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2 EPA-SAB-12-xxx

3
4 The Honorable Lisa P. Jackson
5 Administrator
6 U.S. Environmental Protection Agency
7 1200 Pennsylvania Avenue, N.W.
8 Washington, D.C. 20460
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10 Subject: SAB Review of the EPA's Ecological Assessment Action Plan

11
12 Dear Administrator Jackson:

13
14 The EPA Office of the Science Advisor requested that the Science Advisory Board (SAB) review the
15 EPA Risk Assessment Forum's (RAF) draft Ecological Assessment Action Plan titled *Integrating*
16 *Ecological Assessment and Decision-Making at EPA: 2011 RAF Ecological Assessment Action Plan*
17 *(August 11, 2011)*. In the Plan EPA proposes a set of science policy and technical practice initiatives to
18 improve the quality, scope and application of the agency's ecological assessments. The Plan was
19 developed in response to recommendations provided in 2007 by the SAB and in 2009 by the National
20 Research Council. The EPA requested that the SAB comment on the technical merit of the initiatives
21 outlined in the Plan and provide advice on how the Plan could be further developed and implemented.
22 The enclosed report provides the consensus advice and recommendations of the SAB Ecological
23 Processes and Effects Committee.
24

25 The SAB finds that the Plan is a solid starting point for the EPA's effort to integrate ecological risk
26 assessment and decision-making. The initiatives in the Plan are responsive to previous SAB and NRC
27 recommendations, with no significant omissions. The SAB finds that three of the initiatives in the Plan
28 have the greatest likelihood of advancing the agency's goals in the near term: use of weight-of-evidence
29 approaches in ecological risk assessments; improved communication of ecological assessment issues
30 and results to decision-makers; and incorporation of ecosystem services into ecological risk assessment
31 methods. The three initiatives have not been ranked according to priority. The SAB provides the
32 following key recommendations for developing and refining the Plan.
33

- 34 • **Weight-of-Evidence:** The scientific merit of using a weight-of-evidence approach in ecological risk
35 assessment is clear, and successful implementation of an integrated assessment framework will
36 hinge on a weight-of-evidence determination. A scientifically rigorous weight-of-evidence approach
37 must rely on statistically-based decision points. Therefore, the SAB recommends that the EPA
38 develop program-specific guidance that provides statistically-based approaches and decision-
39 making frameworks for weighing and integrating multiple lines of evidence in ecological risk
40 assessments. EPA should develop case studies to illustrate the use of such new approaches to
41 augment the ecological risk assessment guidance documents used by practitioners.
42
- 43 • **Communication:** The Plan calls for development of methods for better communication of
44 ecological assessment issues and results between ecological risk assessment practitioners and
45 decision-makers within the agency. The SAB supports this initiative but finds that the proposed
46 survey methodology for exploring how ecological risk assessments are used in agency decision-

1 making is a preliminary approach that will not provide all of the information needed by the EPA to
2 develop better communication methods. Upon completion of the proposed work, the project should
3 be broadened to address better communication throughout all stages and among all participants in
4 the risk assessment/risk management process, including key stakeholders. The EPA should develop
5 communication guidance, supporting tools and strategies that can be adapted to the needs of specific
6 regulatory applications and a range of intended audiences. As the guidance and tools are developed,
7 the EPA should consider obtaining external technical input from social scientists, ethicists,
8 marketing professionals and media specialists who have a good understanding of risk
9 communication and broader environmental concerns.

- 10
11 • **Ecosystem Services:** The EPA is developing a white paper that interprets conventional ecological
12 assessment endpoints in the context of ecosystem services. The SAB encourages the agency to
13 complete the white paper and submit a shorter version to a peer-reviewed publication to make it
14 available to a wider audience. The SAB supports the Agency's proposal in the Plan to update the
15 current guidance on Generic Ecosystem Assessment Endpoints by including a broader range of
16 ecosystem services. EPA should undertake a thorough revision of the guidance rather than
17 developing an addendum. The SAB also recommends that the Agency look to other federal agencies
18 for operating models of the integration of ecosystem services information into management decision
19 processes.
- 20
21 • **Systems Approach to Ecological Assessment:** The Plan calls for developing a systems approach
22 to ecological assessment that includes multiple media and endpoints and integration of different
23 types of assessments. EPA scientists have developed a good preliminary framework for integrated
24 environmental assessment. The SAB recommends that this preliminary framework be further
25 developed, that it address the cumulative effects of multiple stressors in the context of climate
26 change, and that it explicitly incorporate ecosystem services endpoints.
- 27
28 • **Adaptive Management:** The Plan calls for the use of adaptive management to test and revise risk
29 management actions. The SAB supports the goal of incorporating adaptive management principles
30 into the agency's risk assessment framework and recognizes that implementation of this goal may
31 be difficult given the complexity of consistent and continuous ecosystem monitoring and evaluation
32 over appropriate time scales. The SAB emphasizes that principles of rigorous statistical design
33 should be applied in order to implement effective adaptive management approaches.
- 34
35 • **Strengthening EPA's Ecological Protection Goals:** The Plan calls for strengthening EPA's
36 ecological protection goals. The EPA should articulate and elucidate its ecological protection goals.
37 To accomplish this, the agency's ecological scientists will need to develop information and
38 perspectives that will enable them to communicate more effectively with decision-makers and the
39 public. Clearly, ecosystem function and human health are tightly linked, and incorporation of
40 ecosystem services into the ecological assessment process can strengthen the EPA's ecological
41 protection goals. Environmental justice also is a useful platform to highlight the relationship of
42 ecosystem condition to the health of vulnerable human populations.

43
44 The SAB encourages the EPA to incorporate input and perspectives from other entities as it elaborates
45 the current brief Plan into more detailed project plans. These entities should include U.S. agencies
46 involved in resource management, other countries (including Canada, Australia, China and the European

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1 Union) and social scientists. These additional perspectives on issues such as sustainability, adaptive
2 management, communication and environmental justice would improve the Plan and expand its breadth
3 appropriately. The SAB appreciates the opportunity to provide advice to EPA on the Ecological
4 Assessment Action Plan. We look forward to receiving the agency's response to this report.

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7 Sincerely,
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15 Enclosure
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NOTICE

This report has been written as part of the activities of the EPA Science Advisory Board (SAB), a public advisory committee providing extramural scientific information and advice to the Administrator and other officials of the Environmental Protection Agency. The SAB is structured to provide balanced, expert assessment of scientific matters related to problems facing the agency. This report has not been reviewed for approval by the agency and, hence, the contents of this report do not necessarily represent the views and policies of the Environmental Protection Agency, nor of other agencies in the Executive Branch of the Federal government, nor does mention of trade names or commercial products constitute a recommendation for use. Reports of the EPA Science Advisory Board are posted on the EPA Web site at: <http://www.epa.gov/sab>.

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Review of the Ecological Assessment Action Plan**

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1. EXECUTIVE SUMMARY

The Risk Assessment Forum (RAF) in the EPA Office of the Science Advisor (OSA) has developed a draft Ecological Assessment Action Plan titled *Integrating Ecological Assessment and Decision-Making at EPA: 2011 RAF Ecological Assessment Action Plan (August 11, 2011)*. The draft Ecological Assessment Action Plan (hereafter referred to as the “Plan”) sets forth proposed science policy and technical practice initiatives to improve the quality, scope and application of the EPA’s ecological assessments. The Plan was developed in response to a 2007 EPA Science Advisory Board (SAB) Report, *Advice to EPA on Advancing the Science and Application of Ecological Risk Assessment in Environmental Decision-Making* and a 2009 National Research Council (NRC) report, *Science and Decisions: Advancing Risk Assessment*. To address the recommendations in these reports, the RAF convened an intra-agency colloquium to review the EPA’s ecological risk assessment practices and guidance in light of the SAB and NRC advice. The initiatives in the EPA’s Plan correspond to key recommendations in the colloquium report, *Integrating Ecological Assessment and Decision-making at EPA: A Path Forward* (hereafter referred to as the Colloquium Report). The science policy initiatives in the Plan focus on: (1) developing a systems approach to ecological assessment that integrates multiple media, endpoints and types of assessments; (2) developing weight-of-evidence (WOE) as an option for inference in ecological assessments; (3) improving communication of ecological assessment issues and results; (4) incorporating ecosystem services into ecological risk assessment methods; (5) using adaptive management for testing and revising risk management actions; and (6) strengthening the EPA’s ecological protection goals. Other specific technical practice initiatives in the Plan focus on the need for improvements in: training; quality assurance; guidance to address multiple and specific receptors; life cycle evaluations; uncertainty analysis; and access to information.

The EPA requested that the SAB review the agency’s Plan and provide advice on the technical merit and implementation of the proposed initiatives. This Executive Summary highlights the findings and recommendations of the SAB in response to the charge questions provided in Appendix A.

Overall Technical Merit of the Proposed Science Policy and Technical Practice Initiatives (Charge Question 1)

The EPA asked the SAB to comment on whether the initiatives in the Plan are responsive to the advice previously provided by SAB and NRC and whether the initiatives reflect the most important set of activities needed to advance the application of ecological risk assessment in environmental decision-making.

The science policy and technical practice initiatives proposed in the Plan follow logically from the EPA Colloquium Report and are responsive to the previous SAB and NRC recommendations. The SAB has not identified any significant omissions in the proposed set of initiatives. The Plan is a solid starting point for the EPA’s effort to integrate ecological risk assessment and decision-making. Due to imposed page limitations, the Plan is very brief, but presentations to the SAB by EPA staff supplied additional information about the development and implementation of the Plan. The SAB has provided recommendations to further develop and refine the Plan, and EPA has indicated more detailed information will be included in individual project plans as they are developed.

1 Unfortunately, however, the Plan appears to be very myopic (i.e., EPA-centric) with little recognition or
2 inclusion of ideas from other U.S. agencies or international agencies that have worked on ecological
3 problems of national and international scope. The EPA should explore relevant activities of other U.S.
4 agencies involved in resource management, including the National Oceanic and Atmospheric
5 Administration (NOAA) and U.S. Forest Service (USFS), and collaborate with these agencies on the
6 integration of ecological risk assessment and decision-making. The EPA should also carefully review
7 related activities occurring in other countries, including Canada, Australia, China and the European
8 Union. The Plan would also benefit from additional input from social scientists. Their perspectives on
9 issues such as sustainability, adaptive management, communication and environmental justice would be
10 very helpful.

11
12 In developing state of the art approaches for ecological risk assessment, the EPA should incorporate
13 probabilistic quantitative approaches such as Bayesian methods. In general, the SAB recommends
14 development of case studies to illustrate these new approaches.

15
16 In its presentation to the SAB, the EPA also requested advice concerning prioritization of the initiatives
17 in the Plan. The SAB recommends that the EPA address the following three initiatives first because they
18 have the greatest likelihood of advancing the agency's goals in the near term: (1) use of weight-of-
19 evidence approaches in ecological risk assessments; (2) communication of ecological assessment issues
20 and results to decision-makers; and (3) incorporation of ecosystem services into ecological risk
21 assessment methods. These three initiatives have not been ranked by the SAB according to priority.

22 23 **Importance of Developing an Integrated Assessment Approach (Charge Question 2)**

24
25 The Plan calls for developing a systems approach to ecological assessment. This approach would
26 include multiple media and endpoints and integration of different types of assessments. The EPA asked
27 the SAB to comment on how guidance for an integrated approach might contribute to better decision-
28 making.

29
30 In general, the SAB finds that EPA decision-makers would benefit from using an ecological risk
31 assessment approach that combines multiple assessment types and integrates multiple and varied
32 assessment activities across the agency. EPA scientists presented a good preliminary framework for such
33 an approach to the SAB. This preliminary framework should be further developed.

34
35 A number of key issues should be addressed in implementing the integrated risk assessment approach.
36 First, successful implementation of the integrated assessment framework will hinge on a WOE
37 determination, and additional guidance on weighing and integrating multiple lines of evidence is needed
38 by EPA risk assessors and managers. Second, implementation of an integrated framework will hinge on
39 the integrity of the data and models used in each of the individual ecological assessment types, and it is
40 not clear whether sufficient data (both quantity and quality) are available to fully implement the
41 framework. Third, in developing the framework, the EPA should address the issues of appropriate
42 spatial and temporal scales of assessments and the cumulative effects of chemical, physical and
43 biological stressors. In this regard, the EPA should be mindful of multiple stressor research that is being
44 conducted outside of the agency. Fourth, the SAB recommends that each of the assessment processes in
45 the framework be considered in the context of changing climate, and that ecosystem services endpoints
46 be explicitly incorporated. Finally, as discussed in section 3.2.3 of this report, the SAB strongly

1 encourages the EPA to develop and apply adverse outcome pathway and adaptive management
2 approaches as part of the framework.

3
4 **Use of a Weight-of-Evidence Approach in Ecological Risk Assessments (Charge Question 3)**

5
6 The Plan calls for developing guidance for weighing multiple lines of evidence (LOE) in ecological risk
7 assessments. The SAB was asked to comment on the scientific merit and limitations of using a WOE
8 approach in decision-making and to offer advice on weighing lines of evidence.

9
10 The SAB strongly supports development of guidance for weighing and integrating multiple LOE in
11 ecological risk assessments. The scientific merit of using a WOE approach is clear as evidenced in the
12 large number of scientific publications on this subject and in the consistent and continuing use of WOE
13 in ecological risk assessment. WOE includes a number of quantitative approaches including meta-
14 analysis. A scientifically rigorous WOE approach must rely on statistically-based decision points rather
15 than best professional judgment, but implementation of this approach will not be possible without EPA
16 WOE guidance that is program-specific and ideally provides structured decision-making frameworks.

17
18 There are a number of challenges inherent in using WOE in ecological risk assessments for decision-
19 making. The EPA has used a WOE approach to conduct human health risk assessments (e.g., to evaluate
20 toxicological data and assess carcinogens). However, it seems unlikely that ecological risk assessments
21 are as amenable to formalization as human cancer risk assessments, which have thresholds for mortality
22 and morbidity. Many ecological risk assessments are inherently unique, and a high degree of flexibility
23 to address the nuances associated with a particular assessment will remain desirable for the foreseeable
24 future. WOE approaches have often been based on best professional judgment and have varied widely in
25 their scientific rigor and statistical credibility. Therefore, a consistent approach should be developed to
26 interpret LOE and WOE in ecological risk assessments. In particular, the SAB recommends
27 development of guidance, with associated case studies, on the use of statistical methods such as
28 Bayesian analysis and causal argumentation to develop hypotheses or risk questions focused on causal
29 relationships and WOE. The case studies should cross the different EPA regulatory programs in which
30 WOE is used.

31
32 In general, the SAB recommends that a comprehensive set of LOE be utilized in the WOE process. The
33 LOE should adequately characterize physical, chemical and biological conditions. This will ensure a
34 cumulative evaluation that considers commonly occurring stressors such as habitat, water flow and
35 nutrients. The weight given to particular LOE is likely to be very case-specific, and quality of the data
36 underlying a particular LOE should factor into the assigned weights. LOE that are clearly linked to
37 ecological population or community attributes should receive greater weights than those that are not.

38
39 **Communication of Ecological Assessment Issues and Results to Decision-Makers and**
40 **Stakeholders (Charge Question 4)**

41
42 The Plan calls for development of methods for better communication of ecological assessment issues
43 and results to decision-makers and stakeholders. The SAB was asked to: (1) comment on whether the
44 project developed by an RAF Communication Technical Panel is an appropriate approach to address this
45 issue; and (2) provide observations on why ecological risk assessment has or has not been well
46 incorporated into decision-making.

1
2 The one-page RAF Communication Technical Panel project description indicates that the EPA intends
3 to: (1) gather data through surveys and interviews of EPA risk assessors and decision-makers to explore
4 how ecological risk assessments are used in agency decision-making; and (2) develop guidance for risk
5 assessors and decision-makers on how to better communicate and enable the use of ecological risk
6 assessment information. The EPA has chosen to limit the scope of this project to improving
7 communication between ecological risk assessment practitioners and decision-makers within the agency.
8 The SAB finds that the EPA's proposed project could lead to short-term improvements in the agency's
9 use of ecological risk assessment information. However, as further discussed in section 3.4.1 of this
10 report, a much broader study is needed to achieve the RAF's stated goals of promoting full use of
11 ecological risk assessment across EPA programs and meeting managers' needs for useable ecological
12 risk assessment information to support decisions.

13
14 The SAB recommends that the RAF Communication Technical Panel project be completed and used as
15 the basis for a broader study that addresses how effective communication can be incorporated
16 throughout all phases of the assessment and management decision process. This broader study should
17 address better communication performance by all participants in the process including EPA risk
18 assessors and other scientists, managers and key stakeholders. Communication should be elevated to an
19 essential core activity of the ecological risk assessment process with its own performance standards and
20 success criteria. To provide a better basis for developing performance standards and guidance, the EPA
21 should conduct a systematic evaluation of the challenges and opportunities for better communication
22 across a range of different decision types. In undertaking a broader study, EPA should also recognize
23 that communication strategies may vary with decision types and target audiences.

24
25 The RAF Communication Technical Panel project should focus on identifying guidance and support
26 tools that can be adapted to the needs of specific regulatory applications and a range of intended
27 audiences. The SAB strongly recommends that EPA take advantage of a recent SAB study, *Science*
28 *Integration for Decision Making at the U.S. Environmental Protection Agency*, which provides
29 additional information about the interface between risk assessors and managers, and recommendations
30 to address the challenge of bringing science to bear on agency decisions.

31
32 The SAB also recommends that, in developing guidance and tools for improved communication, the
33 EPA consider incorporating external technical input from social scientists, ethicists, marketing
34 professionals and media specialists who have a good understanding of risk communication and broader
35 environmental concerns. The SAB notes that ineffective communication is one reason why ecological
36 risk assessment output has not had an optimal impact on decisions. A robust communication process that
37 leads to a clear understanding of the context for decisions, and how various data or ecological risk
38 analysis improve or support decisions at hand, will lead to better alignment of assessments and
39 decisions.

40 41 **Incorporation of Ecosystem Services into Ecological Risk Assessment Methods (Question 5)**

42
43 The Plan calls for incorporation of ecosystem services endpoints into ecological risk assessment
44 methods. The SAB was asked to comment on whether a project developed by the RAF Ecosystem
45 Services Endpoints Technical Panel captures the full range of opportunities to incorporate ecosystem
46 services into the EPA's ecological risk assessment methods.

1
2 The Plan does not provide sufficient information to indicate how the proposed ecosystem services
3 project will be implemented. It states that an RAF Ecosystem Services Endpoint Technical Panel has
4 been created and expects to produce case studies and guidance on how to relate ecological endpoints to
5 ecosystem services. The Technical Panel's one-page project description indicates that the following
6 products will be developed: (1) a white paper interpreting conventional measurement and assessment
7 endpoints in the context of ecosystem services; (2) a case study(s) of applying the ecosystem services
8 concept in ecological risk assessment; and (3) an addendum to the RAF Generic Ecosystem Assessment
9 Endpoints (GEAE) guidance.

10
11 More information is needed to evaluate potential success of the Ecosystem Services Endpoint Technical
12 Panel project, although the material presented to the SAB by EPA staff indicates that considerable
13 progress has been made. The SAB encourages the EPA to complete the ecosystem services white paper
14 and recommends that the authors submit a shorter version to a peer-reviewed publication to make it
15 available to a wider audience. The decision to incorporate case studies into the white paper will increase
16 its value. The SAB also recommends that the white paper include an evaluation of the use of ecosystem
17 services endpoints throughout the entire risk assessment and risk management decision process. The
18 ecosystem services white paper should also include a description of how the concept of ecosystem
19 services is being used in other agencies and other countries. Many natural resources agencies (e.g., U.S.
20 Forest Service) routinely consider ecosystem services in their management strategies.

21
22 Neither the GEAE guidance nor the Colloquium Report captures the full range of concepts embodied by
23 the term ecosystem services. The EPA should incorporate more current ecosystem services concepts and
24 definitions into the GEAE document, replacing older terminology and meaning. The EPA should also
25 consider updating the original GEAE guidance rather than producing an addendum. If both an original
26 and an addendum are in circulation, a practitioner could mistakenly use only one, which could lead to
27 errors. The SAB also recommends that the RAF Ecosystem Services Endpoint Technical Panel consider
28 looking at the other policy focus areas in the Ecological Assessment Action Plan to determine where
29 ecosystem services information should be incorporated into those other topics.

30
31 **Use of Adaptive Management for Testing and Revising Risk Management Actions (Charge**
32 **Question 6)**

33
34 The Plan calls for use of adaptive management as a tool to methodically improve risk management
35 decisions. The SAB was asked to comment on how adaptive management approaches can be developed
36 to provide optimal value for EPA programs.

37
38 The six elements of adaptive management identified by the NRC and described in section 6 of the
39 Colloquium Report are consistent with the EPA's existing ecological risk assessment framework. The
40 SAB recommends that the EPA take action to implement the goal of incorporating adaptive management
41 principles into the framework. However, implementing this goal may be difficult given the complexity
42 of consistent and continuous ecosystem monitoring and evaluation over appropriate time scales, and the
43 scope and magnitude of resource limitations currently facing the EPA. Incorporation of the adaptive
44 management approach into the risk assessment framework may be particularly useful for addressing
45 certain technical concerns (e.g., climate change) or management issues and decisions facing EPA

1 programs (e.g., Office of Pesticide Programs, Superfund, Office of Air). However, the adaptive
2 management approach may not be appropriate for all risk assessment applications in all EPA programs.

3
4 Monitoring and evaluation are key elements of adaptive management but they are not always fully
5 implemented and are often targeted for elimination when budgets are tight. However, monitoring and
6 evaluation provide an important means of assessing uncertainty and measuring the efficacy of
7 mitigation, and should be incorporated into the EPA's risk management activities. Further, monitoring
8 data form the underpinnings of an understanding of past trends and predictions of future conditions and
9 thus are essential for adaptive strategies. The SAB notes that the use of Bayesian approaches, causal
10 argumentation and probabilistic risk assessment would facilitate the development of hypotheses that
11 could be evaluated as part of the adaptive management process.

12 **Strengthening the EPA's Ecological Protection Goals (Charge Question 7)**

13
14
15 The Plan indicates that there is little consensus in the EPA about goals for the protection of ecological
16 systems. The SAB was asked to comment on aspects of ecological risk assessment science that make
17 ecological risk information difficult to communicate and use in decision-making. The SAB was also
18 asked to provide recommendations to strengthen the EPA's ecological protection goals.

19
20 The EPA should articulate and elucidate its ecological protection goals. To accomplish this, the agency's
21 ecological scientists will need to develop information and perspectives that will enable them to
22 communicate more effectively with decision-makers and the public. Clearly, ecosystem function and
23 services are bound tightly to human health; certainly, there cannot be good human health without good
24 ecosystem function. Incorporation of ecosystem services into the ecological assessment process will
25 strengthen the EPA's ecological protection goals. Environmental justice is also a useful platform to
26 highlight the relationship between ecosystem condition and the health of vulnerable human populations.

27
28 Many of the risk assessment practices recommended in the 2007 SAB report on advancing the science
29 and application of ecological risk assessment would lead to the development of stronger ecological
30 protection goals at the EPA and bring about improved protection of ecosystem structure and function. In
31 particular, scale (both in time and space) should be explicitly considered in the problem formulation
32 stage of ecological risk assessments. Ecological risk assessments should link biomarkers of exposure to
33 biomarkers of effect, and post-remedial assessments and adaptive management programs should be
34 incorporated into the risk assessment and management process. Environmental cleanup success stories
35 should be developed and used to enhance the communication process between risk managers, assessors
36 and environmental scientists. An overarching recommendation of the SAB is that ecological risk
37 assessment teams should use better communication techniques to educate managers, policy makers and
38 the general public.

2. INTRODUCTION

The Risk Assessment Forum (RAF) in the EPA Office of the Science Advisor (OSA) has developed a draft Ecological Assessment Action Plan titled *Integrating Ecological Assessment and Decision-Making at EPA: 2011 RAF Ecological Assessment Action Plan (August 11, 2011)*. The draft Ecological Assessment Action Plan (hereafter referred to as the “Plan”) sets forth science policy and technical practice initiatives to improve the quality, scope and application of the EPA’s ecological assessments. The Plan was developed in response to a 2007 EPA Science Advisory Board (SAB) Report, *Advice to EPA on Advancing the Science and Application of Ecological Risk Assessment in Environmental Decision-Making* (U.S. EPA SAB 2007) and a 2009 National Research Council (NRC) report, *Science and Decisions: Advancing Risk Assessment* (NRC 2009). These reports put forward recommendations to improve the application of ecological risk assessment in environmental decision-making. To address the recommendations in these reports, the RAF convened an intra-agency colloquium that included ecologists from across the EPA. Colloquium participants reviewed the EPA’s ecological risk assessment practices and guidance in light of the SAB and NRC advice and recommended actions to improve ecological risk assessment in the agency. The initiatives in the EPA’s Plan address recommendations in the colloquium report, *Integrating Ecological Assessment and Decision-making at EPA: A Path Forward* (U.S. EPA 2010b) (hereafter referred to as the Colloquium Report).

The Plan sets forth six science policy initiatives aimed at improving the agency’s ecological assessments and better informing decision-makers. These initiatives focus on: (1) developing a systems approach to ecological assessment that integrates multiple media, endpoints and types of assessments; (2) developing weight-of-evidence as an option for inference in ecological assessments; (3) improving communication of ecological assessment issues and results; (4) incorporating ecosystem services into ecological risk assessment methods; (5) using adaptive management for testing and revising risk management actions; and (6) strengthening the EPA’s ecological protection goals. The Plan also lists other specific initiatives aimed at incrementally improving ecological risk assessment practice. These technical practice initiatives focus on the need for improvements in: training; quality assurance; guidance to address multiple and specific receptors; life cycle evaluations; uncertainty analysis; and access to information.

The EPA requested that the SAB review the Plan as well as descriptions of two projects undertaken by RAF technical panels (the Communication Technical Panel and the Ecosystem Services Endpoint Technical Panel) and provide advice on the technical merit and implementation of the proposed initiatives. The background documents provided to the Committee included the 2007 SAB report on ecological risk assessment and the EPA Colloquium Report. In response to the OSA’s request, the SAB Ecological Processes and Effects Committee, augmented with experts who developed the previous SAB ecological risk assessment report, held public teleconferences on February 22-23, 2012 to review the Plan. The EPA’s charge questions (provided in Appendix A) focus on the major science policy initiatives in the Plan. The SAB was specifically asked to comment on: the technical merit of the initiatives in the Plan; how the integrated assessment approach might contribute to better decision-making; the scientific merit and limitations of the weight-of-evidence approach; the merit of proposed RAF communication and ecosystem services projects; how adaptive management approaches can be developed to provide value for the EPA; and how the EPA’s ecological protection goals could be strengthened. This SAB report provides the consensus advice and recommendations of the Committee.

3. RESPONSES TO THE EPA'S CHARGE QUESTIONS

3.1. Overall Technical Merit of the Proposed Science Policy and Technical Practice Initiatives

Charge Question 1: The RAF Ecological Assessment Action Plan proposes six high priority overarching science policy initiatives and seven specific technical practice initiatives to improve the quality, scope and application of EPA's ecological assessments. Please comment on whether the initiatives proposed in the Plan are: (a) responsive to SAB and NRC recommendations; and (b) reflect the most important set of activities needed to address the key scientific and technical challenges for advancing the application of ecological risk assessment in environmental decision-making. Please also consider whether there are other key science policy or technical practice initiatives that should be considered for inclusion in the Plan.

The six major science policy initiatives and the other technical practice initiatives recommended in the Plan follow logically from the EPA Colloquium Report (U.S. EPA 2010b), are responsive to previous SAB and NRC recommendations, and are very reasonable. The SAB has not identified any significant omissions in the proposed set of initiatives. The proposed initiatives in the Plan address subjects that have the potential to greatly improve environmental assessment and decision-making at the EPA. The SAB commends the EPA for creating a Plan that is a solid starting point for the agency's effort to integrate ecological risk assessment and decision-making. However, after examining the relevant documents, observing the presentations made by EPA scientists about the Plan, and deliberating on the response to the charge question, the SAB has raised a number of issues to be addressed. The SAB urges the EPA to consider the following major recommendations for refining and developing the Plan.

Recommendations

- The EPA is encouraged to carefully review related activities occurring in other countries, including Canada, Australia, China and the European Union. The Plan appears to be very myopic, that is, overly "EPA-centric." On some important aspects of ecological risk assessment, it appears that the U.S., and the EPA in particular, has lost its former leadership role, which is unfortunate. In any event, the agency can benefit from attention to advancements in other countries.
- The EPA should explore relevant activities by other U.S. agencies involved in resource management, including the National Oceanic and Atmospheric Administration (NOAA) and U.S. Forest Service (USFS), and collaborate with those agencies on the integration of ecological risk assessment and decision-making. In this regard, the USFS makes a number of "threat" assessments concerning fires, invasive species and climate change. Fishery managers directly manage specific ecosystem services using probabilistic tools.
- The recommendations in the Plan are laudable. Due to imposed page limitations (four pages), the RAF was limited in the level of detail the Plan could convey. More detailed information should be developed to explain how the recommendations in the Plan will be achieved. The EPA has indicated that this information will be provided as individual project plans concerning policy issues identified in the Plan are developed. There appears to be heavy reliance on subsequent workshops to develop implementation strategies. This generates concern that implementation discussions could lag behind

1 the evolution of science underlying ecological assessments and constantly emerging new ecological
2 problems. However, the SAB recognizes that the issues being addressed by the EPA and the RAF
3 are enormous in complexity and importance.
4

- 5 • The SAB recommends that the EPA incorporate additional input from social scientists as it
6 elaborates the current brief Plan into more detailed project plans. Social scientists are admittedly rare
7 in the EPA, but the Plan would benefit from their perspectives on issues such as sustainability,
8 adaptive management, communication and environmental justice. Failure to sufficiently incorporate
9 social sciences overlooks the reality that ecological risk assessments occur within a given social,
10 economic and political context and will be most useful when skillfully aligned with community
11 values and/or management objectives.
12
- 13 • Although the issue of environmental justice is not an explicit part of the Plan, highlighting the ways
14 that ecological risk assessments can support the Agency priorities related to environmental justice
15 would illustrate the cross-cutting impact of the Plan. For example, identification of vulnerable
16 populations for environmental justice purposes can be facilitated by using cumulative risk
17 assessments that explicitly account for both background and source-related exposures and their
18 impacts on ecological services.
19
- 20 • Incorporation of case studies and success stories is recommended as an approach to increasing the
21 utility of guidance documents. The SAB also notes that, as recognized in the EPA Colloquium
22 Report, development of new guidance documents should include planning for training.
23
- 24 • In developing state of the art approaches for ecological risk assessments, the agency should
25 incorporate probabilistic quantitative approaches such as Bayesian methods. The SAB notes that
26 some EPA researchers are already doing work in this area (e.g., Carriger and Barron 2011).
27
- 28 • The SAB recommends that, as part of a broad communication strategy, the EPA consider the use of
29 community-based participatory research approaches that engage stakeholders throughout the entire
30 risk assessment process. This could serve as a way to incorporate traditional knowledge from
31 indigenous peoples.
32
- 33 • The Plan should explicitly address the importance of the problem formulation stage of ecological
34 risk assessment in ensuring a systems-level approach. Prior to and during problem formulation, an
35 open dialogue among scientists, risk assessors, risk managers, decision-makers and stakeholders is
36 essential (likewise, broad engagement also sets the stage for effective communication of results).
37 One point highlighted by the 2007 SAB workshop on ecological risk assessment was that ecological
38 risk assessments have been most effective when clear management goals were collaboratively
39 developed and incorporated into problem formulation. Review at the problem formulation stage
40 would be an excellent strategy to ensure that systems approaches are used. In particular, review by
41 ecologists would make it more likely that the ecological risk assessment sufficiently addressed
42 ecological end points and protected ecosystem function and services.
43
- 44 • In its presentations to the SAB, the EPA also requested advice concerning prioritization of the
45 initiatives in the Plan. The SAB has identified several initiatives that the agency should address at

1 the outset, not necessarily because they were considered more important in the long run, but because
2 they had the greatest likelihood of advancing the agency's goals, in the near term and with the
3 agency's limited resources. These are (in the order provided in the Plan):
4

- 5 - Use of weight-of-evidence (WOE) approaches in ecological risk assessments.
- 6
- 7 - Communication of ecological assessment issues and results to decision-makers.
- 8
- 9 - Incorporation of ecosystem services into ecological risk assessment methods.
- 10

11 **3.2. Importance of Developing an Integrated Assessment Approach**

12
13 *Charge Question 2. The RAF Action Plan proposes that EPA develop a systems approach to*
14 *ecological assessments that includes multiple media and endpoints as well as integration of*
15 *different types of assessments as described by Cormier and Suter in A Framework for Fully*
16 *Integrating Environmental Assessment, Environmental Management 42:543-556, and in*
17 *chapter 3 of the EPA colloquium report, Integrating Ecological Assessment and Decision-*
18 *Making at EPA: A Path Forward. The framework focuses on resolving environmental*
19 *problems by integrating different types of assessments: (1) condition assessments to detect*
20 *chemical, physical and biological impairments; (2) causal pathway assessments to determine*
21 *causes and identify their sources; (3) predictive assessments to estimate environmental,*
22 *economic, and societal risks, and benefits associated with different possible management*
23 *actions; and (4) outcome assessments to evaluate the results of the decisions of an integrative*
24 *assessment. Please comment on how guidance for an approach to assessment that integrates*
25 *different media and endpoints and different types of assessments might contribute to better*
26 *decision-making (e.g., assessment of complex issues, cumulative risk assessment and*
27 *sustainability analysis).*
28

29 In general, the SAB finds that the EPA would clearly benefit from developing an ecological risk
30 assessment approach that combines multiple assessment types and integrates multiple and varied
31 assessment activities across the agency. The framework proposed by Cormier and Suter (2008) provides
32 an approach for integrating different components of the risk assessment process across the EPA. It is a
33 good preliminary framework that needs to be developed further and populated. The key issues discussed
34 below should be addressed in order to develop a framework that will enable decision-makers to more
35 effectively manage complex environmental problems.
36

37 **3.2.1. Weight-of-evidence Determination and Integrity of Data and Models**

38
39 Successful implementation of the integrated assessment framework will hinge on a WOE
40 determination, which is addressed in the response to Charge Question 3 in this report. Use of a WOE
41 approach in ecological risk assessment has clear scientific merit but additional guidance on its use and
42 application is required. The "bottom-line" is that integration of different lines of evidence (LOE) is
43 essential given that "today's environmental challenges are increasingly subtle and complex" (Anastas
44 2012), particularly so given the reality of global climate change (cf. U.S. Fish and Wildlife Service and
45 National Oceanic and Atmospheric Administration 2012). Clarification of how WOE is implemented in

1 ecological risk assessment is likely to contribute to better decision-making across the EPA. Bayesian
2 approaches, which are especially useful in situations where data are sparse, are recommended.
3

4 Full implementation of an integrated framework will hinge on the integrity of the data and models used
5 in each of the individual assessment types; it is not altogether clear whether there are sufficient data
6 (both quantity and quality) for different types of cases to fully implement this framework. It will be
7 important to ensure that the models and data used in each assessment type address the appropriate spatial
8 and temporal scales of the problem. Principles of landscape ecology and environmental heterogeneity
9 must be incorporated explicitly into this framework, but it is not clear that the proposed framework is
10 dynamic enough to do this. Further, the three types of stressors (chemical, physical, biological)
11 identified in the “Condition Assessment” compartment of the EPA’s preliminary framework need to be
12 considered in terms of cumulative effects, both direct and indirect (e.g., trophic cascades). The
13 combined use of field data along with bench top data and models is recommended for that purpose.
14 Guidance and case studies need to consider both data-rich and data-poor situations to ensure that the
15 approach is protective of populations and communities of organisms and, where applicable, of
16 endangered species.

17 *Recommendations*

- 18 • Models and data used for each type of assessment in the integrated framework should address the
19 appropriate spatial and temporal scales of problems.
- 20 • In the integrated framework, the EPA should consider the cumulative effects, both direct and indirect
21 (e.g., trophic cascades), of the three types of stressors (chemical, physical, biological) in “Condition
22 Assessments.”
- 23 • The guidance and case studies developed for the integrated framework should consider both data-
24 rich and data-poor situations to ensure that the approach is protective of populations and
25 communities of organisms and, where applicable, of endangered species.
26

27 **3.2.2. Consideration of Climate Change and Ecosystem Services**

28 Each of the assessment processes in the proposed integrated framework must be considered in the
29 context of changing climate, particularly with respect to increased variability. Many of the assessment
30 endpoints used for condition assessments are subject to change as sensitive species are eliminated and
31 replaced by those less sensitive. Not only will populations and ecosystems change, but as temperatures
32 increase, so will sensitivity to other stressors, including chemicals. The combined effects of increased
33 temperatures and changing precipitation patterns is a special concern in the context of responses to a
34 multiple stressor environment (see the special issue of the *Journal of the North American Benthological*
35 *Society* 2010, 29(4) on the topic of bioassessment under a changing climate). The SAB is concerned
36 about exclusive reliance on the use of indices for such assessments because this may result in loss of
37 critical data (Chapman 2011; Green and Chapman 2011).
38

39 Consideration of ecosystem services endpoints is implicit but not explicit in the EPA’s proposed
40 integrated assessment approach; explicit assessment end-points are needed. It is unclear why the EPA
41
42
43
44
45

1 Office of Research and Development (ORD) strategy for incorporation of ecosystem services into
2 assessments has not been mentioned in the Plan development process. Incorporation of ecosystem
3 services is an important aspect of the integrated assessment approach and previous SAB reports on the
4 EPA Ecosystem Services Research Program (U.S. EPA SAB 2008, 2009) identified some of the
5 challenges that face the EPA with regard to integrating across agency programs.

6
7 *Recommendations*

- 8
- 9 • Each of the assessment processes in the proposed integrated framework should be considered in
10 the context of changing climate, particularly with respect to increased variability.
 - 11
 - 12 • Ecosystem services endpoints should be explicitly incorporated into the integrated assessment
13 framework.
 - 14

15 **3.2.3. Use of Adverse Outcome Pathway and Adaptive Management Approaches**

16

17 The development and application of adverse outcome pathway (AOP) approaches is strongly
18 recommended as part of the integrative framework. An AOP is “a conceptual construct that portrays
19 existing knowledge concerning the linkage between a direct molecular initiating event and an adverse
20 outcome at a biological level of organization relevant to risk assessment” (Ankley et al. 2009). When
21 developing AOPs, it is important to identify specific sublethal measures associated with linkages
22 between the molecular initiation events. Ankley et al. (2009) refer to the initiating event as “anchor 1”
23 and adverse outcomes at the individual and population levels of biological organization as “anchor 2.”

24

25 The integrated assessment framework could address the long-term perspective and “cultural” changes
26 that are needed within the EPA to implement the framework. This can be viewed in the context of
27 adaptive management. Adaptive management requires a long-term commitment to a specific goal, which
28 in this case is the maintenance of specific ecosystem services. Long-term management of ecological
29 systems will require a planning time frame that enables consideration of the dynamics of those systems,
30 often years and decades in scale. Management of major systems such as the Great Lakes and estuaries
31 such as the Puget Sound and Chesapeake are examples of systems that require such long-term
32 commitments. Mining and energy extraction can require a century or more of management from the
33 exploration of a site to the final remediation and closing.

34

35 For large-scale systems managed at time scales equal to or longer than a decade, climate change must be
36 considered in the risk assessment and adaptive management framework. Consideration of such persistent
37 multi-decadal changes to ecological systems has a number of implications: (1) managing to some ideal
38 reference or baseline state is unrealistic; (2) ecosystem services are the entity to be preserved, although
39 the species that provide those services are likely to change; (3) a long-term monitoring and response
40 system, innate to adaptive management systems, will have to become the norm across the EPA, and
41 National Pollution Elimination Discharge System (NPDES) permits, Total maximum daily load
42 (TMDL) guidance and restoration activities, and other long-term programs must be managed within the
43 context of climate change to meet the goals of legislation; and (4) adaptive management in the context
44 of climate changes means placing the most current science and techniques at the Regional and Program
45 level so that improved processes become operational. Delays in implementing management under

1 climate change simply increase the uncertainty that implemented regulations are effective in managing
2 vital ecosystem services.

3
4 *Recommendations*

- 5
- 6 • The development and application of AOP approaches is strongly encouraged as part of the integrated
7 assessment framework.
 - 8
 - 9 • Adaptive management approaches could be implemented in an integrated assessment framework but
10 the EPA should adopt planning time frames for long-term management of ecological systems to
11 enable consideration of the dynamics of those systems under changing climate.
- 12

13 **3.2.4. Consideration of Multiple Stressors**

14
15 The SAB notes that the risks of multiple stressors to multiple endpoints have been calculated for
16 landscapes for over 15 years by groups around the world (e.g., Walker et al. 2001; Moraes and Molander
17 2004; Luxon and Landis 2005; Pollino et al. 2007; Gibbs 2007; Apitz 2012; Bartolo et al. 2012;
18 Glendining and Pollino 2012; Chen et al. 2012). This work has been poorly acknowledged throughout
19 the Plan. As part of a research effort in the U.S. Forest Service, Bayesian networks increasingly are
20 showing their worth as a tool for both assessing impacts and adaptive management (Marcot et al. 2001,
21 2006a,b; Nyberg et al. 2006). Drawing on this work and on the regional risk assessment model, Ayre
22 and Landis (in press) have demonstrated that risk assessment can be successfully combined with the
23 Bayesian approaches in a forest management context. It is critical that the EPA take advantage of this
24 ongoing research conducted outside of the agency to improve the risk assessment process.

25

26 *Recommendation*

- 27
- 28 • To improve the risk assessment process, the EPA should be mindful of multiple stressor research
29 conducted outside of the agency. In particular, the SAB notes that Bayesian networks are
30 increasingly showing their worth as tools for assessing impacts and adaptive management.
- 31

32 **3.2.5. Importance of Social Science**

33
34 The SAB notes that engagement of social scientists is essential for successfully implementing ecological
35 risk assessment. A leading risk assessment journal, *Risk Analysis*, publishes a large number of articles in
36 the social sciences addressing such topics as stakeholder communication, risk perception, decision-
37 making and expert elicitation. The EPA currently employs few experts in these areas. Having access to
38 this additional expertise would facilitate the EPA's communication of ecological problem(s) and risk
39 assessment results to informed professionals, stakeholders and the general public.

40

41 The application of social science tools can be best illustrated by developing a series of case studies
42 illustrating the utility of the social sciences in environmental assessment and adaptive management. A
43 similar approach was used to create and critique case studies for the EPA's *Framework for Ecological*
44 *Risk Assessment* (U.S. EPA 1992).

45

1 *Recommendation*

- 2
- 3 • The SAB recommends developing a series of case studies to illustrate the utility of the social
4 sciences in environmental assessment and adaptive management.
- 5

6 **3.3. Use of a Weight-of-Evidence Approach in Ecological Risk Assessments**

7

8 *Charge Question 3. Although ecological risk assessments often involve multiple lines of*
9 *evidence, no guidance exists on how to weigh those lines of evidence to make inferences. The*
10 *RAF Action Plan proposes that EPA develop such guidance. Please comment on the*
11 *scientific merit and limitations of using a weight-of-evidence approach in decision-making*
12 *and offer any guidance on weighing ecological risk assessment lines of evidence.*

13

14 **3.3.1. Scientific Merit of Using a Weight-of-Evidence Approach**

15

16 The SAB strongly supports development of EPA guidance for weighing and integrating multiple lines of
17 evidence to make inferences in ecological risk assessments. The scientific merit of WOE is clear and
18 evidenced by the large number of scientific publications and by its consistent and continuing use in
19 ecological risk assessment. For instance, in 2002 a series of articles on WOE were published in the
20 journal *Human and Ecological Risk Assessment*. Reviews of WOE approaches (e.g., Burton et al. 2002a;
21 Weed 2005; Linkov et al. 2009) uniformly recommend its use, particularly in ecological risk assessment,
22 but also note the need for transparency and guidance in its use. WOE includes a number of quantitative
23 approaches including meta-analysis. Meta-analysis has been used for several decades to combine data
24 from multiple studies. It has been used in a variety of situations (Glass 1976, 1977; Hedges and Olkin
25 1985; Rosenthal 2001). Quantitative meta-analysis can include tendencies and error terms describing
26 uncertainty (Neill 2012)

27

28 The EPA has recognized that “today’s environmental challenges are increasingly subtle and complex,”
29 and that research must not be just inter-disciplinary but in fact trans-disciplinary, “combining
30 perspectives to form entirely new concepts and reach new levels of scientific understanding” (Anastas
31 2012). It has also been recognized both inside and outside of the EPA that the WOE approach has merit;
32 this merit has been affirmed by the SAB in previous advice to the agency (U.S. EPA SAB 2007).
33 However, a scientifically rigorous WOE approach must rely less on best professional judgment and
34 more on statistically based decision points. This will not be possible without EPA WOE guidance that is
35 program specific and that ideally provides structured decision-making frameworks. Specific
36 recommendations are required regarding the use of WOE.

37

38 In the future, as we gain a better understanding of how to relate scale in time and place to stressor
39 intensity, develop mechanistic processes linking stressors with responses and develop a better
40 understanding of baseline ecological conditions, the use of WOE should not be as necessary as it is
41 today. As discussed below, there can be much argument over how much weight to give certain LOE or
42 how to integrate the various LOE into a decision-making framework. As a better understanding arises
43 concerning multiple and complex stressors, and as these are related to life history parameters (see the
44 response to Charge Question 7), there should be less argument over the strongest LOE and the optimal
45 integration process.

46

1 **3.3.2. Limitations of Using the Weight-of-Evidence Approach**

2
3 *Challenges inherent in using WOE*

4
5 A uniform definition of WOE does not exist. The following WOE definition of Burton et al. (2002b) is
6 perhaps the best one at present because it does not unduly limit the concept: “a process used in
7 environmental assessment to evaluate multiple LOE concerning ecological condition.” The SAB has
8 also previously described ecological risk assessment as “a process, not just a technique” (U.S. EPA SAB
9 2007).

10
11 The challenges inherent in using WOE for decision-making are well known (Batley et al. 2002; Burton
12 et al. 2002a,b; Wenning et al. 2005). WOE approaches vary widely in their scientific rigor and statistical
13 credibility (Burton et al. 2002a). Consequently, they may not reduce uncertainty as they are meant to,
14 and may in fact confound effective decision-making. WOE depends to a certain extent on best
15 professional judgment, which varies depending on the professionals making judgments (e.g., Bay et al.
16 2007; Thompson et al. 2012). The EPA has identified best professional judgment as a source of
17 uncertainty (U.S. EPA 2010b), and lack of agreement among experts about WOE extends beyond the
18 environmental sciences (Large and Nielssen 2008). Bay et al. (2007) suggest that uncertainty related to
19 the use of best professional judgment must be recognized in ecological risk assessment and will be less
20 important at the extremes (e.g., sites that are clearly contaminated and toxic, and those that are clearly
21 not) than between the extremes. They recommend three steps to reduce uncertainty in the integration and
22 interpretation of multiple LOE:

- 23
24 1. Key elements of the assessment strategy should be determined during the problem formulation
25 phase of the ecological risk assessment. This could involve developing: the relative weight of
26 each LOE; the method of combining multiple LOE using techniques such as scores, ranks and
27 logic frameworks; and criteria for determining the ecological risk assessment conclusions.
28
29 2. Guidance should be developed on the specific methodology/methodologies for measuring and
30 assessing each LOE.
31
32 3. Training, including guidance documents, should be provided for individuals interpreting both
33 individual LOE and the overall WOE.

34 *WOE interpretations in the context of risk assessment*

35
36 The term weight-of-evidence appears to have a variety of interpretations in the context of risk
37 assessment. It begins with the general idea that more than a single line of inquiry is desirable when
38 assessing risk. At issue is how to integrate and synthesize evidence from different studies. The studies
39 might not all measure the same thing (e.g., chemical responses, individual organism responses,
40 community responses).

41
42 Rothman and Greenland (2005) used the classic paper by Hill (1965) on causes of occupational diseases
43 to identify causality criteria formulated in the context of potential carcinogens and disease. These
44 criteria can also be interpreted in terms of ecological risk assessment and they underscore the fact that
45 there are many factors involved in trying to quantify the process of linking exposure to something (e.g.,

1 a toxicant, a management practice) and a resulting effect. The EPA has incorporated these useful
2 concepts into its stressor identification evaluation guidance (U.S. EPA 2000) and CADDIS (Causal
3 Analysis / Diagnosis Decision Information System) approach (U.S. EPA 2010a).

4
5 The EPA has used a WOE approach to conduct human health risk assessments (e.g., to evaluate
6 toxicological data and assess carcinogens) (U.S. EPA 2005). However, it seems unlikely that ecological
7 risk assessments are as amenable to formalization as human cancer risk assessments. Many ecological
8 risk assessments are inherently unique, and a high degree of flexibility will remain desirable for the
9 foreseeable future to address the nuances associated with particular assessments. As noted in the
10 response to Charge Question 2, adverse outcome pathways (AOPs) should be a key component of
11 ecological risk assessment. The overall goal should be to protect populations and communities, not
12 individuals (an exception is the protection of individuals in an endangered species). However, this goal
13 must include protection of the ecosystem services provided. Thus, measurement endpoints must include
14 responses that affect or could potentially affect those services (e.g., cancers in edible crabs that reduce
15 consumer interest in this food source are indicative of anthropogenic ecosystem degradation if the
16 cancers are related to human activities).

17
18 The 2007 SAB report on advancing the science and application of ecological risk assessment (U.S. EPA
19 SAB 2007) provided a number of recommendations concerning use of the WOE approach. The SAB
20 recommended: development of a consistent approach to interpreting LOE and WOE in ecological risk
21 assessments (both to reduce uncertainty and to facilitate the use of this information in decision-making);
22 use of Bayesian analysis and causal argumentation to develop hypotheses or risk questions focused on
23 causal relationships and WOE; and development of “case studies and/or standards of practice for
24 interpreting lines of evidence and weight-of-evidence with an emphasis on application in decision-
25 making.” The SAB continues to advise the EPA to apply these recommendations as the Plan is
26 developed and implemented. The SAB also notes that the EPA guidance document on generic ecological
27 assessment endpoints (GEAEs) for ecological risk assessment (U.S. EPA 2003) states that “as the
28 GEAEs are applied to ecological risk assessments, the experiences should be documented and published
29 as case studies.” The SAB supports the development of such case studies. In particular, we recommend
30 that the case studies focus on whether some LOE carried more weight than others, or whether they were
31 ignored or too difficult to interpret or use. This information will assist in future weighting of ecological
32 risk assessment LOE. Case studies should cut across different EPA regulatory programs in which WOE
33 is used and should emphasize statistics, not just best professional judgment, for decision-making. As
34 discussed below, the SAB particularly recommends that the EPA develop case studies illustrating the
35 use of Bayesian approaches. Such approaches will provide more flexibility and more convincing
36 outcomes than reliance on best professional judgment.

37 38 **3.3.3. Guidance on Weighting Ecological Risk Assessment Lines of Evidence**

39
40 WOE is an approach to evaluating and integrating multiple sources of evidence, rather than a single
41 technique. As such, WOE should follow certain principles, but not a particular recipe nor algorithm.
42 Any effort that applies WOE to reach conclusions should be completely transparent with regard to the
43 different sources of evidence considered and any qualitative (e.g., expert opinion) or quantitative
44 weighting schemes used. This point is discussed by Swaen and van Amelsvoort (2009) in the context of
45 evaluating epidemiology data for cancer risk assessment. Data quality and the reliability of different
46 studies should also be considered in a WOE approach. Weed (2005) points out that applying an arbitrary

1 weighting scheme without a solid theoretical foundation to integrate different LOE into a single risk
2 score may not actually improve decision-making.

3
4 A well developed WOE framework would enable ecological risk assessors to assign quantitative weights
5 to results from different studies (with associated estimates of uncertainty) and to combine them into an
6 assessment of a defined risk. Thus far, this has been largely done in epidemiological contexts, but
7 having quantitative results from adaptive management experiments based on sound principles of
8 statistical design would make it easier to construct WOE arguments on ecological risk.

9
10 As alluded to above, meta-analysis is a WOE method. In its simplest form, meta-analysis is used when
11 different studies have provided estimates of the same effect. Estimated effects arising from different
12 studies are assigned weights according to associated variances and sample sizes. The effects are then
13 combined to produce an overall effect with a variance estimate. In this manner, the presence of many
14 studies with nearly statistically significant results can lead to an overall statistically significant result.
15 Thus, having more than a single study estimating the same effect can lead to a more powerful (i.e., able
16 to detect smaller changes) estimate of that effect. Variation among studies can also be investigated.

17
18 Other useful statistically-based WOE approaches have been reported (Bailer et al. 2002; Burton et al.
19 2002b; Grapentine et al. 2002; Reynoldson et al. 2002; Kapo and Burton 2006; Kapo et al. 2008). These
20 approaches address many weaknesses of qualitative approaches and provide a solid basis for EPA
21 guidance that could be structured to address unique program needs.

22
23 The WOE process should be described in the problem formulation stage of a risk assessment and ensure
24 credible stakeholder input and a transparent understanding of what constitutes reference condition,
25 restoration goals, remedy objectives and/or ecological impairments in the context of site spatial and
26 temporal variations. This point was highlighted in the SAB report on improving the ecological risk
27 assessment process, which resulted in the current RAF process (Dale et al. 2008). The SAB provides the
28 following recommendations with regard to weighting ecological risk assessment LOE:

29
30 *Recommendations*

- 31
- 32 • In general, a comprehensive set of LOE should be utilized in the WOE process. The LOE should
33 adequately characterize physical, chemical and biological conditions. This will ensure a cumulative
34 evaluation that considers commonly occurring stressors such as habitat, water flow and nutrients.
35 The weight given to particular LOE is likely to be very case-specific, and quality of the data
36 underlying a particular LOE should factor into assigned weights. Beyond that, LOE that are clearly
37 linked to population or community attributes should receive greater weights than those that are not.
38
 - 39 • Arbitrary numerical weightings should not be assigned to LOE because site- and situation-specific
40 considerations will affect weightings. WOE assessments need to be “flexible, transparent and
41 defensible...[with] sufficient flexibility to accept all relevant evidence and generate creative
42 solutions to difficult problems” (Suter and Cormier 2011). The SAB agrees with the EPA assertion
43 that “weighing of evidence should be considered during each problem formulation, and a method for
44 weighing evidence should be included, as appropriate, in the analysis plan” (U.S. EPA 2010b).

- 1 • Multicriteria decision analyses should be further investigated as recommended by Linkov et al.
2 (2011): “Each WOE method is based on a unique rationale capable of considering a different scope
3 of LOEs. Thus, each method has specific benefits and drawbacks. The different nature of methods
4 means that one cannot *a priori* determine the superior method for a particular application. One must
5 consider the method employed in addition to the evidence.”
6

7 **3.3.4. Probabilistic Basis for the Weight-of-Evidence Approach**

8

9 The evaluation of WOE has progressed over the years but as it is currently practiced, WOE is a
10 qualitative tool without a probabilistic basis. A WOE is essentially a Bayesian approach without a
11 realization of the calculation. Evidence should be taken that can differentiate between alternative
12 hypotheses. As discussed by Newman et al. (2007), there are ways to perform specific calculations and
13 to use Bayesian networks to improve analyses conducted within risk assessments.

14 Bayesian networks can be tied directly to the cause-effect conceptual model that should be generated for
15 every risk assessment. Bayesian networks have long been used in this manner to create diagnostic tools
16 for medicine (Ben-Gal 2007). Jaworska et al. (2010) have suggested that Bayesian networks be used to
17 optimize testing methods specifically targeted to mammalian testing for carcinogenicity, but their broad
18 outline should be applicable to testing approaches for environmental toxicity and for protocols used to
19 determine causation when environmental degradation is observed. Huang et al. (2010) have reported on
20 the use of Bayesian approaches for analyzing gene expression data in the public domain to create an
21 automated diagnostic data base for human health. Environmental toxicology research is also providing
22 data on gene expression that may be used for prediction of effects.
23

24 One question concerning the use of Bayesian tools and networks is how to effectively communicate the
25 results to managers and decision-makers. Fenton and Neil (2010) used a case study comparing the risks
26 of alternate medical diagnosis and a Bayesian network to demonstrate how this can be done. Given the
27 experience in medical diagnosis, a Bayesian approach would be an extension of the basic WOE in
28 deciding between alternative hypotheses and in the diagnosis of causality.
29

30 *Recommendation*

31

- 32 • Specific quantitative (i.e., statistical) guidance, with associated case studies, on interpreting LOE and
33 WOE in ecological risk assessments should be developed for use by EPA risk assessors and risk
34 managers. Case studies should cut across different EPA regulatory programs in which WOE is used.
35 In particular, the SAB recommends that more emphasis be placed on the use of Bayesian approaches
36 (e.g., to assess the probability that a certain state of ecosystem services is the desired state of
37 ecosystem services, or to develop the best possible information for decision-making in the face of
38 uncertainty - for instance for data-poor case studies). It is critically important to show success in case
39 studies under data-limited conditions to convince non-scientists (e.g., managers) of the utility and
40 value of WOE and of ecological risk assessment.
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1 **3.4. Communication of Ecological Assessment Issues and Results to Decision-Makers and**
2 **Stakeholders**
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4 *Charge Question 4. The RAF Action Plan calls for the development of methods for better*
5 *communication of ecological assessment issues and results to decision-makers and*
6 *stakeholders. This applies to communicating ecological assessment issues during both*
7 *planning of assessments and presentation of results. In part, this may be a matter of the*
8 *inability of assessors to communicate the significance of the loss of species, changes in*
9 *community structure and other endpoints. The RAF has developed a communication*
10 *technical panel project description. Please comment on whether the RAF's planned project is*
11 *an appropriate way to proceed, and what obstacles might exist to either interpreting or*
12 *utilizing ecological information in risk assessment. Please include any observations on why*
13 *ecological risk assessment has or has not been well incorporated into decision-making in*
14 *general.*
15

16 **3.4.1. Comments on RAF Communication Technical Panel Project**
17

18 The SAB commends the RAF for recognizing risk communication as an important aspect of science
19 policy. We understand that the RAF has limited resources and has therefore chosen to limit the focus of
20 its Communication Technical Panel project to improving communication between ecological risk
21 assessment practitioners and decision makers within the EPA. That said, the SAB encourages the RAF
22 to reach out to others in the agency to develop a broader long-term initiative to improve communication
23 at all steps of the risk assessment and management process and to make communication an essential and
24 effective core attribute of the risk assessment process. The SAB has provided advice on the narrowly
25 focused RAF Communication Technical Panel project as well as approaches that EPA should consider
26 in undertaking a broader initiative. The one-page RAF Communication Technical Panel project
27 description provided to the SAB indicates that the Panel intends to: (1) gather data through surveys and
28 interviews of EPA risk assessors and decision-makers to explore how ecological risk assessments are
29 used in agency decision-making; and (2) develop guidance for risk assessors and decision-makers on
30 how to better communicate and enable the use of ecological risk assessment information.
31

32 The SAB has been given a minimal amount of detail upon which to base this review. However, the
33 available information indicates that the RAF Communication Technical Panel's approach to data
34 collection is quite general, and the scope of the proposed investigation is somewhat one-directional and
35 narrow (i.e., it is not designed to provide exchange of information about communication issues
36 important to participants involved in each step of the risk assessment and management process). Such a
37 narrow focus on better communication in risk assessment is not consistent with recommendations from a
38 variety of panels, committees, advisors (NRC 1994, 1996, 2009) that have emphasized that multi-
39 directional communication is a critical part of risk assessment. The SAB has previously advised the EPA
40 that early and continuing engagement of risk assessors with decision-makers and stakeholders is
41 important in order to determine what is valued, and what outcomes are desired (U.S. EPA SAB 2007).
42

43 The RAF Communication Technical Panel has intentionally targeted the interface between the
44 ecological risk assessor and the risk manager as the point at which communications can be improved in
45 the assessment process. Such a limited focus could lead to some short-term improvements in managers'
46 confidence in and use of ecological risk assessments. However, a much broader study will be required

1 to achieve the RAF Communication Technical Panel’s stated goals of promoting full use of ecological
2 risk assessment across EPA programs, and meeting the managers’ needs for useable ecological risk
3 assessment information to support decisions. That broader study should address how effective
4 communication can be incorporated throughout all phases of the assessment and management decision
5 process. The SAB recommends that the Technical Panel complete its initial task and then use the results
6 as a basis to advocate for a broader study to be undertaken either by ORD or through other appropriate
7 means. Communication should be required and documented as an essential core activity of the
8 ecological risk assessment process that runs from problem formulation, through analysis and remedy
9 selection to final communication of the decision and proposed management strategy to stakeholders.
10 There is no indication that the RAF Communication Technical Panel project will address the role and
11 responsibility of management to frame problems correctly, or that the project will focus on how a well-
12 communicated assessment can improve the communication of management decisions, particularly with
13 regard to the importance or value of impaired endpoints.

14
15 EPA should explore the questions of what constitutes successful communication and what the criteria
16 are for measuring that success. One communication recommendation in the Colloquium Report was to
17 enhance communication among risk assessors, but that does not seem to be a part of the Plan.
18 Establishing a formal exchange among EPA ecological risk assessors would be a valuable way to
19 transfer experience and practice among the agency assessor community.

20
21 EPA should expand the scope of the RAF Communication Technical Panel project to address the need to
22 develop a variety of risk communication strategies to reach different audiences. In this regard,
23 ecosystem services might be recognized as more or less valuable by different audiences and thus
24 become a critical element of targeted communication strategies. Therefore, concerted cross linkage
25 between the Communication Technical Panel and the separate RAF Technical Panel on Ecosystem
26 Services is advised.

27
28 The SAB finds that the methodology of the Communication Technical Panel survey to develop a basis
29 for designing better communications seems at best to be a preliminary approach that will not provide the
30 information needed by the EPA. The use of surveys/interviews of both risk assessors and decision-
31 makers (i.e., risk managers) asking high level questions such as “is ecological risk assessment
32 information being used for.....?” will likely lead to many “yes, no and maybe” answers. The description
33 of the proposed survey contains insufficient detail to fully understand the extent to which the surveys are
34 meant to delve into the questions posed by the RAF with regard to how to communicate the *significance*
35 *of the results*, such as the loss of species, changes in community structure and other endpoints. Such
36 surveys are very labor intensive and may reinforce the need to act, but not get at the matter of what to
37 change and how to make a change. The original EPA colloquium was a survey of sorts and already has
38 indicated the need for change. The Communication Technical Panel would be better advised to analyze
39 the risk assessment process by deconstructing specific decisions with a cross disciplinary team.

40
41 The SAB strongly recommends that the EPA take advantage of a recent SAB survey of the agency’s use
42 of science in decisions. A description of the survey and recommendations to strengthen science
43 integration for EPA decision-making are provided in the SAB report, *Science Integration for Decision*
44 *Making at the U.S. Environmental Protection Agency* (U.S. EPA SAB 2012). The results of the SAB
45 survey provide information about the interface of assessors and managers across EPA regions and
46 programs. Ecological risk assessment and associated science are a subset of the SAB study.

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Recommendations

- Recognizing that the resources available for the RAF Communication Technical Panel’s project are limited, the SAB finds that the task outlined is only a good start and recommends that the EPA find additional resources to broaden the scope of the project to include a focus on improved communication across the entire risk assessment and management process. Communication should be elevated to an essential core process activity with its own performance standards and success criteria. The EPA should not focus on just communicating the current process and the outputs it generates, but consider process redesign to make effective communications an integral component of the ecological risk assessment process.
- The EPA should focus on identifying forms of guidance/support tools that can be adapted to the needs of specific regulatory applications. The EPA’s work should recognize that communication strategies may vary with the type of regulatory application. The EPA makes a broad range of decisions across its programs and regions, and different management and supporting assessment processes are used within EPA for given regulatory programs (e.g., wastes are managed in accordance with requirements of the Resource Conservation and Recovery Act and the Comprehensive Environmental Response, Compensation, and Liability Act). These decisions are supported by a variety of assessment-decision processes. It should be no surprise that the risk or hazard assessment methods and outputs that support these varied processes would also vary. This suggests that, for communication between ecological risk assessors and risk managers to achieve maximum impact for a given agency decision, the question of how to improve that outcome must be addressed at the level of the specific decision process.
- The SAB recommends that the RAF Communication Technical Panel actively reach out to other RAF Technical Panels (e.g., Ecosystem Services) as sources of information to enhance better communication of risks and impacts. There is an obvious and strong linkage between risk communication and some of the other policy areas addressed in the Plan, such as ecosystem services and the integrated assessment framework. Results of an ecological risk assessment consist of the scientific facts, but generally lack the interpretation of how humans will be affected. The key to effective communication may lie in understanding and communicating why the risk matters and how managing it will provide a valued benefit.
- The EPA should actively engage experts in communication to inform its efforts. The EPA should consider incorporating external technical input to its process from social scientists, ethicists, marketing professionals and media specialists who have a good understanding of risk communication and broader environmental concerns. Particularly good resources include environmental non-governmental organizations, university extension professionals and academic communities that have considerable expertise communicating the value of ecosystems and their services to the public (e.g., State University of New York Stony Brook School of Journalism Center for Communicating Science; <http://www.centerforcommunicatingscience.org/>; and the Ecosystem Commons <http://ecosystemcommons.org/>; <http://ecosystemcommons.org/soapbox/Madsen>).

- 1 • Ultimately, EPA should conduct a more thorough analysis of the communication issue. A systematic
2 evaluation of the challenges and opportunities for better communication across a range of different
3 decision types would provide a better basis for developing performance standards and guidance. The
4 analysis should address better communication performance by all participants including risk
5 assessors, managers and key stakeholders. As noted previously, a multidimensional approach to
6 effective communication in the risk assessment process is needed to improve the impact of risk
7 assessment in the risk management process. In addition, a range of communication strategies or
8 techniques needs to be made available to both risk assessors and risk managers. Establishing
9 technical platforms for peer networks to exchange experience and practices may go a long way
10 toward advancing communication of risk assessments. A more thorough analysis must recognize that
11 communication strategies should be adapted to the intended stakeholder audience. This analysis
12 would assist EPA decision-makers in communicating how assessments drive actions that will be
13 required. Knowing why the risk matters to the receiving audience is as important as quantifying any
14 given risk
15

16 The following is just one such approach illustrating steps the EPA might take in this kind of evaluation:
17

- 18 1. Create a matrix of decision types (programmatic, regional, etc.) and identify: (a) those decision
19 types where EPA staff or interviewees indicate that ecological risk assessment is having the
20 appropriate impact; and (b) one decision type where there is clear indication that ecological risk
21 assessment is being grossly under-utilized.
22
- 23 2. Create a work team with representation from all staff involved in the specific decision process.
24 This work team should include assessors and decision-makers and real or mock stakeholder
25 representatives.
26
- 27 3. Provide the team with a detailed case study problem and have it review the decisions while fully
28 discussing: (a) how ecological risk assessment information, or more broadly “science,” can
29 support better decisions; and (b) how and when ecological risk assessment can be better
30 communicated. Use this exercise to discuss the manager’s information needs, useable
31 information format and the importance of context in communicating the ecological risk
32 assessment output (but more importantly in shaping the ecological risk assessment through the
33 problem formulation). The exercise should involve all aspects of the decision process including
34 the selection of the technology or remedy and communicating the decision. The exercise should
35 be facilitated by a non-participant in the assessment-decision exercise. The team should have a
36 clear charge, information reporting requirements and sets of questions that need to be addressed
37 at each stage of the decision process.
38
- 39 4. After running several of these exercises, evaluate the results and determine whether a
40 protocol/process template can be developed for independent use by others (e.g., EPA Program
41 Offices and Regions). If such a template cannot be developed, run several additional “exercise
42 sessions” with different decisions. At the end, the goal is to create a self-assessment tool that
43 can be used by a program or regulatory group for a specific regulatory application in order to
44 identify how ecological risk assessment can have more impact on a specific decision, and how
45 better communication of ecological risk assessment information and science can facilitate those
46 results.

- 1
2 5. Finally, if the EPA wants to build general guidance, the SAB suggests developing a document
3 built on understanding gained from the case study problem and also creating a “go-by” tool that
4 risk assessors can use to improve communication as they are participating in the ecological risk
5 assessment process. The tool could be simply a check list of considerations and questions that
6 are clustered according to the typical steps in most decision processes, including problem
7 formulation, assessment design, risk analysis, options selection and decision communication.
8 Development and use of such a self-guided process to improve performance would elevate both
9 consistency and alignment of decisions and science.

10
11 The SAB is supportive of EPA’s efforts to improve the communication of ecological risk assessment
12 information and interested in the direction that the EPA is taking in the RAF Communication Technical
13 Panel project. We stand ready to provide future advice as the EPA completes work on this important
14 project. When the Ecological Assessment Action Plan has been refined to provide more detail, or after
15 the initial path of data collection, it may be useful to receive additional advice from the SAB.

16
17 **3.4.2. General Observations on Incorporation of Ecological Risk Assessment into Decision**
18 **Making**

19
20 The SAB was asked to comment on why ecological risk assessment has or has not been well
21 incorporated into decision-making. There are likely many reasons why ecological risk assessment output
22 has not, in the view of risk assessors, had an optimal impact on decisions. Not all of these reasons
23 involve effective communication. Focusing principally on the aspect of improving success through
24 better communication, the SAB suggests that the EPA Risk Assessment Forum think more broadly
25 about communication throughout the entire assessment-management process.

26
27 As stated previously, the communication of the risk output is not the only point of communication that
28 could be improved. The risk assessor and the manager overseeing the decision process need to clearly
29 understand what data are required for a decision, or from which a decision could benefit, and how the
30 data inform the selection of alternatives. A robust communication process that leads to a clear
31 understanding of the context for the decisions, and how various data or ecological risk analysis improve
32 or support a decision at hand, will lead to better alignment of assessment and decision. As discussed in
33 section 7.1.2 of the EPA Colloquium Report (U.S. EPA 2010b), risk assessors need to understand all
34 aspects of the contexts of problems and decisions in order to help managers do the “balancing act”
35 required in specific regulatory applications.

36
37 Unfortunately, ecological risk assessment still finds limited use even in the EPA. For example, a recent
38 SAB report on methods for the treatment of vessel ballast water (U.S. EPA SAB 2011) recommended
39 including a specific risk assessment process, Hazard Analysis Critical Control Point (HACCP). HACCP
40 is currently used in food safety and many other applications. HACCP was recommended by the SAB as
41 a method for analytically determining an appropriate ballast water treatment methodology and managing
42 the treatment. Although EPA’s response to the SAB report indicated that specific parts of the Agency’s
43 vessel general permit follow SAB recommendations, those requirements do not appear to resemble a
44 HACCP-like approach.
45

1 There are many barriers to the use of ecological risk assessment in decision-making. The barriers to be
2 overcome include making stakeholders or decision-makers comfortable with quantitative assessments
3 and providing realistic training so that EPA staff can apply risk assessment to decision-making
4 processes. Further information about the limitations or barriers to fuller use of ecological risk
5 assessment by the EPA is provided in Landis (2009).

7 **3.5. Incorporation of Ecosystem Services into Ecological Risk Assessment Methods**

9 *Charge Question 5. Ecosystem services can be used to describe potential outcomes of*
10 *environmental management decisions in terms that can be more effectively communicated to*
11 *decision-makers and the public. The RAF expects to produce guidance on how to relate*
12 *ecological risk assessment endpoints to ecosystem services. This information will be used to*
13 *update the EPA guidance document, Generic Ecological Assessment Endpoints (GEAEs) for*
14 *Ecological Risk Assessment (U.S. EPA 2003). Please consider Appendix B (page 52) of the*
15 *generic ecological assessment endpoints guidance document and the project description of*
16 *the RAF Technical Panel on Ecological Services Assessment Endpoints and comment on*
17 *whether they capture the full range of opportunities to incorporate ecosystem services into*
18 *EPA's ecological risk assessment methods.*

20 The concept of ecosystem services has emerged as a means of conveying the direct value of the
21 environment to human well-being by including both market and nonmarket goods and services. The
22 ecosystem services paradigm has been operative for some time (Costanza et al. 1997) and its integration
23 with ecological assessments is both fundamental and overdue. Thus the SAB finds that its inclusion in
24 the Plan is appropriate. The use of ecosystem services endpoints affords the opportunity to move
25 ecological risk assessment from identifying *what* is at risk to *why* that risk matters to humans. This will
26 help EPA managers more clearly communicate outcomes in terms of the benefits/values derived from
27 the ecosystem attributes that are protected, and support an understanding of why decisions were made.
28 The concept of ecosystem services can be easily grasped by all stakeholders including scientists,
29 managers, policy makers and informed public. It can also help managers better understand the trade-offs
30 in their decisions, although assessing trade-offs among services is one of the most difficult aspects of the
31 use of services as an endpoint in risk assessment. Often, optimizing delivery of a given service may
32 reduce or impair another (Mooney 2010). Agriculture provides a primary example. The enhanced
33 provisioning of food can result in loss of clean water and stress to biodiversity that supports other
34 services. Incorporating ecosystem services into risk assessment is of high priority. It takes advantage of
35 the expertise being developed around ecosystem services in ORD, and therefore should benefit both
36 ecological risk assessment and the ORD program. Incorporating ecosystem services is also likely to
37 stimulate progress on the first science policy initiative in the Plan, namely incorporation of systems
38 analysis into ecological risk assessment.

40 **3.5.1. Comments on RAF Ecosystem Services Technical Panel Project**

42 The Plan is vague on how the ecosystem services activity will be implemented. It indicates that an RAF
43 Ecosystem Services Endpoint Technical Panel has been created whose findings will be incorporated into
44 the EPA guidance document on ecological assessment endpoints; the brief project description from the
45 Technical Panel does not provide much additional information. The Panel's project description indicates
46 that the products to be developed include: (1) a white paper interpreting conventional measurement and

1 assessment endpoints in the context of ecosystem services; (2) a case study(s) of applying the ecosystem
2 services concept in ecological risk assessment; and (3) an addendum to the RAF Generic Ecosystem
3 Assessment Endpoints guidance (U.S. EPA 2003). The addendum would expand the GEAE document to
4 include a broader range of ecosystem services and more explicitly address linkages between the original
5 GEAEs and services. It is not clear that the development of “case studies and guidance on how to relate
6 ecological endpoints to ecosystem services” will be successful in achieving the desired goals of
7 incorporating ecosystem service endpoints into the ecological risk assessment during problem
8 formulation, analysis and risk characterization. Greater detail is needed to evaluate the potential success
9 of this activity. The EPA’s presentation to the SAB indicated that considerable progress has been made
10 in developing the white paper on the use of ecosystem services as an endpoint in ecological risk
11 assessment. The decision to incorporate several case studies into this document will increase its value.
12 The SAB has some concern that the document may stress concepts at the expense of application. It will
13 be most valuable to the community of practitioners if application is stressed, for example, how endpoints
14 could be created and applied in different situations. The SAB encourages the EPA to complete this white
15 paper and recommends that, in addition, the authors consider submitting a briefer version to a peer-
16 reviewed publication that would make it available to a wider audience.

17
18 It would have helped the SAB to have had a copy of the white paper in hand to better evaluate the
19 direction this effort will take the agency. It would be beneficial for the RAF Ecosystem Services
20 Endpoint Technical Panel to engage the SAB to make suggestions on the guidance being developed.
21 One SAB concern that might be assuaged by having the white paper available is the limited view
22 implied by the statement (on page 1 of the Ecosystem Services Endpoint Technical Panel presentation)
23 that the value to the EPA of integrating ecosystem services into ecological risk assessment is “improved
24 means of communicating risk and informing risk management decisions.” The SAB notes that
25 integration of ecosystem services can also help in designing an ecological risk assessment that is well
26 aligned with the decision context and those aspects of the decision that matter to the public. Integration
27 of ecosystem services can also be used to inform the selection of technologies and remedies by
28 expressing the reduction of risk in terms of benefits that can potentially be valued in monetary terms. In
29 addition, tying the ecological risk assessment to ecosystem services should help managers communicate
30 with stakeholders. This may have been implied in the statement in the EPA’s presentation to the SAB,
31 but that is not clear without the details that are likely to be provided in a white paper. The SAB
32 recommends that the white paper include evaluation of the use of ecosystem services endpoints
33 information throughout the entire risk assessment and risk management decision process. By
34 considering the entire range of process steps, it seems likely that using ecosystem services as endpoints
35 will help achieve the goals defined in Charge Question 4, namely making ecological risk assessment
36 more frequently used and more useful to managers in making the their decisions.

37
38 The white paper could benefit from describing how the concept of ecosystem services is being used in
39 other agencies and other countries. Many natural resources agencies (e.g., U.S. Forest Service) routinely
40 include ecosystem services in their management strategies (e.g., Agee 2003; Ager et al. 2007; Barbour et
41 al. 2007). The EPA should investigate lessons that can be learned from the experiences of other
42 agencies. There is a risk and threat assessment literature that routinely incorporates ecosystem services
43 in its calculations (Marcot et al 2006a; Apitz 2012; Glendining and Pollino 2012). The EPA should
44 assess how the agency’s proposed guidelines compare with those efforts and results. The international
45 community is also using ecosystem services in risk assessment (e.g., SETAC 2012), but it is not clear
46 that insights from this work are being incorporated into the documents being developed by the EPA.

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Recommendations

- More information is needed to evaluate the potential success of the RAF Ecosystem Services Endpoint Technical Panel project. The SAB encourages the EPA to complete the ecosystem services white paper and recommends that, in addition, the authors consider submitting a briefer version to a peer-reviewed publication that would make it available to a wider audience. The decision to incorporate several case studies into this document will increase its value.
- The SAB recommends that the ecosystem services white paper include an evaluation of the use of information related to ecosystem services endpoints throughout the entire risk assessment and risk management decision process. Considering the entire range of process steps will help achieve the EPA’s defined goals, namely making ecological risk assessment more frequently used and more useful to managers in making the their decisions.
- The ecosystem services white paper should include a description of how the concept of ecosystem services is being used in other agencies and other countries. Many natural resources agencies (e.g., U.S. Forest Service) routinely include ecosystem services in their management strategies

3.5.2. Definition of Ecosystem Services Endpoints

The SAB was asked to comment on the range of ecosystem services described in Appendix B of the EPA’s generic ecosystem assessment endpoints guidance. Neither the GEAE guidance nor the Colloquium Report, *Integrating Ecological Assessment and Decision-Making at EPA: A Path Forward* (U.S. EPA 2010b) captures the full range of concepts embodied by the term ecosystem services. More current ecosystem services concepts and definitions, provided in Table 1 (Millennium Ecosystem Assessment, 2005; U.S. EPA SAB 2011), need to be incorporated into the EPA’s guidance, replacing older terminology and meaning (e.g., Appendix B Table B-1 of the GEAE guidance). This would provide the EPA with continuity of thought and concepts with the published literature on ecosystem services, and would provide clarity as to what constituted ecosystem services. The term “ecosystem services” is used frequently in the Colloquium Report, but there is no list of services or discussion of the broad range of tangibles and intangibles included in the term.

It is difficult to judge how the proposed addendum to the table in Appendix B of the GEAE guidance will build on the material that is currently in the document. Presumably, the text of the white paper will provide further explanation and support. The SAB recommends considering updating the original guidance rather than producing an addendum. If both an original and an addendum are in circulation, a practitioner could mistakenly use only one, which could lead to errors.

The GEAE document lists ecosystem functions as a possible endpoint, but only for wetlands. Some evaluation of the experience in using this endpoint would be a valuable aspect of the EPA’s proposed analysis because there is more experience in using structural rather than functional endpoints. Section 4 of the GEAE document proposes that there be a place (e.g., a website) where experiences with these and other endpoints could be posted. This is a useful suggestion.

1 The incorporation of ecosystem services into ecological risk assessment at the EPA should be
2 straightforward. As previously discussed, there are a number of examples from work outside of the
3 agency that can be used as models. In addition, Suter et al. (2005) have presented an approach for
4 endpoint definition that can easily be applied to ecosystem services. They define an endpoint as an entity
5 plus its attribute(s). Although they did not single out ecosystem services in their paper, this foundation is
6 applicable. For example, a common ecosystem service is the persistence of commercial and sports
7 fisheries. With that as the ecosystem service, the attributes would be those entities that embody that
8 service. For example, in the Willamette River in Oregon, fisheries are defined by the Oregon
9 Department of Fish and Wildlife as a number of each salmonid species for each of the segments of the
10 river and their tributaries. The specifications for the types of fish and the numbers are the attributes of
11 the commercial and sport fishing ecosystem service. For the South River of Virginia that same service is
12 defined by the Commonwealth of Virginia as a certain number of trout in one part of the river and by the
13 number of sunfish and bass in other segments. The ecosystem service of flood control can be defined by
14 the number and extent of floods. Water quality and quantity have attributes that are mandated by local,
15 regional and federal standards.

16
17 The SAB recommends that when the RAF Ecosystem Services Endpoint Technical Panel completes its
18 listed objectives at the end of fiscal year 2012, it consider looking at the other policy focus areas in the
19 Plan to determine where ecosystem services information should be incorporated into those other topics.
20 Although this is not currently part of the Technical Panel's charge, the linkage with communications is

Table 1. Global status of provisioning, regulating and cultural ecosystem services (Millennium Ecosystem Assessment 2005)

Service	Sub-category	Status	Notes
Provisioning Services			
Food	Crops	+	Substantial production increase
	Livestock	+	Substantial production increase
	Capture fisheries	-	declining production due to overharvest
	Aquaculture	+	substantial production increase
	Wild foods	-	declining production
Fiber	Timber	+/-	forest loss in some regions, growth in others
	Cotton, hemp, silk	+/-	declining production of some fibers, growth in others
	Wood fuel	-	declining production
Genetic resources		-	lost through extinction and crop genetic resource loss
Biochemicals, natural medicines		-	lost through extinction, overharvest
Freshwater		-	unsustainable use for drinking, industry and irrigation
Regulating Services			
Air quality regulation		-	decline in ability of atmosphere to cleanse itself
Climate regulation	Global	-	net source of carbon sequestration since mid-century
	Regional and local	-	preponderance of negative impacts
Water regulation		+/-	varies depending on ecosystem change and location
Erosion regulation		-	increased soil degradation
Water purification and waste treatment		-	declining water quality
Disease regulation		+/-	varies depending on ecosystem change
Pest regulation		-	natural control degraded through pesticide use
Biological control, trophic structure		+/-	trophic-dynamic regulations of populations
Pollination		-	apparent global decline in abundance of pollinators
Natural hazard regulation		-	loss of natural buffers (wetlands, mangroves)
Supporting Services			
Soil formation		+	Weathering of rock and erosion
Photosynthesis		+	
Primary production		+	net primary production has increased
Biodiversity		-	loss of species
Nutrient cycling	Nitrogen	-	large-scale changes from general eutrophication
	Phosphorus	-	
Water cycling		-	major changes from structural changes in rivers, water withdrawal and climate change
Habitat, refugia		-	habitat for resident and transient populations
Cultural Services			
Spiritual and religious values		-	rapid decline in sacred groves and species
Aesthetic values		-	decline in quantity and quality of natural lands
Recreation and ecotourism		+/-	more areas accessible but many degraded

Status indicates whether the condition of the service globally has been enhanced (+) or degraded (-) in the recent past.

1 obvious, and other important linkages with topics such as strengthening the EPA's protection goals and
2 applying systems and integrated approaches may be uncovered. The RAF Ecosystem Services Endpoint
3 Technical Panel could act as a cross review group with expertise in ecosystem services that could
4 contribute to the other tasks.

5
6 *Recommendations:*

- 7
- 8 • The EPA should incorporate more current ecosystem services concepts and definitions (e.g., Table
9 1) into the GEAE document replacing older terminology and meaning.
 - 10
 - 11 • The EPA should consider updating the original GEAE guidance rather than producing an addendum.
12 If both an original and an addendum are in circulation, a practitioner could mistakenly use only one,
13 which could lead to errors.
 - 14
 - 15 • EPA guidance should include evaluation of experience in using the functional wetlands endpoint
16 because there is more experience in using structural rather than functional endpoints.
 - 17
 - 18 • When the RAF Ecosystem Services Endpoint Technical Panel completes its listed objectives at the
19 end of fiscal year 2012, it should consider looking at the other policy focus areas in the Ecological
20 Assessment Action Plan to determine where ecosystem services information should be incorporated
21 into those other topics.
 - 22

23 **3.6. Use of Adaptive Management for Testing and Revising Risk Management Actions**

24
25 *Charge Question 6. In its 2007 report, Advice to EPA on Advancing the Science and*
26 *Application of Ecological Risk Assessment in environmental Decision-Making, the SAB*
27 *recommended that EPA use adaptive management to address uncertainties in decision-*
28 *making. The application of adaptive management in risk assessment and risk management is*
29 *discussed in section 6.3 of the EPA colloquium report, Integrating Ecological Assessment*
30 *and Decision-making at EPA: A Path forward, and the RAF Action Plan proposes the*
31 *development of adaptive management as a tool to methodically improve risk management*
32 *decisions. Please comment on how adaptive management approaches can be developed to*
33 *provide optimal value for EPA programs.*

34
35 **3.6.1. General Comments on Developing Adaptive Management Approaches**

36
37 Adaptive management is a process intended to reduce the uncertainty in the decision-making process
38 through the use of monitoring efforts and the iterative evaluation of the data from these monitoring
39 programs. The NRC (2004) identified six elements as key principles of adaptive management:

- 40
- 41 (1) "resources of concern are clearly defined;
 - 42 (2) conceptual models are developed during planning and assessment;
 - 43 (3) management questions are formulated as testable hypotheses;
 - 44 (4) management actions are treated like experiments that test hypotheses to answer questions and
45 provide future management guidance;

1 (5) ongoing monitoring and evaluation are necessary to improve accuracy and completeness of
2 knowledge; and
3 (6) management actions are revised with new cycles of learning.”
4

5 Adaptive management has not been adopted as a formal policy in EPA programs; however, its concepts
6 have been adopted by other regulatory agencies responsible for the management of environmental
7 concerns.
8

9 Both the SAB and the RAF have previously considered the use of the adaptive management approach, at
10 least in part. In its 2007 report, *Advice to EPA on Advancing the Science and Application of Ecological
11 Risk Assessment in Environmental Decision-Making*, (U.S. EPA SAB 2007) the SAB recommended that
12 the EPA use adaptive management to address uncertainties in decision-making. Subsequently, in its
13 2010 Colloquium Report, the EPA RAF concluded that “Adaptive management is potentially a highly
14 useful strategy, but its implementation would require changes in fundamental agency science policies
15 and practices.” The SAB provides the following comments and recommendations concerning
16 development of adaptive management approaches to provide value for EPA programs.
17

- 18 • The six elements of adaptive management that were identified by the NRC (2004) and described in
19 section 6 of the RAF Colloquium Report are consistent with the general risk assessment framework
20 typically employed in conducting an ecological risk assessment in accordance with existing EPA
21 policy (U.S. EPA 1992; 1998). The SAB therefore concludes that the use of adaptive management
22 approaches is a logical recommendation and an appropriate application in the risk assessment
23 framework. Adaptive management offers an opportunity to improve practices in ecological risk
24 management and to document successes so that decision-makers have greater appreciation for the
25 practice of ecological risk management.
26
- 27 • The SAB notes that one of the six adaptive management elements, ongoing monitoring and
28 evaluation, is a key aspect of adaptive management that is not always fully implemented in the risk
29 management framework and the evaluation of mitigative actions. This is likely due to a lack of
30 regulatory authority or cost considerations, but the importance of these activities as a means of
31 “uncertainty” evaluation and a measure of “validation” of the risk assessment or the “efficacy” of
32 mitigation actions should not be overlooked. Monitoring and evaluation should be incorporated in
33 any risk management activities. The SAB notes that Bayesian approaches, causal argumentation and
34 probabilistic risk assessment would facilitate the development of hypotheses that could be evaluated
35 as part of the adaptive management process
36
- 37 • Incorporation of adaptive management principles into the EPA’s risk assessment framework is an
38 appropriate goal for the agency. However, it is recognized that implementation of this goal may be
39 difficult given the complexity of consistent and continuous ecosystem monitoring and evaluation
40 over appropriate time scales and the scope and magnitude of resource limitations currently facing the
41 EPA. Nonetheless it is a goal to be aspired to and implemented with time.
42
- 43 • Incorporation of the adaptive management approach into the risk assessment framework may be
44 particularly useful for addressing certain technical concerns (e.g., climate change) or management
45 issues and decisions facing EPA programs (e.g., Office of Pesticide Programs, Superfund, Office of
46 Air). However, the adaptive management approach may not be appropriate for all of the complex

1 “risk assessment applications” throughout the various EPA programs using the risk assessment
2 framework.

- 3
- 4 • Comments from EPA staff suggest that the adoption of all the principles in the adaptive management
5 approach may involve the need to understand the mechanism(s) of “why we see what we see.” This
6 may require more than just an understanding of the “validation” or “lack of validation” of the
7 management actions taken. EPA staff is concerned that this interpretation of adaptive management
8 may be more onerous than is actually needed. The SAB appreciates the EPA’s concern in this regard
9 and suggests that recommendations for the use of adaptive management principles should indicate
10 that “aspects of the adaptive management approach” are appropriate for inclusion in the risk
11 assessment process.
 - 12
 - 13 • Risk assessment is, by its very nature, an iterative process and this is consistent with the adaptive
14 management approach. The approach can be described as “Plan, do, check, adapt.” One must always
15 look back to check that actions had their intended consequences. It is difficult to predict at the
16 problem formulation phase of any risk assessment all of the issues or concerns that may arise;
17 therefore, changes in approach may be needed and appropriate. This appears to be a key principle of
18 the adaptive management approach and one that should garner greater focus in the implementation
19 of the risk assessment framework.
 - 20

21 *Recommendations*

- 22
- 23 • The SAB recommends that EPA take action to implement the goal of incorporating adaptive
24 management principles into the agency’s risk assessment framework. However, the SAB recognizes
25 that implementation of this goal may be difficult given the complex problems and the scope and
26 magnitude of resource limitations currently facing the EPA.
- 27
- 28 • Monitoring and evaluation should be incorporated into the EPA’s risk management activities.
29 Monitoring and evaluation are an important means of “uncertainty” evaluation and a measure of
30 “validation” of a risk assessment or the “efficacy” of mitigation actions.

31 **3.6.2. Importance of Applying Statistical Design Principles in Adaptive Management**

32 Adaptive management effectively occurs when natural resource managers apply the principles of
33 rigorous statistical design of experiments to evaluation of management actions. In the best cases, this
34 can result in powerful “management experiments.” Such management experiments may have to occur at
35 large temporal or spatial scales, and therefore require careful thought and planning. In order to compare
36 selected practices or policies, one must be able to state management questions in terms of testable null
37 hypotheses about the system being managed. This usually requires a good deal of knowledge about the
38 particular ecological process(es) being studied.

39
40
41
42 Clearly defined study objectives are needed in the design of any project. One has to decide what the
43 different “treatments” being compared are; in adaptive management these could be different risk
44 management practices or policies. There may be ancillary variables (“covariates”) that also affect the
45 response; if so, they must be recorded and included in the data analysis. Careful thought must be given
46 to the experimental units to which the different “treatments” are being applied. For example, in

1 comparing different fishery management practices, an experimental unit might be a large region to
2 which a particular management practice has been assigned. Inferences are the most solid when true
3 random assignment of “treatments” to experimental units can actually be done, although this is not
4 always the case.

5
6 There may be a need to separate experimental material into “blocks” (e.g., in space or time) such that
7 there is more homogeneity within blocks, more heterogeneity between blocks, and each “treatment”
8 occurs once in each block. An example is a boat using different types of fishing gear meant to decrease
9 accidental seabird bycatch, in a set time period, in randomized order. Another is using different forest
10 management practices (the “treatments”) in a relatively homogeneous area of land.

11
12 The concept of a “control” also requires some thought. In ecological studies where few areas are really
13 pristine, the concept of regional reference sites as “controls” has been used. Statistical replication is
14 necessary in order to get useful inference from the results. This means multiple experimental units must
15 receive the same “treatment.” For example, in comparing different fishery management practices, at
16 least two regions would need to be subjected to each management practice. In the forest management
17 example mentioned above, several large blocks of land would be required; each block would have the
18 different forest management practices occur within it. One can obtain measurements on the same
19 experimental unit over time or space; that can add useful information, but would not be statistical
20 replication in the sense of adding more true experimental units. Accumulating lots of data points is not
21 necessarily the same as adding more statistical replicates. The usefulness of the subsequent data analysis
22 depends upon measuring meaningful responses at appropriate scales and using a good sampling design,
23 paying attention to the original objectives. Quality control at every step of the way is crucial.

24
25 It is also important to consider “what, when, where and how.” “What” refers to the response variables
26 being monitored; these must be decided with care. Sometimes the response variables are obvious from
27 knowledge of the process being studied, sometimes they are not (see statement about pilot studies,
28 sample size and power analysis below). “When” and “where” refer to the temporal and spatial aspects of
29 monitoring, and “how” to the actual method of obtaining the data. In the context of adaptive
30 management, this could comprise carefully designing a long-term, large, or multi-stage monitoring
31 study, with chosen milestones when actual hypothesis testing or estimation of important parameters
32 occur.

33
34 Paying attention to Type I and Type II errors and their costs is also important. In classical statistics, a
35 Type I error occurs when data lead one to reject a specified null hypothesis (i.e., a hypothesis of “no
36 difference,” or “no change”) in favor of an alternative hypothesis, when the null hypothesis is actually
37 the true state of nature. A Type II error occurs when data result in the failure to choose the alternative
38 hypothesis when the alternative is actually the true state of nature. In adaptive management, attention
39 must be paid to the costs of making each type of error. Pilot studies can yield valuable information in
40 this regard before a large experiment or massive monitoring effort takes place. Pilot studies can also aid
41 in sample size determination, or even in the choice of response variable (e.g., one which has the most
42 statistical power to detect a certain level of change). Results from hypothesis tests or estimation of
43 certain effects can then be incorporated into future decisions. While there are limitations to applying
44 statistical design of experimental principles when comparing management practices, one can still strive
45 to meet such principles.

1 Adaptive management requires scientists to look at every ecological monitoring effort as an experiment,
2 through the prism of statistical design, and to implement that monitoring using rigorous statistical
3 principles. This is not a trivial effort. Perhaps the biggest point in favor of an adaptive management
4 approach is that by applying statistical design principles to assess and compare ecological risk
5 management practices, any subsequent WOE arguments would then incorporate rigorous quantitative
6 results, with associated estimates of uncertainty.

7
8 *Recommendation*

- 9
10 • In order to implement effective adaptive management approaches, the EPA should apply principles
11 of rigorous statistical design.

12
13 **3.7. Strengthening the EPA's Ecological Protection Goals**

14
15 *Charge Question 7. The RAF Action Plan indicates that there is little consensus in EPA*
16 *about goals for the protection of ecological systems, and that important and well-developed*
17 *ecological science principles (e.g., systems analysis, landscape ecology, ecosystem services*
18 *and adaptive management) have not been systematically integrated into the agency's science*
19 *policy framework. Are there aspects of ecological risk assessment science that make the*
20 *information difficult to communicate, use and process by decision-makers? What*
21 *recommendations does the Committee have to strengthen EPA's ecological protection goals?*
22 *Please comment on how ecological assessment science can be used to strengthen EPA's*
23 *ecological protection goals.*

24
25 The EPA should articulate and elucidate its ecological protection goals. This need is particularly urgent
26 because ecological protection goals are likely to provide important context and guidance for the
27 development of ecological assessment approaches used by the agency. As mentioned in the Plan,
28 increasing the representation and influence of ecological scientists in the agency is likely to be crucial to
29 strengthening and sustaining ecological protection goals over the long term.

30
31 Incorporation of ecosystem services into the ecological assessment process is an effective strategy to
32 strengthen the EPA's ecological protection goals because an ecosystem services framework explicitly
33 recognizes the interdependence of the ecosystem and human health. This framework could be further
34 expanded to include environmental justice, which recognizes that poor ecological conditions and/or
35 health can exacerbate exposure and the magnitude of negative impacts on vulnerable populations.

36
37 The concept and application of ecosystem services has been an important component of recent global
38 efforts by United Nations agencies to reduce excess nutrients delivered to coastal zones and the negative
39 environmental impacts associated with these excess nutrients, which are primarily harmful algal blooms
40 and hypoxia. Ecosystem services have been particularly important in conveying risks of continued
41 increases in hypoxia from excess nutrients. For example, very preliminary estimates indicate a possible
42 0.5% loss of global ecosystem services due to hypoxia. These services are valued at approximately 500
43 billion in 2012 dollars (R. Diaz and colleagues, unpublished data¹). The factors that will lead to long-

¹ Robert Diaz, Virginia Institute of Marine Science, and colleagues estimated the value of global ecosystem services lost due to hypoxia. The estimate is based upon the approach taken by Costanza et al. (1997). An inflation factor of 3% yr⁻¹ was applied to report the value of ecosystem services lost in 2012 dollars.

1 term sustainability of ecosystem services are central to development of management strategies for
2 reducing nutrient loadings and consequently hypoxia (STAP 2011). The consequences of oil spill
3 impacts on estuarine and bay habitats, linking ecosystem structure to function, have also recently been
4 discussed (NRC 2012). Thus, the concept of ecosystem services could provide an overall framework for
5 assessment and lead to increased effectiveness and responsiveness of the EPA to the social, economic
6 and ecologic components of risk assessment. There are other clear examples linking ecosystem function
7 and services to human health. The assessment of the Milltown Reservoir on the Clark Fork River,
8 Montana and the assessment of the Coeur D'Alene River in Idaho (NRC 2005) are two examples.
9 Damaged ecosystems are a bellwether to damaged human health. To strengthen EPA's ecological
10 protection goals, agency risk assessors should make a more direct case connecting human health to
11 ecosystem function and services and follow this with development of relevant ecosystem evaluation
12 methods.

13
14 Many of the risk assessment practices recommended in the 2007 SAB report on advancing the science
15 and application of ecological risk assessment and in Dale et al. (2008) would lead to the development of
16 stronger ecological protection goals at the EPA and bring about improved protection of ecosystem
17 structure and function. Ultimately, the recommendations would not only lead to more robust
18 assessments, but also better understanding of ecosystem structure and function. This understanding, in
19 turn, would lead to better predictability of effects and wider applicability of ecological assessments in
20 similar situations.

21 *Recommendations*

- 22 • Scale, both in time and space, should be explicitly considered in the problem formulation stage of
23 ecological risk assessments. Aspects such as life history and scope-for-growth analyses are
24 important because the use of r , the intrinsic rate of natural increase, ultimately is useful in predicting
25 if a population, subject to stressors of a variety of types, will grow, stabilize or shrink.
- 26 • Ecological risk assessments should link biomarkers of exposure to biomarkers of effect.
- 27 • As previously discussed, post-remedial assessments and adaptive management programs should be
28 incorporated into the risk assessment and management process in order to adjust the remediation
29 approaches should this be necessary after the assessment.
- 30 • Success stories, in which environmental cleanup has led to cleaner air and water, should be
31 developed and used to enhance the communication process between risk managers, assessors and
32 environmental scientists. An overarching recommendation of the SAB is that risk assessment teams,
33 assessors and managers use better communication techniques to educate managers, policy makers
34 and the general public.

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APPENDIX A: THE CHARGE TO THE SAB



UNITED STATES ENVIRONMENTAL PROTECTION AGENCY
WASHINGTON, D.C. 20460

January 20, 2012

OFFICE OF SCIENCE ADVISOR
Risk Assessment Forum

MEMORANDUM

SUBJECT: Transmittal of RAF Ecological Action Plan and Charge to the SAB EPEC

FROM: Edward Ohanian, Chair
EPA Risk Assessment Forum

TO: Thomas Armitage
EPA Science Advisory Board Staff Office

The RAF Ecological Action Plan, prepared following deliberation on SAB recommendations, is attached for transmittal to the SAB EPEC for their review and comment. Also attached is a charge to the EPEC offering guidance for their review scheduled for February 22 and 23, 2012. We are looking forward to the outcome of this timely meeting regarding SAB/EPEC's feedback on the Action Plan.

Thank you for your assistance in this endeavor.

Attachment

Charge to the SAB Ecological Processes and Effects Committee for the Advisory on the EPA Risk Assessment Forum's Ecological Assessment Action Plan

February 22 - 23, 2012

The Risk Assessment Forum (RAF) in the EPA Office of the Science Advisor has developed an Ecological Assessment Action Plan identifying six high priority overarching science policy initiatives and seven specific technical practice initiatives to improve the quality, scope, and application of EPA's ecological assessments. The initiatives in the Ecological Assessment Action Plan address high priority recommendations in the report of an EPA colloquium, [*Integrating Ecological Assessment and Decision-Making at EPA: A Path Forward*](#). The EPA colloquium, which included ecologists from across the Agency, was held in response to a 2007 SAB report titled, [*Advice to EPA on Advancing the Science and Application of Ecological Risk Assessment in Environmental Decision-Making*](#) and the National Research Council (NRC) report *Science and Decisions: Advancing Risk Assessment* (National Research Council, 2009).

Summary of RAF Ecological Assessment Action Plan

The following science policy initiatives are proposed by the RAF in the Ecological Assessment Action Plan to transform and improve the Agency's Ecological Risk Assessments:

- ***Develop Guidelines for Application of Systems Approaches to Ecological Assessments and Integration of Different Types of Assessments to Solve Broad Environmental Problems***

The design and conduct of complex large-scale assessments currently facing EPA (e.g., global change, sustainability, estuarine and coastal hypoxia, integrated nitrogen control, hydraulic fracturing of deep geologic formations for methane extraction, mountain top mining, and deep sea oil spills) requires a broad assessment framework. The RAF recommends that EPA develop a systems approach to ecological assessments that includes multiple media and endpoints as well as integration of different types of assessments described in Cormier and Suter (2008)² and in chapter 3 of the EPA colloquium report [*Integrating Ecological Assessment and Decision-Making at EPA: A Path Forward*](#). The framework focuses on resolving environmental problems by integrating different types of assessments: (1) condition assessments to detect chemical, physical, and biological impairments; (2) causal pathway assessments to determine causes and identify their sources; (3) predictive assessments to estimate environmental, economic, and societal risks, and benefits associated with different possible management actions; and (4) outcome assessments to evaluate the results of the decisions of an integrative assessment.

- ***Improve Communication of Ecological Assessment Issues and Results***

The RAF Action Plan calls for the development of methods for better communication of ecological assessment issues and results to decision-makers and stakeholders. This applies to communicating ecological assessment issues during both planning of assessments and presentation of results. In part, this is a matter of the inability of assessors to communicate the

² Cormier, S.M., and G. Suter. 2008. [A Framework for Fully Integrating Environmental Assessment](#). *Environmental Management* 42:543-556.

This draft has not been reviewed or approved by the chartered SAB and does not represent EPA policy.

significance of the loss of species, changes in community structure, and other endpoints. In addition, it involves the lack of standards for acceptability like those in human health assessment, the plethora of assessment methods employed, and difficulties in conveying variability and uncertainty. Currently there is no EPA guidance for communicating ecological risks. A Risk Assessment Forum panel is studying this issue.

- ***Incorporate Ecosystem Services and Benefits in Ecological Risk Assessments***

The outcomes of research into ecosystem services and benefits are potentially transformational for environmental sciences and decision-making. Ecosystem services can be used to describe potential outcomes of environmental management decisions in terms that can be more effectively communicated to decision-makers and the public. A Risk Assessment Forum panel is addressing this issue and expects to produce case studies and guidance on how to relate ecological risk assessment endpoints to ecosystem services. This information will be used to update the EPA guidance document [Generic Ecological Assessment Endpoints \(GAEs\) for Ecological Risk Assessment](#) (U.S. EPA, 2003).

- ***Strengthen Science Policies that Promote Agency-wide Ecological Protection Goals***

There is little consensus in the Agency about goals for protection of ecological systems or the importance of ecological effects. In addition, important and well-developed ecological science principles (e.g., systems analysis, landscape ecology, ecosystem services, and adaptive management) are unfamiliar and have not been systematically integrated into the Agency's science policy framework. If the Agency is to successfully incorporate ecology, it must consider ways to elevate representation and influence of ecological scientists in its programs, regions, and Intra-Agency science policy development and coordinating bodies.

- ***Incorporate Adaptive Management as a Formal Science Policy for EPA***

Adaptive management is a process that determines the outcomes of actions and uses that information to improve assessments that inform decisions, thereby improving the efficacy of those decisions. Adaptive management has not been adopted as a policy at EPA. However, it is conceptually well developed and has been widely adopted in numerous federal and state agencies charged with ecological, fisheries, and wildlife management. The RAF recommends the development of adaptive management for testing and revising risk management actions.

- ***Develop Weight-of-Evidence as an Option for Inference in Ecological Assessments***

Although ecological assessments often involve multiple lines of evidence, there is no guidance on how to weigh those lines of evidence to make inferences. The SAB identified a need for guidance, case studies, and standards of practice for weighing multiple lines of evidence to support decision-making. The weight-of-evidence should be used and fully documented during problem formulation, data analysis and interpretation, and risk characterization. The RAF recommends development of guidance on the use of weight-of-evidence.

This draft has not been reviewed or approved by the chartered SAB and does not represent EPA policy.

The following specific technical practice initiatives are also proposed by the RAF in the Ecological Assessment Action Plan:

- ***Training and Improved Access to Information for Ecological Assessment*** - Risk assessor and manager training and increased access to information will lead to improved quality of risk assessments.
- ***Quality Assurance and Data Quality Objectives for Ecological Assessment*** - Quality assurance and data quality objectives for ecological risk assessment will formalize ecological assessment standards.
- ***Assessing the Risks of Multiple Stressors*** – Development of guidance is proposed for assessing the risks of multiple stressors.
- ***Receptor-specific and Stressor-specific Guidance*** – Development of guidance is proposed for common receptor and stressor-specific assessments.
- ***Life Cycle Analysis for Product Safety Evaluations*** – Development of guidance is proposed for assessing new chemicals and other products using a life cycle approach. This will improve the quality of assessments and decisions.
- ***Uncertainty Characterization and Communication*** - Guidance is proposed for characterizing uncertainty and preparing risk communication information.
- ***State-of-the Science, Best Practices Reports, Exemplary Case Studies, and Success Stories*** - This initiative will provide timely information on best practices to risk assessors.

Overarching Charge Question

Charge Question 1. Overall technical merit of the proposed science policy and technical practice initiatives.

The RAF Ecological Assessment Action Plan proposes six high priority overarching science policy initiatives and seven specific technical practice initiatives to improve the quality, scope, and application of EPA's ecological assessments. Please comment on whether the initiatives proposed in the Plan are a) responsive to SAB and NRC recommendations; and b) reflect the most important set of activities needed to address the key scientific and technical challenges for advancing the application of ecological risk assessment in environmental decision-making. Please also consider whether there are other key science policy or technical practice initiatives that should be considered for inclusion in the Plan.

Specific Charge Questions

Charge Question 2. Importance of developing an integrated assessment approach.

The RAF Action Plan proposes that EPA develop a systems approach to ecological assessments that includes multiple media and endpoints as well as integration of different types of

This draft has not been reviewed or approved by the chartered SAB and does not represent EPA policy.

assessments as described by Cormier and Suter in [A Framework for Fully Integrating Environmental Assessment](#), *Environmental Management* 42:543–556, and in chapter 3 of the EPA colloquium report [Integrating Ecological Assessment and Decision-Making at EPA: A Path Forward](#). The framework focuses on resolving environmental problems by integrating different types of assessments: (1) condition assessments to detect chemical, physical, and biological impairments; (2) causal pathway assessments to determine causes and identify their sources; (3) predictive assessments to estimate environmental, economic, and societal risks, and benefits associated with different possible management actions; and (4) outcome assessments to evaluate the results of the decisions of an integrative assessment. Please comment on how guidance for an approach to assessment that integrates different media and endpoints and different types of assessments might contribute to better decision making (e.g., assessment of complex issues, cumulative risk assessment and sustainability analysis).

Charge Question 3. Use of the weight-of-evidence approach in ecological risk assessments.

Although ecological assessments often involve multiple lines of evidence, no guidance exists on how to weigh those lines of evidence to make inferences. The RAF Action Plan proposes that EPA develop such guidance. Please comment on the scientific merit and limitations of using a weight of evidence approach in decision making and offer any guidance on weighing ecological risk assessment (ERA) lines of evidence.

Charge Question 4. Communication of ecological assessment issues and results to decision-makers and stakeholders.

The RAF Action Plan calls for the development of methods for better communication of ecological assessment issues and results to decision-makers and stakeholders. This applies to communicating ecological assessment issues during both planning of assessments and presentation of results. In part, this may be a matter of the inability of assessors to communicate the significance of the loss of species, changes in community structure, and other endpoints. The RAF has developed a communication technical panel project description. Please comment on whether the RAF's planned project is an appropriate way to proceed, and what obstacles might exist to either interpreting or utilizing ecological information in risk assessment. Please include any observations on why ERA has or has not been well incorporated into decision making in general.

Charge Question 5. Incorporation of ecosystem services into ecological risk assessment methods.

Ecosystem services can be used to describe potential outcomes of environmental management decisions in terms that can be more effectively communicated to decision-makers and the public. RAF expects to produce guidance on how to relate ecological risk assessment endpoints to ecosystem services. This information will be used to update the EPA guidance document [Generic Ecological Assessment Endpoints \(GEAEs\) for Ecological Risk Assessment](#) (U.S. EPA, 2003). Please consider Appendix B (page 52) of the generic ecological assessment endpoints guidance document and the work plan for the RAF Technical Panel on Ecological Services Assessment Endpoints and comment on whether they capture the full range of opportunities to incorporate ecosystem services into EPA's ecological risk assessment methods.

Charge Question 6. Use of adaptive management for testing and revising risk management actions.

In its 2007 report, [*Advice to EPA on Advancing the Science and Application of Ecological Risk Assessment in Environmental Decision-Making*](#), the SAB recommended that EPA use adaptive management to address uncertainties in decision-making. The application of adaptive management in risk assessment and risk management is discussed in section 6.3 of the EPA colloquium report [*Integrating Ecological Assessment and Decision-Making at EPA: A Path Forward*](#), and the RAF Action Plan proposes the development of adaptive management as a tool to methodically improve risk management decisions. Please comment on how adaptive management approaches can be developed to provide optimal value for EPA programs.

Charge Question 7. Strengthening EPA's ecological protection goals.

The RAF Action Plan indicates that there is little consensus in EPA about goals for the protection of ecological systems, and that important and well-developed ecological science principles (e.g., systems analysis, landscape ecology, ecosystem services, and adaptive management) have not been systematically integrated into the Agency's science policy framework. Are there aspects of ERA science that make the information difficult to communicate, use and process by decision makers? What recommendations does the committee have to strengthen EPA's ecological protection goals? Please comment on how ecological assessment science can be used to strengthen EPA's ecological protection goals?