile estimates derived from sensitivity analyses exercised over the entire biological-social
17 evaluation system. The most sophisticated communication devices might be based on interactive game systems, where the audience is allowed
18 to alter input variables and assumptions about functional relations and stochastic events and observe and learn for themselves how these
19 changes affect projected evaluation outcomes

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1 **Research needs**

2 Issues that should be addressed in future research relevant to social-psychological value assessment methods include:

- 3
- 4 • How can structured surveys of public/stakeholder attitudes, preferences and intentions best be used in EPA policy and decision
 - 5 making, including how decision makers can and should use the relative quantitative (non-monetary) value indices provided?
 - 6 • How can social-psychological value indices best be used to cross-validate estimates of monetary values (e.g., from CBA) and
 - 7 ecological indices (e.g., biodiversity, energy flow) and strengthen the basis for Agency decisions about alternative
 - 8 ecosystems/services policies?
 - 9 • How, and when in the decision process, can social-psychological, economic and bio-ecological evaluations of changes in
 - 10 ecosystems and ecosystems services most effectively be integrated to support Agency policy and decision making?
 - 11 • What productive roles can individual interviews and other qualitative methods play in Agency policy and decision making?
 - 12 • How might the development of emerging methods (behavior observation, behavior trace, interactive computer simulations and
 - 13 games) be shaped to effectively contribute to Agency policy and decision making needs?
 - 14

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4

1 **ECONOMIC METHODS**

2 **Overview**

3 **Brief Description of Methods:**

4 The economic concept of value is based on two fundamental premises of neoclassical welfare economics: that the purpose of economic
5 activity is to increase the well-being of the individuals in the society and that individuals are the best judges of how well off they are in any
6 given situation and what changes would enhance that well being.

7 The concept of value underlying economic valuation methods is based on substitutability, or, more specifically, on the tradeoffs
8 individuals are willing to make for ecological improvements or to avoid ecological degradation. These tradeoffs provide an indication of
9 changes in well-being that result from increases and decreases in goods and services people value. By itself, an ecological change that an
10 individual values will increase that person's utility. The value or benefit of that change can be defined in two ways. The first is the amount
11 of another good that the individual is willing to give up to enjoy that change (his "willingness-to-pay" or WTP). The second is the amount of
12 compensation that a person would accept in lieu of receiving that change (his "willingness-to-accept" or WTA). These tradeoffs are typically
13 defined in terms of the amount of money an individual is willing to pay or willing to accept and hence benefits are measured in monetary
14 terms. In this case, WTP is the amount of money that would make the individual indifferent between paying for and having the improvement
15 and foregoing the improvement, while keeping the money to spend on other things. Likewise, WTA is the amount of money that would
16 generate an increase in utility equivalent to that realized from the improvement in the environmental amenity.

17 However, it is important to note that the concept of benefit does not hinge on the use of monetary units. In principle, benefits could be
18 defined in terms of changes in any other good or service that the individual would willingly agree to in exchange for the environmental

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1 change (e.g., food). The use of money as the basis for exchange is simply a convenience. In particular, use of a common money metric
2 allows all benefit measures to be easily aggregated and compared with monetary measures of cost.

3 The benefits captured by the concepts of WTP or WTA can be derived not only from goods and services for which there are markets
4 (e.g., forest products) but also from goods and services for which markets might not exist (such as clean air and clean water). In addition,
5 they include values derived from use of the environment (e.g., hiking in the woods) as well as those derived from the “existence” of a valued
6 species or condition. Thus, economic valuation captures values that extend well-beyond commercial or market values. However, it does not
7 capture non-anthropocentric values (e.g., biocentric values) and values based on the deontological concept of intrinsic rights.

8 All economic measures of value based on willingness to pay are limited by the fact that the maximum amount a person could pay for
9 anything is constrained by that person’s ability to pay, which is indicated by the individual's wealth. Thus the value estimates derived from
10 economic valuation methods are conditional on the existing distribution of income and prices. As a result, acceptance of these benefit
11 estimates implies acceptance of the underlying distribution of wealth. One way to incorporate concern for equity in the distribution of well-
12 being, with roots going back to Bergson (1938), is to weight the measures of economic value or welfare change for each individual by that
13 person's relative degree of “deservingness”; that is, to attach a higher weight to benefits going to those judged to be more deserving because
14 of some attribute such as their lower level of income. However, there is no clear way to determine the appropriate weights. In practice,
15 analysts typically use the value measures derived from the mean individual in the sample that is providing data for the valuation model in use.
16 If value or willingness to pay is an increasing function of income, the analyst is implicitly underestimating the values of the highest income
17 individuals and overestimating the values of the lowest income individuals. The result, in a crude qualitative sense at least, is equivalent to
18 assigning more weight to the values of low income than high income individuals.

19 The key input for all of the economic methods is data on the choices that people have made or indicate they would make about the
20 things that contribute to their economic well-being. These choices are made in several contexts. The first is choices about quantities
21 demanded and supplied in markets at alternative prices, e.g., the amount of commercial fish that are harvested and sold at various prices.

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1 These choices generate demand and supply functions that can be estimated with the information on the amounts purchased at different prices
2 using statistical (i.e., econometric) methods. Changes in these demand and supply functions in response to changes in the levels of ecosystem
3 services (e.g., a change in water quality) can be analyzed to obtain market-based estimates of the values of the changes in these services.
4 Second, choices can involve the selection of quantities of goods and services (or responses to changes in the availability of goods and
5 services) that are not sold in markets, such as many ecosystem services. Nonmarket revealed preference methods can be used to obtain
6 estimates of the values of changes in these goods and services. Third, hypothetical choices made in response to survey questions can be
7 analyzed with one of the several stated preference methods for valuation to provide information on tradeoffs people would be willing to
8 make. The specific methods that employ these three different types of choice data to value ecological changes are discussed in more detail
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10

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18 Resources for the Future

1 **Market-Based Methods**

2 Brief Description of Method:

3 The market-based approaches to economic valuation are used to estimate the economic values of ecosystem services that are an input
4 into the production of a good or service that can be bought and sold in a market at an observable price. For private goods and services
5 purchased in competitive markets, the price of a good reflects the valuation of an extra unit of that good or service by the set of participants in
6 that market. For small changes, market prices can be used as a measure of economic value of each unit of the goods involved. For larger
7 changes, however, marginal willingness to pay (demand) and marginal cost (supply) are unlikely to remain constant, requiring estimation of
8 changes in consumer and producer surplus.³⁷

9 There is a variety of contexts where this approach can be applied. For example, wetlands often serve as nurseries for fish species that
10 are harvested for commercial markets. They are thus an input to commercial fishing and their services affect the supply and market price of
11 harvested fish. The economic benefits of protecting wetlands can then be estimated by their contribution to the market value of the output of
12 the commercial fishery. For relatively small changes, the additional output of the fishery can be valued simply by multiplying the change in
13 output by the market price of the fish. Similarly, when a river is used as a source of irrigation water for agriculture, both the water quantity
14 and quality directly contribute to the production of food. The economic benefit of an improvement in either water quantity or quality can be
15 estimated by its contribution to the market value of food production. Again, for small changes, the market price of the agricultural product
16 multiplied by the resulting change in output provides a measure of the value of the water quality or quantity change.

17 Status as a Method:

18 Market-based methods are based on well-established economic principles and econometric practices (Boardman, et al., 2006,
19 McConnell and Bockstael, 2005). They have been used for more than 30 years to evaluate a variety of economic policies (Hufbauer and
20 Elliott, 1994, Winston, 1993). Applications to the valuation of ecosystem services include Barbier and Strand (1998) and Barbier, Strand,

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1 and Sathirathai (2002). EPA has used these methods to value ecosystem service benefits from air pollution control in the markets for
2 agricultural products and for timber products (US EPA, 1999).

3 Limitations:

4 Estimating both consumer and producer surplus requires the development of empirical models for the demand and supply
5 relationships describing market outcomes. Depending on each application this can be difficult due to lack of data at the level of resolution
6 required to describe how economic policies affect each of these relationships.

7 The majority of environmental policies do not directly impact the prices and quantities of goods and services traded in markets, so this
8 method is only available in a limited subset of cases. In addition, it will only capture the benefits of a change that are manifested in marketed
9 outputs. For example, a wetland may contribute not only to commercial fishery production but also to flood control, water purification,
10 wildlife habitat, etc. These other benefits would not be captured by a market-based approach. Another limitation of this method is that, if
11 there are market imperfections stemming for example from market power, this can confound the measurement of demand and supply and
12 distort the relationship between prices and the marginal value and marginal cost of providing a private good. As a result, this distortion will
13 carry over into any estimation of economic values based on market prices.

14 Many non-environmental factors can affect demand and supply relationships that are also important. Seasonal variations in use or
15 availability of goods and services related to environmental policies can affect prices, and this needs to be considered. The modeling and
16 estimation of demand and supply functions can be complicated. Ultimately, what can be learned about the influence of environmental or any
17 other policy is limited by the available data. These limitations are best described as an identification problem – do we have sufficient
18 information to identify the effects that are hypothesized to reflect how environmental policy influences market supply and demand?
19

20 Key References

21 Barbier, Edward B., and Ivar Strand. 1998. "Valuing Mangrove-Fishery Linkages," *Environmental and Resource Economics*, 12:151-166.

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- 1 Barbier, Edward B., Ivar Strand, and Suthawan Sathirathai. 2002. "Do Open Access Conditions Affect the Valuation of an Externality?
2 Estimating the Welfare Effects of Mangrove-Fishery Linkages in Thailand, *Environmental and Resource Economics*, 21:343-367.
- 3 Boardman, Anthony E., David H. Greenberg, Aidan R. Vining, and David L. Weimer. 2006. *Cost-Benefit Analysis: Concepts and Practice*,
4 third edition Upper Saddle River, NJ: Prentice-Hall.
- 5 Hufbauer, Gary, and Kimberly Ann Elliott. 1994. *Measuring the Costs of Protection in the US*, Washington, DC: Institute for International
6 Economics.
- 7 McConnell, Kenneth E., and Nancy E. Bockstael, 2005. "Welfare Theory and Valuation," in Karl-Goran Maler and Jeffrey R. Vincent, eds.,
8 *Handbook of Environmental Economics*, Amsterdam: Elsevier.
- 9 US EPA. 1999. *The Benefits and Costs of the Clean Air Act 1999 to 2010*, Washington, DC.
- 10 Winston, Clifford. 1993. "Economic Deregulation: Days of Reckoning for Microeconomists," *Journal of Economic Literature*.

1 **Non-market Methods – Revealed Preference**

2 When environmental changes affect goods and services that are not traded in markets, non-market valuation, using either revealed
3 preference or stated preference, becomes necessary. Revealed preference methods look at people’s behavior in markets that are related to
4 ecological services to reveal underlying values. For example, someone’s decision about which of two houses to purchase might reveal
5 information about how they value air quality or a scenic view if the two houses vary with regard to that environmentally-related attribute.
6 Because the revealed preference methods for measuring values use data on observed behavior, some theoretical framework must be
7 developed to model this behavior and to relate the behavior to the desired monetary measures of value and welfare change. A key element in
8 the theoretical framework is the model of the optimizing behavior of an economic agent (individual or firm) that relates the agent's choices to
9 the relevant prices and constraints, including the level of ecological services being provided. If a behavioral relationship between observable
10 choice variables and the ecosystem service can be specified and estimated, this relationship can be used to calculate the economic value of
11 changes in these service flows. For example, one well-established behavioral relationship is that between the costs to individuals of visiting a
12 recreation site and the numbers of visits made to the site. See the discussion of the travel cost method below. If the numbers of visits also
13 varies systematically with the level of an ecosystem service provided by the site, then the value of the ecological service can be inferred from
14 these relationships.

15 The degree to which inferences about the value of a change in ecosystem services can be drawn from market observations, and the
16 appropriate techniques to be used in drawing these inferences, both depend on the way in which the ecosystem service enters individual utility
17 functions. The exploitation of possible relationships between environmental goods and private goods leads to several empirical techniques
18 for estimating environmental and resource values. This section covers three revealed preference methods: travel cost, hedonics, and averting
19 or mitigating behavior models.

1 **Travel cost**

2 Brief description of the method:

3 The travel cost method accepts as a maintained hypothesis that people have economic demand functions for the services of
4 environmental resources that are associated with observable choices they make to travel to a particular location. While in principle this
5 method could be applied to travel for a variety of purposes, in practice it is applied in the context of travel associated with outdoor recreation.
6 Lakes, rivers, forests, beaches, etc. are examples of the types of resources involved. The essence of the method is recognition that users pay
7 an implicit price by giving up time and money to take trips to these areas for recreation. This recognition is important because most of the
8 public facilities for recreation in the U.S. do not have market determined fees for that use. The cost of a visit to a site is the out-of-pocket
9 costs of travel including any site admission fees, opportunity cost of travel time, and the opportunity cost of time on site.³⁸

10 The values of ecosystem services are captured by the method to the extent they can be represented as factors that influence a person's
11 decision about where or how often to travel. For example, a measure of the availability of fish in a lake used for fishing would presumably
12 influence (along with other factors) a person's decision about whether and/or how often to visit the site for fishing.

13 Until about the middle 1990's, the travel cost literature estimated travel costs for the simple case of a new site or loss of site. The loss
14 of an area (due to activities that eliminate its recreational value) is represented as "equivalent to" a price or travel cost change that is large
15 enough to cause all existing users to no longer take trips to the site. To use the travel cost method for more sophisticated environmental policy
16 choices, i.e. those that change the quality of recreational opportunities, analysts need to know how those quality attributes influence the
17 demand function for recreation. In practice, most economic models for recreation now use random utility models (RUM), which describe the
18 decision process associated with each individual selecting which recreation site among a number of alternatives to visit. A RUM framework
19 describes these choices as the result of a constrained optimization process; that is, selecting the site that yields the maximum level of utility

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1 (or well-being) that is possible given a person's constraints. The result can be expressed as a function of travel costs, site characteristics such
2 as the level of ecosystem services and the facilities to support specific activities (e.g. boat ramps, ski lifts etc), and users' attributes.

3 Status as method:

4 The travel cost methodology is based on well-established economic principles. There has been extensive use of this method in peer-
5 reviewed literature, dating to 1947 when Harold Hotelling first proposed it There is less experience with using the method to estimate
6 tradeoffs for a wide range of attributes of recreation sites. Assumptions are understood and documented. Meta analyses – Smith and Kaoru
7 [1990], Walsh, Johnson and McKean [1992], Rosenberger and Loomis [2000], Johnston et al. [2003] and Johnston et. al. [2005] have
8 documented the performance of the model in different circumstances.

9 Measures of the economic value have been used in EPA's RIA analyses for regulations affecting recreation resources. A recent
10 example is the Phase III component of the 316B rule. The rule seeks to reduce impingement and entrainment of fish and other organisms
11 through power facilities' uptake of cooling water.

12 Strengths and Limitations:

13 The primary data requirements are: data on people's usage of recreation sites; measures of individuals' values of time and time
14 constraints; information that allows measures of the environmental attributes of the resources used for recreation to be linked to those
15 resources; and information that describes the relationship between technical indexes of the attributes of recreation sites and measures that
16 users can be expected to understand and know.

17 The analysis requires technical training in micro-economic modeling of demand and extensive experience with micro-econometrics to
18 estimate recreation demand models. Less experience is required to use existing models to estimate economic values for changes in factors
19 hypothesized to affect people's recreation behavior.

20 Uncertainties:

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1 One important source of uncertainty in the travel cost model is the value of recreationists' time as a component of the cost of a
2 recreation trip. Randall has argued that for several reasons “travel cost is inherently unobservable” (1994, p. 88). The role of time in
3 explaining recreation demand and in valuing recreation visits and sites raises some thorny issues for both the standard travel cost and RUM
4 approaches of analysis. Clearly, time is an important variable in the analysis of recreation demand and value. However, numerical estimates
5 of demand and value require either that the numerical value of the shadow price of time be known or that it be estimated from a model of the
6 choices made regarding the uses of time. A variety of models of choice and time are available in the literature. However, as yet, different
7 model structures yield quite different estimates of the shadow price of time, and there is no clear basis for preferring one model and its value
8 over other models. Until these issues can be resolved, estimates of recreation values should be presented as conditional upon a specific value
9 of the shadow price of time or a specific modeling approach regarding the role of time, and the uncertainty in the estimates that this implies
10 should be acknowledged. For more on this issue, see Freeman (2003, Ch. 13).

11
12 Key References

13 P.A. Champ, K.J. Boyle and T.C. Brown, editors, A Primer on Non-Market Valuation (Dordrecht: Klumer Academic 2003).

14 A.M. Freeman III, The Measurement of Environmental and Resource Values, second edition (Washington, D.C. Resources for the Future
15 2003).

16 Haab, T.C. and K.E. McConnell, 2002, Valuing Environmental and Natural Resources, Cheltenham, UK: Edward Elgar.

17 Johnston, Robert J., Elena Y. Besedin, and Ryan F. Wardwell, 2003, “Modeling Relationships Between Use and Nonuse Values for Surface
18 Water Quality: A Meta-Analysis,” Water Resources Research, 39(12).

19 Johnston, Robert J., Matthew H. Ranson, Elena Y. Besedin, and Erik C. Helm, 2005, “What Determines Willingness to Pay per Fish? A
20 Meta-Analysis of Recreational Fishing Values,” under review at Marine Resource Economics.

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- 1 D.J. Phaneuf and V.K. Smith. 2005. "Recreation Demand Models," in K. Mäler and J. Vincent, editors, Handbook of Environmental
2 Economics Vol. II. Amsterdam: North Holland.
- 3 Randall, Alan. 1994. A Difficulty with the Travel Cost Method. Land Economics 70(1):88-96.
- 4 Rosenberger, R.S. and J.B. Loomis, 2000, "Using Meta-Analysis of Economic Studies: An Investigation of Its Effects in the Recreation
5 Valuation Literature," Journal of Agricultural and Applied Economics 32(3): 459-470.
- 6 Smith, V. Kerry and Yoshiaki Kaoru, 1990, "Signals or Noise? Explaining the Variation in Recreational Benefit Estimates," American
7 Journal of Agricultural Economics 72: 419-433.
- 8 Walsh, R.G., D.M. Johnson, and J.R. McKean, 1992, "Benefit Transfer of Outdoor Recreation Demand Studies, 1968-1988," Water
9 Resources Research 28(3): 707-713

10 **Hedonics**

11 Brief description of the method:

12 Hedonic methods seek to exploit possible relationships between demands for private goods and their associated bundle of
13 characteristics, including environmental characteristics. For example, the demand for a house depends not only on its physical attributes (e.g.,
14 total size, the number of bedrooms, etc.) but also on the surrounding environmental characteristics (e.g., air quality, proximity to beach, etc.)
15 When people select from among the set of available goods (e.g., available houses), the hedonic model assumes that they will choose the one
16 that is their most preferred given its price and attributes. In equilibrium, the set of prices for these differentiated goods will be structured so
17 there is no incentive for anyone to change their choices. The hedonic price function relating prices to characteristics is a reduced form
18 description of this equilibrium condition. The primary applications of this logic in the field of environmental economics involve housing
19 prices and the wage rates for jobs

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1 Assuming that the price of a house reflects the attributes of that house, its property, neighborhood, and facilities that are “near” it, then
2 the hedonic price function reflects a buyer’s marginal willingness to pay (WTP) for small changes in one of these attributes. This measure is a
3 single point estimate of the marginal value. The method does not provide the basis for measuring, without additional assumptions, any
4 economic benefits that are associated with a large change in one or more of these attributes. These attributes can include the structural
5 features of the house, its lot, and the characteristics that are conveyed to those living in the home because of its location. For example, if a
6 house is on the coast, residents can experience the coastal views, any beach related amenities, as well as any greater risk of damage that might
7 arise from coastal hazards. If that feature is some aspect of an ecological service available to an individual because she lives in the house, the
8 model allows that incremental value of a change in that service to be estimated.

9 If the attribute measures a characteristic that can be related to a policy, e.g., proximity to a Superfund site before and after clean up,
10 then it is possible to describe a buyer’s willingness to make tradeoffs for small changes in that attribute. There are important qualifications
11 that must be considered in evaluating the results from these models. For example, to the extent the prices for homes near wetlands or in flood
12 zones are found to be related to (i.e. have a statistically significant association with) the measures that are used to isolate these features, then
13 there is indirect evidence that these features are recognized by buyers and sellers. This result follows because they contribute to the observed
14 equilibrium prices for the homes represented by the hedonic function. Relating such a recognition to a measure of the incremental value for
15 the change in services requires assumptions describing how changes in the variable that can be measured and included in the price function
16 relate to changes in the service of interest.

17 Extensive data are needed to estimate a statistical function that relates housing prices to housing characteristics that include
18 environmental attributes so that small changes in the quality or quantity of that environmental attribute can be related to small changes in
19 housing prices.

20 Status as a Method:

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1 The hedonic method has been widely used to evaluate site-specific amenities and disamenities. Examples of applications involve: air
2 pollution, noise pollution, proximity to water bodies, wetlands, coastal areas, and location of homes in hazardous areas such as earthquake or
3 flood zones. See Palmquist (2005) for a general overview of the literature and Smith and Huang (1995) for a meta analysis of the studies of
4 air pollution and property values. This and other meta analyses indicate clear support for the methods for applications where we can expect
5 buyers and sellers to have knowledge of the amenities.

6 Applications involving site attributes that might be more closely aligned with services of ecosystems are much more limited. Several
7 studies have investigated the effects of proximity to wetlands of different types as well as for distance to open space. Examples include
8 Mahan, et al. (2000), Netusil (2005), and Smith, et al. (2002). An important difficulty in using these results arises in converting the
9 incremental value estimated for a change in distance to a measure more directly related to changes in ecosystem service.

10 Strengths and Limitations: Hedonic methods are familiar to most people who have purchased or sold a house because realtors do an informal
11 hedonic type analysis comparing homes described as “comparables” to price a proposed new listing.

12 The main strength of the hedonic housing method is that it is based on people’s actual choices. However, all hedonic methods face
13 significant econometric hurdles and are subject to the standard criticism of statistical relationships that they reveal correlation but fall short of
14 revealing causation. Hedonic estimates can be sensitive to the choice of model specification (see, for example, Cropper, Deck and
15 McConnell, 1988). Moreover, relating housing prices to many ecosystem services remains elusive. Finally, hedonic methods can only
16 capture the value of environmental changes that individual homeowners recognize.

17 The method is best suited for local housing markets. While several studies have estimated national hedonic property value models, it is
18 generally agreed that it is unreasonable to assume that there is a single national market for housing with an equilibrium that adequately
19 describes the tradeoffs among housing attributes in very different locations.

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1 To implement the method for estimating the hedonic price function, it is important to have access to a real estate transaction database
2 with sales prices, housing characteristics, and the latitude/longitude coordinates for each property. These data can then be merged to GIS files
3 describing access to various spatially delineated environmental resources such as air quality as well as to ecosystem services.

4 Uncertainty:

5 The primary sources of uncertainty with the hedonic model for policy applications arise with the measurement of attributes that are
6 assumed to represent the environmental services available to people due to living in the house. Further research on how people learn about
7 these aspects of a location and what they consider to be conveyed by a location would help to address this issue.

8 In addition, simulation analysis evaluating the performance of hedonic price functions as approximations to an equilibrium matching
9 process would also contribute to our understanding of the sensitivity of the method to assumptions about model structure and functional form.

10 See, for example, Cropper, Deck and McConnell (1988).

11
12 Key References:

13 Champ, P.A., K.J. Boyle and T.C. Brown, editors. 2003. A Primer on Non-Market Valuation. Dordrecht: Kluwer Academic Press.

14 Cropper, M.L, L. Deck, and K.E. McConnell, 1988, “On the Choice of Functional Forms for Hedonic Price Functions,” Review of
15 Economics and Statistics, 70: 668-75.

16 Freeman, A.M. III. 2003. The Measurement of Environmental and Resource Values, second edition. Washington, D.C.: Resources for the
17 Future).

18 Haab, T.C. and K.E. McConnell. 2002. Valuing Environmental and Natural Resources, Cheltenham, UK: Edward Elgar.

19 Mahan, B.L., S. Polasky, and R.M. Adams, 2000, “Valuing Urban Wetlands: A Property Price Approach,” Land Economics, 76 (February):
20 100-113.

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1 Netusil, Noelwah, 2005, “The Effect of Environmental Zoning and Amenities on Property Values: Portland Oregon,” Land Economics, 81
2 (May): 227.

3 Palmquist, Raymond B., 2005, “Hedonic Models” in K. Mäler and J. Vincent, editors, Handbook of Environmental Economics Vol. II
4 Amsterdam: North Holland.

5 .V. Kerry Smith, Poulos, Christine, and Hyun Kim, 2002, “Treating Open Space as an Urban Amenity,” Resource and Energy Economics 24:
6 107-129.

7 **Averting behavior models**

8 Brief Description of the Method:

9 Averting or mitigating behavior models simulate consumer behavior and rely on the existence of an activity that substitutes for the
10 services provided by an environmental resource. The averting behavior method infers values from “defensive,” mitigating, or “averting”
11 expenditures, i.e. those actions taken to prevent or counteract the adverse effects of environmental degradation. For example, an individual
12 might purchase a water filter to avoid the health risks associated with drinking unfiltered water. By analyzing the expenditures associated
13 with these defensive purchases, researchers impute a value that individuals place on small changes in environmental or health risks. In effect,
14 a defensive expenditure is spending on a good that is a substitute for health protection or an environmental quality or service. Because the
15 method is based on an estimation of the marginal rate of technical substitution between the environmental service and a market good or
16 service with a known market price, it is capable of producing monetary estimates of the value of the environmental service. What is required
17 is an understanding of the technical relationships underlying the ability of the environmental service and its market good substitute to enhance
18 human well-being.

19 Status of the Method:

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1 There is a substantial literature on the theoretical dimensions of the method (for example, Freeman 2003, Dickie, 2003, Smith, 1991)
2 but relatively few convincing studies demonstrating it will work in practice. Examples of defensive expenditures include the choice of
3 automobile type (as it relates to fatality risk), safety helmets, fire alarms, and water filters. However, since these expenditures only capture a
4 portion of an individual's willingness to pay (WTP) for these protections, averting behavior results are sometimes interpreted as a lower
5 bound on willingness to pay to avoid a particular harm. The most common application of averting behavior models has been the estimation
6 of values for morbidity (illness) risk.

7 Limitations.

8 Averting behavior studies rarely provide economic values for ecosystem services. Even for those averting behavior studies for water
9 quality, the motivation for the averting behavior is usually to protect health or life.

10

11 Key References:

12 Dickie, Mark. 2003. "Defensive Behavior and Damage Cost Methods," in Champ, P.A., K.J. Boyle and T.C. Brown, editors, A Primer on
13 Non-Market Valuation. Dordrecht: Kluwer Academic Press.

14 Freeman, A.M. III 2003 The Measurement of Environmental and Resource Values, second edition .Washington, D.C.: Resources for the
15 Future.

16 Smith, V. K. (1991), "Household Production Functions and Environmental Benefit Estimation," in J. B. Braden and C. D. Kolstad, eds.,
17 Measuring the Demand for Environmental Quality. Amsterdam: North Holland

1 **Non-market Methods – Stated Preference**

2 Brief Description of the Method:

3 Stated preference methods rely on survey questions that ask individuals to make a choice, describe a behavior, or to state directly what
4 they would be willing to pay for specified changes in environmental services not traded in markets. The various stated preference techniques
5 are distinguished by how the information is presented, what questions are asked, and how their responses are formatted. It is important to
6 acknowledge that the choices, stated values, or revised patterns of use are derived from answers to questions that ask respondents what they
7 would do, or how much they would pay for, or how they would alter their choices in response to changes in the amount of a non-market good
8 or service in a specified hypothetical setting. This is in contrast to Revealed Preference Methods, which are based on observing the actual
9 choices made by people facing real constraints on income, etc. Stated preference methods offer the opportunity to measure tradeoffs for
10 anything that can be presented as a credible and consequential choice. Hence, their primary advantage is their ability to in principle measure
11 a wider set of values. In particular, they are the only economic methods that can measure non-use values.

12 Although not all authors use the same terminology, the term stated preference methods generally include any survey questions in
13 which respondents are asked hypothetical questions designed to reveal information about their preferences or values. The term encompasses
14 three broad types of questions. The first type involves questions that ask directly about monetary values for a specified commodity or
15 environmental change. These are usually called contingent valuation questions (CVM). In the past the most commonly used CVM questions
16 simply asked people what value they place on a specified change in an environmental amenity or the maximum amount they would be willing
17 to pay to have it occur. These are usually open-ended in that the individual has to state a number rather than respond to a number offered by
18 the researcher. The responses to these questions, if truthful, are direct expressions of value. The other major type of CVM question asks for a
19 yes or no answer to the question, “Would you be willing to pay \$X ...?” Each individual's response reveals only an upper bound (for a no) or

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1 a lower bound (for a yes) on the relevant welfare measure. Questions of this sort are termed discrete choice questions. Responses to discrete
2 choice questions can be used to estimate willingness to pay functions or indirect utility functions.

3 The second and third major types of Stated Preference methods do not reveal monetary measures directly. Rather, they require some
4 form of analytical model to derive welfare measures from responses to questions. The second type of question is called variously "choice
5 experiment," "conjoint analysis," or sometimes an "attributes based method" (Holmes and Adamowicz, 2003). In this approach to
6 questioning respondents are given a set of hypothetical alternatives, each depicting a different bundle of environmental attributes.
7 Respondents are asked to choose the most preferred alternative, to rank the alternatives in order of preference, or to rate them on some scale.
8 Responses to these questions can then be analyzed to determine, in effect, the marginal rates of substitution between any pair of attributes that
9 differentiate the alternatives. If one of the other characteristics has a monetary price, then it is possible to compute the respondent's
10 willingness to pay for the attribute on the basis of the responses.

11 In the third type of SP question, individuals are asked how they would change the level of some activity in response to a change in an
12 environmental amenity. If the activity can be interpreted in the context of some behavioral model such as an averting behavior model or a
13 recreation travel cost demand model, the appropriate indirect valuation method can be used to obtain a measure of willingness to pay. These
14 are known as contingent behavior or sometimes contingent activity questions.

15 Status of the Method:

16 The method has an extensive literature of principles and applications extending over a forty year period. Mitchell and Carson's (1989)
17 pioneering treatise is still the primary reference on CVM, especially for design and implementation questions. See also Carson (1991). Two
18 new works that focus on best practice and empirical estimation for CVM and stated choice studies are Boyle (2003) and Holmes and
19 Adamowicz (2003), respectively. The so-called NOAA Blue Ribbon Panel (U.S. National Oceanic and Atmospheric Administration 1993)
20 reviewed CVM in the context of assessing damages to natural resources in support of litigation and provided its guidelines for best practice.
21 Other important references are: Bjornstad and Kahn (1996) for a review of theoretical and empirical issues that includes assessments by both

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1 proponents and critics of stated preference methods; Kopp, et al. (1997); Bateman and Willis (1999); Bateman, et al., (2002) and Smith
2 (2004,2007).

3 Use of the stated preference methods for environmental valuation has been controversial. A major issue concerning the status of
4 stated preference methods is the validity of the resulting value estimates. There are several concepts of validity and various approaches to
5 assessing the validity of responses. A commonly cited issue related to validity is the existence of what is known as hypothetical bias. The
6 argument is that the hypothetical nature of stated preference questions results in the overstatement of economic values, or what is known as
7 hypothetical bias. However, the evidence regarding the extent of this bias is mixed (see Murphy, et al. 2005 for a recent discussion). The
8 controversy surrounding stated preference methods had the salutary effect of stimulating a substantial body of new research on both practice
9 and on the credibility or validity of stated preference estimates of value. A good overview of the issues raised in this controversy is contained
10 in the three essays published as a symposium in the Journal of Economic Perspectives (Portney 1994, Hanemann 1994, and Diamond and
11 Hausman 1994). See also, Hausman (1993) and Freeman (2003) and references therein for further discussion.

12 Strengths and Limitations:

13 Strengths include the accumulated experience of forty years of practice and research. Also in principle, stated preference methods are
14 the only set of methods capable of capturing so-called nonuse values, since without use there is no behavior that can reveal values through
15 application of revealed preference methods.

16 In addition to the controversy stemming from the hypothetical nature of the questions noted above, some people question whether
17 surveys are capable of providing useful information about preferences. One issue is whether preferences regarding unfamiliar environmental
18 goods are well-formed and stable (see discussions in Part 1, section 2.4, and Appendix B). In addition, since responses to questions must
19 reflect in some sense the knowledge that individuals have about the thing being valued as well as respondents' preferences, the methods
20 cannot be used to value ecosystem services about which people are ignorant. For example if respondents were asked questions concerning
21 phytoplankton but were ignorant of the role or phytoplankton in supporting the aquatic food chain and higher order species that they might

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1 value, their responses might be interpreted as placing no value on phytoplankton. In such a case, stated preference methods will not generally
2 be useful for valuing changes in supporting ecosystem services (see Part 1, section 2.1) since most lay individuals are not aware of the crucial
3 role of these services. One solution to this problem is to use the survey instrument to convey information to respondents about the role of the
4 ecosystem service being valued and the potential consequences of changes in the level of this service. See for example Banzhaf, et al. (2004).
5 Then, of course, the question becomes one of the validity of the information provided to respondents and the potential for biasing responses
6 by providing biased information.

7 Finally, even if preferences are well-formed and individuals are aware of the role of the relevant environmental attributes, the survey
8 might not provide incentives for respondents to reveal their preferences accurately. This depends, among other things, on the degree of
9 incentive compatibility of the various questioning formats and the set of methods as a whole. Carson, et al. (2000), reasoning from first
10 principles about what is in the best interest of respondents faced with a scenario, payment vehicle, and elicitation question, have established
11 under what conditions stated preference questions give people incentives to reveal their true values. The first two conditions are that the
12 survey question be about something that matters to the respondent and that the respondent believes that his/her response might affect the
13 outcome of the policy issue that is the subject of the survey. If both conditions hold, then the survey question is termed “consequential” to
14 respondents. For consequential questions, it is possible to reason from an assumption of acting on rational self interest to predict whether
15 responses will be truthful and if not, then at least in some cases what the direction of bias will be.

16 For consequential questions, the only question format that can in principle be incentive compatible is the single discrete choice
17 question. In addition, this form requires the further condition that the government agency is perceived as being able to compel payment of
18 some amount from the respondent if the good is provided. For example, questions that ask about the willingness to make a voluntary
19 contribution to support some government action fail this condition and provide incentives to respond “yes” even when the requested
20 contribution is greater than the respondent’s WTP.

21

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1 **Combining Revealed and Stated Preference Methods**

2 It is possible to combine revealed and stated preference methods to estimate what both types of choices imply for characterizing an
3 individual’s willingness to pay for changes in environmental services. Cameron (1992) was the first to propose this idea for environmental
4 applications. To be informative this strategy must be based on an analysis of the revealed and stated behaviors to establish that the empirical
5 models used to describe these outcomes share at least one parameter. That is they must each be capable of identifying at least one common
6 parameter. Ideally there would be more parameters shared between the models. Most applications collect the two types of data (i.e. revealed
7 and stated preference) from the same respondents. This requirement is not essential. It would be possible in principle to combine samples
8 with different respondents providing the revealed and stated components of the analysis. A key issue in applying these methods to the task of
9 valuing ecosystem services is the need to have measures for the quality and amount of ecosystem services that are compatible with models
10 and data typically available for revealed and stated preference models.

11 See Adamowicz, et al., (1994), Earnhart (2001, 2002), and McConnell, et al. (1999) for more recent applications.

12

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6

7

8

1 **GROUP AND PUBLIC EXPRESSIONS OF VALUES**

2 Valuation of ecological systems can also involve expressions of group or public value, rather than elicitationsof the values of
3 individuals or biophysical rankings according to a previously agreed-upon scale. Group or public expressions of ecological value have
4 attracted attention for at least two reasons. First, some experts believe that group discussions and deliberations can help people form clearer
5 understanding of values. Second, a number of experts believe that group expressions of the “public good” in general, and of ecological value
6 in particular, may be distinct from the aggregation of individuals’ reports of their private welfare because they explicitly reflect public
7 regardedness.

8 Although many reports briefly discuss the potential role of deliberative processes in helping to develop more informed valuation
9 (National Research Council 2004; Millennium Ecosystem Assessment Board, 2003; Science Advisory Board 2000), the reports do not
10 evaluate or recommend any specific method or approach. The committee notes parallels between group and public expressions of value for
11 ecological valuation and the deliberative-analytic process recommended for risk characterization by the National Research Council (1996).
12 The National Research Council report, however, did not address in any detail how deliberative approaches might be implemented or assessed
13 or how they might be transferred to ecological valuation.

14 Traditional economic valuation methods attempt to measure and aggregate the values that individuals place on changes in ecological
15 systems and services based on their personal preferences as consumers of those systems and services. An alternative approach is to try to
16 measure the values that groups of individuals place on changes in such systems and services explicitly in their role as citizens – social/civic
17 valuation. This approach measures the monetary value that groups place on changes in the systems and services when asked to evaluate how
18 much the public as a whole should pay for increases in such systems and services (public willingness to pay) or should accept in
19 compensation for reductions in the systems and services (public willingness to accept). The value measurement purposefully seeks to assess

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1 the full “public regardedness” value, if any, that the group attaches to any increase in community well-being attributable to changes in the
2 relevant systems and services.

3 Social/civic values, like values based on personal preferences, can be measured either through revealed behavior or through stated
4 valuations. One principal source of revealed values for changes in ecological systems and services are votes on public referenda and
5 initiatives involving environmental decisions. Other public decisions also may provide measures of social/civil values, including official
6 community decisions to accept compensation for permitting environmental damage and jury awards in cases involving damage to natural
7 resources. Because all research on sources of revealed public value have focused on referenda and initiatives, however, this section discusses
8 only the use of referenda and initiatives as a source of revealed value. Other public decisions raise unique issues as sources of revealed value.
9 The committee does not recommend that EPA currently pursue their development. Where revealed values are difficult or impossible to
10 obtain from referenda or initiatives, social/civil values may be measured by asking “citizen valuation juries” or other representative groups
11 the value that they, as citizens, place on changes in particular ecological systems or services.

12 This section discusses several approaches to forming, eliciting and considering group or public values. Some of the methods are
13 designed to help elicit clearer understandings of value, while others focus on identifying group expressions of public valuation. The
14 committee recommends each method be considered for its merits at different stages in the ecological valuation process and in difference
15 decision-contexts relevant to EPA

16

Method	Form of output/units?	What is method or measurement approach intended to measure?	Source of Information About Value	
			Does method measure observed behavior, verbal or written expressions, or progress related to previously identified goal?	Who expresses value?
Focus Groups	Narrative summaries, frequency tallies, consensus	Full discovery and articulation of all the values that are relevant and exploration of agreements and conflicts among stakeholder	verbal reports	sample from public

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Method	Form of output/units?	What is method or measurement approach intended to measure?	Source of Information About Value	
			Does method measure observed behavior, verbal or written expressions, or progress related to previously identified goal?	Who expresses value?
		constituencies		
Referenda and Initiatives	Historical monetary data on communities' choices regarding ecological impacts	What the body politic as a collectivity values in terms of policy outcomes	Behavior	Selected stakeholders
Citizen Valuation Juries	Qualitative summary of jury decisions which may include quantitative or monetary decisions	How a representative group views the social civil value of changes to ecological systems and services	Verbal reports	Selected stakeholders

1

	Degree to Which Method has Been Developed or Utilized	Recommendations for Research to Strengthen Use of Method	Potential for Future Use by EPA in an Integrated and Expanded Approach for Valuation	Issues Involved in Implementation
Focus Groups	<ul style="list-style-type: none"> Not clear the extent to which focus groups are systematically used in EPA policy making The OMB and other guidelines do not clearly specify the criteria for using focus groups 		<ul style="list-style-type: none"> Can be useful and important for designing and pre-testing more formal surveys May also contribute to the design of more effective communications of Agency decisions 	
Referenda and Initiatives	<ul style="list-style-type: none"> Logic has been used primarily in the literature on health and safety 	<ul style="list-style-type: none"> The research needed to make the results of public decisions through referenda and initiatives most useful for inferring values would consist of the creation of a data bank of referenda and initiative outcomes, optimally screening out those involving multiple, confounding elements. 	<ul style="list-style-type: none"> Can provide monetized values—of the community's formal decision and values, ceilings, or floors of the median voter's valuation With follow-up surveys can provide information on beliefs, assumptions and motives regarding the ecosystem preservation issues that voters perceive 	<ul style="list-style-type: none"> Analysis meets the criteria for when method "works best"

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	Degree to Which Method has Been Developed or Utilized	Recommendations for Research to Strengthen Use of Method	Potential for Future Use by EPA in an Integrated and Expanded Approach for Valuation	Issues Involved in Implementation
			<p>are at stake</p> <ul style="list-style-type: none"> Any EPA decision context calling for monetized valuation could employ these variants, either singly or as cross-checks with conventional revealed preference or stated preference approaches. 	
<p>Citizen Valuation Juries</p>	<ul style="list-style-type: none"> Experimental method in the context of ecological valuation Used primarily to help governments rank options for achieving particular goals. Only a few efforts have been made to date to use citizen juries to generate monetary or other estimates of the social/civic value of environmental changes. 	<ul style="list-style-type: none"> Do citizen valuation juries arrive at different valuations than individual respondents to CV surveys? If so, how and why do the valuations differ? How stable are valuations provided by citizen juries? How much variation exists among the valuations produced by different citizen juries? How do jury selection processes affect the valuations of the jury? What methods exist to overcome the inevitable bias arising from the small size of citizen juries? How should information be provided to citizen valuation juries? How do decision making rules (e.g., consensus versus unanimity) affect valuations? What are relevant considerations in choosing among the different decision making rules? 	<ul style="list-style-type: none"> Potentially useful both to identify socially important assessment endpoints and to attach a value, monetary or socio-psychological, to changes in the assessment endpoints Can expand the role that the public plays in valuations of changes in ecological systems and service 	<ul style="list-style-type: none"> Hypothetical character of all stated preference valuations Issues of group dynamics Choice of jurors

1

2

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1 **Focus Groups**

2 Brief description.

3 Focus group methods engage small groups of relevant stakeholders in facilitated discussion and deliberation on selected/focused
4 topics relevant to the assessment of the effects of a policy, or alternative policies, outcomes and/or consequences. Typically, experts and/or
5 trained facilitators present the context, motivation and goals for the group and open-ended narratives are collected from the participants,
6 usually in the context of discussion and deliberation with other members of the group and the experts/facilitators. Collected narratives are
7 subjected to qualitative analyses to identify and possibly to ascertain levels of consensus on relevant issues, perspectives and positions
8 represented by the participants. Reports of focus group results typically include numerous quotations of collected comments, along with the
9 investigators' interpretations of the implications for the problems/policies/outcomes being addressed (e.g., Winter and Fried 2000). Less
10 often collected narratives are subjected to more rigorous analyses based on formal logic models or discourse analysis systems (Abell 2004;
11 Bennett and Elman 2006).

12 Relative to formal surveys, focus groups use small numbers of respondents and do not typically attempt formal probability sampling
13 to select participants. Emphasis is instead on assuring that at least one representative from the full range of interests and perspectives relevant
14 to the policies or outcomes at issue are included. The goal of a focus group is rarely value assessment per se, but a full discovery and
15 articulation of all of the values that are relevant, and exploration of agreements and conflicts among the stakeholder constituencies
16 represented by participants. Thus, focus groups are often employed early in policy and decision-making, including the identification of the
17 problems to be addressed and the formulation of alternative policies to address those problems. It is common for focus groups to be used in
18 the process of designing and pre-testing more formal surveys. For example Shields et al. 2002 reported that 80 focus groups distributed
19 across the nation were used in developing the USDA Forest Service survey illustrated in Box XXX.

20 Relation of Method to the C-VPESST Expanded and Integrated Assessment Framework.

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1 Focus groups would be most appropriate and most useful at the earliest and latest stages of the decision making process. While focus
2 groups do not generally provide quantitative assessments for alternative policies or outcomes, they can make important contributions to
3 improving the design, development and pre-testing of more formal surveys that can provide reliable and valid quantitative assessments of
4 public concerns and values. Genuine probing interactions with individuals or groups representing key stakeholders and including divergent
5 views and concerns should be a central part of problem definition and identification of significant ecological and associated social effects
6 components of the process. Such interactions with key stakeholders and with citizens could also inform the values integration and negotiation
7 in the final decision process and guide and pre-test the communication of that decision.

8 Status of Method

9 It is not clear the extent to which focus groups are systematically used in EPA policy making, nor do the OMB and other guidelines
10 clearly specify the criteria for using these methods. Focus groups are widely used in marketing and political polling contexts and the US
11 Forest Service national survey by Shields et al (2002) described above reported that “over 80 focus groups conducted around the continental
12 United States” (p. 1) were used in the design and development of the survey, as well as to support the interpretations and conclusions from the
13 survey. “Public meetings” and on-site demonstrations are frequently cited as playing a public involvement role in EPA policy decisions, and
14 a formal “Multi-Stakeholder Group” was assembled and used in the Avtex Fibers Superfund Site decision and implementation process (cite),
15 but it is not clear whether any of these activities can be construed as using a focus group, nor is it clear how often such methods have been
16 used to systematically compare alternative policies/actions.

17 The use of focus groups would seem to be completely consistent with previous advice of the EPA Science Advisory Board (US EPA
18 2001) recommending increased use of “stakeholder processes” in Agency decision making. Stakeholder processes were defined as “...group
19 processes in which the participants include non-expert and semi-expert citizens, and/or representatives of environmental non-governmental
20 organizations, corporations and other private parties in which the group is asked to work together to: define or frame a problem; develop
21 feedback in order to better inform decision makers about proposed alternative courses of action; develop and elaborate a range of options

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1 and/or criteria for good decision-making which a decision-maker might employ; or, either explicitly or implicitly, actually make
2 environmental decisions.” (p 8) Still, the term “focus group” was not used anywhere in this document. While no specific evidence has been
3 found either way, it seems reasonable to assume that individual narrative interviews have not been important components of EPA decision-
4 making processes. Certainly the qualitative nature of the information provided by both focus groups and individual interviews, and the
5 general disinterest in representative sampling makes them poor candidates for formal policy evaluation exercises, but that does not preclude
6 their having a role in earlier stages of the decision making process as envisioned by the C-VPESSE.

7 Focus groups can have important and useful roles to play in Agency policy and decision making. However, their emphasis on
8 qualitative analyses and their typical disregard for representative sampling can make them less useful for systematic evaluations or
9 comparisons of alternative policies and outcomes. The method can very useful and important for designing and pre-testing more formal
10 surveys that do provide quantitative assessments of values for alternative policies and outcomes. Qualitative methods may also contribute to
11 the design of more effective communications and rationalizations of Agency decisions to stakeholders and to the general public.

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1 **Referenda and Initiatives**

2 Brief description of the method:

3 Referendum and initiative votes provide the basis for a set of valuation approaches that can yield monetized values, but use somewhat
4 different logic than that of the conventional individually based revealed-preference and stated-preference methods. The outcomes of
5 referenda (measures placed on the ballot by a legislative body)and initiatives (ballot measures proposed by citizens) directly express what the
6 body politic as a collectivity values in terms of policy outcomes. These expressions may or may not correspond closely to the aggregated
7 values of the individuals in the community in terms of outcomes. Referenda approaches (not to be confused with the “referendum format”
8 often used for posing questions to solicit contingent valuation responses) provide information about the policy preferences of the median
9 voter; under certain circumstances this information can tell us about the median voter’s valuation of specific environmental amenities, and
10 can even provide information, albeit weaker, about mean valuations of those who participate in the voting process. They can also be useful
11 for cross-validating any other valuation approach that permits a prediction as to the outcome of a referendum or initiative. When a
12 referendum or initiative is followed by a survey to determine what voters believed the financial burden to be, the approach can also elicit
13 relevant beliefs and motives to reinforce the specific willingness-to-pay or willingness-to-accept information.

14 There are four variants for analyzing referenda and initiatives:

15

- 16 • Referendum/initiative analysis
- 17 • Analysis of public decisions to accept pollution or resource depletion
- 18 • Referendum/initiative analysis followed by a survey.
- 19 • Analysis of public decisions to accept pollution or resource depletion followed by a survey.

20

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1 Direct referendum/initiative analysis, with or without a follow-up survey, can evaluate tradeoffs between community and/or household
2 costs (higher taxes, possibly job losses) and eco-system improvements (establishment or improvement of air, water, biodiversity protection,
3 etc.). Direct analysis of public decisions to accept pollution or resource depletion, with or without a survey, can evaluate tradeoffs between
4 community and/or household benefits (increase in tax base, job creation, infrastructure improvements, etc.) and eco-system deterioration
5 (greater pollution, amenity reductions).
6

7 **Text Box 14: Direct Analysis of Public Decisions to Accept Pollution or Resource Depletion**
8

9 Some public votes can provide inferences for willingness-to-accept decisions. These decisions involve a community's vote as to whether to
10 permit the entry of a new firm or a new (or increased) economic activity despite the expectation that such permission will degrade the
11 ecosystem. The payment represents the ceiling on the community's valuation of the environmental amenities that are being relinquished. It is
12 a ceiling because of the possibility that the community would have accepted a lower level of compensation, and if the community valued the
13 forgone eco-system services more than the compensation, then presumably it would not have accepted the compensation. However, if there is
14 a vote and the outcome is close, the calculated valuation can be considered to be close to the community's valuation.
15

16 The estimation task involves assessing the amount of environmental damage in physical terms and the amount of compensation in monetary
17 terms. Typically this compensation will come in the form of additional sources of taxes, the value of infrastructure that the new entrants
18 provide for the community, additional income earned by community members, etc. The per-household as well as per-community
19 compensation would be relevant. For example, the entry of an air-polluting factory may be accepted only after the factory's owner commits to
20 a certain number of jobs for the community, building a park, upgrading roads, contributing to the community's vocational program.
21

22 Obviously many "community decisions" to permit the entry of polluters or other activities that degrade the ecosystem are not amenable to this
23 approach, because community leaders negotiate the level of benefits that the community will receive without a vote being taken, or the
24 benefits or costs are difficult to estimate.
25

26 **Text Box 15: Referendum/Initiative Analysis Followed by a Survey**
27

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1 The alternative to relying solely on the referendum or initiative outcomes to make willingness-to-pay estimates consists of combining the
2 voting outcome with a follow-up survey to determine the perceptions of the stakeholders. This variant amounts to a hybrid of the first variant
3 and the “referendum format” contingent valuation approach. The floor of the willingness-to-pay value of the proposed eco-system
4 improvements is estimated by determining the voters’ perceptions of the eco-system improvements and costs proposed by a recent
5 referendum or initiative. The respondents are asked whether they voted, how they voted, and what they believed the benefits and costs of the
6 proposal were. The quantitative analysis of results of the referendum/initiative is the same as direct analysis without a survey, but using the
7 perceived rather than actual stakes.

8
9 If, in addition to asking how respondents voted and their perceptions of the benefits and costs of the proposal, the randomly-sampled
10 respondents who opposed the proposal are asked what (lower) cost would have induced them to vote for the proposal, and those who
11 supported the proposal are asked how much more they would have been willing to pay, this approach also permits an estimate of aggregate
12 and mean values, just as a standard contingent valuation study would, with less potential distortion arising from respondents’ desire to be
13 regarded in a favorable light. Thus the survey following a referendum or initiative can provide an internal cross-check of how much
14 correspondence there is between the stated-preference approaches and the referendum or initiative findings (Schläpfer, Roschewitz, &
15 Hanley, 2004; Vossler and Kerkvliet, 2003). In fact, the voting results can serve as a cross-check for any of the survey or other individual or
16 group assessment methods.

17
18 It should be noted that in focusing on the benefits and costs that respondents report, rather than the actual benefits and costs that the
19 referendum or initiative proposal specifies, the results do not reflect the community’s formal decision. This is a significant difference in the
20 philosophy underlying the standing of the results. That is, the first variant, even if it does not necessarily reflect the values that voters
21 perceive, does represent what the voters have chosen. On the other hand, without the survey, the analyst cannot be certain what financial
22 impact the voter believes is at stake, inasmuch as many initiatives and referenda do not explicitly specify the voter’s financial burden.
23 Different logics underlie their standing.

Text Box 16: Public Decisions to Accept Pollution or Resource Depletion Followed by a Survey

24
25
26
27 Just as the analysis of referendum and initiative outcomes can be augmented by determining voters’ perceptions of the stakes, the ceiling of
28 the willingness-to-accept value of eco-system deterioration can be estimated by determining the benefits perceived by voters who supported
29 the arrangement accepting the entry of a polluting or depleting operation into the community, and their perceptions of the damage that would
30 be done. Like the direct analysis of willingness-to-accept votes, if the arrangement was approved by the electorate, and the property rights are

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1 clear and transactions are low, the ratio of the perceived costs and compensation represents the ceiling of the median voter’s valuation. The
2 survey, best administered as soon as possible after the actual vote, would reveal what the community members interpreted the benefits and
3 costs to be, thus bringing the valuation closer to individual values; but again, with the tradeoff that the results would not have standing as the
4 “community’s choice.” If the survey includes the questions of the conventional contingent valuation regarding how much each respondent
5 would have been willing to accept, then the results would be even more robust in finding mean and aggregate valuations as well as median
6 valuations.
7

8 How the method could be used as part of the C-VPESST expanded and integrated framework.

9 These public decision approaches can provide monetized values—of the community’s formal decision and values, ceilings, or floors
10 of the median voter’s valuation. In addition, with the follow-up surveys they can provide information on beliefs, assumptions and motives
11 regarding the ecosystem preservation issues that the voters perceive are at stake. Because the approaches focus on the content of proposals
12 before the voting public, they do not directly identify ecosystem service impacts as a natural scientist or engineer would, but they will reflect
13 voters’ assessments of ecosystem service impacts. The approaches focusing exclusively on the decision outcomes do not directly identify
14 changes in ecosystems and ecosystem services that are of greatest concern to people, although the survey variants can include questions to
15 elicit this information. The approaches do address ecological impacts that other monetized approaches may underestimate, in that
16 participation in citizenship, in contrast with the private-utility decisions reflected in the standard revealed-preferences approaches, can reflect
17 concern for community well-being (“public regardedness”) insofar as voters hold such regard. The approaches do not involve inter-
18 disciplinary collaboration among physical/biological and social scientists or ecologists. There is a very strong potential that a data bank of
19 inferred values from fairly large numbers of referenda and initiatives would assist EPA in presenting ranges of value for benefit transfers.

20 Status as a method:

21 The logic of using formal public outcomes to infer how much “society values” particular outcomes has been used primarily in the
22 literature on health and safety. For example, the value of a “statistical life” has been estimated by calculating how much public policies
23 commit to spend in order to reduce mortality rates from health or safety risks, or, conversely, how much economic gain is associated with

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1 public decisions that reduce safety (e.g., by examining official decisions of U.S. states to raise or lower speed limits, Ashenfelter &
2 Greenstone (2004) estimated the market value of the time saved by getting to the destination more quickly, and from that estimated the value
3 of the additional expected traffic fatalities). The logic of making valuation inferences from referenda and initiatives has been addressed in a
4 few publications, most directly in Deacon & Shapiro, 1975; and Shabman & Stephenson, 1996.

5 In comparing the valuations yielded by stated-preference approaches with those derived from public decisions, the studies typically
6 show the inferences from public decisions to yield lower values—not surprising in light of the absence of the hypothetical element in the
7 public-decision results. Although systematic comparisons with conventional revealed preference approaches are lacking, it is likely that the
8 valuations of eco-system components calculated from public decisions would be higher, because public decisions do capture whatever
9 elements of public-regardedness are present among the voters. The valuations based on public decisions have relevance within the paradigm
10 that gives standing to the community votes as reflecting the policies that the public prefers. Even when a referendum or initiative passes by a
11 wide margin, which reduces the precision of estimating the value held by the median voter, these outcomes provide strong input to decision
12 makers regarding publicly held values.

13 Strengths/Limitations

14 Willingness-to-pay (WTP): The results will be most easily interpreted if the initiatives or referenda are: a) as focused as possible on a
15 single dimension of environmental protection or amenity; b) free of ideological debate; c) confined to easily identifiable government costs
16 rather than diffused and uncertain costs such as job losses; d) the wording of the referendum or initiative is both unambiguous and clarifies
17 the costs to the voters if the measure passes.

18 Willingness-to-accept (WTA): The results will be most meaningful if a) the vote is explicit; b) the expected damage is well specified,
19 c) property rights are clearly held by the community (i.e., the community has the right to refuse entry), d) the community's gains can be easily
20 estimated, and e) the transactions costs are low.

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1 The most useful referenda or initiatives would propose direct costs to the voters, typically in the form of taxes, fees, or bonds to
2 finance actions designed to improve or protect ecosystems. Referenda or initiatives that entail restrictions on development (such as more
3 stringent emissions or effluent standards) are less useful, because of the uncertainty of the level and incidence of the economic impacts.
4 Similarly, in order to isolate the values attributed to particular ecosystem benefits, referenda and initiatives that address only one objective,
5 such as preserving habitats or reducing air pollution. With multiple objectives, the analysis cannot assign the willingness to pay to each
6 component. Similarly, if it is clear that a referendum or initiative entails additional partisan political stakes (e.g., if it is widely viewed as a
7 political test of a government official), the results are less illuminating in terms of the ecosystem values that the voters hold. The criterion of
8 unambiguous wording is important in light of the findings that the wording of the questions can make a significant difference in the responses
9 (Cronin, 1989; Magleby, 1984). However, the problem of misleading wording has been addressed in many jurisdictions, where election
10 commissions have to approve the wording of both referenda and initiatives. Moreover, the fact that specific wording can influence responses
11 is obviously not unique to the actual referendum and initiative situations; stated preference approaches, and surveys in general, face the same
12 wording challenge.

13 Valuation based on initiative or referendum results would work best when:

- 14 • applied to the same jurisdiction (e.g., if a city is considering another storm control issue, the analysis of that city’s referendum
15 would be most appropriate), but can still be used via benefits transfer;
- 16 • a unitary conservation or environmental benefit is involved;
- 17 • the initiative or referendum outcome was a close vote (this yields stronger inferences about the actual valuation, rather than
18 floors or ceilings);
- 19 • extraneous issues (such as whether the vote is a “political test” on particular politicians, or the mode of financing is
20 controversial) are unimportant;

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- 1 • surveys can be accomplished soon after the actual vote.

2 These approaches attempt to measure the sum total of values of improving or protecting ecosystems and eco-system services;
3 therefore both means and ends (instrumental and intrinsic) values can be involved. All variants in principle could measure the values
4 attributed to all types of services, expressed in terms of monetary values per unit of ecosystem improvement or protection. The variants are
5 flexible in terms of levels of data, detail and scope, inasmuch as initiatives and referenda decisions have been made at all sub-national levels.
6 The valuations can be aggregated across benefits and with other methods, as long as the scale and magnitude of benefits are roughly the same.
7 While highly complex initiatives and referenda are not good candidates for estimating value, the valuations generated from simpler cases can
8 be used as inputs for complex applications.

9 Any EPA decision context calling for monetized valuation could employ these variants, either singly or as cross-checks with
10 conventional revealed preference or stated preference approaches. Benefit transfer applications will be limited to cases of similar magnitudes
11 of benefits, because of the likelihood that community decisions are highly sensitive to such magnitudes.

12 In uses that apply valuations directly to the jurisdiction previously experiencing the initiative or referendum, the scale would be the
13 same municipality, county or state. For benefits transfer, the scale should also be the same, given the need for similar magnitude of benefits
14 and costs mentioned above.

15 Making valuation estimates directly from referendum or initiative outcomes has two advantages over conventional valuation methods.
16 Unlike the standard revealed-preference approaches, such as hedonic pricing or the travel-cost method, voting on referenda or initiatives will
17 reflect as much (or as little) public-regardedness as the voters actually hold toward the objectives involved. Standard revealed-preference
18 approaches reflect the private utility-maximizing decisions of individuals who purchase homes, spend money to visit parks, etc.; these
19 decisions do not reflect what individuals want for their communities. Voting affirmatively for referendum- or initiative-proposed public
20 expenditures do elicit valuing on behalf of the community, insofar as the voters are so disposed. Of course, a voter may vote for or against a

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1 referendum or initiative proposal strictly out of concerns for herself and/or her family, but the outcome does not exclude the existence value
2 component if it exists.

3 Unlike the conventional stated preference approaches such as contingent valuation, the analysis based on referendum or initiative
4 outcomes is not subject to the possible distortions of hypothetically-posed choices. If a voter supports the referendum or initiative proposal,
5 the vote contributes to the likelihood that the expenditures will actually occur and the costs will actually be borne. Some might argue that the
6 chance that any one vote will decide the outcome of the referendum or initiative is remote, and therefore the vote is more of a symbolic act
7 than a tradeoff choice. However, there are two important responses to this point. First, whatever the mix of motives of the voters, the
8 outcome is the community's decision, and therefore has standing in and of itself. This is the same logic by which we accept elected officials
9 as legitimate even if we are dubious about the motives or rationality of the voters. Second, even if a voter believes that the chances that his or
10 her vote will make the difference are negligible, the vote is still an expression of support or opposition to the proposal. There is little reason
11 to believe that a "yes" vote would reflect just the gratification of voting "yes" (especially in secret balloting) rather than a belief that the
12 proposal merits support.

13 Another concern that some would level against inferences based on referenda or initiatives is that these votes are often subject to
14 intense efforts by interest groups, advocacy groups, and even governments to manipulate public perceptions (Butler & Ranney, 1978; Cronin,
15 1989; Magelby, 1984). This concern has two aspects: whether the information on which voters base their decisions has been distorted, and
16 whether the votes are swayed by appeals on one side or the other, especially by the side with the greatest resources (Hadwiger, 1992; Lupia,
17 1992; Owens & Wade, 1986). The first aspect is more compelling: we certainly would be less willing to accept the validity of an estimate
18 derived from voting decisions driven by serious misconceptions of the proposed benefits and/or costs. The outcome is still the official
19 decision of that community, but the justification for using the result as the basis of benefits transfer to other communities would be very weak.
20 On the other hand, the fact that referenda and initiatives are often subject to intensive campaigns of persuasion may be considered a virtue
21 rather than a drawback, insofar as it would provide more information on both sides. In addition, the fact that individuals are exposed to

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1 efforts at persuasion is by no means confined to referenda and initiative contests: respondents to contingent valuation surveys have of course
2 been subjected to many years of promotional activities by environmental groups; people who travel farther to a particularly popular national
3 park such as Yosemite have been influenced by all sorts of communications extolling its virtues. In short, efforts at value persuasion are
4 pervasive, and in any event should not be a basis for rejecting the significance of decisions of individuals exposed to those efforts. The
5 philosophical basis underlying the use of referenda or initiatives, namely that the public’s preferences are legitimately shaped by the political
6 process, and that the public’s policy preferences are important beyond how the public values the outcomes that these policies may produce, is
7 quite different from the so-called “progressivist” position that individuals’ values should be determined in isolation of “politics” (Sagoff
8 2004: 177-178).

9 Another difference in philosophical basis is that the referendum and initiative results reflect intensity of attention to the issue, at least
10 insofar as those who do not care enough to vote are excluded from the analysis. From the progressivist, technocratic perspective, everyone’s
11 values ought to be incorporated, because the policies ought to maximize utility (i.e., the consequences of public decisions) regardless of
12 whether specific individuals are mobilized to take action. On the other hand, prominent strains of pluralist democratic theory regard intensity
13 as a fully legitimate factor in determining policy outcomes (Lowi 1964).

14 One limitation of estimating values from referendum or initiative outcomes is that it is often difficult for voters to assess the actual
15 stakes involved. The benefits will often have to be predicted (e.g., how much biodiversity will a reserve really safeguard; how much flooding
16 will the flood-control system actually prevent?), entailing a certain amount of uncertainty. The benefits that do occur will often be
17 community-wide, with some uncertainty as to how much an individual or particular household can take advantage of the benefits. On the cost
18 side, the burden of a tax increase or bond measure on household expenditures may be very difficult for the typical voter to estimate, and the
19 impacts of development restrictions may be even more difficult in light of the uncertainty as to which families would ultimately be affected.
20 Insofar as the costs specified by the referendum or initiative are not easily translatable into household budget terms, the outcome, though it is
21 still “the community’s decision,” is less revealing about the values held by the voters.

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1 The outputs of these approaches should be easy to understand and to communicate to the public. It is a significant advantage to be
2 able to say that the valuation of an eco-system component has been estimated on the basis of how communities have decided what these
3 components are worth.

Text Box 17: Referenda and Initiatives Used to Validate Contingent Valuation

7 In addition to taking the valuation derived from the analysis of public decisions as an input in itself, the analysis of public decisions,
8 particularly referenda and initiatives, can be used to validate the results of other valuation methods. Several studies have compiled the results
9 of initiatives and/or referenda in order to try to validate more conventional valuation techniques, especially contingent valuation (Kahn &
10 Matsusaka (1997), List & Shogren (2002), Murphy et al. (2003), Schläpfer, Roschewitz, & Hanley (2004). Vossler & Kerkvliet (2003),
11 Vossler, Kerkvliet, Polasky & Gainutdinova (2003)). As Arrow et al. (1993) recommend:

13 The referendum format offers one further advantage for CV. As we have argued, external validation of elicited lost passive use values is
14 usually impossible. There are however real-life referenda. Some of them, at least, are decisions to purchase specific public goods with
15 defined payment mechanisms, e.g., an increase in property taxes. The analogy with willingness to pay for avoidance or repair of
16 environmental damage is far from perfect but close enough that the ability of CV-like studies to predict the outcomes of real-world referenda
17 would be useful evidence on the validity of the CV method in general. The test we envision is not an election poll of the usual type. Instead,
18 using the referendum format and providing the usual information to the respondents, a study should ask whether they are willing to pay the
19 average amount implied by the actual referendum. The outcome of the CV-like study should be compared with that of the actual referendum.
20 The Panel thinks that studies of this kind should be pursued as a method of validating and perhaps even calibrating applications of the CV
21 method.(emphasis added)

23 Does this method incorporate any specific ways of treating uncertainty? Is there any approach unique to this method?

24 There are two distinct sources of uncertainty involved with this approach, depending on which variant is employed and how the
25 outcomes are interpreted. If the referendum or initiative results are used without a follow-up survey, and the results are interpreted as
26 indicating the aggregation of individual valuations, then there is uncertainty as to whether the voters understood the benefits and the payments

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1 accurately. If the results are interpreted as the community’s preference per se, then the result is accurate in itself, as long as vote miscounting
2 is not an issue.

3 The follow-up survey provides a way to determine whether voters understood the benefits and payments accurately. However, like
4 any survey it also has its own sources of uncertainty: biases in which voters agree to respond to the survey, and untruthfulness in the
5 individual responses. An additional source of potential uncertainty would arise if non-voters are asked to respond to the survey because of
6 error on the part of the survey team. Despite these potential pitfalls, the follow-up survey (equivalent to a contingent valuation study) would
7 serve as a cross-check on the referendum or initiative results.

8 Another source of uncertainty in undertaking a benefits transfer of valuation based on referenda or initiatives is that communities
9 where these efforts are tried may be atypical; for example, it is possible that referenda and initiatives are more likely to be launched in
10 communities with a stronger commitment to conservation. However, if enough straightforward referenda and initiatives are analyzed and put
11 into comparable terms, including those that failed to pass, the range of results would provide more robust information than any single result.

12 Research needs

13 The research needed to make the results of public decisions through referenda and initiatives most useful for inferring values would
14 consist of the creation of a data bank of referenda and initiative outcomes, optimally screening out those involving multiple, confounding
15 elements. Because more than 1,100 referenda on open space issues alone were conducted in the United States between 1997 and 2004
16 (Banzaf et al., 2006), the chances are good that a sizable number of referenda will meet the criteria. A preliminary analysis is needed to
17 determine whether the communities that hold referendum votes are atypical of communities in general (i.e., is there a selection bias among
18 the referendum-holding communities that would make their valuations atypical of the entire set of communities?) Thus a group of
19 researchers at Resources for the Future is conducting in-depth analysis of 15 county-level open-land referenda in Colorado, and also assessing
20 the other open-land referenda in the rest of the United States (Banzaf et al., 2006), to determine what kinds of communities hold referenda
21 and what explains why the majority of referenda pass. The analysis of the valuation of benefits or damage would be straightforward

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1 calculation of the ratios of benefits or costs to the per-household costs, when such ratios can be deduced from simple referendum or initiative
2 choices. The survey variants would involve considerably more effort of developing the questionnaire, administering it immediately after a
3 referendum or initiative, and analyzing the additional information, yet the results would provide information on both median and mean
4 valuation. Once model surveys are developed, they could be used with minor adaptations in different settings. In terms of resources required
5 to make progress, roughly three researcher-years could produce a credible data base and systematically distill the information from the voting
6 results that would be useful for policymakers. Using initiative or referendum voting results to cross-validate other valuation methods can be
7 done at relatively low cost, although the follow-up survey options entail more effort, depending of course on how elaborate they are.

8
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1 **Citizen Valuation Juries**

2

3 Description of the Method

4 Another potential process for attempting to measure the social/civil value of changes to ecological systems and services is to assemble
5 and query a representative group of citizens (a “citizen jury”). The major use of citizen juries to date in environmental decision-making has
6 been to help governments rank options for achieving particular goals – e.g., reducing traffic in an urban area (Kenyon et al. 2001). Citizen
7 juries also can be used to measure the value of changes to ecological systems and services along a variety of different metrics. Information
8 obtained during ranking deliberations, for example, can provide valuable insights for other valuation exercises (Aldred & Jacobs 2000).
9 Citizen juries also have been combined with choice modeling to determine paired rankings of various ecological characteristics (Alvarez-
10 Farizo & Hanley 2006).

11 Although citizen juries have generally been used to rank governmental options rather than to determine monetary values, citizen juries
12 can also be asked to determine either a social/civic willingness to pay (“public WTP”) or a social/civic willingness to accept (“public WTA”)
13 for any particular ecological change (Blamey et al., 2000). For public WTP values, citizen valuation juries can be asked to determine the
14 highest levy, tax, or other form of payment that the government should pay to obtain a particular ecological benefit. For public WTA values,
15 citizen valuation juries can be asked to determine the highest monetary sum that the government should accept to avoid a particular ecological
16 loss.

17 When asked to determine public WTP or public WTA, citizen juries bear both similarities to and differences from initiatives and
18 referenda (discussed in Part 3 section 0) and contingent valuations (discussed in Part 3 section 0). Like initiatives and referenda, citizen juries
19 provide information on social/civic values, but they measure stated rather than revealed value, and they incorporate elements of the
20 “deliberative valuation” processes described earlier in this section. Citizen valuations juries are also similar to contingent valuation surveys
21 except that: a) juries are asked to determine how much the public should pay or accept in compensation for a specified ecological change

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1 (rather than being asked how much they would pay or accept as individuals); b) valuation juries are often asked to agree on a common value
2 for the ecological change (rather than being asked for individual values that the expert then aggregates or otherwise combines); c) juries
3 deliberate together as a group before determining value; and d) juries are provided with more extensive information about the ecological
4 change and can be aided in their deliberations.

5 Although there is little experience using citizen juries to determine public WTP or public WTA, a number of governmental and
6 academic experiments have examined the appropriate use of citizen juries to inform various governmental choices more generally. The
7 process of forming and utilizing citizen juries has varied widely. In the typical situation, a small group of citizens, typically ranging from a
8 cross-section of 12 to 20 persons, have been drawn from the relevant population. Approaches have differed as to how best to choose the
9 jurors. Given the small size of citizen juries, there is an inevitable tension between choosing jurors to reflect the demographic characteristics
10 of the relevant population as a whole and choosing jurors that represent the interests of major stakeholders. Although larger juries would
11 reduce some of the tensions involved in juror selection, larger juries are likely to find it more difficult to reach agreement within a realistic
12 time frame. Most citizen juries to date have been chosen using random sampling or stratified random sampling (Blamey et al., 2000).

13 Once a citizen jury is chosen, the jury then meets and deliberates over a multi-day period, during which it hears and questions expert
14 witnesses, deliberates in small and large groups, and agrees on a final recommendation to the sponsoring governmental body. These group
15 deliberations allow jurors to hear alternative perspectives, test ideas, and carefully work through the valuation exercise. Several different
16 techniques are used to provide information to the jurors. In some cases, the government or an expert facilitator chooses what information to
17 provide to jurors, while in other cases, relevant interest groups make individual presentations to the jury. Jurors also can be permitted to
18 request information and pose questions directly to expert witnesses (Blamey et al. 2000). Two factors should guide choices among the
19 processes for providing information to the jurors: a) ensuring that jurors have all the information that they believe is valuable to their
20 valuation exercise, and b) ensuring that the information is balanced and not biased toward any particular result. Another important choice in
21 designing a citizen jury is the process by which the jury will make decisions. In most cases, juries are asked to arrive at a group decision.

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1 Decision making rules in this context include a simple majority vote of the jury, consensus (where a majority favors the valuation and no
2 juror opposes it), and unanimous agreement. Citizen juries also do not need to produce a collective value. In some experiments, for example,
3 juries deliberate as a group, but members of the jury then report their valuations on an individual basis (Alvarez-Farizo & Hanley 2006).
4 Researchers can then combine individual valuations into an overall evaluation. Measures of central tendency (means or mediums of the
5 valuations provided by the individual jurors) can be used to develop a valuation measure in this context.

6 Experiments indicate that citizen juries often produce significantly different valuation results from economic or socio-psychological
7 surveys. The additional information available to jury members, the opportunity to spend time thinking about the appropriate valuation, and
8 the stress on collective rather than individual values all appear to generate significant changes in valuation (Alvarez-Farizo & Hanley 2006).
9 The jury’s valuation of particular ecological improvements, however, can either increase or decrease compared to the results obtained through
10 economic surveys (Alvarez-Farizo & Hanley 2006).

11 Because contingent valuation methodology and other traditional economic measurement approaches seek a very different valuation
12 than citizen valuation juries, juries should not be seen as a substitute for the traditional approaches. Governmental agencies should employ
13 citizen valuation juries as a supplement to and check on traditional economic valuation approaches. Decisions whether to pursue particular
14 regulations or other governmental actions should consider estimates of both private and public value, along with the strengths and weaknesses
15 of each approach.

16 EPA might also consider using some elements of the citizen jury approach to improve other valuation methods. Concern whether
17 contingent valuation surveys provide sufficient time and information for survey respondents to generate reliable estimates of the value of
18 often complex ecological changes, for example, has led some researchers to investigate other group-based approaches to valuation. Under the
19 “Market Stall” (“MS”) approach, for example, researchers meet with survey subjects in two one-hour meetings, separated by a week, and
20 encourage the participants to discuss their valuations with household members and friends between the two sessions. Unlike citizen valuation
21 juries, the MS approach asks survey subjects for their personal valuations, based on individual preferences and incomes, rather than

1 social/civic valuation. Respondents are asked for their personal valuations in a confidential written survey at the end of the second meeting.
2 In Macmillan et al. (2002), the WTP measures obtained through the MS approach were significantly lower than the WTP measures generated
3 from CV interviews, which is consistent with other studies that show a decline in WTP when survey subjects are provided additional time to
4 consider their answers (Whittington et al. 1992).

5
6 **Text Box 18: A Valuation Exercise Illustrating Use of Citizen Juries**
7

8 In one experiment, a citizen jury was used to examine the economic value of the control of a particular exotic weed, Bitou Bush
9 (*Chrysanthemoides monilifera* L. Norl. ssp. *rotundata*) in an Australian national park (James & Blamey 2000). A jury of 14 was
10 selected, using a two-phase telephone survey, in order to be representative of the New South Wales population on the basis of: gender,
11 age, place of residence, rating of the environment in relation to other social issues, occupation, income, income source, and education.
12 The jury met for three days during which they heard and questioned seven expert witnesses. Prior to the hearings, jurors received
13 training in note taking and questioning of witnesses, in order to maximize their ability to use the information provided.

14
15 In one of the charges, the jury was given two options: (Option #1) the then current situation in which weeds were controlled on 3000
16 hectares per year, and (Option #4) an alternative management regime in which weed control would be expanded to 9600 hectares per
17 year. The jury was then given the following charge: “How high would a park management levy have to be, before the jury would
18 recommend Option 1 rather than Option 4 ...? In other words, how high would the levy have to be before the ... public would be no
19 better off under Option 4 than Option 1?” The jury first decided that a progressive levy, calculated as a percent of gross income, was
20 most appropriate. After discussing two proposed levies (0.1% and 0.25%), the jury voted eight to two in favor of a levy of 0.1%. In a
21 survey following the jury exercise, jurors reported that they found the valuation exercise to be both interesting and worthwhile.
22

23 Relation of Method to the C-VPESSE Expanded and Integrated Framework.

24 Citizen juries are potentially useful both to identify socially important assessment endpoints and to attach a value, monetary or socio-
25 psychological, to changes in the assessment endpoints. Use of this method relates to steps 3 and 5 of the C-VPESSE proposed valuation
26 process (Figure 2).

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1 Because citizen juries consist of representative members of the public, citizen juries also expand the role that the public plays in
2 valuations of changes in ecological systems and services. Members of citizen juries actively evaluate information regarding changes, are
3 permitted to ask questions of experts, and consciously deliberate over the appropriate social/civic value of the change.

4 Status as a Method.

5 As discussed earlier, citizen juries have been used primarily to help governments rank options for achieving particular goals. Only a
6 few efforts have been made to date to use citizen juries to generate monetary or other estimates of the social/civic value of environmental
7 changes. Use of citizen juries for direct valuation of changes to ecological systems and services, therefore, should be considered experimental
8 for the moment and should not be used to make significant governmental decisions until further research has been conducted on both the
9 efficacy of the process and the appropriate jury processes. Given the potential use of citizen juries to evaluate social/civic values, however,
10 this is an area in which research can be valuably focused. EPA may wish to use citizen juries on an experimental basis, moreover, to provide
11 a comparison to valuations obtained through traditional economic valuation methods.

12 Strengths/Limitations.

13 One of the major strengths of a citizen valuation jury is that, like referenda and initiatives, the citizen valuation jury incorporates
14 public-regardedness. Jurors are asked to provide a valuation based on the perceived impact of an ecological change on the entire community
15 rather than on his or her individual preferences alone. Citizen valuation juries thus incorporate a broader concept of value than standard
16 contingent valuation approaches and place the jurors in a position similar to that of the governmental decision makers who are being advised.

17 Citizen valuation juries avoid a number of potential concerns regarding referenda and initiatives as a source of social/civic valuation
18 information. First, the jury process ensures that juries receive more information regarding the ecological change than most voters receive
19 prior to voting on an initiative or referendum. Second, because the jury evaluation process can be carefully structured, citizen evaluation
20 juries are less subject to undue influence from political interest groups than are votes on referenda and initiatives. Finally, there are a limited
21 number of referenda and initiatives from which valuations can be derived, while citizen valuation juries can be asked to assess a valuation for

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1 any ecological change. Unlike referenda and initiatives, however, citizen juries do not have standing as actual, official decision-making
2 bodies for their communities.

3 Citizen valuation juries build on a well-established legal institution in the United States – the criminal and civil jury system. The legal
4 system uses juries to decide whether to initiate criminal prosecutions, determine guilt and innocence in criminal cases, decide between life
5 and death in capital cases, and assess damages in often complex civil cases. Most adult members of the public have served as jurors,
6 understand the importance of the role they assume, and act deliberately and responsibly.

7 Citizen valuation juries suffer from the hypothetical character of all stated-value methods of valuation. Because the juries do not
8 themselves determine governmental policy, the juries may not reveal what they actually believe to be the social/civic value of an ecological
9 change. The hypothetical character of jury valuations could be eliminated by providing that the valuations will directly determine whether
10 particular governmental actions will be taken, but the government is unlikely to want to (or be legally able to) delegate its decision making
11 powers to citizen juries. Despite concerns over hypothetical inquiries, experiments with citizen juries indicate that jurors approach their
12 valuation task in a responsible fashion and reach well-thought-out conclusions (Aldred & Jacobs 2000).

13 Citizen juries also raise a number of other unique concerns. Some economists, for example, have worried that group dynamics and
14 “norms” might reduce the reliability of jury decisions. Some jurors, for example, might not wish to be perceived as disagreeing with others,
15 while some jurors may be able to dominate the discussion and result. Some jury experiments, however, have suggested that the design of the
16 jury process can avoid such jury dynamics (Macmillan et al. 2002). Trained facilitators may be able to overcome any structural pathology
17 that might otherwise arise and should be involved in any valuation exercise involving citizen juries.

18 As discussed earlier, the choice of jurors also poses difficulties. Because of the small size of typical citizen juries, a demographic
19 cross-section of the public may not adequately represent all interest groups. Choosing representatives of different interest groups to serve on
20 citizen juries, however, may yield a jury that does not adequately represent demographics. Small citizen juries, moreover, will inevitably fail
21 to fully represent the public as a whole. In order to ensure that jurors are other-regarded, experiments suggest that the government should

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1 choose a jury that is as demographically representative as possible (typically through stratified random sampling), so that the jury is at least
2 symbolically representative, and then instruct the jury to adopt an impartial stance in its deliberations (Brown et al. 1995, Blamey et al. 2000).

3 Treatment of Uncertainty.

4 The use of citizen juries to value changes in ecological systems and services raises many of the same uncertainties as traditional
5 methods of economic or socio-psychological valuation. The small size of citizen juries, however, raises an additional uncertainty factor.

6 Research Needs.

7 Because there is little experience with the use of citizen juries to directly value changes in ecological systems and services, further
8 research is needed on a variety of topics before EPA should consider adopting the approach to develop social/civic valuations for decision
9 making purposes on other than an experimental basis. Key questions include:

- 10 • Do citizen valuation juries arrive at different valuations than individual respondents to CV surveys? If so, how and why do the
11 valuations differ?
- 12 • How stable are valuations provided by citizen juries? How much variation exists among the valuations produced by different
13 citizen juries?
- 14 • How do jury selection processes affect the valuations of the jury? What methods exist to overcome the inevitable bias arising
15 from the small size of citizen juries?
- 16 • How should information be provided to citizen valuation juries? What are the advantages and disadvantages of highly
17 structuring the information that is provided to a jury, versus permitting the jury to determine the information that it receives?
- 18 • How do decision making rules (e.g., consensus versus unanimity) affect valuations? What are relevant considerations in
19 choosing among the different decision making rules?

20

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20

1 **DELIBERATIVE PROCESSES**

2 **Mediated Modeling**

3 Brief description of the method.

4 Computer models of complex systems are frequently used to support decisions concerning environmental problems. To effectively use
5 these models, (i.e. to foster consensus about the appropriateness of their assumptions and results and thus to promote a high degree of
6 compliance with the policies derived from the models) it is not enough for groups of academic “experts” to build and run the models. What is
7 required is a different role for modeling - as a tool in building a broad consensus not only across academic disciplines, but also between science
8 and policy.

9 Mediated modeling is process of involving stakeholders (parties interested in or affected by the decisions the model addresses) as active
10 participants in all stages of the modeling, from initial problem scoping to model development, implementation and use (Costanza and Ruth
11 1998; van den Belt 2004). Integrated modeling of large systems, from individual companies to industries to entire economies or from
12 watersheds to continental scale systems and ultimately to the global scale, requires input from a very broad range of people. We need to see the
13 modeling process as one that involves not only the technical aspects, but also the sociological aspects involved with using the process to help
14 build consensus about the way the system works and which management options are most effective. This consensus needs to extend both
15 across the gulf separating the relevant academic disciplines and across the even broader gulf separating the science and policy communities,
16 and the public. Appropriately designed and appropriately used mediated modeling exercises can help to bridge these gulfs. The process of
17 mediated modeling can help to build mutual understanding, solicit input from a broad range of stakeholder groups, and maintain a substantive
18 dialogue between members of these groups. Mediated modeling and consensus building are also essential components in the process of
19 adaptive management (Gunderson, Holling, and Light 1995, van den Belt, 2004).

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1 Example of how the method could be used as part of the C-VPESSTechnical framework.

2 As described above, the method is fairly general and could be used to assess any value that a group of stakeholders could identify and
3 build into a model. Any decision context that requires the estimation of the values of ecosystem goods or services could employ this method,
4 although to the committee’s knowledge no EPA decisions have as yet employed this technique. The method covers all elements of the diagram
5 representing the C-VPESSTechnical framework for valuation after the initial identification of EPA needs, and could be used in conjunction with the full
6 range of decision models. Prior applications have been at a broad range of scales, from watersheds or specific ecosystems to large regions and
7 the global scale. The method is in principle broadly applicable to the full range of time and space scales.

- 8
- 9 • The method is inherently dynamic – that is what it does best
 - 10 • The results can be aggregated to get a single benefits number as needed.
 - 11 • Participants in the mediated modeling process gain deep understanding of the process and products, if the process is done well. Those
12 who have not participated can easily view and understand the results if they invest the effort. Usually the results can (with some
13 additional effort) be made accessible to a broad audience.
 - 14 • Since the method explicitly discusses and incorporates subjective or “framing” issues, it is at least open and transparent to users.
- 15

16 Status as a method.

17 As mentioned above, mediated models can contain explicit valuation components. In fact, if the goal of the modeling exercise is to
18 consider trade-offs, then valuation of some kind becomes an essential ingredient. How these trade-offs and valuations are incorporated into the
19 model, varies, of course, from exercise to exercise. Perhaps the best way to describe this process is with an example. The South African fynbos
20 ecological economic model described by Higgins et al. (1997) is an illustrative example.

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1 The area of study for this example was the Cape Floristic Region—one of the world’s smallest and, for its size, richest floral kingdoms.
2 This tiny area, occupying a mere 90,000 km², supports 8,500 plant species of which 68% are endemic, 193 endemic genera and six endemic
3 families (Bond and Goldblatt 1984). Because of the many threats to this region’s spectacular flora, it has earned the distinction of being the
4 world’s “hottest” hot-spot of biodiversity (Myers 1990).

5 The predominant vegetation in the Cape Floristic Region is fynbos, a hard-leafed and fire-prone shrubland which grows on the highly
6 infertile soils associated with the ancient, quartzitic mountains (mountain fynbos) and the wind-blown sands of the coastal margin (lowland
7 fynbos) (Cowling 1992). Owing to the prevalent climate of cool, wet winters and warm, dry summers, fynbos is superficially similar to
8 California chaparral and other Mediterranean climate shrublands of the world (Hobbs, Richardson, and Davis 1995). Fynbos landscapes are
9 extremely rich in plant species (the Cape Peninsula has 2,554 species in 470 km²) and plant species endemism ranks amongst the highest in the
10 world (Cowling 1992).

11 In order to adequately manage these ecosystems several questions had to be answered, including, what services do these species-rich
12 fynbos ecosystems provide and what is their value to society? A two-week workshop was held at the University of Cape Town (UCT) with a
13 group of faculty and students from different disciplines along with parks managers, business people, and environmentalists. The primary goal
14 of the workshop was to produce a series of consensus-based research papers that critically assessed the practical and theoretical issues
15 surrounding ecosystem valuation as well as assessing the value of services derived by local and regional communities from fynbos systems.

16 To achieve these goals, an 'atelier' (or combined workshop/short course) approach was used to form multidisciplinary, multicultural
17 teams, breaking down the traditional hierarchical approach to problem solving. Open space (Rao 1994) techniques were used to identify critical
18 questions and allow participants to form working groups to tackle those questions. Open space meetings are loosely organized efforts that give
19 all participants an opportunity to raise issues and participate in finding solutions.

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1 The working groups of this workshop met several times during the first week of the course and almost continuously during the second
2 week. The groups convened together periodically to hear updates of group projects and to offer feedback to other groups. Some group
3 members floated to other groups at times to offer specific knowledge or technical advice.

4 Despite some initial misgivings on the part of the group, the structure of the course was remarkably successful, and by the end of the
5 two weeks, seven working groups had worked feverishly to draft papers. These papers were eventually published as a special issue of
6 Ecological Economics (Cowling and Costanza 1997). One group focused on producing an initial scoping (or mediated) model of the fynbos.
7 This modeling group produced perhaps the most developed and implementable product from the workshop: a general dynamic model
8 integrating ecological and economic processes in fynbos ecosystems (Higgins et al. 1997). The model was developed in STELLA and designed
9 to assess potential values of ecosystem services given ecosystem controls, management options, and feedbacks within and between the
10 ecosystem and human sectors. The model helped to address questions about how the ecosystem services provided by the fynbos ecosystem at
11 both a local and international scale are influenced by alien invasion and management strategies. The model consists of five interactive sub-
12 models: a) hydrology; b) fire; c) plants; d) management; and (e) economic valuation. Parameter estimates for each sub-model were either
13 derived from the published literature or established by workshop participants and consultants (they are described in detail in Higgins et al.
14 1997). The plant sub-model included both native and alien plants. Simulation of the model produced a realistic description of alien plant
15 invasions and their impacts on river flow and runoff.

16 This model drew in part on the findings of the other working groups, and incorporates a broad range of research by workshop
17 participants. Benefits and costs of management scenarios were addressed by estimating values for harvested products, tourism, water yield and
18 biodiversity. Costs included direct management costs and indirect costs. The model showed that the ecosystem services derived from the
19 Western Cape mountains are far more valuable when vegetated by fynbos than by alien trees (a result consistent with other studies in North
20 America and the Canary Islands). The difference in water production alone was sufficient to favor spending significant amounts of money to
21 maintain fynbos in mountain catchments.

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1 The model was designed to be user-friendly and interactive, allowing the user to set such features as area of alien clearing, fire
2 management strategy, levels of wildflower harvesting, and park visitation rates. The model has proven to be a valuable tool in demonstrating to
3 decision makers the benefits of investing now in tackling the alien plant problem, since delays have serious cost implications. Parks managers
4 have implemented many of the recommendations flowing from the model.

5 There are several other case studies in the literature of various applications of mediated modeling to environmental decision-making,
6 including valuation. Van den Belt (2004) is the best recent summary and synthesis. Some additional examples of mediated modeling projects
7 where ecosystem service values were integrated are:

- 9 • Participatory Energy Planning in Vermont, Department of Public Service in Vermont,
10 <http://www.publicservice.vermont.gov/planning/mediatedmodeling.html>
- 11 • Mediated Modeling of the impacts of Enhanced UV-B Radiation on Ecosystem Services (van den Belt et al, 2006)
- 12 • Ria Formosa Coastal Wetlands, (a case study in van den Belt, 2004)
- 13 • Upper Fox River Basin, (a case study in van den Belt, 2004)
- 14 • A consensus-based simulation model for management of the Patagonian coastal zone, (van den Belt et al. 1998)

15
16 Models can be downloaded from: www.mediated-modeling.com

17 Strengths/Limitations.

18 Resources needed to implement the method vary from application to application. The method can deal with a broad range of available
19 data and resources, probably better than most other methods, since the model can adapt to the resources available across different levels of data,

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1 detail, scope and complexity. As a rule of thumb, one can produce a credible mediated model in 30-40 hours of workshops, requiring about
2 300-400 hours of organizing/modeling. Cost: about \$40,000 - \$100,000 depending on side activities.

3 The most serious obstacle seems to be the fact that this method is very different from the top-down approach most frequently used in
4 government. It requires that consensus building be put at the center of the process, which can be very scary for institutions accustomed to
5 controlling the outcome of decision processes. An institutional mandate is important, however, to motivate various stakeholders to volunteer
6 their time, knowledge and energy to a mediated modeling process. The final outcome of this process cannot be predetermined.

7 Treatment of Uncertainty.

8 In terms of uncertainty, there are all the usual sources, but the difference is that the stakeholders are exposed to these sources as they go,
9 and learn to understand and accommodate them as part of the process. The method is compatible with formal or informal characterizing of
10 uncertainty, producing probability distributions in addition to point estimates.

11 Research needs.

12 No research has yet been done on whether application of the process to exactly the same problem by multiple independent groups would
13 yield “consistent and invariant” results. One would expect general consistency, but some variation between applications. This is an area for
14 further research.

15 To evaluate the impact of a mediated modeling process, surveys have been used before and after a process in the past and this research
16 would deepen the understanding about exactly what elements of a mediated modeling process contribute to the success of failure of these
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18
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1 **Valuation by Decision Aiding**

2 Decision aiding approaches provide a method for valuing protection of ecological systems and services in multiattribute terms. These
3 approaches are deliberative in nature, rely upon insights drawn from the discipline of decision analysis, and are based on research and practical
4 findings from applications of decision aiding approaches (Arvai & Gregory 2003a; Arvai et al. 2001; Gregory et al. 2001a; Gregory et al.
5 2001b). Decision-aiding approaches consider “value” to be a product of a two-step process.

6 The first part of the process assists people in determining value based on a careful and comprehensive analysis of the suite of attributes
7 that characterize ecological systems and services. For example, people may determine the value of a estuary based on multiple, ecologically-
8 based attributes such as the degree to which it provides nutrient exchange, the re-supply of dissolved oxygen to near-shore habitat, or nursery
9 habitat for anadromous fish species. Similarly, the value of the estuary will also be affected by a wide range of attributes that reflect economic
10 or social interests, such as the degree to which it provides access to commercially important species, opportunities for recreation, and lanes for
11 shipping traffic. Decision aiding approaches consider both types of attributes.

12 The second aspect of these decision aiding approaches focuses on helping people to form judgments about the value of ecological
13 systems and services by way of a comparative framework. Decision aiding approaches help people to, from a prospective standpoint, evaluate
14 competing alternatives; determining, for example, which option in a range of environmental, risk, or resource management options is most
15 likely to lead to a preferred suite of outcomes. In other words, this approach helps people to determine which, in a set of options is most
16 valuable (i.e., is Option A in a set of alternatives better—i.e., more valuable to decision makers—than Option B?). The value of ecological
17 systems and services can also be determined retrospectively by comparing attributes associated with ecosystem health or the provision of
18 ecological services that have been realized today with those that were realized at some point in the past (i.e., is the system being evaluated
19 “better off” —or more valuable—today, at Time 2, than it was in the past, at Time 1?). Alternatively, value can be determined in a spatial

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1 comparison by evaluating the attributes associated with ecosystem health or the provision of ecological services in an area of interest relative to
2 those that have been realized elsewhere (i.e., is System A more valuable than System B?).

3 It is important to note that valuation by decision aiding does not provide an estimate of how valuable ecological systems and services
4 are. For example, this method cannot provide a specific estimate, which would state that a system today is X times more valuable than it was in
5 the past, or that System A is Y times more valuable than System B. The concept, which is adapted from a framework for making choices
6 among options, is ideally suited to providing a relative ranking of value or importance such as when EPA may wish to prioritize systems for
7 management action.

8 In the important first step of valuation by decision aiding process, an analyst (or analysts) facilitates the characterization of the
9 ecological system (or systems) that is to be the focus of analysis. This step in this process entails identifying the relevant attributes of the
10 ecological system; that is, all aspects of a system that are of interest or concern to people. The goal at this stage is to develop an explicit,
11 comprehensive picture of all factors that contribute significantly to the overall value of the system in question. Diverse groups of stakeholders
12 and relevant experts should be consulted to identify the attributes that will ultimately guide the analysis. These stakeholders are defined in an
13 operational sense as groups of people who, for any reason—e.g., place of residence, occupation, favored activities—have legitimate concerns or
14 opinions regarding the health of an environmental system. Careful selection of stakeholder groups ensures that the full range of views is
15 adequately covered. For example, the representatives of an environmental advocacy organization might be expected to present a somewhat
16 different list of attributes than would representatives of industry or government, but the views of each group are likely to encompass those of
17 many other citizens.

18 In addition to consulting the broad spectrum of interested or affected stakeholders, an analyst should also consult with technical experts
19 (e.g., ecologists, toxicologists, economists, behavioral scientists, etc.) as part of an interdisciplinary, analytic-deliberative process
20 (Environmental Protection Agency 2000; National Research Council 1996) designed to identify both the relevant attributes of the system in
21 question as well as the specific means by which each attribute can be measured (see

1 Text Box 19: Types of Attributes).

3 **Text Box 19: Types of Attributes**

4
5 Previous work (Keeney 1992; Keeney & Gregory 2005) has led to an operational typology of attribute to inform their selection in a
6 given valuation context. Generally speaking, attributes that help to define the different aspects of a system fall into one of three categories:

- 7 • Natural attributes are direct measures conditions that exist in a system. For example, if one attribute of an environmental system
8 being evaluated is the economic value of a commercially important species (e.g., fish or trees), then the specific value of this
9 attribute can be expressed directly in dollars. Likewise, if an attribute of a system is the number of individuals of a key indicator
10 species living in it, then a straightforward count of these individuals represents another direct measure of value.
- 11 • Proxy attributes, by contrast, are used when it is not possible to directly measure an attribute of interest. For example, if one
12 attribute of an environmental system is the recreational opportunities that it provides to tourists, economists may—by proxy—
13 estimate, using the travel cost method, the recreational value of the resource. Similarly, a particular mudflat may be valued from
14 an ecological standpoint because migratory shorebirds that it attracts. However, it is frequently the case that accurate direct
15 counts of shorebirds, which would be natural attribute, are impossible to achieve. In these cases, an analyst may rely upon the
16 amount of habitat that is available as a reasonable proxy for the number of shorebirds that may use the mudflat over the course
17 of a season.
- 18 • Constructed attributes are most often used when neither a direct, natural attribute nor a reasonable proxy attribute exists. Proxy
19 attributes are typically used to operationalize objectives that are psychophysical in nature (e.g., the objective to improve the
20 aesthetic quality of a shoreline). Scales that may be administered during surveys often need to be constructed—e.g., by
21 psychologists, sociologists, etc.—as a means of characterizing these attributes.

22
23 In the second step of this process, data or information about each of the identified attributes must be collected by those familiar with
24 how to conduct the individual valuation methods (e.g., ecological, economic, psychosocial, etc.) discussed elsewhere in this report. This
25 information must be collected at the site of primary interest as well as at other sites that will provide the basis for comparison. Alternatively,
26 contemporary data at a site of interest must be collected and compared with archived information about previous conditions described by the
27 same attributes at the site.

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1 All this information, which describes both the attributes of an ecological system and
 2 specific information to be used as the basis for making comparisons (e.g., data describing
 3 conditions at another site or the same site at an earlier time), can be displayed visually in a
 4 matrix (Table 11). It is unlikely, except in very rare circumstances, that comparisons made
 5 apparent by this matrix will reveal improvements (or, on the other hand, declines) in the
 6 values associated with all of the attributes; in most cases, the comparison will reveal that
 7 improvements have been realized across some attributes while declines have occurred
 8 across others. In the hypothetical estuary described above, for example, it is not uncommon
 9 for improvements in the system’s capacity for nutrient exchange to come at the expense of
 10 opportunities for recreation or industry.

	Option			Site			Time	
	A	B		A	B		1	2
Attribute 1			o r			o r		
Attribute 2								
Attribute 3								
Attribute n								

Table 11: Comparative Matrices of Attributes for Three Hypothetical Decision-Aiding Valuation Scenarios

11 These differences necessitate the need for tradeoffs—the third step in a valuation by decision aiding process—across the attributes to
 12 determine if, on aggregate (1) a site, System A, is more valuable than another, System B, or (2) the system being evaluated, again System A, is
 13 more valuable today than it was in the past (Table 1). A detailed overview of specific methods for addressing these tradeoffs, such as swing-
 14 weights (e.g., see Clemen 1996) or even swaps (e.g., see Keeney 1992), are beyond the scope of this discussion. However, these and other
 15 methods can be used by individuals or in deliberating groups to place weights on the various attributes, and in turn, to use these weights to
 16 develop an understanding of the overall, multi-attribute value associated with an environmental system of interest. In other words, despite the
 17 fact that conditions described by certain attributes may have improved while others may have declined, formal tradeoff analysis across these
 18 attributes can help individuals or groups to decide if conditions on the whole at a site are better or worse—i.e., have higher or lower value—
 19 relative to the reference condition.

20 Thus far, this discussion has not focused on the situation where people may wish to establish the multiattribute value of an
 21 environmental system absent a comparative framework for tradeoff analysis. Carrying out this kind of assessment is possible and requires that,

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1 in lieu of a comparison, individuals or deliberative groups translate the information obtained for each attribute (e.g., inputs in dollars for
2 attributes that require monetization, constructed scales for attributes measured using psychosocial methods, etc.) into common terms.

3 Suppose, for example, that EPA wished to construct a value for the damage resulting from a specific pollutant accidentally spilled into a
4 waterway. Technical experts working alongside stakeholders could be engaged in a process to both identify the relevant attributes of the
5 system and provide information describing the conditions in the waterway as they relate to these attributes both before and after the insult to the
6 system. For example, the physical event of the death of a large number of fish might imply not only an ecological loss, but also aesthetic (e.g.,
7 when the dead fish wash up on shore) and economic (e.g., the loss of commercial fishing jobs and profits) losses. Clearly, a host of other
8 attributes would also need to be considered.

9 After the attributes have been identified and the quantitative information that describes them collected, deliberation and argument can be
10 organized with the intent of deriving a single metric (e.g., dollars or units of ecological productivity) that can be used to capture information
11 about all of the attributes. For example, the techniques of multiattribute utility theory (Keeney & Raiffa 1993) can be used to construct a single
12 “value” that encompasses the diverse array of attributes (Gregory et al. 1993). EPA could then conclude that the value of the system in
13 question is X. However, EPA may be required to repeat this procedure at other sites to determine, in relative terms, how significant this value
14 (of X) is.

15 Status of the Method

16 Past studies and applications of this approach have focused primarily on group decision making contexts where there is a need to
17 evaluate a range of management options and select the one that seems like it will perform the best across the attributes judged by decision
18 makers to be most important. The method has been applied in experimental studies in which people have been asked to evaluate its
19 effectiveness across a range of criteria which include the self-ratings of decision makers and measures of internal consistency (i.e., the degree to
20 which the approach helps people to makes choices that reflect their weighting of attributes) in choice (Arvai & Gregory 2003a; Arvai et al.
21 2001). The method has also been applied in a variety of practical contexts, including the setting of a national energy policy in Germany

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1 (Keeney et al. 1990), provincial water use planning in Canada (McDaniels et al. 1999), and the management of a protected estuary (Gregory &
2 Wellman 2001).

3 The goal of this discussion, however, is not to provide guidance about how EPA should make decisions. Such advice falls outside the
4 charge of this committee. Instead, the goal is to highlight how these methods, which decompose complex decision problems and help people
5 carefully evaluate an option or range of options, may also be used for valuing the benefits of ecological systems and services. Because decision
6 aiding methods are designed to help people to evaluate and then rank options, they may also be used to evaluate an environmental system
7 across a range of attributes and make judgments about its value relative to other systems, or indeed the same system at a previous point in time.
8 The method may also be combined with insights from multiattribute utility theory to construct a single, uni-metric “value” that encompasses the
9 diverse array of attributes.

10 **Strengths/Limitations**

11 The strength of this method rests in its ability to not only integrate multiple attributes value, but also engage a broad spectrum of
12 stakeholders, holders of traditional ecological or cultural knowledge, and technical experts in the valuation process. In doing so, the method
13 has a high potential for identifying changes in ecosystems and their services that are likely to be of greatest concern to people. Moreover, by
14 engaging this broad spectrum of people, there is a greater likelihood that the valuation process will include attributes that wouldn’t normally be
15 included by EPA, as well as those that may not easily be addressed by more traditional valuation approaches. Thus, this method may potentially
16 overcome (primarily) public or stakeholder objections to other approaches that are not perceived to adequately include moral and other non-
17 monetary aspects of value.

18 It is important to note, however, that the tradeoffs, which are an important part of this process, are typically not easy to make. But,
19 because they are not holistic judgments that require the simultaneous integration of the various attributes, the likelihood that people will fail to
20 consider important attributes is low. Moreover, despite the effort that is required from those who use these methods, past experience suggests

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1 that the outcomes are both more easily understood by people, and met with higher levels of support and ratings of defensibility when compared
2 with unstructured or unimetric approaches (Arvai 2003; Arvai & Gregory 2003b; Arvai et al. 2001).

3 As with many of the methods discussed in this report, this one requires that resources—time and expertise—be devoted to implementing it.

4 Engaging with stakeholders and technical experts to identify attributes that will be the focus of analysis, collecting data that characterizes these
5 attributes, and the process of making tradeoffs all will require effort on the part of EPA.

6 Research Needs

7 As the primary focus of this method has been on providing decision support, its usefulness—particularly to potential users of the
8 method—as a complement to other valuation methods is unclear. For example, one wonders about its usefulness, in the context of many EPA
9 applications such as benefits assessment as mandated by OMB. Other questions can be raised about the effect of facilitation on the process as
10 one cannot guaranteed that repeated applications of the process will produce the same outcomes. This question is not unique to decision aiding,
11 however, as a variety of factors (e.g., contextual, temporal, spatial, etc. differences) may adversely affect other valuation methods as well.

12
13 Examples of Applications

14
15 Arvai, J., and R. Gregory. 2003a. A decision focused approach for identifying cleanup priorities at contaminated sites. *Environmental Science
16 & Technology* 37:1469-1476.

17 Arvai, J. L. 2003. Using risk communication to disclose the outcome of a participatory decision making process: Effects on the perceived
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19 Arvai, J. L., and R. Gregory. 2003b. Testing alternative decision approaches for identifying cleanup priorities at contaminated sites.
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5 Gregory, R., T. McDaniels, and D. Fields. 2001b. Decision aiding, not dispute resolution: Creating insights through structured environmental
6 decisions. *Journal of Policy Analysis and Management* 20:415-432.

7 Gregory, R., and K. Wellman. 2001. Bringing stakeholder values into environmental policy choices: A community-based estuary case study.
8 *Ecological Economics* 39:37-52.

9 McDaniels, T., R. Gregory, and D. Fields. 1999. Democratizing risk management: Successful public involvement in local water management
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11
12 References

13
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- 2 Gregory, R., J. L. Arvai, and T. McDaniels. 2001a. Value-focused thinking for environmental risk consultations. *Research in Social Problems*
3 *and Public Policy* 9:249-275.
- 4 Gregory, R., S. Lichtenstein, and P. Slovic. 1993. Valuing environmental resources: A constructive approach. *Journal of Risk and Uncertainty*
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7 decisions. *Journal of Policy Analysis and Management* 20:415-432.
- 8 Gregory, R., and K. Wellman. 2001. Bringing stakeholder values into environmental policy choices: A community-based estuary case study.
9 *Ecological Economics* 39:37-52.
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16 decisions. *Risk Analysis* 19:497-510.

1 **METHODS USING COST AS A PROXY FOR VALUE**

2

3 Cost as a proxy for value, including replacement cost, tradable emissions permits, and habitat equivalency analysis (HEA), are a
4 distinct category of methods that use information about the cost of alternative means of providing the same quantity and quality of
5 ecosystem services to infer the value of protecting one particular means of providing the ecosystem services. However, because costs and
6 values are two distinct notions, great care needs to be taken in the application of these methods and in the interpretation of results using
7 these methods.

1 **Replacement Costs**

2 Brief description of the method.

3 This method, also called avoided cost, uses the cost of replacing ecosystem services with a human-engineered system as an estimate
4 of the value of providing ecosystem services via protection of an ecosystem. For example, an estimate of the value of conserving an
5 ecosystem that serves as a watershed that naturally provides clean drinking water could be derived by estimating the cost of building a water
6 filtration plant that would provide the same quantity and quality of water. Replacement cost is exactly what it says: the cost of replacing an
7 ecosystem service via some other means. Replacement cost is not a measure of the value of the ecosystem services themselves. Rather, it
8 is the value of having one particular means of providing ecosystem services, and therefore not having to pay to replace services via some
9 other means. Also, the replacement cost method should not be confused with applications of “averting behavior” based upon observed
10 voluntary behavior on individuals (see revealed preference methods).

11 Status as a method.

12 The method has been used to provide estimates of the value of protecting watersheds for the purpose of providing clean drinking
13 water (NRC 2004). The most famous of such cases, and the example of valuing ecosystem services that is cited probably more than any
14 other, is the case of protecting the Catskills watersheds that provide drinking water for New York City (Chichilnisky and Heal 1998, NRC
15 2000, 2004). New York City, faced with the possibility of being required by EPA to build a water filtration plant for water from the
16 Catskills, opted to invest in greater watershed protection in the Catskills. New York City and EPA signed a Watershed Memorandum
17 Agreement in 1997 that allowed New York City to pursue a watershed protection plan in lieu of building filtration. While commonly cited
18 as a classic case of the value of protecting ecosystems, this case is not without controversy. It is not clear that protecting watersheds will
19 ultimately be successful in maintaining drinking water quality, or that the protection of watersheds versus building a filtration plant will

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1 provide equivalent water quality in all dimensions (NRC 2004). Further, some analysts have suggested that the threat of building the
2 filtration plant had more to do with government regulations than with real water quality issues (Sagoff 2005).

3 Another example using a replacement cost approach is the avoided cost of illness approach that EPA has used successfully to
4 account for certain human health benefits of environmental regulations.

5 Strengths/Limitations.

6 Replacement cost can be a valid measure of value if three conditions are met: a) the human-engineered system provides services of
7 equivalent quality and magnitude, b) the human-engineered system is the least costly alternative; and c) individuals in aggregate would be
8 willing to incur these costs rather than forego the service (Bockstael et al. 2000; Shabman and Batie 1978). If these conditions are not met,
9 then use of replacement cost is invalid. Even when these conditions are met, replacement cost is a value not of ecosystem services
10 themselves, but is the value of having a means to produce the service via an ecosystem rather than via an alternative human-engineered
11 system.

12 All valuation methods can be misconstrued applied incorrectly and misinterpreted, however the replacement cost method require
13 special caution. There is great potential for abuse in using replacement costs to estimate the value of ecosystem services and it should be
14 used with care. The loss of an ecosystem service does not necessarily mean that the public would be willing to pay for the least cost
15 alternative. Similarly, a regulatory constraints requiring replacement in the event of loss of ecosystem service also does not guarantee that
16 the public would be willing to pay to replace the service. If the value of the service does not exceed the cost of alternative means of
17 providing the equivalent set of services, then use of replacement cost is invalid. Even when the benefits of the service exceed the least cost
18 method of providing the service, replacement cost does not measure the willingness to pay for an environmental improvement or the
19 avoidance of harm. It merely represents the value (avoided cost) of not having to provide the service via human engineered approaches.
20 Still, if there are alternative ways of producing the same service and that service would be demanded if provided at the least cost human-

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1 engineered alternative way of providing the service, then replacement cost is a valid measure of the change in value from loss of the service
2 provided by the ecosystem.

3

4 Key References

5

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1 **Tradeable permits**

2 In the case of tradable permits, there are no conditions under which the cost of permits could be used as a proxy for economic value.

3 Emissions permit trading has been allowed under the Clean Air Act since the 1990 Amendments. Under a cap-and-trade system,
4 such as that used by EPA to reduce sulfur dioxide emissions, the regulatory body determines the total number of permits available and some
5 means of allocating permits among regulated sources. A regulated source must ensure that it has sufficient permits to cover its activities or
6 face penalties. In the example of tradable emissions permits, a regulated source can take actions to reduce its own emissions and/or
7 purchase permits from other sources. For those firms with higher marginal cost of pollution control, cost savings can occur if they purchase
8 emissions reduction credits from firms with lower pollution control costs. Similarly, firms with relatively low pollution control costs can
9 profit by undertaking greater abatement and selling extra permits. In so doing, trading can reduce overall costs of compliance. Tradable
10 permits schemes have been proposed in fisheries management in the form of individual transferable quotas (ITQs), and in land conservation
11 in the form of transferable development rights (TDRs).

12 It has been suggested that the price of a tradable permit is a proxy for the economic value of provision of environmental quality or
13 conservation. However, this confuses the notion of costs and benefits. In market equilibrium, the price of a tradable permit is equal to the
14 marginal cost of supplying a unit of environmental quality or conservation covered by the permit. Permit price need not bear any relation to
15 benefit of environmental quality or conservation. If there are a large number of permits issued relative to demand for permits then permit
16 price will be low; with few permits, price will be high. This does not necessarily mean that the value of environmental quality or
17 conservation is low (or high). Permit price only reflect value if price equals the marginal benefit of environmental improvement or
18 conservation, which occurs only if the number of permits issued is such that marginal costs and marginal benefits equal. But issuing the
19 right number of permits to get marginal cost equal to marginal benefits requires knowing marginal benefit in the first place. There is no

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- 1 way to be confident that tradable permit prices reflect value without already knowing value. In other words, tradable permit prices do not
- 2 constitute a valuation methodology capable of generating information about values.

1 **Habitat Equivalency Analysis**

2 Brief description of the method.

3 Habitat Equivalency Analysis (HEA) is an analytical framework originally developed to calculate compensation for loss of ecological
4 services resulting from injury to a natural resource over a specific interval of time (King and Adler 1991, NOAA 1995). Figure 8 provides a
5 graphic representation of the relationship between the interim lost from an environmental incident or activity and the recovery of the
6 environment over time both due to natural mechanisms and from primary restoration actions.

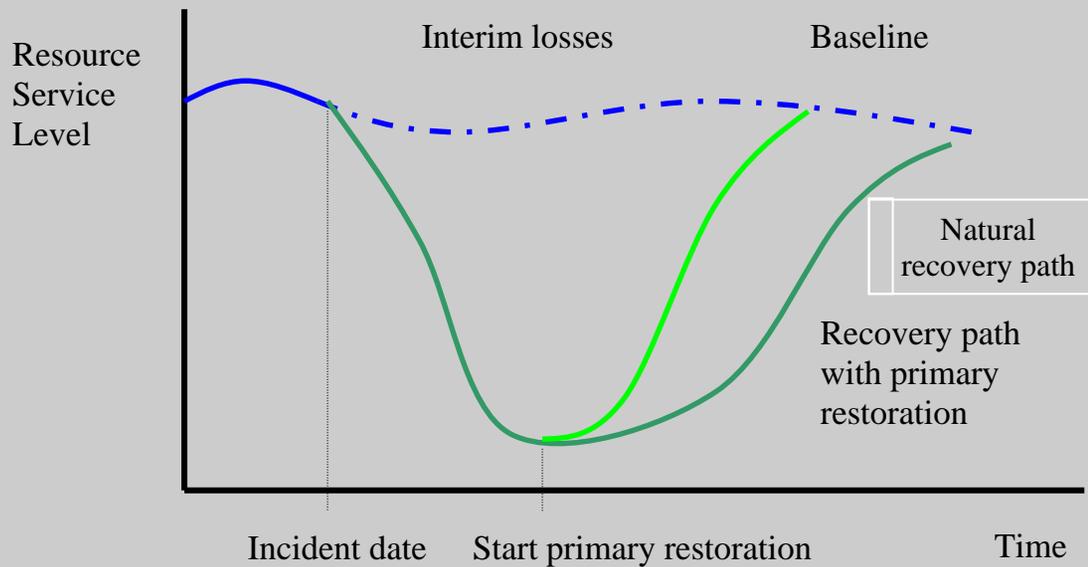
7

8

9

Figure 8: Graphical Representation of Ecosystem Service Loss and Recovery through Natural and Active Restoration Over Time

10



11

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1 Essentially, HEA calculates the amount (e.g. acres, hectares) of habitat to be created or enhanced to replace an equivalent level of ecological
2 services over time as were lost due to the injury. The basic HEA formula is shown in
3 Text Box 20: Equation for Habitat Equivalency Analysis. Ultimately the HEA approach is not a valuation method but rather more
4 appropriately defined as a “cost-replacement” method. Yet it is important to recognize that an implicit operational assumption for an HEA is
5 that the quantity of ecological service flows, and their as yet undefined value, associated with any given unit of lost or injured habitat are
6 equivalent (same type and comparative value).to a unit of the proposed replacement habitat.

7 **Text Box 20: Equation for Habitat Equivalency Analysis**
8

$$\sum_{t=t_0}^{t_l} L_t (1+i)^{(P-t)} = \sum_{S=S_0}^{S_l} R_s (1+i)^{(P-s)}$$

9

where

L_t	=	lost services at time t
R_s		replacement services at time s
t_0		time when lost services are first
t_l		time when lost services are last
s_0		time when replacement services are first
s_l		time when replacement services are last
P		present time when the natural resource damage claim is
i		periodic discount

There are two main steps in a HEA which are accomplished simultaneously, a) quantifying the injury and b) scaling the size of restoration to compensate for the lost service over time due to that injury. To be clear injury is not determined in a HEA but such a determination of injury is a necessary pre-step to provide the input for scaling the restoration to match the degree of injury. The HEA approach focuses on scaling replacement costs on a service to service basis. Therefore in quantitative expressions HEA relies on biophysical units such as acres of habitat as a surrogate of service and calculates the increase in habitat over time in service acre years. A similar methodology, Resource Equivalency Analysis (REA) focuses on scaling replacement costs on a resource to resource approach. In this context, resources are generally defined in terms of biotic type and mass (e.g. kilograms of fish) for the quantification of injury, but often ultimately revert back to an estimate of habitat required to replace or generate those lost resources in estimating the size and type of replacement actions require to restore the environment. HEA can also handle injuries to biotic resources but needs to equate those resource losses to the unit of habitat it would take to create or support that mass of birds, fish and invertebrates in the first place. Those performing an HEA will thus need to be careful in this translation to avoid the potential for double counting if they are estimating habitat needs for species which are supported by a common habitat such as coastal wetlands.

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1 Temporal assumptions are very important in working with HEA especially in a damage assessment. Questions such as the following
2 need to be answered or estimated:

- 3
- 4 • How long has the injury or lost service been in place?
- 5 • How much time is required to implement the restoration project?
- 6 • How long will the restoration project take before it reaches full replacement service?
- 7

8 Obviously the answers to these questions can have a significant impact on the estimated compensatory value required to offset the
9 injury. In HEA a discount rate must be selected for the NPV calculations

10 There are some crucial assumptions associated with the HEA method. It can be used only when values per unit of replacement
11 services and lost services are comparable, when it is possible to use a common metric to define an injury and the value of replacement
12 services, and when replacement of ecological services is feasible and measurable.

13 Since HEA is a restoration/compensation method that is projected into the future, the final unit is a Net Present Value (NPV) measure
14 of the services in the future stated in discounted terms (e.g. Discounted Service-Acre Years or DSAYs). Discounting or scaling of the
15 equivalency of any given sets of injured or restored habitat is required since the resource types that are being addressed are not static over
16 time (NOAA, 1999). Injured resources can recover to baseline conditions on their own and planted habitat takes time to develop to full
17 maturity. So factors such as baseline conditions and recovery times become key opportunities for uncertainty in any HEA. Additionally for
18 HEA to operate effectively it must fully explore and determine that capacity of any project or suite of projects to achieve the required level of
19 restoration. To accomplish this assurance step, in advance of an HEA a process referred to as the C.O.P.E. was developed (King, 1997). The
20 acronym C.O.P.E. stands for the attributes desired in the HEA, which are: A) capacity to provide service; b) opportunity for project(s) in the

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1 correct location; c) payoff of comparable services; and d) equity to provide service to people in the location that suffered the injury. Each
2 restoration project must satisfy the presumptions of C.O.P.E. to be worth further quantification via HEA as a contribution to satisfy the
3 needed service years equivalent to the lost interim service.

4 Example of how the method could be used as part of the C-VPESSE expanded & integrated framework. The spatial scale at which HEA has
5 typically operated has been at the level of local to regional decisions. Therefore it is not reasonable in its current state of development for
6 HEA to be considered as a tool useful for creating input to national rule-making. HEA also operates over both past and future time scales in
7 that it involves compensation for injury or estimate service produced by past action, as well as, allows time for restoration projects to mature
8 to full ecosystem service capacity.

9 With regard to where to place HEA in the C-VPESSE integrated framework, it would seem to bridge a number of the process elements.
10 Although it would not be fair to say that it is currently applied in a manner that would be classed as characterizing value it does provide a
11 framing for characterizing bio-physical change. The HEA methodology relies on structural or spatial measures of ecological components
12 such as acres of habitat. Specific service categories such as provisioning, regulating, cultural and supporting services as expresses in the
13 Millennium Ecosystem Assessment framework (2005) are not identified or expressed but would be considered to be present and operating
14 But, if the type of habitat or resources can, with further research, be equated to a unitized measure of values or service flows, either monetary
15 or otherwise, then HEA could be uses to scale that associated value over time and across alternative actions. If through research and
16 development, service flows and associated values can be quantified for given habitat categories (e.g. an acre of coastal wetlands in
17 Louisiana), then there is some hope that HEA may evolve to be a support to for valuation.

18 Additionally, although HEA and REA are currently used in the post-hoc context of injury, damages and compensation, there is no
19 reason that these methods are constrained to managing adverse outcomes after the fact. These methods could just as easily be used ex ante to
20 compare alternative future actions to identify the action with the least impact and to compare alternative actions to identify which will yield

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1 the most service or equal service in the shortest time frame. These methods or variations could be a fruitful avenue for the Agency to explore
2 through their research and development activities.

3 As noted, HEA is a tool that has application constraints. Typically, the HEA is applied to support local decisions by scientific experts
4 to evaluate project alternatives for achieving restoration objectives. Such analyses allow those experts to arrive at convincing trades among
5 restoration options. Although there is not much evidence to indicate the use of HEA in support of a facilitated or mediated process that
6 includes the general public, there does not appear to be any technical reasons why this could not be a useful application of HEA to project the
7 services provided by possible alternative future scenarios resulting from a suite of restorations actions. Such engagement of the public at in
8 the identification of restoration projects and desired services to more widely accepted restoration decisions.

9 Status as a method.

10 The HEA approach was originally developed in 1992 to quantify damages associated with contaminated wetlands (King and Adler,
11 1991, Malcolm v. National Gypsum, 1993 as referenced in Unsworth and Bishop, 1993) and has since been applied to cover injuries due to
12 chronic contamination, spills, and vessel groundings in a variety of habitats (Chapman et. al, 1998, Fonseca et. al 2000, Milon and Dodge,
13 2001, NOAA, 2001). HEA is currently used in Natural Resource Damages Assessment (NRDA) under Oil Pollution Action (OPA) And
14 CERCLA (Superfund). The purpose of NRD actions is to make the public whole for injuries to natural resources that result from the release
15 of hazardous substances or oil. It is important to note that restoration for damages is distinct from remediation activities.

16 Interestingly under these two regulatory frameworks there is a different focus on compensation. Under Superfund actions
17 compensation for damages is focused on monetary compensation which requires restoration of service ultimately to be converted to
18 replacement costs in dollars, while under OPA the focus is on replacement of resources to achieve compensation. Under OPA the question is
19 how much new public resources the public requires to be made whole for their loss, so therefore value is scaled from resource or habitat lost
20 to resource or habitat replaced. As noted previously, there are no barriers to applying these methods or adaptations of them in proactive

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1 support of decisions. Therefore the Agency should explore such proactive applications of HEA and REA in other regulatory contexts and
2 especially in collaborative partnerships with conservation as a focus.

3 Strengths/Limitations.

4 The HEA method can be used as a way to scale surrogates measures (e.g. acres of Habitat or mass of fish) of non-market services
5 often overlooked by other valuation methods when the specific assumptions associated with HEA can be met. The method is not complicated
6 mathematically. It is by nature inter-disciplinary because determination of comparability per unit of replacement services and lost services
7 requires collaboration between ecologists and economists.

8 Since HEA and REA are currently applied to support regulatory actions which link to a litigation process, to define compensation the
9 analysis and supporting data need to be legally defensible with regards to analytical quality. The chief analytical difficulty is to determine
10 defensible input parameters, especially an appropriate metric for lost and restored services and related time functions for recovery and
11 development to maturity.

12 The HEA method is not appropriate for standard benefit-cost analysis, where the goal is to determine optimal (efficient) allocation of scarce
13 resources. The cost of compensatory restoration projects should not be communicated as the benefit of the resources to the public.

14 Treatment of Uncertainty.

15 Uncertainty can and should be, directly incorporated into any HEA analysis. Addressing uncertainty in inputs (e.g. percent service
16 lost per unit of habitat and recovery time) can be effectively done. Tracking the effects of uncertainty on HEA outputs can be easily
17 performed. One of the benefits of HEA is the transparency of the method. Sensitivity and uncertainty analysis can be directly incorporated
18 into a HEA evaluation and the resulting change can in outputs be tracked (see NOAA, 1999 for more details)

19 Research needs.

20 There are a number of key areas for research and development that the Agency should explore in connection with HEA.

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1 The Agency should look at HEA for its applications in other contexts than Natural resource Damage Assessment. In particular they
2 should consider its utility tandem with Net Environmental Benefit Analysis (Efroymsen et. al. 2004) in the selection of best alternatives for
3 project investment.

4 The Agency should consider research to develop a more complete understanding of the service flows and the associated values of
5 goods and services derived from those flows derived form specific important habitat types (e.g. coastal wetlands, bottomland hardwood
6 forest. etc). Such value definitions for ecosystem service could then be couple to HEA to estimate values associated with a project or
7 restoration action.

8 EPA should consider developing operating principles for considering on-site, in-kind changes in resources and ecological services, as
9 compared with off-site and out-of-kind resources. In support of this objective methods to assess and compare ecological capacity and the
10 opportunity and payoff for restoration in the evaluation and design of restoration projects will also strengthen the method to assess
11 comparability of ecological resources.

12 Finally, this method will be strengthened if the Agency develops guidance on the appropriate aggregation and accounting of services
13 related to biotic resources and their supporting habitats in order to advance the utility of HEA to support local and regional valuation efforts.

14

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16

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18

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1 Internet

2 NOAA Coastal Service Center - Habitat Equivalency Analysis - www.csa.noaa.gov/economics/habitatequ.htm

3

4

APPENDIX B: SURVEY ISSUES FOR ECOLOGICAL VALUATION: CURRENT BEST PRACTICES AND RECOMMENDATIONS FOR RESEARCH

Survey methods support many of the approaches for eliciting and measuring information about values discussed in the C-VPESSE report. Although scientific and technical issues concerning survey design and administration can affect some aspects of ecological valuation, they are distinct from the science and value assessment issues that are the main focus of the C-VPESSE report.

The C-VPESSE recognizes, however, that issues related to survey methods are important to some methods of ecological valuation and learned they were of particular concern to EPA representatives participating in the SAB's December 13-15, 2005 Workshop, "Science for Valuation of EPA's Ecological Protection Decisions and Programs." After that workshop, the committee requested that this appendix be commissioned to supplement the main body of the committee's report. This appendix provides an introduction for EPA Staff to questions posed to the C-VPESSE pertaining to survey use for ecological valuation. It provides an overview of how recent research and evolving practice relating to those questions might assist the Agency.

Defining Survey Research

Survey research entails collecting data via a questionnaire from a sample of elements (e.g., individuals or households) systematically drawn from a defined population (see Babbie, 1990; Fowler, 1988; Frey, 1989; Lavrakas, 1993; Weisberg, et al., 1996).³⁹ Conducting a survey involves (1) drawing a sample from a population, (2) collecting data from the elements in that sample, and (3) analyzing the data generated. Survey research is a well-established and respected scientific approach to measuring the behavior, attitudes, and beliefs, and much more of populations of individuals.⁴⁰ Surveys are usually done for one of three reasons: (1) to document the prevalence of some characteristic in a population, (2) to compare the prevalence of some characteristic across subgroups in a population, and/or (3) to document causal processes that produce behaviors, beliefs, or attitudes. Because scientific surveys involve probability sampling,

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their results can be used to estimate population parameters. This appendix addresses issues of survey methodology that cut across many different applications, including monetary valuations (e.g., CVM), measures of preference, importance or acceptability, and determinations of the assumptions, beliefs and motives that might underlie these expression of value.

Designs of Surveys

Surveys can take on a variety of designs, which are suitable for addressing different types of research questions. For example, cross-sectional surveys are useful for measuring a variable at a given point in time, whereas repeated cross-section surveys are more useful for observing change over time in a population, panel surveys are more useful for examining change over time in a sample of respondents, and surveys that implement experiments may be more useful for establishing causality, although many types of information can be derived from the data from each of these types of surveys.

Cross-sectional surveys involve the collection of data at a single point in time from a sample drawn systematically from a population and are often used to document the prevalence of particular characteristics in a population. Cross-sectional surveys allow researchers to assess relations between variables and differences between subgroups of respondents. Data from cross-sectional surveys can also be used to provide evidence about causal hypotheses using statistical techniques (e.g., two-stage least squares regression or path analysis; Baron & Kenny, 1986; James & Singh, 1978; Kenny, 1979), by identifying moderators of relations between variables (e.g., Krosnick, 1988), or by studying the impact of an event occurring in the middle of data collection (e.g., Krosnick & Kinder 1990).

Repeated cross-sectional surveys involve collecting data from independent samples drawn from the same population at two or more points in time. Such data can be used to provide evidence about causality, by gauging whether changes in an outcome variable parallel changes in a purported cause of it. Repeated cross-sectional surveys can also be used to study the impact of social events that occurred between the surveys (e.g., Weisberg, et al., 1995).

Panel surveys involve collecting data from the same sample of respondents at two or more points in time and can be used to gauge the stability of a construct over time and identify the determinants of stability (e.g., Krosnick, 1988; Krosnick & Alwin, 1989). Panel surveys can

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also be used to test causal hypotheses, by examining whether changes over time in a purported case correspond to changes in an outcome variable, by assessing whether changes over time in the outcome variable can be predicted by prior levels of the purported cause, or by testing the effects of events that occur between waves (see, e.g., Blalock, 1985; Kessler & Greenberg, 1981, on the methods; see Rahn, et al., 1994, for an example).

Panel surveys also face a number of challenges. Respondent attrition (or “panel mortality”) occurs when some of the people who provide data during the first wave of interviewing are unreachable or refuse to participate in subsequent waves. Attrition reduces a panel’s effective sample size and it is particularly undesirable if a non-random subset of respondents drop out. However, the literature on panel attrition suggests that panel attrition minimally affects sample composition (Beckett, et al., 1988; Clinton, 2001; Falaris & Peters, 1998; Fitzgerald, et al., 1998a; 1998b; Price & Zaller, 1993; Rahn, et al., 1994; Traugott, 1990; Zabel, 1998; Zagorsky & Rhoton, 1999; and Ziliak & Kniesner, 1998 ; although see Groves, et al., 2000; Lubin, et al., 1962; and Sobel, 1959).

A second methodological issue in panel research is panel conditioning, or the possibility that interviewing people repeatedly may change them and thereby make the sample less representative of the larger population to which investigators wish to generalize. But again, the literature on these issues is reassuring for the most part. A number of studies have found either no evidence of panel conditioning effects or very small effects (Clinton, 2001; Cordell & Rahmel, 1962; Himmelfarb & Norris, 1987; Sobol, 1959; Willson & Putnam, 1982). Particularly if repeated interviews with panel members touch on a wide variety of topics, each wave may blend in with memories of prior waves via what psychologists call “retroactive interference,” thus minimizing the likelihood of stimulated interest in any one topic. However, some evidence suggests that interviewing people on a particular topic may cause them to become more cognitively engaged in that topic (Bridge, et al., 1977; Granberg & Holmberg, 1992; Kraut & McConahay, 1973; Willson & Putnam, 1982; Yalch, 1976; although see Mann, 2005). Other studies have documented that asking people just one question about their behavioral intentions can affect their subsequent behavior (see, e.g., Greenwald et al., 1987; Gregory, et al., 1982).

Interestingly, membership in a long-term panel survey may actually be beneficial to the quality of data collected because of “practice effects” (e.g., Chang & Krosnick, 2001). The more

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a person performs any task, the more facile and effective he or she becomes at doing so. In our case, the tasks of interest include question interpretation, introspection, recollection, information integration, and verbal reporting (see Tourangeau, et al., 2000).

Mixed designs are used when researchers can capitalize on the strengths of more than one of these designs by incorporating elements of two or more into a single investigation. If, for example, a researcher is interested in conducting a 2-wave panel survey but is concerned about conditioning effects, she could also administer the wave 2 panel questionnaire to an independent cross-sectional sample drawn from the same population at the time of the second wave. Differences between the data collected from the two wave 2 samples would suggest that carry-over effects were, in fact, a problem in the panel survey.

Experiments can also be implemented in surveys to test causal hypotheses. If respondents are randomly assigned to “treatment” and “control” groups that are asked different versions of a question or question sequence, differences between the two groups can then be attributed to the treatment.

Elements of a Well-Defined Survey

Sampling

When designing a survey’s sample, the sampling frame (the complete list of elements in the population to which one wishes to generalize findings) must be defined, and the subset of elements (the individual unit about which information is sought) in the population to be interviewed must be selected. These decisions have important implications for the results of the survey because they may impact both coverage and sampling error (see, e.g., Laumann, et al., 1994). Coverage error occurs when the sampling frame excludes some portion of the population. For example, telephone surveys usually exclude households without telephones. Sampling error is the discrepancy between the sample data and the true population values that is due to random differences between the sample and the sampling frame.

There are two broad classes of sampling methods: nonprobability and probability sampling. *Nonprobability sampling* refers to selection procedures such as haphazard sampling, purposive sampling, snowball sampling, and quota sampling in which elements are not randomly selected from the population or in which some elements have zero or unknown probabilities of

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selection. *Probability sampling* refers to selection procedures such as simple random sampling, systematic sampling, stratified sampling, or cluster sampling in which elements are randomly selected from the sampling frame and each element has an independent, known, nonzero chance of being selected. Unlike nonprobability sampling, probability sampling allows researchers to be confident that a selected sample is representative of the population from which it was drawn and to generalize beyond the specific elements included in the sample. Probability sampling also allows researchers to estimate sampling error, or the magnitude of uncertainty regarding obtained parameter estimates. Therefore, the best survey designs (and virtually all scientific surveys) use some form of probability sampling.

Sampling error can be minimized by surveying large samples. However, the relation between sampling error and sample size is not linear. A moderate sample size reduces sampling error substantially in comparison with a small sample size, but further increases in sample size produce smaller and smaller decrements in sampling error. Thus, researchers should recognize that beyond a moderate sample size, the funds necessary to produce a large sample might be better spent reducing other types of error.

Questionnaire Design

Introduction. High-quality, scientific surveys typically provide respondents with several key pieces of information when introducing the survey, whether it is through an introductory mailed letter, an e-mail, or an introduction from a telephone or face-to-face interviewer. This information protects respondents' rights, helping to ensure that the survey is being conducted ethically, and it may help to increase the perceived validity of the survey and, as a result, respondent participation. This information includes information about the sponsor of the survey, a brief description of the topic of the survey, and how the data from the survey will be used. The introduction should also include a reassurance to respondents that their survey responses will be kept confidential and a description of any other measures in place to protect respondents. Finally, the burden being placed on respondents and any risks to the respondent should also be described. This information allows respondents to provide informed consent. That is, knowing this information, respondents can make an informed choice about whether or not to participate in the survey. However, it is important to also keep this introduction as short as possible, as longer

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introductions place a greater burden on respondents and may also reduce survey participation.

Survey questions. All surveys include questions, and a series of decisions must be made to achieve optimal designs of those questions. First, a researcher must decide if each question will be open- or closed-ended. For closed-ended questions, a researcher interested in obtaining rank orders of objects must decide whether to ask respondents to report those rank orders directly or to rate each object separately. If respondents are asked to rate objects, the researcher must decide how many points to put on the rating scale, how to label the scale points, the order in which response options will be offered, and whether respondents should be explicitly offered the option to say they “don’t know” or have no opinion. Once the questions are written, the researcher must determine the order in which they will be administered. Researchers must also decide how to optimize measurement on sensitive topics, where social desirability response bias may lead respondents to intentionally misreport answers in order to appear more respectable or admirable. A large body of relevant scientific studies about the questionnaire design decisions faced by researchers has now accumulated, and when taken together, their findings clearly suggest how to design questionnaires to maximize the quality of measurement. Although a description of the entire literature is beyond the scope of this review, we provide a few examples here about survey questions using rating scales to provide a flavor of what this literature has to offer.

When designing a rating scale, one must begin by specifying the number of points on the scale (for a review of relevant literature, see Krosnick & Fabrigar, forthcoming). For bipolar scales, which have a neutral point in the middle (e.g., running from positive to negative), reliability and validity are highest for about seven points (e.g., Matell & Jacoby, 1971). In contrast, the reliability and validity of unipolar scales, with a zero point at one end (e.g., from no importance to very high importance), seem to be optimized for somewhat shorter scales, approximately 5 points long (e.g., Wikman & Warneryd, 1990).⁴¹

A number of studies show that data quality is better when all points on a rating scale are labeled with words than when only some are labeled thusly (e.g., Krosnick & Berent, 1993). Researchers should try to select labels that have meanings that divide up the continuum into approximately equal units (e.g., Klockars & Yamagishi, 1988). For example, “very good, good, or poor” is a poor choice, because the meaning of “good” is much closer to the meaning of “very

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good” than it is to the meaning of “poor” (Myers & Warner, 1968).⁴²

Researchers must then decide how to order the response alternatives, and people’s answers to rating scale questions are sometimes influenced by this order. After reading the stem of most rating scale questions, respondents are likely to begin to formulate a judgment. For example, the question, “How effective do you think the clean-up plan will be?” would induce respondents to begin to generate an assessment of effectiveness. As respondents read or listen to the answer choices presented, some may settle for the first acceptable response option they encounter rather than considering all the response options and selecting the answer choice that best reflects their judgment, thus resulting in primacy effects in ratings, which have been observed in many studies (e.g., Belson, 1966; Carp, 1974; Chan, 1991; Matthews, 1929). To minimize bias, it is therefore usually best to rotate the order of response choices across respondents and to statistically control for that rotation when analyzing the data.⁴³

Pretesting. Even the most carefully designed questionnaires sometimes include items that respondents find ambiguous or difficult to comprehend, or items that respondents understand, but interpret differently than the researcher intended. Researchers can conduct pretests of a draft questionnaire to identify these kinds of problems. Pretesting methods include conventional pretesting, in which interviewers conduct a series of interviews and report any problems with question interpretation or comprehension (see, e.g., Bischooping, 1989; Nelson, 1985); behavior coding, in which a researcher notes the occurrence of verbal events during the interview that might indicate problems with a question (e.g., Cannell, et al., 1981); and cognitive interviewing, in which a questionnaire is administered to individuals who either “think aloud” while answering or answer questions about the process by which they formulated their responses (e.g., Forsyth & Lessler, 1991). Each of these methods has advantages and disadvantages. When resources are available, researchers can use multiple methods to pretest questionnaires because different methods identify different types of problems (see Presser et al., 2004).

Mode of Data Collection

Survey data can be collected in one of four primary modes: mail, telephone, face-to-face, and Internet. Interviewers administer telephone and face-to-face surveys, whereas mail and Internet surveys involve self-administered questionnaires. Mode choice can produce notable differences in survey findings. So mode choice must be made carefully in light of each project’s

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goals, budget, and schedule. Each survey mode has advantages and disadvantages. When choosing a mode for a particular survey, researchers must consider cost, characteristics of the population, sampling strategy, desired response rate, question format, question content, questionnaire length, length of the data-collection period, availability of facilities, the purpose of the research, and the resources available to implement it.

Aspects of the population, including literacy, telephone coverage, and familiarity and access to computers, are important in the decision about mode. Literacy is necessary for self-administered questionnaires. Broad telephone coverage of the population is necessary when conducting a telephone survey. Internet access and familiarity with computers is important for an Internet survey.

Coverage error is minimized in face-to-face household surveys, but is larger in Random Digit Dial (RDD) telephone household surveys, because they exclude respondents without telephones and those with only cell phones. Coverage error for mail and Internet surveys depends upon the sampling strategy used and with list samples, the quality of the list that is used as the initial sample frame.

Although probability sampling is possible in all modes, mode affects the ease with which it can be implemented. Telephone and face-to-face surveys routinely use probability household sampling strategies, but mail and other self-administered surveys are more commonly used when a list of the entire population is available. In some Internet surveys, nonprobability sampling methods are used (e.g., inviting individuals to opt in through websites), which does not yield results that can be generalized to the population of interest (Malhotra & Krosnick, in press). Some researchers, however, have implemented probability sampling to recruit respondents to complete questionnaires weekly via the Internet and provided Internet access to respondents who do not have it.

Mode also influences the response rates achieved in a survey, with face-to-face surveys typically achieving the highest response rates. Telephone surveys achieve somewhat lower response rates, and self-administered mail surveys achieve low response rates unless a sequence of multiple contacts are implemented at considerable cost and with considerable implementation time (see Dillman, 2006).

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The types of information and questions researchers wish to present may also influence the choice of mode. If a survey includes open-ended questions, face-to-face or telephone interviewing is preferable because interviewers can probe incomplete or ambiguous respondent answers. If complex information will be presented as part of the survey, face-to-face interviewing or Internet questionnaires allow the presentation of both oral and visual information. If the researcher needs to ask questions about sensitive topics, self-administered questionnaires and computers provide respondents with a greater sense of privacy and therefore elicit more candid responses than interviewer-administered surveys (e.g., Bishop & Fisher, 1995; Cheng, 1988; Wiseman, 1972). Face-to-face interviewing is likely to elicit more honest answers than telephone interviewing because face-to-face interviewers can develop better rapport with respondents and more easily implement private response methods.

Face-to-face data collection permits interviews of an hour or more, whereas telephone interviews usually last no more than 30 minutes. With self-administered questionnaires, response rates typically decline as questionnaire length increases, so they are generally kept even shorter.

Telephone and Internet surveys can be completed in very short field periods, often within a matter of days (though at the cost of lower response rates). In contrast, mail surveys require significant amounts of time, and follow-up mailings to increase response rates further increase the overall turnaround time. Similarly, face-to-face interview surveys typically require a substantial length of time in the field.

Face-to-face interviews are usually considerably more expensive than telephone interviews, which are usually about as expensive as self-administered questionnaire surveys of comparable size using methods necessary to achieve high response rates. The cost of Internet data collection from a probability sample is about equivalent to that of telephone RDD interviewing.

These differences between modes also contribute to differences in data quality. Face-to-face surveys have the highest response rates, are the most flexible in terms of interview length and presentation of complex information, and acquire more accurate reports than do telephone surveys (Holbrook, et al., 2003). Internet surveys allow presentation of complex information,

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and reporting accuracy appears to be higher in Internet surveys than in telephone surveys (Chang & Krosnick, 2001). Although response rates from Internet surveys based on initial RDD telephone samples are quite low and have similar coverage error to telephone surveys, such difficulties may be reduced by recruiting probability samples of respondents face-to-face in their homes.

Assessing Survey Accuracy

In order to optimize survey design or to evaluate the quality of data from a particular survey, it is necessary to assess accuracy (or conversely error) in survey data. If optimal procedures are implemented a high level of accuracy can be achieved, but departures from such procedures can compromise the accuracy of a survey's findings. Usually, researchers have a fixed budget and must decide how to allocate those funds in order to maximize the quality of their data. According to the "total survey error" approach, a research can think about survey design issues within a cost-benefit framework geared toward helping researchers make design decisions that maximize data quality within budget constraints (cf. Dillman, 1978; Fowler, 1988; Groves, 1989; Hansen & Madow, 1953; Lavrakas, 1993).

The total survey error perspective recognizes that the goal of survey research is to accurately measure particular constructs in a sample of people who represent the population of interest. In any given survey, the overall deviation from the ideal is the cumulative result of several sources of survey error. The total survey error perspective disaggregates overall error into four components: coverage error, sampling error, nonresponse error and measurement error. *Coverage and sampling error* have previously been described. *Nonresponse error* is the bias that can result when data are not collected from all members of a sample. *Measurement error* refers to all distortions in the assessment of the construct of interest, including systematic biases and random variance that can be brought about by respondents' own behavior (e.g., misreporting true attitudes), interviewer behavior (e.g., misrecording responses), and the questionnaire (e.g., ambiguous or confusing question wording).

Nonresponse occurs when data are not collected from all of the eligible sample elements. Nonresponse occurs either because sampled elements are not contacted (e.g., no one is ever home) or because members of sampled households decline to participate. The response rate for a

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survey is the proportion of eligible sample elements from whom data were collected and is almost always less than 100%. Lower response rate increase the risk that the sample is not representative of the population.

To maximize response rates researchers implement various procedures. For example, the field period during which potential respondents are contacted can be lengthened (e.g., Groves & Lyberg 1988; Keeter et al. 2000), the number of times an interviewer tries to contact a household member can be increased (Merkle, et al., 1993; O’Neil, 1979), financial incentives can be offered for participation (e.g., Singer et al., 1999; Singer, et al., 2000), advance letters can be mailed to households to inform residents about the survey (e.g., Camburn et al., 1995; Link & Mokdad 2005), and the questionnaire can be kept as short as possible (e.g., Collins et al. 1988). All of these strategies have been found to increase response rates in at least some studies in which these factors were considered one-by-one. However, some strategies, such as sending advance letters or leaving messages on potential respondents’ answering machines, may not always be successful because they give advance notice that interviewers will try to contact respondents, and respondents may use this knowledge to avoid being interviewed.

Low response rates increase only the potential for nonresponse error, because nonresponse error is a function of two variables: the response rate and the size of the difference between respondents and nonrespondents. If respondents and nonrespondents do not differ substantially, response rates will be unrelated to nonresponse bias. That is, it is possible to conduct a survey with a response rate of 20% and end up with data that describe the population quite accurately.

A number of publications using a variety of methods have shown that as long as a representative sample is scientifically drawn from the population and professional efforts are made to collect data from all potential respondents, variation in response rates (between 20% and 65%) does not substantially increase the accuracy of the survey’s results (Curtin, et al., 2000; Holbrook, et al., in press; Keeter, et al., 2000). Furthermore, although many surveys manifest substantial non-response error, there is little evidence that the observed amount of nonresponse error is related to the response rate for the survey.

Measurement error includes any distortion or discrepancy between the theoretical

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construct of interest and the concrete measurement of that construct. One method for assessing measurement error is to compare responses to a survey to a known standard to assess their validity. For example, reports of whether or not a respondent voted in an election can be compared to public records of voting, or reports of drug use can be compared to the results of drug tests performed on hair, urine, or saliva samples. However, surveys often measure constructs for which there are no available standards. In these cases, the reliability or predictive validity of survey measures is often used to judge the quality of the measurement. One method for comparing different survey questions or question orders is to use split-ballot experiments in which half of respondents are randomly assigned to receive one form of a questionnaire (using one question wording or order) and the other half are randomly assigned to receive a different form of the questionnaire (using a second question wording or order). One or more of the approaches described above (e.g., comparison to a known standard, reliability or predictive validity) can then be used to compare the reliability and/or validity of responses across questionnaire form to determine if one question wording or order is better.

The total survey error perspective advocates explicitly taking into consideration each of these four sources of error and making decisions about the allocation of resources with the goal of reducing the total error. Many steps that do not cost real dollars can be taken to reduce error, but other steps to reduce error do cost money, and the more money a researcher spends to reduce one type of error, the less money he or she has available to reduce other types of error. Researchers should make such tradeoffs explicitly, recognizing the opportunity costs they pay when making a particular move to maximize quality in a particular way, selecting approaches likely to yield the biggest bang for the buck spent.

Challenges in Using Surveys For Ecosystem Protection Valuation

Introduction. One application of the survey method is for assessing the value of ecosystems and services. A variety of techniques have been developed to assess the monetary value of ecosystems, and these values can be used as input to required cost-benefit analyses by EPA in the policy-making process. When monetary values are not required or are too difficult to attain or are deemed ethically or otherwise inappropriate to the problem at hand, surveys can be used effectively to determine quantitative measures of preference, importance or acceptance of

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alternative policies, actions and outcomes. When surveys are used for valuation, many respondents are asked to rank, rate or place a monetary value on a change in ecosystems/services conditions with which they may not be familiar prior to the survey, but this does not mean that respondents lack a value for the ecosystem in question. Respondents' experiences have cumulated into beliefs and attitudes stored in long term memory that are the ingredients of their orientations toward objects they will encounter in the future. Therefore, an important component of valuation survey design is to describe the ecosystem as fully as possible so that respondents can use these beliefs and attitudes to determine its value. Doing so helps to maximize the extent to which the values that respondents report validly reflect these underlying beliefs and opinions. This means that valuation surveys will be different from most other surveys because they must devote a considerable amount of time to educating the respondent about the ecosystem in question. This may require respondents to listen to or read relatively long passages of text and perhaps to observe visual presentations of nonverbal information as well, such as charts, maps, drawings, or photographs.

Conveying a large amount of information. It is important that the survey provides all of the information that respondents want in order to make the judgments being asked of them and present that information in a way that is understandable to all respondents. To achieve these goals, researchers can begin by conducting research with pretest respondents to assess what information they want to know and their understanding and interpretation of information presented to them. These procedures can be used iteratively to refine the presentation to enhance understanding and sufficiency of the information set.

In order to present a sizable set of information to respondents, a variety of techniques can be implemented to maximize comprehension. The principles of optimal design can be used to construct graphical displays of information (e.g., Kosslyn, 1994; Tufte, 2001). A great deal of information can also be presented to respondents in a single visual display that a respondent can read or an interviewer can explain to the respondent. Information can also be presented in the narrative form of a story, for example, by telling respondents that they'll be told about: a) the state of an ecosystem as it used to exist 50 years ago; b) changes that have occurred to the ecosystem in the intervening years; c) the causes of those changes; d) what could be done to reverse those changes; and e) how this could be implemented. Rather than lecturing respondents

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for a long time period, a questionnaire can maintain respondent engagement by presenting information in small chunks, separated by questions allowing respondents to react briefly to the information they've been given (e.g., "Had you ever heard of the Golden River before today?"). Respondents can also be asked periodically to verbalize any information that they'd like to have as the story progresses, to allow them to express their cognitive responses to the presentation.

The choice of survey mode also impacts the presentation of information about an ecosystem. Face-to-face interviewing is optimal because it allows visual displays of any type and interviewers can create a strong sense of interpersonal connection with respondents. Telephone interviewing permits a similar connection, though probably less strongly, and visual displays are usually not possible. Computer administration of a questionnaire can include static and dynamic presentation of visual and aural information, and questions can be interspersed with this information, but it may not be possible to create the strong sense of connection between the respondent and the researcher. Self-administered paper and pencil questionnaires allow only visual presentation of information and do not allow information to be presented in small chunks (because respondents can look ahead in the questionnaire). A large volume of information presented densely on a large set of pages of paper may be intimidating or dispiriting, thus, minimizing respondent motivation and provoking superficial processing of the information. The self-administered mode may be the least desirable for this reason. For all modes, it is important to pretest the final instrument to be sure it's working as intended.

Communicating uncertainty. Because of the uncertainty inherent in estimating the effect a policy might have on an ecosystem or service (see Section 8.1), researchers using surveys for valuation may not only want to convey large amounts of information to respondents, but they may also want to convey their level of certainty or uncertainty about that information. Such uncertainty could be conveyed to respondents in a number of ways, including providing ranges or confidence intervals for the information provided (e.g., the estimated cost of maintaining the ecosystem is between 1 and 3.3 million dollars per year), providing a verbal description of scientists confidence in the information (e.g., scientists are very confident that a policy will protect an ecosystem), communicating the degree of consensus about the information among scientists (e.g., 75% of scientists agree that a particular policy will protect the ecosystem), or conveying the probability that an outcome or benefit will occur (e.g., scientists believe this

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policy has a 75% probability of protecting the ecosystem). There is substantial evidence that people have difficulty the last type of evidence accurately (e.g., Tversky & Kahneman, 1974), but the EPA may want to explore these various methods for conveying uncertainty to determine the extent to which people understand and use different types of information about uncertainty in valuation.

Scale and spatial issues. Because the spatial and temporal scale of ecological systems and services may impact valuation processes, these dimensions should be incorporated into the communication of information and the measurement of value. For example, the information that respondents receive during the survey interview should, if possible, explicitly describe the scale of a proposed policy or the ecosystem or service for valuation. This is particularly true if the scale is fixed and can be described consistently across presentation of information, evaluation of policies, and valuation of ecological systems and services. In other cases, the physical or temporal scale may be variables of interest, so researchers may want to measure whether these features impact respondents' evaluation of the policy. This could be accomplished by manipulating the physical or temporal scales of a proposed policy (either between- or within-subjects) to determine whether and how these features impact support for the policy.

Transfer issues. The most effective way to use surveys for valuation applicable to a particular ecosystem is to use a survey tailored specifically to that situation. However, this requires that time and material resources be devoted each time EPA must complete a value assessment.. A more efficient approach might be to design studies to test whether the findings from a survey about one set of environmental conditions can be extrapolated to a different set of environmental conditions. For example, if a survey measures the ecosystem values affected by one oil spill, would it be possible to multiply these losses by three to anticipate the comparable losses caused by three comparable oil spills to three comparable ecosystems? Even if such transformations must be done using more complex transformations, it may be possible to conduct parametric research to ascertain how such predictions can be made.

Implementing survey research at EPA. Whatever the value measure being sought, the design and conduct of surveys is best done when informed by the literatures on survey methods. Therefore, it is important that EPA surveys be implemented at least partly by individuals who are well-versed and up-to-date in these literatures. This is probably best accomplished by teams of

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researchers composed partly of EPA employees who specialize in surveys and outside consultants who are experts in survey methods. EPA may therefore want to assess its current capacity to conduct or oversee contractor design and implementation of high-quality surveys.

OMB clearance is required for all EPA surveys, and achieving this clearance requires that a survey meet high standards of quality. In order to maximize the likelihood of approval, it is important that a proposed survey meet a set of criteria: a) representative sampling of the population of interest with minimal non-coverage error; b) a very high response rate or a plan to assess the presence of non-response bias; c) a measuring instrument that has been developed according to optimal design and pretesting practices; and d) a measurement approach for which a body of empirical evidence documents validity.

Probability sampling is relatively easy to do for general population samples, but more challenging for smaller, more specific subpopulations which require specialized sampling procedures currently under development (e.g., Blair & Blair, 2006; Rocco, 2003). If EPA is interested in conducting surveys of such specialized subpopulations, it may be of value to commission a group of sampling statisticians to develop a series of guidelines that can be consulted and followed when conducting sampling for such studies.

The recent literature on response rates has focused on: a) exploring the impact of response rates on data accuracy, and b) exploring the effectiveness of various data collection techniques for enhancing response rates. Although lower response rates are generally not associated with substantially decreased accuracy, it may be useful for EPA to reanalyze a set of its own past surveys simulating lower response rates and observing the impact on the survey results. If systematic bias is detected, it may be possible to build correction algorithms to adjust the results of future surveys to correct for such bias.

It might seem obvious that when EPA conducts surveys, all possible steps should be taken to increase response rates. According to federal convention, that cannot include offering financial incentives to respondents, but EPA can implement other techniques to enhance response rates, including lengthening the field period during which data are collected, and more attempts to contact potential respondents. However, to justify resources to implement such techniques, it is important to have empirical evidence documenting the effectiveness of these techniques for EPA surveys. It is also important to be sure that efforts to increase the response

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rate of a survey do not inadvertently decrease the representativeness of the sample. For example, telling respondents that a survey is about the environment may increase response rates among people interested in the environment and may decrease response rates by a smaller margin among less-interested people, thus increasing nonresponse bias. So EPA may want to conduct studies assessing whether efforts to increase response rates unintentionally decrease sample representativeness.

Another approach to facilitating OMB approval may be to gather evidence documenting the effectiveness of particular measurement techniques. For example, there is considerable controversy surrounding the use of contingent valuation (CV) methods in surveys. Yet NOAA's Blue Ribbon Panel concluded that CV is a viable method of valuation. It may be of value for EPA to identify the optimal elements and implementation of a CV survey and to assess the validity of CV measurement in surveys by comparisons with other monetary measures (e.g., from revealed preference studies) or with measures based on judgments of preference, importance, or acceptability. This same sort of developmental work can be conducted with other valuation techniques such as conjoint analysis, about which there is little consensus (e.g., Dennis, 1998; Stevens, et al., 2000; Wainright, 2003). This may help to reassure OMB evaluators of the merit of value measurements produced by the various methods when they are implemented well. EPA could also consider conducting research comparing the validity of value assessments by these and other techniques to identify the technique(s) that yield the most valid data.

Finally, new OMB guidelines on surveys suggest that when a survey is expected to obtain a relatively low response rate, investigators should plan to implement techniques to assess sample representativeness. Rather than outlining what such procedures would look like, OMB has left it to investigators to propose and justify such techniques. EPA could therefore commission work to design procedures for this purpose and conduct studies to validate the effectiveness of the procedures.

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2 *Editor’s note: the references presented in three separate lists on pp. 342 – 383 will be*
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2 **Environmental Protection Agency. Washington, DC.**
3 **(<http://www.epa.gov/sab/pdf/epec02009.pdf>) (Check/correct format for**
4 **this citation)**

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ENDNOTES

¹Laws include: the Clean Air Act, Clean Water Act, Comprehensive Environmental Response, Compensation, and Liability Act, Federal Insecticide, Fungicide and Rodenticide Act, Toxic Substances Control Act, and Resource Conservation and Recovery Act

² Although C-VPESST was initiated by the SAB, Senior EPA managers supported the concept of this SAB project and participated in the initial background workshop that launched the work of the C-VPESST.

³ The SAB Staff Office published a Federal Register Notice on March 7, 2003 (68 FR 11082-11084) announcing the project and called for the public to nominate experts in the following areas: decision science; ecology; economics; engineering; psychology; and social sciences with emphasis in ecosystem protection. The SAB Staff Office published a memorandum on August 11, 2003 documenting the steps involved in forming the new committee and finalizing its membership.

⁴ The committee developed the conclusions in this report after multiple public meetings and workshops: a) an Initial Background Workshop on October 27, 2003 to learn the range of EPA's needs for science-based information on valuing the protection of ecological systems and services from managers of EPA Headquarters and Regional Offices; b) a Workshop on Different Approaches and Methods for Valuing the Protection of Ecological Systems and Services, held on April 13-14, 2004; c) an advisory meeting focused on support documents for national rulemakings held on June 14-15, 2004; d) an advisory meeting focused on regional science needs, in EPA's Region 9 (San Francisco) Office on Sept. 13, 14, and 15, 2004; e) advisory meetings held on January 26-26, 2005 and April 12-13, 2005 to review EPA's draft *Ecological Benefits Assessment Strategic Plan*; and f) a Workshop on Science for Valuation of EPA's Ecological Protection Decisions and Programs, held on December 13-14, 2005 to discuss the integrated and expanded approach described in this paper. The also committee discussed text drafted for this report at public meetings on October 25 2005; May 9, 2006; October 5-6, 2006, and **(insert additional dates)**.

¹ There is controversy over the meaning of intrinsic value (Korsgaard, C. (1996). Two Distinctions in Goodness. Creating the Kingdom of Ends. C. Korsgaard. Cambridge, Cambridge University Press. **1996**: 249-74. Many people take intrinsic value to mean that the value of something is inherent in that thing. Some philosophers have argued that value or goodness is a simple non-natural property of things (see Moore 1903 for the classical statement of this position), and others have argued that value or goodness is not a simple property of things but one that supervenes on the natural properties to which we appeal to explain a thing's goodness (this view is defended by, among others, contemporary moral realists; see McDowell, J. (1985). Values and Secondary Qualities. Morality and Objectivity. T. Honderich, Routledge and Kegan Paul: 110-29., Sturgeon, N. (1985). Moral Explanations. Morality, Reason, and Truth. D. C. a. D. Zimmerman, Rowman and Allenheld: 49-78; Sayre-McCord, G. (1988). The Many Moral Realisms. Essays on Moral Realism. G. Sayre-

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McCord. Ithaca, Cornell University Press: 1-26; Brink, D. O. (1989). Moral Realism and the Foundation of Ethics. Cambridge, Cambridge University Press.

⁶ In particular, the circular states that “‘Opportunity cost’ is the appropriate concept for valuing both benefits and costs. The principle of ‘willingness-to-pay’ (WTP) captures the notion of opportunity by measuring what individuals are willing to forgo to enjoy a particular benefit. In general, economists tend to view WTP as the most appropriate measure of opportunity cost, but an individual’s ‘willingness-to-accept’ (WTA) compensation for not receiving the improvement can also provide a valid measure of opportunity cost” (OMB, p. 18).

⁷ These interviews were conducted by one committee member, Dr. James Boyd, in conjunction with the Designated Federal Officer, Dr. Angela Nugent, over the period September 22, 2004 through November 23, 2005. In seven sets of interviews, Dr. Boyd spoke with staff from the Office of Policy, Economics and Innovation, Office of Water, Office of Air and Radiation, and the Office of Solid Waste and Emergency Response.

⁸ NCEE is typically brought in by the program offices to both help design and review RIAs. NCEE can be thought to provide a centralized “screening” function for rules and analysis before they go to OMB. NCEE is actively involved in discussions with OMB as rules and supporting analysis are developed and advanced.

⁹ In addition, the Circular states (p.27 – check page number) “If monetization is impossible, explain why and present all available quantitative information” and “If you are not able to quantify the effects, you should present any relevant quantitative information along with a description of the unquantified effects, such as ecological gains, improvements in quality of life, and aesthetic beauty” (add page number).

¹⁰ The Committee reviewed and critically evaluated the CAFO Environmental and Economic Benefits Analysis at its June 15, 2004 meeting. As stated in the Background Document for SAB Committee on Valuing the Protection of Ecological Systems and Services for its Session on June 15, 2004, the purpose of this exercise was “to provide a vehicle to help the Committee identify approaches, methods, and data for characterizing the full suite of ecological ‘values’ affected by key types of Agency actions and appropriate assumptions regarding those approaches, methods, and data for these types of decisions.” The Committee based its review on EPA’s final benefits report (EPA 2002) and a briefing provided by the EPA Office of Water staff. During the June meeting, members of the Committee divided into two workgroups. The workgroups each worked independently and reported their findings to the combined Committee. The leaders of the two working groups then prepared a consolidated summary of comments from the two workgroups.

¹¹ In December 2000, EPA proposed a new CAFO rule under the federal Clean Water Act to replace 25-year-old technology requirements and permit regulations (66FR 2959). EPA published its final rule in December 2003 (68 FR 7176). The new CAFO regulations, which cover over 15,000 large CAFO operations, reduce manure and wastewater pollutants from

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feedlots and land applications of manure and remove exemptions for stormwater-only discharges.

¹² Prior to publishing the draft CAFO rule in December 2000, EPA spent two years preparing an initial assessment of the costs and benefits of the major options. After releasing the draft rule, EPA spent another year collecting data, taking public comments, and preparing assessments of new options. EPA published its final assessment in 2003. An intra-agency team at EPA, including economists and environmental scientists in the Office of Water, Office of Air and Radiation, Office of Policy Economics and Innovation, and Office of Research and Development, worked on the benefit assessment. EPA also worked with the U.S. Department of Agriculture in developing the assessment. Dr. Christopher Miller of EPA's Office of Water estimated that EPA spent approximately \$1 million in overall contract support to develop the benefit assessment. EPA spent approximately \$250,000-\$300,000 on water quality modeling as part of the assessment.

¹³ The potential "use" benefits included in-stream uses (commercial fisheries, navigation, recreation, subsistence, and human health risk), near-stream uses (non-contact recreation, such as camping, and nonconsumptive, such as wildlife viewing), off-stream consumptive uses (drinking water, agricultural/irrigation uses, and industrial/commercial uses), aesthetic value (for people residing, working, or traveling near water), and the option value of future services. The potential "non-use" values included ecological values (reduced mortality/morbidity of certain species, improved reproductive success, increased diversity, and improved habitat/sustainability), bequest values, and existence values.

¹⁴ These benefits were recreational use and non-use of affected waterways, protection of drinking water wells, protection of animal water supplies, avoidance of public water treatment, improved shellfish harvest, improved recreational fishing in estuaries, and reduced fish kills.

¹⁵ These include reduced eutrophication of estuaries; reduced pathogen contamination of drinking water supplies; reduced human and ecological risks from hormones, antibiotics, metals, and salts; improved soil properties from reduced over-application of manure; and "other benefits".

¹⁶ EPA apparently conducted no new economic valuation studies (although a limited amount of new ecological research was conducted) and did not consider the possible benefits of developing new information where important benefits could not be valued in monetary terms based on existing data.

¹⁷ For example, while the report notes the potential effects of discharging hormones and other pharmaceuticals commonly used in CAFOs into drinking water sources and aquatic ecosystems, the nature and possible ecological significance of these effects is not adequately developed or presented. Similarly, the report does not adequately address the well-known consequences of discharging Trihalomethane precursors into drinking-water sources.

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¹⁸ In the case of this CAFO rule, 97% of the monetized benefits arise from recreation (boating, swimming and fishing) and from private well owners' willingness to pay for water quality, estimated using contingent valuation or travel cost methods.

¹⁹ EPA used estimates based on a variety of public surveys in its benefit transfer efforts, including: a national survey (1983) that determined individuals' willingness to pay for changes in surface water quality relating to water-based recreational activities (Section 4 of the CAFO Report); a series of surveys (1992, 1995, 1997) of willingness to pay for reduced/avoided nitrate (or unspecified) contamination of drinking water supplies (Section 7); and several studies (1988, 1995) of recreational fishers' values (travel cost, random utility model) for improved/protected fishing success related to nitrate pollution levels in a North Carolina estuary (Section 9).

²⁰ Although EPA later prepared more detailed conceptual models of the CAFO rule's impact on various ecological systems and services, EPA did not prepare these models until after the Agency finished its analysis.

²¹ Contamination of estuaries, for example, might negatively affect fisheries in the estuary (a primary effect) but might have an even greater impact on offshore fisheries that have their nurseries in the estuary (a secondary effect).

²² The goal of EPA's analysis was a national level assessment of the effects of the CAFO rule. This involved the effects of approximately 15,000 individual facilities, each contributing pollutants across local watersheds into local and regional aquatic ecosystems. A few intensive case studies were mentioned in the report and used to calibrate the national scale models (e.g., NWPCAM, GLEAMS), but there was no indication that these more intensive data sets were strategically selected or used systematically for formal sensitivity tests or validations of the national-scale model results.

²³ This could include either a robust public involvement process following Administrative Procedures Act requirements (e.g., FR publication), or some other public involvement process [see EPA's public involvement policy, U.S. Environmental Protection Agency Office of Policy, E. a. I. (2003). Public Involvement Policy of the U.S. Environmental Protection Agency. EPA 233-B-03-002.; the SAB report on science and stakeholder involvement U.S. Environmental Protection Agency Science Advisory Board (2001). Improved Science-Based Environmental Stakeholder Processes: An EPA Science Advisory Board Commentary. EPA-SAB-EC-COM-001-006.

²⁴ Models may be valuable in many of the steps of assessing ecological value including: estimating stress loading; estimating the exposure pattern of stress – especially spatial and temporal implication; identifying Ecological element(s) receiving exposure; estimating exposure - response function of ecological elements; estimating the reduction or prevention of increased stress from agency action; estimating the response of service production or function to change in stress; valuating the ecological service associated with that change in production; linking to economic or socio-political for further valuation in dollars or other metrics

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²⁵ Under this definition, ecosystem functions and processes, such as nutrient recycling, are not considered services; while they contribute to the production of ecological end products or outputs, they are not outputs themselves. Likewise, this definition would not include goods or services like recreation that are produced by combining ecological inputs or outputs with conventional inputs (such as labor, capital, or time). In addition, Boyd and Banzhaf advocate defining changes in ecosystem services in terms of standardized units or quantities, which requires that they be measurable in practice. Such an approach is consistent with the concept of “green accounting,” which extends the principles embodied in measuring marketed products to the measurement and consideration of the production, or changes in the stock, of ecological or other environmental “products” (reference NRC report by Nordhaus).

²⁶ However, this principle does not hold at the recreational service level where a particular species, such as a given fish species, is the target of interest and the metric of concern.

²⁷ Note that these essential ecosystem characteristics are very similar to the seven ecological indicators in EPA’s report on assessing ecological systems: landscape condition, biotic condition, chemical and physical characteristics, ecological processes, hydrology and geomorphology and natural disturbance regimes, Young and Sanzome, 2002

²⁸ For a more detailed discussion of the sources and possible typologies of uncertainty, see Krupnick, Morgenstern, et al. (2006).

²⁹ This analysis evaluated the benefits and costs of amendments to the Clean Air Act passed by Congress in 1990. Its effort to evaluate the ecological benefits of these amendments raises many of the same issues that arise in evaluating the benefits of national rules. In the prospective analyses the sequence of increasingly stringent rules called for under the 1990 Clean Air Act Amendments are compared with a situation where the rules were held constant at their 1990 levels (e.g. with the regulatory regime prior to the amendments).

³⁰ A number of the gasses emitted from CAFOs have adverse air quality impacts that are interrelated with the water quality impacts.

³¹ The pollutants that result from CAFOs have environmental effects that are local, regional and global. For example, in terms of emitted gases, methane and N₂O are major greenhouse gasses of global concern; ammonia and nitrogen oxides have important regional impacts on

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air quality and nitrogen deposition; and odor and suspended particulate matter have important local or on-site impacts (NRC,2003)

³² In the case of air, nitrous oxide has a lifetime of 100 years in the planetary boundary layer, whereas hydrogen sulfide has a lifetime of only about a day. These spatial and temporal dimensions of dispersion and lifetime of effects also apply to many of the water pollutants although the spatial dimensions do not extend to the global.

³³ CAFOs are not uniformly distributed in the country or even within a state. For various reasons they often are clustered. Each of these concentration areas has unique climatic, soil and topographic features that influence waste dispersion. Further, manure type, in addition to soil characteristics, has a differential impact on soil microbial populations and hence on decomposition rates (Larkin 2006).

³⁴ The animal feed used at CAFOs no longer comes from local surroundings but may be produced in areas remote from the sink facilities, including foreign sources. The production of these grain feeds results in non-point pollution in the production regions. Further, fish meal is an important feed supplement for pigs and chickens with the fish generally being harvested from coastal and marine ecosystems, often from places far distant from the United States, with consequences for local food chains.

³⁵ A syndrome has been identified that involves: increased biomass of phytoplankton, shifts in phytoplankton to bloom-forming species that may be toxic, in marine environments, increases of gelatinous zooplankton, increases in biomass of benthic and epiphytic algae, changes in macrophytic species composition, decreases in water transparency, oxygen depletion, increased incidence of fish kills, and loss of desirable fish species (Carpenter et al., 1998). There are a number of important features of this syndrome. It is easily recognized, it is reversible, and there are some features that show up early and hence provide indicators of ecosystem disruption and early opportunities for mitigation. Clean water and recreational opportunities have been extensively treated in valuation projects. The impacts on the biological nature of a system may not be readily appreciated or valued by the public, but it certainly provides an indicator that the things they do value are in trouble. The power of public involvement in understanding, valuing and responding to eutrophication is shown by the classic example from Lake Washington (Smith, 1998). The understanding part took considerable efforts in educating the public by those few scientists who understood what was happening.

³⁶ See Phaneuf and Smith(2005) for a review of the literature and Phaneuf (2002, Phaneuf, Palmquist and Smith (2006), (Egan (2004), von Haefen (1999), and Egan and Herriges (2006) for examples of applications involving freshwater recreation sites in different regions.

³⁷ Consumer surplus measures the excess of the sum of the marginal values over the expenditures that must be made to obtain the good at a fixed price. Thus, consumer surplus sums up the differences between the maximum a consumer would be willing to pay for a good minus the amount actually paid (price) for each unit consumed. Similarly, producer surplus measures the excess of receipts for the good over the sum of the marginal costs to provide each unit. Producer surplus is then a comparable concept. It aggregates the difference

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between what producers are willing to sell a product for (supply) and what they actually receive (price) for each unit they provide. Adding together changes in consumer surplus and producer surplus generates the change in total economic benefit.

³⁸ The last component of these costs, the cost of time on site per visit, is difficult to include because it is reasonable to assume it is jointly determined with decisions about the location to visit and the number of trips to take in a season . It is also related to measures of the amount of the site’s services that are consumed. Most studies acknowledge these costs as an issue but don’t include them in the analysis as a result of these difficulties. As a rule the time on site per trip is assumed to be held constant.

³⁹ The U.S. federal government is one of the largest producers of survey data, which form the basis of many government policy-making decisions (see Table 1 for examples of federal funded surveys).

<u>Table 1: Examples of Federal Surveys</u>		
<u>Continuously Funded Surveys</u>	<u>Agency Sponsor</u>	<u>Years</u>
Survey of Income and Program Participation	Census Bureau	1984-present
Consumer Expenditure Surveys	Census Bureau	1968-present
Survey of Consumer Attitudes and Behavior	National Science Foundation	1953-present
Health and Nutrition Examination Surveys	National Center for Health Statistics	1959-present
National Health Interview Survey	National Science Foundation	1970-present
American National Election Studies	National Science Foundation	1948-present
Panel Study of Income Dynamics	National Science Foundation	1968-present
General Social Survey	National Science Foundation	1972-present
National Longitudinal Survey	Bureau of Labor Statistics	1964-present
Behavioral Risk Factor Surveillance System	Centers for Disease Control and Prevention	1984-present
Monitoring the Future	National Institute of Drug Abuse	1975-present

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Continuing Survey of Food Intake by Individuals	Department of Agriculture	1985-present
National Aviation Operations Monitoring System	National Aeronautics and Space Admin.	2002-present
National Survey of Drinking and Driving	National Highway Traffic Safety Admin.	1991-present
National Survey of Family Growth	National Center for Health Statistics	1973-present
National Survey of Fishing, Hunting, and Wildlife-Associated Recreation	Census Bureau	1991-present
National Survey of Child and Adolescent Well-Being	Department of Health and Human Services	1997-present
Survey of Earned Doctorates	National Science Foundation	1958-present
National Survey on Drug Use and Health	Department of Health and Human Services	1971-present
Youth Risk Behavior Surveillance System	Department of Health and Human Services	1990-present
National Crime Victimization Survey	Bureau of Justice Statistics	1973-present
Schools and Staffing Survey	National Center for Educational Statistics	1987-present
Educational Longitudinal Survey	National Center for Educational Statistics	2002-present
Current Employment Statistics Survey	Bureau of Labor Statistics	1939-present
<u>Other Major Federally-Funded Surveys</u>	<u>Agency Sponsor</u>	
National Survey of Distracted and Drowsy Driving	National Highway Traffic Safety Administration	
National Survey of Veterans	Department of Veteran Affairs	
National Survey of Children's Health	Health Resources and Services Administration's Maternal and Child Health Bureau	
National Survey of Recent College Graduates	National Science Foundation	
National Survey of Speeding and Other Unsafe Driving Actions	Department of Transportation	

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⁴⁰ The use of surveys has also been growing in the private sector and the academic world (Presser, 1984; Saris, et al., 2003), which likely reflects that (1) surveys are now capable of generating much more interesting data, via implementation of multifactorial experimental designs and complex measurement procedures, (2) cross-national comparisons are of increasing interest, and (3) social scientists want to collect data on more heterogeneous and representative samples. There is also substantial evidence that the quality of optimally-collected survey data are generally quite high. For example, in the Monthly Survey of Consumer Attitudes and Behavior, a representative national sample of American adults has been asked each month what they expect to happen to the unemployment and inflation rates in the future. Their aggregated answers have predicted later changes in actual unemployment and inflation remarkably well (correlations of .80 and .90, respectively, between 1970 and 1995).

⁴¹ Presenting a 7-point bipolar rating scale is easy to do visually but is more challenging to do aurally. Such scales can be presented in sequences of two questions that ask first whether the respondent is on one side of the midpoint or the other or at the midpoint (e.g., “Do you like bananas, dislike them, or neither like nor dislike them?”). Then, a follow-up question can ask how far from the midpoint the respondents are who settle on one side or the other (e.g., “Do you like bananas a lot or just a little?”). This branching approach takes less time to administer than offering the single 7-point scale, and measurement reliability and validity are higher as well (Krosnick & Berent, 1993).

⁴² A common set of rating scale labels assesses the extent of agreement with an assertion: strongly agree, somewhat agree, neither agree nor disagree, somewhat disagree, strongly disagree (Likert, 1932). Yet a great deal of research shows that these response choices are problematic because of acquiescence response bias, whereby some people are inclined to agree with any assertion, regardless of its content (see, e.g., Couch & Keniston, 1960; Jackson, 1967; Schuman & Presser, 1981), which may distort the results of substantive investigations (e.g., Jackman, 1973; Winkler, et al., 1982). Although it might seem that the damage done by acquiescence can be minimized by measuring a construct with a large set of items, half of them making assertions opposite to the other half, doing so requires extensive pretesting, is cumbersome to implement, cognitively burdensome for respondents, and frequently involves asking respondents their agreement with assertions containing the word “not” or some other such negation, which increases both measurement error and respondent fatigue (e.g., Eifermann, 1961; Wason, 1961). Acquiescers also presumably end up at the midpoint of the resulting measurement dimension, which is probably not where most belong on substantive grounds. Most importantly, answering an agree/disagree question always involves answering a comparable rating question in one’s mind first. For example, respondents asked their agreement with the assertion “I am not a friendly person” must first decide how friendly they are and then translate that conclusion into the appropriate selection. It would be simpler and more direct to ask respondents how friendly they are on a scale from “extremely friendly” to “not friendly at all.” Every agree/disagree question implicitly requires respondent to make a mental rating of an object on the construct of interest, so asking about that dimension is simpler, more direct, and less burdensome. Not surprisingly, then, the reliability and validity of rating scales that do so are higher than those of agree/disagree rating scales (e.g., Ebel, 1982; Mirowsky & Ross, 1991; Ruch & DeGraff, 1926; Wesman, 1946).

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⁴³ This recommendation must be modified in light of conversational conventions about word order. For example, in a list of terms, it is conventional to say the positive before the negative (e.g., “for or against,” “support or oppose”; Cooper & Ross, 1975). Similarly, Guilford (1954) asserted that it is most natural and sensible to present evaluative response options on rating scales in order from positive to negative. Holbrook, Krosnick, Carson, and Mitchell (2000) showed that measurement validity is greater when the order of answer choices conforms to this convention.